

CITY OF ALAMOGORDO

FISCAL YEAR
2012 / 2013
ANNUAL BUDGET



Desert Lakes Golf Course

Officials

CITY COMMISSION

Susie Galea, Mayor, District Seven
Alfonso “Al” Hernandez, Mayor Pro-Tem, District Five
Jason Baldwin, Commissioner, District One
Aaron Rance, Commissioner, District Two
Robert Rentschler, Commissioner, District Three
Josh Rardin, Commissioner, District Four
James Talbert, Commissioner, District Six

EXECUTIVE

Acting City Manager, Bob Carter
Matt McNeile, Assistant City Manager

ADMINISTRATIVE

Reneé Cantin, City Clerk
Stephen Thies, City Attorney
Human Resource Manager, Katie Josselyn

DIRECTORS

Kenneth Johnson Director of Finance
Brian Cesar, Director of Utilities
Vacant, Director of Public Safety
Vacant, Director of Public Works/City Engineering
Matt McNeile, Director of Community Services
Margaret Paluch, Operations Manager, Public Housing Authority

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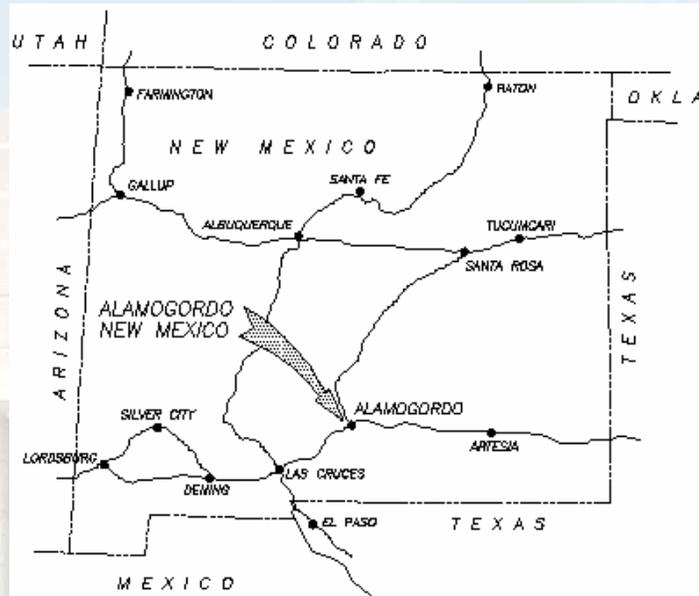


GENERAL

INFORMATION

WELCOME TO ALAMOGORDO

The City of Alamogordo is located in south central New Mexico and serves as the county seat of Otero County. The City, founded in 1898 and incorporated in 1912, exists under City Charter, and operates under a Commission-City Manager form of government. Alamogordo is located along the southern portion of Highway 54 approximately 215 miles south of Albuquerque and 90 miles northeast of El Paso, Texas. The City has a land area of approximately 19.3 square miles and an estimated 2010 population of 30,403. The elevation is 4,350 ft. and the average temperature is 75⁰.



Military installations in the vicinity of the City significantly affect its population, labor force and industrial base. Holloman Air Force Base is located six miles west of the City, and White Sands Missile Range, a United States Army post, is located near the City. The economy of the City is dependent upon the continued federal government spending for Holloman Air Force Base and White Sands Missile Range.

Tourism is a major business in Otero County because of the dry climate, national parks and forests and historic landmarks. The IMAX Theatre and the NM Museum of Space History attract an average of approximately 110,000 visitors per year. Another major attraction is the White Sands National Monument, which is situated about fifteen miles southwest of the City. At various times of the year, there are guided tours to Lake Lucero, a dry lakebed where formation of the White Sands started. Nearby Socorro County is home of the Trinity Site where the first atomic bomb exploded. The Lincoln National Forest boundaries extend to the City and consist of 1,087,000 acres.

Mayor and City Commission

Seven Commissioners are elected by districts within the City. Commissioners' terms are four years and are staggered so that three commissioners are elected at one election and the other four commissioners are elected at the following regular election. At the organizational meeting following each election of commissioners, the commissioners select one of their members to serve as Mayor. The Mayor and the City Commission function as policy makers and are responsible for supervisory functions pursuant to Section 3-14-12, NMSA 1978.

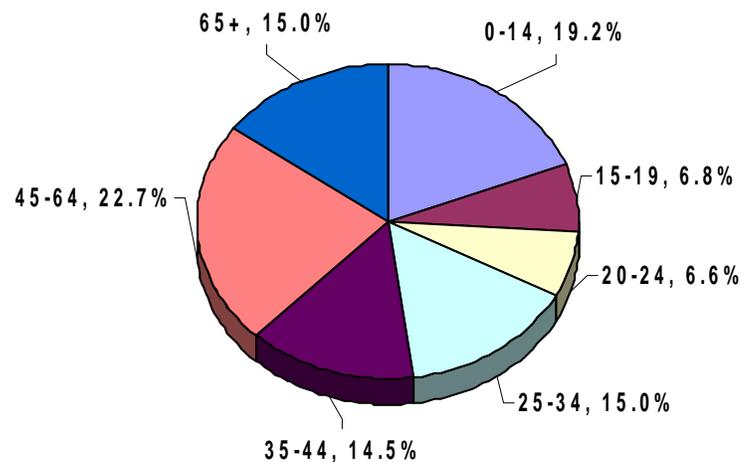
The Commission appoints a City Manager who is responsible for the proper and efficient administration of municipal government and is charged with enforcing all ordinances, rules and regulations enacted by the Commission. The City Manager fully advises the Commission of the financial condition and needs of the City, prepares and submits an annual budget, and makes recommendations to the Commission on all matters concerning the welfare of the City.

Demographics

Alamogordo's population is older, with a median age of 37.4 in 2006-2008, than Otero County 36.8, the State 35.8, and the national average of 36.7 according to the U.S Census Bureau, 2006-2008 American Community Survey. People 65 years of age or older represented 15% of Alamogordo's total population. By comparison, the percentage of people 65 years or older in Otero County, the State, and the nation were 13.9%, 12.8%, and 12.5% respectively.

The City's population is 57% of Otero County's total population of 63,797 based on the 2010 population estimates. The City's number of people per household is lower than Otero County and the national average at 2.43, 2.58, and 2.61 respectively.

Age Population Distribution

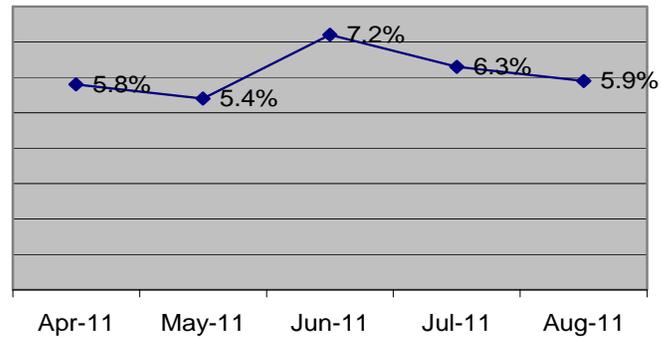


Economics

Unemployment Rate for August 2011
(Not seasonally adjusted):

Alamogordo: 5.5%
 Otero County: 5.9%
 New Mexico: 6.6%
 US: 9.1%

Otero County Monthly Unemployment Rate



Source: New Mexico Department of Workforce Solutions
<http://www.laser.state.nm.us> , Retrieved 10/06/11

Major Employers in Alamogordo by Employee Total (2011)

| EMPLOYER | TYPE OF BUSINESS | # OF EMPLOYEES |
|---|---------------------------|----------------|
| Holloman Air Force Base | Fed. Government - Defense | 5,095 |
| White Sands Missile Range | Fed. Government - Defense | 6,211 |
| German Air Force Flying Training Center | Foreign Gov't - Defense | 777 |
| Alamogordo Public Schools | Public Education | 787 |
| Inn of the Mountain Gods | Mescalero Resort | 750 |
| Wal-Mart | Retailer | 600 |
| Gerald Champion Memorial Hospital | Healthcare | 675 |
| City Of Alamogordo | Government | 370 |
| NMSU-Alamogordo | College Education | 300 |

Recreation and Services

Alamogordo is a thriving city that has been transformed from a railroad, ranching and farming settlement into a progressive vibrant community. Alamogordo provides a full range of services for the promotion of citizen health, safety, and welfare.

These services include public works, police and fire protection, maintains over 400 acres of parks and sports-related areas, 18-hole championship golf course, zoo, senior center, water and sewer, and general administration.

Alamogordo hosts the oldest zoo in the southwest United States, and the smallest zoo to be Association of Zoo & Aquarium (AZA) Accredited, a prestigious distinction which indicates that the zoo has achieved rigorous standards for animal care, education, wildlife conservation and science.

Statistical Profile

City of Alamogordo

| | |
|--------------|--------|
| Population | 30,403 |
| Square Miles | 19.3 |

Education

| | |
|--|---|
| Public Elementary | 9 |
| Private Elementary | 3 |
| Foreign (German) Elementary | 1 |
| Public Secondary (Middle & High School) | 5 |
| Private Secondary (Middle & High School) | 3 |
| Foreign (German) Secondary (Middle & High School) | 1 |
| Specialty School (NM School for the Blind and Visually Impaired) | 1 |
| Colleges (NMSU-A) | 1 |

Military

| | |
|---------------|--|
| Military Base | Holloman AFB Deutsche Luftwaffe (German Air Force) |
| Personnel | 17,000 military and civilian personnel to include German Air Force Flying Training Center operations |

Public Safety

| | |
|-----------------|----|
| Police Officers | 80 |
| Fire Services | 14 |
| Volunteer Fire | 12 |
| Dispatch | 10 |

Recreation

| | |
|-------------------------------------|--------|
| Number of Parks, Fields, Courts | 56 |
| Park Acreage | 467.55 |
| Senior Center | 1 |
| Lakes (Fishing) (Bonito-no vessels) | 1 |

Library

| | |
|------------------|---------|
| Cardholders | 25,926 |
| Books in Library | 102,323 |

Airport

| | |
|------------------------------------|-------|
| Airport Acreage | 1500 |
| Hangers | 26 |
| Customers | 6,000 |
| US Forest Service Fire Tanker Base | 1 |

Budget Message for the City of Alamogordo Fiscal Year 2012-2013

The 2011-2012 fiscal year ended by a fire sparked by lightning located in Little Bear, Lincoln National Forest in June 2012. The fire affected Bonito Lake owned by the City of Alamogordo. Bonito Lake, located north of Ruidoso, was filled with runoff from subsequent rains with silt and ash. The lake for years will not be a viable drinking-water source for the City of Alamogordo. The City has been looking for alternatives to replace the drinking-water percentages lost. Unfortunately, it will take several years to fix the problem by dredging. The lake is holding approximately 40 feet of silt. The long term water needs of the community continue to be a major focus of the City of Alamogordo. Staff has been working very hard to improve well production by updating equipment and re-drilling several existing wells.

The local economy as reflected in the Gross Receipts Tax has continued to slow. The Gross Receipts Tax is economically sensitive, which means it historically declines when the economy is in a downturn. Last fiscal year we had a substantial decline on our collections of Gross Receipt Tax of approximately \$247,349, compared to the prior year (FY11). For the current fiscal year (2012/2013), we projected a one percent (1%) growth over the prior year collections. In addition, property tax is expected to be stagnant, with no increase in growth due to flat valuations and a projected decrease in new construction due to the restrictive credit market.

The FY 2012/2013 Budget is balanced using a combination of department savings and reserves. The FY 2012/2013 Budget continues to support the Commission's goals of maintaining the current level of municipal services and improving the City's Infrastructure, when financially feasible. The Street Maintenance program continues to take hold with a growing recognition that the "right treatment at the right time" is the only long term viable solution to get our roads into acceptable condition and maintain in acceptable condition. The City enacted a new loan with the New Mexico Finance Authority in FY 2012 which was authorized for the purpose of providing funds for the acquisition, construction, installation and improvement for various street projects along with the 04 GRT and 08 GRT.

While the City continues to focus on streets as a major concern of the community, what are not always recognized, are the major efforts that are taking place in the Water & Sewer area to keep the community in supply and in a healthy and safe environment. The City continues the investment in rebuilding the Water & Sewer infrastructure, the city is also developing new infrastructure to handle the growth of the community, including the upgrading of the Waste Water Treatment Plan to handle increased flows. The City continues to work on drainage problems throughout the City.



It is anticipated that 2013 will be a very difficult year from the financial aspect as tax revenues are flat, costs continue to rise, and citizens request increased levels of service. The Commission and the staff remain dedicated to providing the highest levels of service possible to the Community.

Bob Carter,
Interim City Manager

Budget Overview

City of Alamogordo

Fiscal Year 2012-2013

The City of Alamogordo provides services to an estimated 30 thousand plus residents, who live, work and play in our community. In support of the programs and services needed to provide public services to residents, the City of Alamogordo's 2013 Budget totals \$85,672,210.

The City of Alamogordo has an important responsibility to provide the best possible services to our customers and citizens, as well as, long-term financial stability with honesty, integrity, compassion, fairness, and commitment to excellence. The City of Alamogordo is required to adequately fund and provide governmental services for our residents.

The Fiscal Year 2012-2013 budget is divided into seven (7) governmental fund types comprised of sixty-three (63) funds. These fund types are explained further on in this document. The document outlines the financial guidelines approved by the Governing body that guided the development of the 2012-2013 budgets.

SIGNIFICANT CHANGES THAT IMPACTED THE FY13 BUDGET:

Economy:

As we head into our fiscal year 2012-2013 preliminary budget planning, the economy continues to struggle with mixed news and customer confidence. The Gross Receipts Tax collections in Alamogordo are below last year levels with no new growth anticipated for FY13.

Salary and Benefit Changes:

Each year the Salaries and Benefits are reviewed with economic conditions as well evaluating cost increases. Due to the continued cost saving measures as departments citywide have accomplished; the City has implemented an increase of 3% beginning July 1, 2012 for all non-represented employees.

AFSCME union eligible position wages were increased 3% beginning July 1, 2012 as negotiated.

APSOA union eligible positions were negotiated to implement an hourly wage step program based on number of years of service for PSOs, Sergeants and FEOs.

In the fiscal year 2012-2013 budget, the city continues for the fourth year in a row to surrender the Performance Merit program due to the economical conditions.

Group Insurance rates were budgeted with no increase. On April 1, the City Human Resource Department was informed that health insurance premiums would not increase for the fifth year.

Retirement Health increased 2% for employees and 2.5% for police and fire. This change is reflected in the budget.

Workers Compensation experience modifier increased to 1.29 with the current percentage rate for occupation codes remaining the same.

Twelve positions were added to the budget for fiscal year 2012-2013, which includes reinstatement of five frozen positions. The five positions reinstated are in Public Safety which includes an Administrative Secretary and a Fire Equipment Operator; Community Services includes a Library Manager; Public Works in Street Maintenance a Street Maintenance Worker; and in Management Information Systems a full-time Computer Specialist; and a part-time Human Resource Seasonal Assistant.

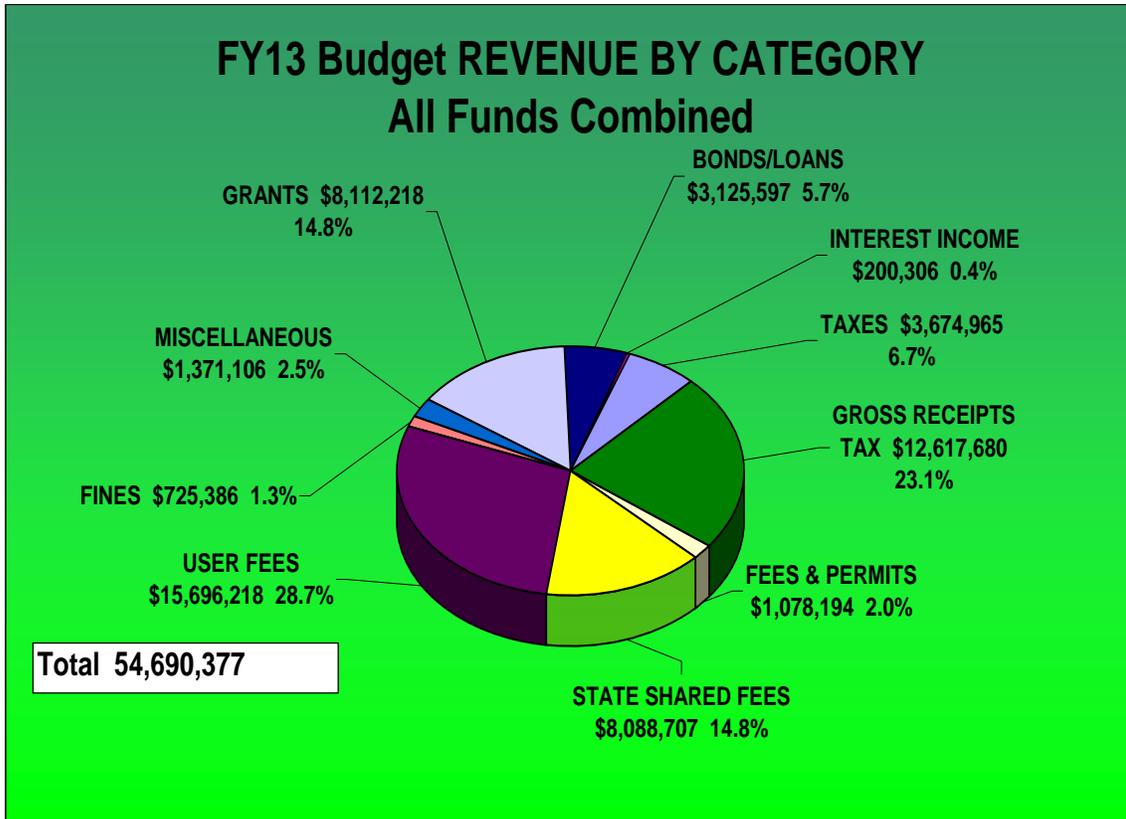
The seven new positions are a part-time Planning and Zoning Clerk under Community Development; two part-time Beverage Services under Community Services; an Electronic Technician and a Public Works Chief Inspector under Public Works; Contract Coordinator under Utilities; reclassifying Payroll Specialist to a Lead Payroll Accounting Technician. The budget has been adjusted to include these changes.

SIGNIFICANT MEASURES USED IN PROJECTING FY13:

Operations:

Revenues: Total estimated revenues for all funds combined are projected to be \$54,690,377. The Graph below best illustrates where these resources come from.

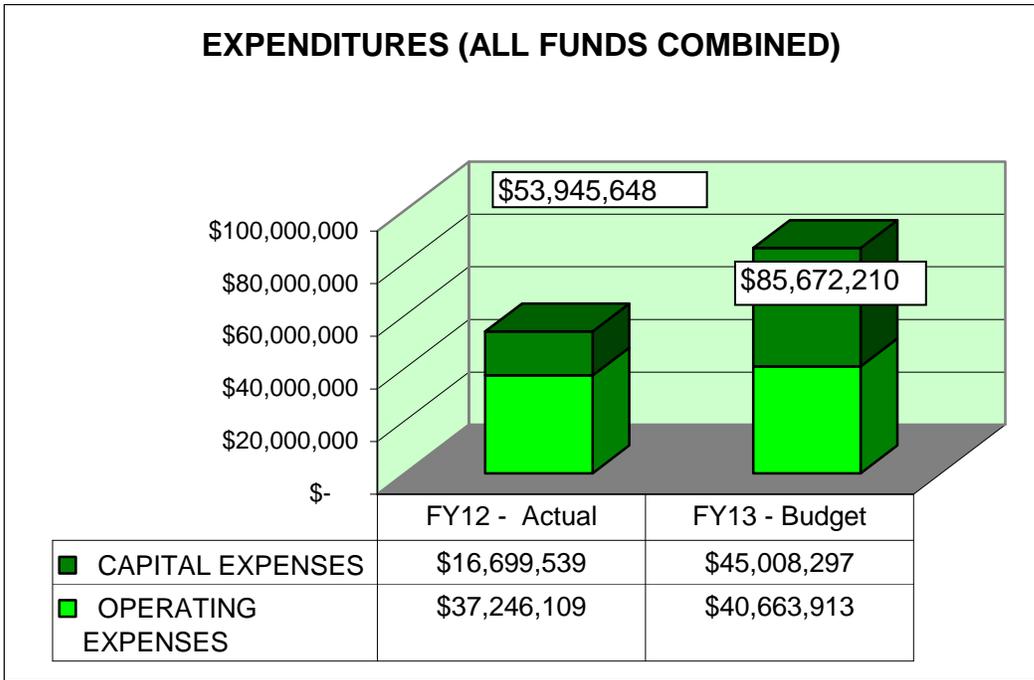
For Fiscal Year 2012-2013, Gross Receipts Tax remains as the City's largest resource representing 23.1% for all revenue, with User Fees being the second largest source of income at 28.7% of total revenue. User Fees include all revenues charged for use of City services, utilities, recreation and fee based operations such as airport, solid waste removal services and internal service fees. Taxes at 6.7% include Franchise Fees, Property Tax, Lodger's Tax and Solid Waste Clean up Fees. Miscellaneous Revenues representing 2.5% of total revenues is comprised of Administration Fees, Internal Service Fees, Engineering Fees and Land Sales and other miscellaneous revenue. Grants are estimated to be 14.8% of total revenue.



Expenditures:

Department's projected operating expenditures at the level needed to provide current service levels as provided by policy. No new programs were added in fiscal year 2012-2013.

Overall, total expenditures in fiscal year 2012-2013, for all funds combined, are 58.8% more or \$31,726,562 more than actual expenses of fiscal year 2011-2012. The major increase is a result of more capital budgeted in fiscal year 2012-2013 carried from 2011-2012. Capital Equipment and Capital Improvements are \$28,308,758 or 169.5% more than the previous fiscal year actual. Operating expenditures total \$40,663,913 for all funds combined in fiscal year 2012-2013 and is 9.2% more or \$3,417,804 over last year's actual.



GROSS RECEIPTS TAX

The largest revenue resource the City receives is Gross Receipts Tax (GRT). The purpose of the Gross Receipts and Compensating Tax Act is to provide revenue for public purposes by levying a tax on the privilege of engaging in certain activities within New Mexico and to protect New Mexico businessmen from the unfair competition that would otherwise result from the importation into the state of property without payment of a similar tax. (7-9-2; State of NM Taxation and Revenue Department Laws & Regulations).

The GRT rate for Alamogordo beginning July 1, 2012 is 7.625%. Of the total rate, the City has imposed 2.0625%, the State of New Mexico imposed 5.125% and Otero County has imposed .4375%. Based on the impositions of each entity, 67% of collections go to the State New Mexico, 28% goes to the City of Alamogordo and 6% goes to the County. The State shares 1.225% of their percentage with Municipalities which is referred to as the “State Share” of GRT.

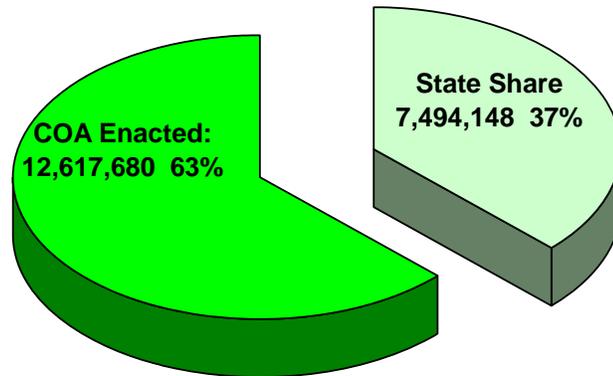
GROSS RECEIPTS TAX RATES

| | Current Rate | Authorized Maximum | Remaining Authority | For Every \$100 |
|---------------------------------------|-----------------|-----------------------|------------------------|--------------------|
| Municipal: | 1.2500% | 1.2500% | 0.0000% | \$ 1.25 |
| Infrastructure: | 0.1250% | 0.1250% | 0.0000% | \$ 0.13 |
| Environmental: | 0.0625% | 0.0625% | 0.0000% | \$ 0.06 |
| Economic Development: | 0.1250% | 0.1250% | 0.0000% | \$ 0.13 |
| Capital Outlay - St. Maint Prog: | 0.2500% | 0.2500% | 0.0000% | \$ 0.25 |
| Municipal - Street Capital: | 0.2500% | 0.2500% | 0.0000% | \$ 0.25 |
| COA Enacted Tax: | 2.0625% | 2.0625% | 0.0000% | \$ 2.06 |
| State Enacted Tax: | 5.1250% | | | \$ 5.13 |
| County Enacted Tax: | 0.4375% | | | \$ 0.44 |
| TOTAL ALAMOGORDO RATE: | 7.6250% | | | \$ 7.6250 |

** The City Receives a portion of the State's Share equal to 1.225%

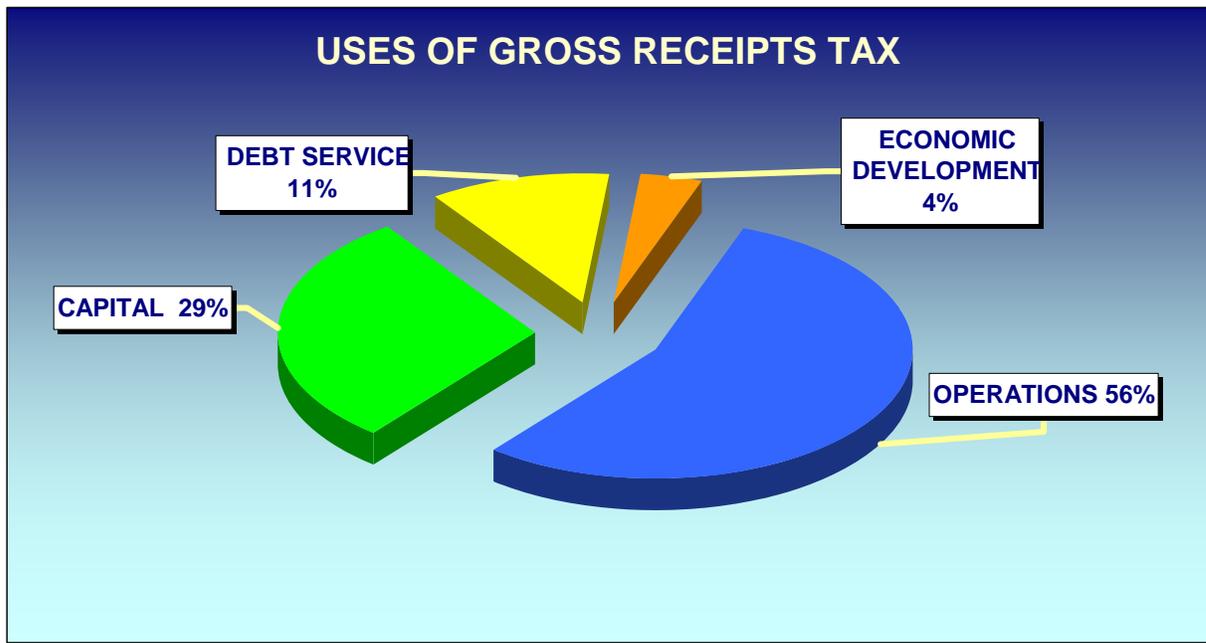
The City is estimating to receive \$12,617,680 from our GRT imposition and has estimated \$7,494,148 from the State Share for a total GRT estimate of \$20,111,828. This was estimated at 1% or \$7,508 above the actual amount received for last fiscal year 2011-2012 (from July 2011 through June 2012).

**FY2013
Projected GRT Revenue**



GRT is imposed for operations as well as for specific purposes and Capital Improvements. The State share is not restricted and is used for operations of the General Fund as well as pledged security for bond issues. The Bonds and pledging of any GRT is explained in more detail under the Debt Service Section.

The graph below illustrates the uses of the City's GRT.



Property Tax

Property Tax represents 2% of total combined revenues and for this fiscal year the City has estimated a collection of \$3,167,296. This amount represents two components of Property Tax; operations and debt service and considers a 5% delinquency rate.

Property tax rates are determined in September of each year and are officially set by the New Mexico Department of Finance and Administration. Otero County bills the property tax for all entities within the jurisdiction in November of each year, with half due in December and the other half due in May. The County distributes the proportionate share to each entity as collected each month. The County also receives a 1% administrative fee for the billing and collection of property tax; for the City this is paid and budgeted within the Non-Departmental division of the General Fund.

The Otero County Tax Assessor's office prepares the valuation of property in Otero County and re-evaluates these values every other year. The valuations for budget purposes are based on the most current valuations.

Municipal Operations Property Tax

The maximum levy allowable for operations are 7.650, the City's current levy is 7.064; with a remaining levy allowable is 0.586. Operational property tax is also subject to the Yield Control Factor (YCF), which provides that no tax rate certified by DFA for residential and non-residential property by governmental units is allowed to produce revenue in excess of a 5% increase from one year to the next except for certain causes. This YCF is the reason there is a difference of the 7.064 rate imposed by the City and the rate *actually charged.

| Total Valuation: | Rate: | Valuation | Production |
|------------------|-------|----------------------|------------------------|
| Residential | 5.070 | \$344,080,431 | \$ 1,744,487.79 |
| Non-Residential | 7.064 | \$128,293,120 | \$ 906,262.60 |
| Total: | | \$472,373,551 | \$ 2,650,750.38 |

Debt Service Property Tax

The New Mexico Constitution limits the amount of outstanding debt at 4% for General Obligations of Property Tax. Further details of this limitation and the current obligations of the City are detailed further under the Debt Service Section.

| Total Valuation: | Rate: | Valuation | Production |
|------------------|-------|----------------------|----------------------|
| Residential | 1.503 | \$344,080,431 | \$ 517,152.89 |
| Non-Residential | 1.503 | \$128,293,120 | \$ 192,824.56 |
| Total: | | \$472,373,551 | \$ 709,977.45 |

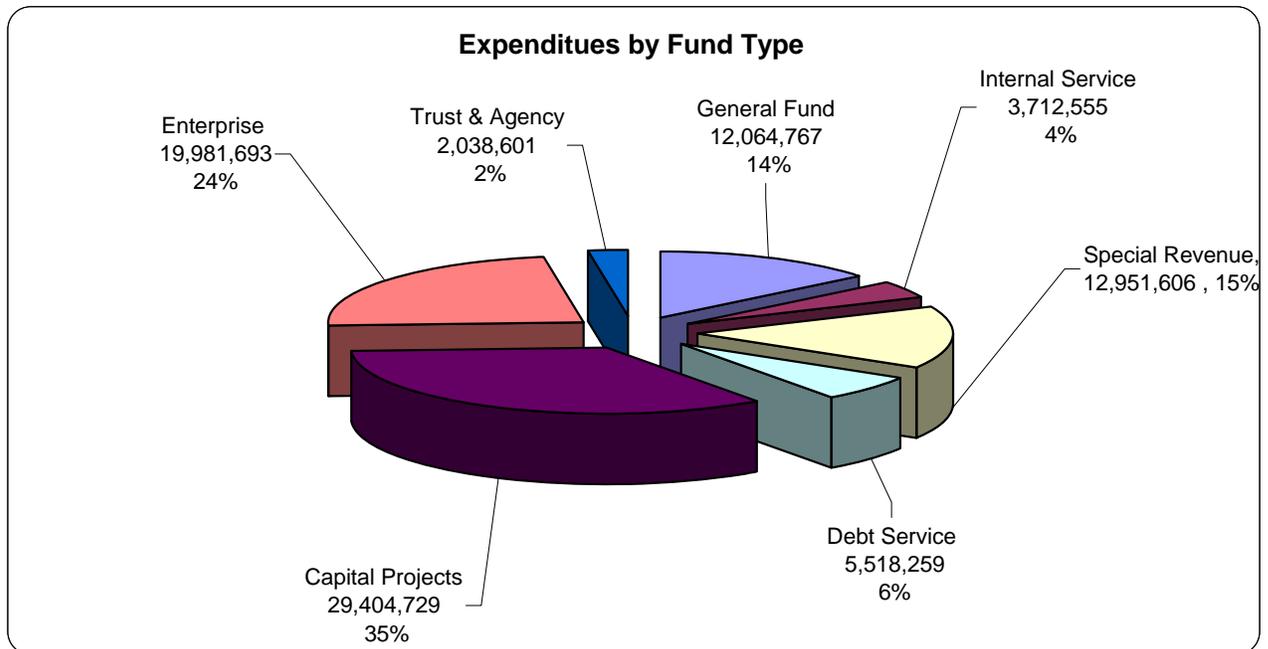
TOTAL COMBINED RATES: RESIDENTIAL: 6.573 NON-RESIDENTIAL: 8.567

Example of Property Tax for certain Property Values: (Represents ONLY the City's Property Tax Rate)

**City of Alamogordo
Cash Flow Summary (Millions's)
Operational**

| | FY8 | FY9 | FY10 | FY11 | FY12 | Budget FY13 | Forecast FY14 | Forecast FY15 | Forecast FY16 | Forecast FY17 |
|------------------------------------|----------------|--------------|-------------|--------------|--------------|----------------|------------------|------------------|------------------|------------------|
| Revenues by Major Category: | | | | | | | | | | |
| Gross Receipts | 18.3 | 18.5 | 19.0 | 20.4 | 20.0 | 20.71 | 21.12 | 21.54 | 21.97 | 22.41 |
| Utilities & Solid Waste | 9.3 | 9.8 | 10.5 | 11.5 | 11.4 | 11.56 | 11.79 | 12.02 | 12.26 | 12.51 |
| Property Tax | 3.0 | 3.1 | 3.2 | 3.2 | 3.4 | 3.17 | 3.23 | 3.30 | 3.36 | 3.43 |
| Grants | 3.6 | 3.7 | 7.5 | 3.0 | 3.0 | 8.11 | 8.27 | 8.44 | 8.61 | 8.78 |
| Proceeds from issuance of Debt | | 11.2 | 0.9 | 4.1 | 25.6 | 3.13 | 3.19 | 3.25 | 3.32 | 3.38 |
| Other | 4.6 | 8.7 | 10.3 | 9.4 | 22.2 | 8.01 | 8.17 | 8.34 | 8.50 | 8.67 |
| Total Sources | 38.8 | 55.0 | 51.4 | 51.6 | 85.6 | 54.68 | 55.77 | 56.89 | 58.03 | 59.19 |
| Expenditures: | | | | | | | | | | |
| Operating | 51.82 | 31.07 | 28.27 | 28.07 | 29.73 | 35.04 | 35.74 | 36.46 | 37.19 | 37.93 |
| Principal Payments | 2.78 | 1.98 | 1.51 | 1.00 | 5.88 | 3.54 | 3.61 | 3.68 | 3.75 | 3.83 |
| Interest Payments | | 1.43 | 2.05 | 2.05 | 1.85 | 2.09 | 2.13 | 2.17 | 2.21 | 2.26 |
| Capital Improvements | 9.10 | 9.77 | 15.02 | 8.69 | 16.49 | 45.01 | 12.00 | 12.00 | 12.00 | 12.00 |
| Total Uses | 63.7 | 44.3 | 46.9 | 39.8 | 53.9 | 85.7 | 53.5 | 54.3 | 55.2 | 56.0 |
| NET CASH FLOW | (24.94) | 10.73 | 4.54 | 11.77 | 31.65 | (30.99) | 2.30 | 2.58 | 2.87 | 3.17 |
| Cumulative Cash flow | | (14.21) | (9.66) | 2.11 | 33.76 | 2.77 | 5.07 | 7.65 | 10.52 | 13.70 |

Total Expenditures for all funds combined are \$85,672,210. The Graph below illustrates expenditures by Fund Type:



Special Revenues represents 15% of all expenditures and includes Leisure Services, Transportation, Special GRT dedications, Grant Funded expenses, Community Development and Lodger's Tax; both City Share and Promotions.

Enterprise funds include Solid Waste, Golf Course, Airport, Landfill and Water & Sewer Funds, combined they represent 24% of total expenditures.

General Fund for 14% includes city administration, police and fire, planning and finance.

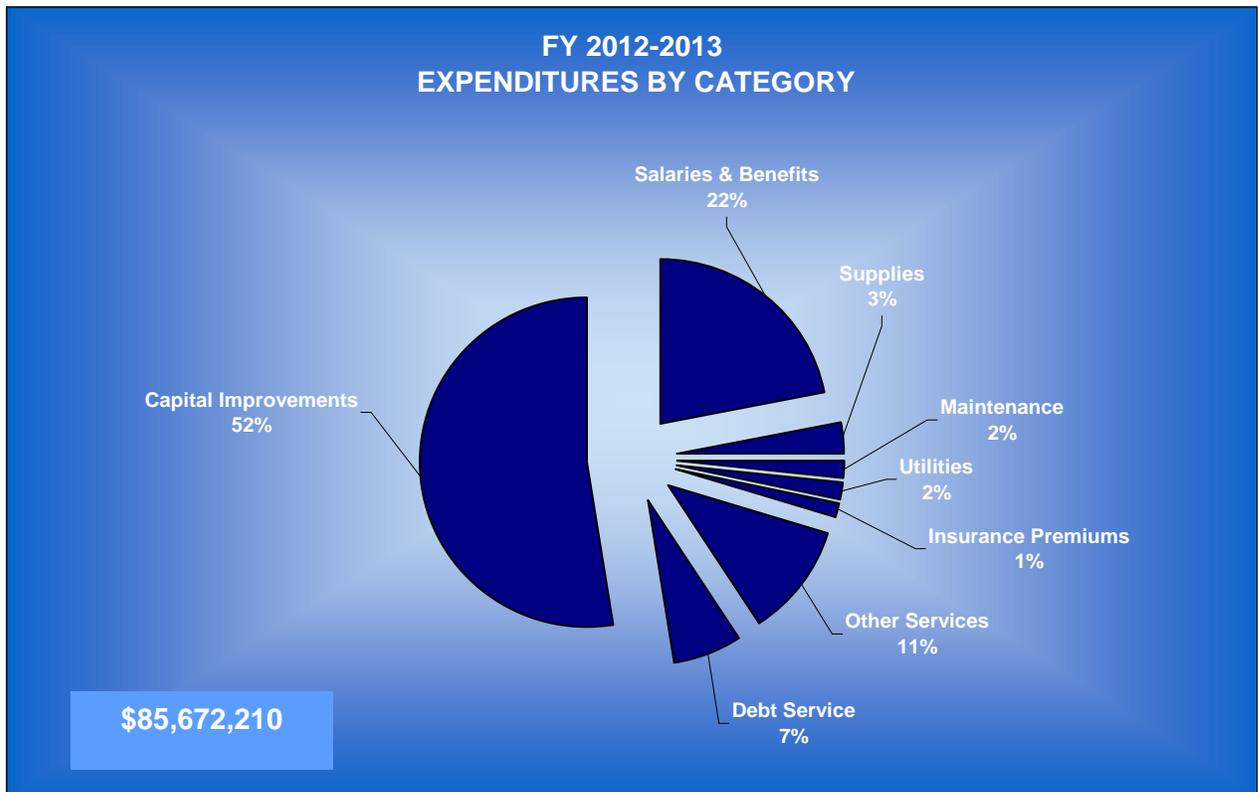
Debt Service includes all Funds which account for the principal and interest payments of the City's debt obligations and represents 6% of total expenditures. The increased debt service for 2011-2012 is related to the refinancing of Bonds and Loans including the Joint Utility System Revenue Bond, NMFA State GRT for Streets, and the refunding of the 2002 GRT Revenue Bond.

Capital Project Funds consist of all major capital projects outside of the other funds and represent 35% of the total budget.

Internal Service, 4% of total budget contains the department operations of the City that provide internal service to the various departments for Fleet, Purchasing, Facility Maintenance, Management Information Systems (MIS) and Human Resources.

Trust & Agency funds, representing 2% of the total budget is comprised of such funds as the State Judicial, Utility Deposits, Court Bonds, as well as the Bond Required Reserve accounts.

The Graph below best illustrates where these expenditures are paid.



For Fiscal Year 2013, Salaries and Benefits remain our largest operating expense at 22% of total budget.

Other Services is 11% and the break down of expenditures included in this category will be illustrated further in this report.

Additional breakdown of expenditures follow.

| | FY12 Actual | FY13 Budget | % Diff | \$ Diff |
|----------------------|-------------------|-------------------|--------------|-------------------|
| Salaries & Benefits | 15,983,168 | 18,843,837 | 17.9% | 2,860,669 |
| Supplies | 1,944,697 | 2,543,138 | 30.8% | 598,441 |
| Maintenance | 1,022,575 | 1,528,342 | 49.5% | 505,767 |
| Utilities | 1,303,870 | 1,424,198 | 9.2% | 120,328 |
| Other Services | 8,035,042 | 9,564,240 | 19.0% | 1,529,198 |
| Insurance | 841,186 | 1,116,178 | 32.7% | 274,992 |
| Capital Equipment | 2,425,905 | 6,946,181 | 186.3% | 4,520,276 |
| Capital Improvements | 14,273,634 | 38,062,113 | 166.7% | 23,788,479 |
| Debt Service | 8,115,571 | 5,643,983 | -30.5% | (2,471,588) |
| TOTAL | 53,945,648 | 85,672,210 | 58.8% | 31,726,562 |

*In-House Engineering Services in the amount of \$1,209,933 are included with Capital in this illustration.

The chart above illustrates **all** expenditures by category for all funds combined. Overall expenditures have increased by 58.8% over FY12 Actual Budget. This is primarily due to carry over of capital projects and capital equipment in FY13.

Insurance includes General Liability, Auto Liability, Errors & Omissions, Property, Volunteer Insurance, etc. It does not include health insurance or workers compensation benefits on employees. The increase is due to expected increases in premium costs.

Capital Equipment encompasses equipment replacement for vehicles and rolling stock as well as other equipment such as the Senior Center Patio Door Replacement, which will be discussed under each department. There is more money available for one-time expenditures as opposed to recurring expenses. There is a need to continue to replace equipment that is obsolete and/or old and worn out.

Capital Improvements includes projects covered by grants as well as local funding from reserves and/or bond or loan proceeds. FY13 includes many projects; the 2008 GRT Street Capital at \$7.4 million, the G.O. Bond projects for the Waste Water Treatment Plant and roadway improvements for \$7.3 million, the Regional Water Transmission Line for \$5.4 million, the 2009 Water & Sewer pipe improvements in conjunction with the street projects for \$2.4 million. Fiscal Year 2012-2013 includes budget for the Guard Rail Program, Vault Restroom for Bonito Lake, carpet for the Library, the 2004 and 2008 Street GRT projects, and water line improvements.

The chart below illustrates the categories where capital has been expended for the last five years.

| CAPITAL OUTLAY EXPENDITURES FOR FIVE YEAR PERIOD OF: FY08 through FY13 | | | | | | |
|---|---------------------|---------------------|----------------------|---------------------|----------------------|-------------------------|
| Expenditure Account Description | FY 08 | FY09 | FY 10 | FY 11 | FY 12 | FY 13 BUDGET |
| Computer | 134,509.61 | 65,645.25 | 109,606.93 | 174,815.17 | 198,723.96 | 441,104.00 |
| Furniture & Fixtures | 0.00 | 0.00 | 0.00 | 25,521.32 | 0.00 | 0.00 |
| Property Acquisition | 162,896.04 | 14,527.00 | 4,800.05 | 273,063.92 | 296,718.00 | 361,075.00 |
| CER Equipment & Replacement | 1,153,780.04 | 1,438,665.17 | 866,322.13 | 1,954,093.47 | 1,983,771.92 | 2,623,870.00 |
| Cell Development | 20,790.80 | 57,763.57 | 393,947.51 | 6,631.87 | 0.00 | 0.00 |
| Contract Engineering Fees | 230,037.79 | 1,041,022.08 | 671,308.46 | 1,375,058.50 | 679,399.29 | 2,196,064.00 |
| Facility Improvements | 427,509.26 | 101,355.95 | 417,942.08 | 331,009.82 | 4,722,879.36 | 11,829,114.00 |
| CER Motor Vehicles | 22,531.00 | 308,888.30 | 29,154.00 | 34,976.00 | 0.00 | 75,431.00 |
| Street Improvements | 1,817,841.44 | 3,044,779.25 | 6,652,115.94 | 2,501,614.80 | 3,896,342.67 | 6,922,409.00 |
| Drainage Improvements | 1,200,000.00 | 1,854,911.84 | 1,057,088.18 | 398,485.70 | 2,282,153.97 | 1,316,126.00 |
| Water/Pipeline/Well Improvements | 3,907,646.56 | 1,810,900.66 | 3,267,843.03 | 1,549,654.25 | 2,184,510.01 | 16,027,862.00 |
| Park Improvements | 117.87 | 19,191.24 | 143,737.24 | 23,296.70 | 0.00 | 0.00 |
| Bike/Walking Path | 10,845.10 | 3,838.94 | 24,368.73 | 13,293.01 | 0.00 | 30,059.00 |
| Land Improvements | 20,206.84 | 0.00 | 451,186.92 | 26,000.84 | 279,470.00 | 1,975,247.00 |
| Grand Totals | 9,108,712.35 | 9,761,489.25 | 14,089,421.20 | 8,687,515.37 | 16,523,969.18 | 43,798,361.00 |

Other Services: This category of expenditures has a variety of expenses within it. For illustration purposes, the other services include the following type of expenses:

| Other Services | FY11 Actual | FY12 Actual | FY13 Budget | \$ Diff | % Diff |
|------------------------------|----------------|----------------|----------------|---------------|--------------|
| Travel & Conf | 120,636 | 120,917 | 191,996 | 71,079 | 58.8% |
| Tuition Reimb | 0 | 0 | 400 | 400 | ** |
| In-Service Training | 44,878 | 32,083 | 53,598 | 21,515 | 67.1% |
| Volunteer Travel | 40,373 | 45,770 | 37,970 | (7,800) | -17.0% |
| Training/Travel Costs | 205,887 | 198,770 | 283,964 | 85,194 | 42.9% |

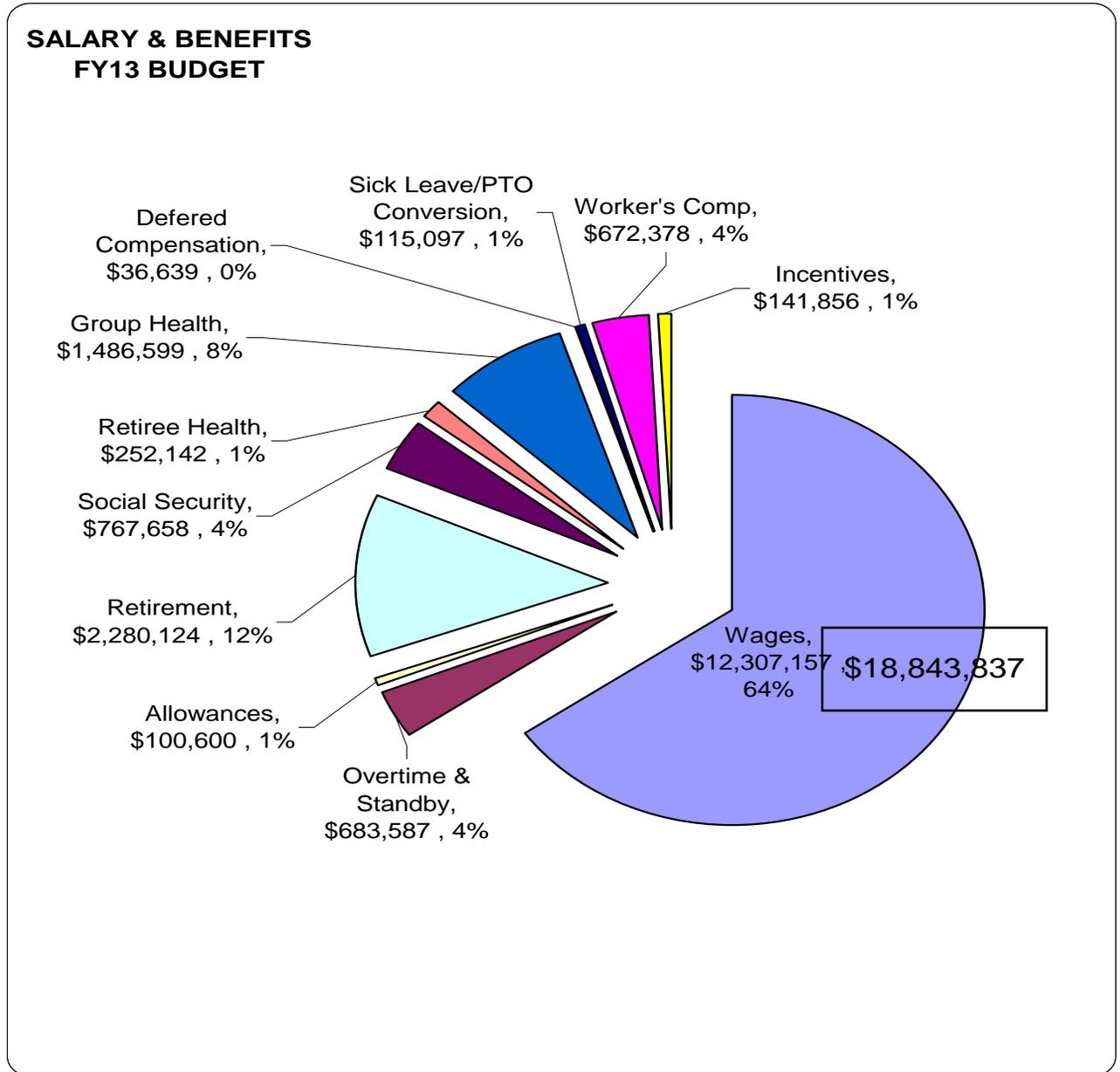
| Other Services | FY11 Actual | FY12 Actual | FY13 Budget | \$ Diff | % Diff |
|-----------------------------------|------------------|------------------|------------------|------------------|--------------|
| Consultant Fees | 15,403 | 66,166 | 523,739 | 457,573 | 691.6% |
| Contract Services | 3,449,825 | 3,652,776 | 4,373,164 | 720,388 | 19.7% |
| Prof Services | 100,536 | 105,884 | 202,414 | 96,530 | 91.2% |
| Indigent Attorneys | 13,748 | 9,396 | 23,213 | 13,817 | 147.1% |
| Abatement Actions | 18,519 | 17,790 | 22,500 | 4,710 | 26.5% |
| Legal & Expert Services | 14,616 | 5,923 | 31,700 | 25,777 | 435.2% |
| Line Locates (F81) | 10,010 | 10,078 | 8,000 | (2,078) | -20.6% |
| Monitoring Test (F91) | 0 | 0 | 2,500 | 2,500 | ** |
| Volunteer Services (F75) | 51,094 | 58,000 | 48,592 | (9,408) | -16.2% |
| Audit Services | 53,530 | 53,729 | 64,429 | 10,700 | 19.9% |
| Incentives | 38,449 | 20,000 | 617,201 | 597,201 | 2986.0% |
| Engineering Fees (In-House) | 252,164 | 175,570 | 1,209,933 | 1,034,363 | 589.1% |
| Janitorial Services | 52,932 | 49,905 | 57,072 | 7,167 | 14.4% |
| Equipment Rental/Lease | 32,440 | 82,420 | 71,335 | (11,085) | -13.4% |
| Otero County JPA | 163,169 | 163,169 | 163,170 | 1 | 0.0% |
| Prisoner Support | 163,070 | 157,503 | 180,000 | 22,497 | 14.3% |
| Econ Development | 30,000 | 30,000 | 30,000 | 0 | 0.0% |
| Zia Therapy Grant Match | 70,332 | 69,302 | 141,112 | 71,810 | 103.6% |
| Contract Severn Trt Electric | 495,293 | 561,354 | 600,000 | 38,646 | 6.9% |
| Golf Pro Services | 727,418 | 761,474 | 775,800 | 14,326 | 1.9% |
| Marketing Plan (OCEDC) | 70,000 | 70,000 | 70,000 | 0 | 0.0% |
| Total Contractual Services | 5,822,548 | 6,120,439 | 9,215,874 | 3,095,435 | 50.6% |

| Other Services | FY11 Actual | FY12 Actual | FY13 Budget | \$ Diff | % Diff |
|-------------------------------|------------------|------------------|-------------------|------------------|--------------|
| Promotion Board Spc Events | 2,915 | 4,294 | 5,259 | 965 | 22.5% |
| Advertising | 174,443 | 179,982 | 267,975 | 87,993 | 48.9% |
| Printing | 36,735 | 40,253 | 49,688 | 9,435 | 23.4% |
| Membership & Dues | 56,954 | 57,070 | 61,648 | 4,578 | 8.0% |
| Bank/CC Fees & Collection Fee | 69,672 | 70,137 | 85,868 | 15,731 | 22.4% |
| Water Tower Lease | 1,935 | 2,013 | 2,200 | 187 | 9.3% |
| Public Relations | 125 | 0 | 250 | 250 | ** |
| Inventory O/S & Obsolete | 75,831 | 15,985 | 20,550 | 4,565 | 28.6% |
| Notary Bond | 70 | 140 | 280 | 140 | 100.0% |
| Election Expense | 3 | 35,381 | 0 | (35,381) | -100% |
| Landfill Tipping Fees | 21,307 | 33,643 | 40,000 | 6,357 | 18.9% |
| Admin Fees | 727,186 | 753,131 | 736,271 | (16,860) | -2.2% |
| Fund 39/State Judicial Fees | 20,390 | 20,804 | 22,000 | 1,196 | 5.7% |
| NM Unemployment Security | 72,035 | 31,868 | 69,000 | 37,132 | 116.5% |
| Court Automation Fees | 42,317 | 42,216 | 45,000 | 2,784 | 6.6% |
| Water Conserv Fee-NM | 51,380 | 52,622 | 58,075 | 5,453 | 10.4% |
| Services-Narcotics | 9,518 | 8,624 | 12,000 | 3,376 | 39.1% |
| Property Tax Admin Fees | 0 | 33,636 | 34,395 | 759 | 2.3% |
| City Newsletter | 29,921 | 30,441 | 33,865 | 3,424 | 11.2% |
| July 4th Special Event | 30,000 | 30,000 | 30,000 | 0 | 0.0% |
| Personnel Service Costs | 3,280 | 1,532 | 5,000 | 3,468 | 226.4% |
| Special Projects | 3,193 | 1,560 | 1,500 | (60) | -3.8% |
| Bldg/Land-Rental/Lease | 60,868 | 65,386 | 87,841 | 22,455 | 34.3% |
| | 1,490,078 | 1,510,718 | 1,668,665 | 157,947 | 10.5% |
| Other: | 1,035,365 | 1,088,092 | 1,671,614 | 583,522 | 53.6% |
| Grand Totals | 8,553,878 | 8,918,019 | 12,840,117 | 3,922,098 | 44.0% |

** One or more zero value fields

SALARY & BENEFITS

Salary & Benefits for Fiscal Year 2013 total \$18,843,837. Salaries and Wages (including overtime) equal \$12,938,565 and benefits total \$5,905,272 this is 15% and 24%, respectively for total Salary and benefits.



Overall salaries and benefits have increased by 18% or \$2,860,669 with a 3% increase in wages for employees and additional employees.

The following pages and sections of this budget document will provide additional information and detail.

| SALARY & BENEFITS | | | | | |
|----------------------------------|--------------------|--------------------|--------------------|------------------|---------------|
| | FY11 ACTUAL | FY12 ACTUAL | FY13 BUDGET | \$ Diff | % Diff |
| Wages | 10,961,638 | 10,728,962 | 12,307,157 | 1,578,195 | 15% |
| Overtime & Standby | 665,747 | 547,790 | 683,587 | 135,797 | 25% |
| Allowances | 54,660 | 60,200 | 100,600 | 40,400 | 67% |
| Retirement | 1,995,722 | 1,967,895 | 2,280,124 | 312,229 | 16% |
| Social Security | 672,890 | 657,481 | 767,658 | 110,177 | 17% |
| Retiree Health | 185,582 | 201,522 | 252,142 | 50,620 | 25% |
| Group Health | 1,112,285 | 1,106,057 | 1,486,599 | 380,542 | 34% |
| Deferred Compensation | 108,431 | 81,811 | 36,639 | (45,172) | -55% |
| Sick Leave/PTO Conversion | 65,065 | 71,383 | 115,097 | 43,714 | 61% |
| Worker's Comp | 482,744 | 558,917 | 672,378 | 113,461 | 20% |
| Incentives | 26,522 | 1,150 | 141,856 | 140,706 | 12235% |
| | 16,331,286 | 15,983,168 | 18,843,837 | 2,860,669 | 18% |

All Funds Summary

Approved Budget Fiscal Year 2012-2013

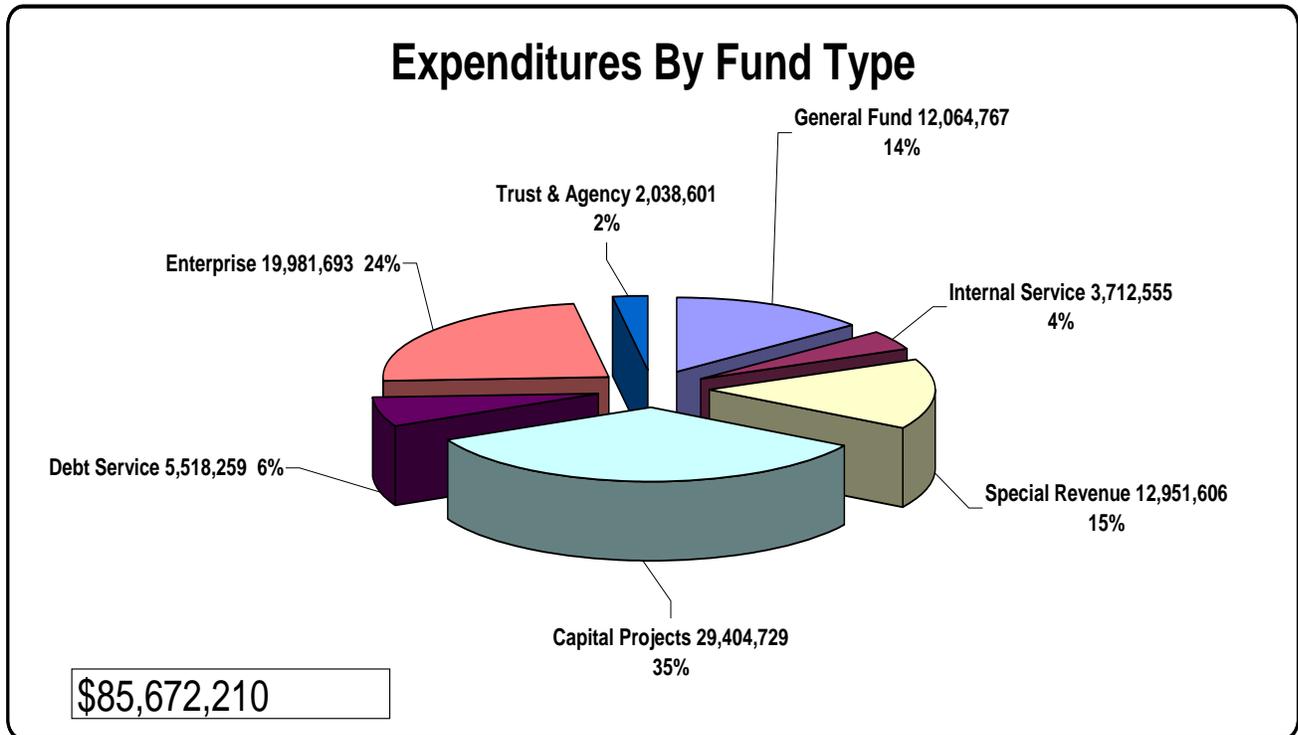
SUMMARY OF CHANGE IN FUND BALANCE

1/12TH REQ RSRV
1,005,397
Bal. Remaining
2,960,864

| FUND NO. | FUND DESCRIPTION | UNAUDITED BEGINNING CASH BALANCE 06/30/12 | ESTIMATED REVENUES | NET CASH TRANSFERS | BUDGETED EXPENDITURES | ESTIMATED ENDING CASH BALANCE 06/31/13 | PERCENT CHANGE IN CASH BALANCE |
|----------|--------------------------------------|---|--------------------|--------------------|-----------------------|--|--------------------------------|
| 11 | GENERAL OPERATING | 6,520,860 | 15,748,260 | (6,238,092) | 12,064,767 | 3,966,261 | -39.2% |
| | TOTAL GENERAL FUND | 6,520,860 | 15,748,260 | (6,238,092) | 12,064,767 | 3,966,261 | -39.2% |
| 12 | INTERNAL SERVICE | 223,962 | 296,581 | 3,197,396 | 3,712,555 | 5,384 | -97.6% |
| | TOTAL INTERNAL SERVICE FUND | 223,962 | 296,581 | 3,197,396 | 3,712,555 | 5,384 | -97.6% |
| 15 | CORRECTIONS - JAIL | 1,234 | 131,586 | 50,004 | 180,500 | 2,324 | 88.3% |
| 16 | LODGER'S TAX-PROMOTIONAL | 128,392 | 253,458 | (6,502) | 298,059 | 77,289 | -39.8% |
| 19 | COURT AUTOMATION | 85,015 | 95,057 | (21,959) | 73,542 | 84,571 | -0.5% |
| 20 | LODGER'S TAX-CITY | 160,671 | 367,091 | (29,465) | 498,067 | 230 | -99.9% |
| 21 | D.A.R.E. DONATIONS | 25,294 | 5,085 | 0 | 11,053 | 19,326 | -23.6% |
| 27 | MUNICIPAL COURT | 45,481 | 3,500 | 360,795 | 405,445 | 4,331 | -90.5% |
| 28 | POLICE CONTINGENCY | 47,695 | 11,125 | 0 | 16,000 | 42,820 | -10.2% |
| 32 | COMMUNITY SERVICES | 435,813 | 583,904 | 2,961,454 | 3,650,448 | 330,723 | -24.1% |
| 33 | STATE FIRE PROTECTION | 246,578 | 402,502 | 0 | 565,309 | 83,771 | -66.0% |
| 36 | LAW ENFORCEMENT | 27,151 | 158,706 | 0 | 183,085 | 2,772 | -89.8% |
| 37 | STATE HIGHWAY | 63,159 | 62,232 | (2,235) | 54,746 | 68,410 | 8.3% |
| 38 | TRAFFIC SAFETY | 62,091 | 38,135 | 0 | 45,500 | 54,726 | -11.9% |
| 42 | 1984 GROSS RECEIPTS TAX | 1,919,014 | 1,535,115 | (2,254,702) | 0 | 1,199,427 | -37.5% |
| 44 | TRANSPORTATION | 4,419,884 | 690,718 | 1,695,131 | 4,907,099 | 1,898,634 | -57.0% |
| 63 | COMMUNITY DEVELOPMENT | 36,248 | 137,035 | 268,728 | 242,965 | 199,046 | 449.1% |
| 65 | BUILDING CODES | 103,176 | 50,800 | (12,359) | 112,224 | 29,393 | -71.5% |
| 69 | 1994 GROSS RECEIPTS | 771,843 | 1,533,080 | (1,775,304) | 0 | 529,619 | -31.4% |
| 71 | SENIOR CENTER-MEALS | 163,494 | 606,795 | 489,894 | 1,141,461 | 118,722 | -27.4% |
| 75 | RETIRED & SENIOR VOL. PROGRAM | (46,897) | 233,066 | 48,646 | 233,494 | 1,321 | -102.8% |
| 89 | ESGRT .0625% | 1,025,920 | 384,838 | (4,000) | 0 | 1,406,758 | 37.1% |
| 96 | SELF-INSURED FUND | 598,579 | 51,650 | 0 | 50,000 | 600,229 | 0.3% |
| 107 | LIABILITIES/DEDUCTIBLES | 407,686 | 11,275 | 177,000 | 282,609 | 313,352 | -23.1% |
| | TOTAL SPECIAL REVENUE FUNDS | 10,727,519 | 7,346,753 | 1,945,126 | 12,951,606 | 7,067,792 | -34.1% |
| 53 | GENERAL OBLIGATION | 585,728 | 649,908 | 0 | 710,001 | 525,635 | -10.3% |
| 59 | REVENUE BOND P & I | 7,696 | 0 | 2,901,358 | 2,901,358 | 7,696 | 0.0% |
| 82 | 98 JT WATER/SEWER BOND P&I | 1,570,782 | 4,400 | 1,892,553 | 1,906,900 | 1,560,835 | -0.6% |
| | TOTAL DEBT SERVICE FUNDS | 2,164,206 | 654,308 | 4,793,911 | 5,518,259 | 2,094,166 | -3.2% |
| 24 | GRANT CAPITAL IMPROVEMENT | 48,687 | 116,852 | 117,661 | 248,191 | 35,009 | -28.1% |
| 40 | AIRPORT IMPROVEMENT PROJECTS | 40,623 | 176,682 | 0 | 181,054 | 36,251 | -10.8% |
| 48 | NEW MEXICO C.D.B.G. | 0 | 139,943 | 13,995 | 153,938 | 0 | ** |
| 49 | 1986 GROSS RECEIPTS TAX | 7,070,718 | 1,860,082 | (1,047,857) | 2,128,159 | 5,754,784 | -18.6% |
| 50 | PROPERTY ACQUISITION | 148,811 | 12,430 | 124,572 | 42,071 | 243,742 | 63.8% |
| 54 | REVERSE OSMOSIS PROJECT RSV | 288,386 | 2,040,381 | 237,874 | 2,528,973 | 37,668 | -86.9% |
| 56 | 99 GRT FLOOD CONTROL BOND PROJ | 1,470,182 | 7,000 | 0 | 1,332,650 | 144,532 | -90.2% |
| 61 | MUNICIPAL INFRASTRUCTURE .0625% | 553,422 | 384,353 | (326,929) | 0 | 610,846 | 10.4% |
| 103 | FIRE SERVICES BOND | 7,588 | 1,015 | 0 | 0 | 8,603 | 13.4% |
| 105 | ECONOMIC DEVELOPMENT | 3,623,640 | 773,860 | 0 | 587,201 | 3,810,299 | 5.2% |
| 108 | 2002 GRT (94 GRT REFUNDING) | 15,542 | 0 | 0 | 0 | 15,542 | 0.0% |
| 109 | STREET CAPITAL GRT | 2,855,604 | 3,067,930 | (589,303) | 3,503,340 | 1,830,891 | -35.9% |
| 110 | 04 W/S REVBD EMER SEWER PROJECT | 0 | 0 | 0 | 0 | 0 | ** |
| 113 | 2009 SEWER IMPROVEMENT BOND ACQ FUND | 2,977,424 | 19,575 | 494,892 | 3,077,931 | 413,960 | -86.1% |
| 114 | SIDEWALKS REVOLVING LOANS | 53,885 | 150 | 0 | 0 | 54,035 | 0.3% |
| 116 | REG WATER SUPPLY TRANSMISSION LINE | (1,054,915) | 5,594,500 | 242,749 | 4,753,128 | 29,206 | -102.8% |
| 117 | 2011 JT W/S REF/IMP REVBD | 6,015,380 | 12,000 | 0 | 5,999,976 | 27,404 | -99.5% |
| 118 | 2011 NMFA ST GRT STREET #15 | 7,526,881 | 10,600 | 0 | 0 | 7,537,481 | 0.1% |
| 119 | 2012 GRT REF/IMP REVBD | 3,976,951 | 9,325 | 0 | 3,953,405 | 32,871 | -99.2% |
| 904 | HOUSING CAPITAL FUND PROJECTS | (17,315) | 914,712 | 17,315 | 914,712 | (0) | -100.0% |
| | TOTAL CAPITAL PROJECTS FUNDS | 35,601,493 | 15,141,390 | (715,031) | 29,404,729 | 20,623,123 | -42.1% |

All Funds Summary

| | | | | | | | |
|---------------------------------------|---------------------------------|-------------------|-------------------|--------------------|-------------------|-------------------|---------------|
| 81 | WATER/SEWER OPERATING | 10,348,281 | 9,555,923 | (4,076,241) | 13,269,010 | 2,558,953 | -75.3% |
| 86 | SOLID WASTE COLLECTION SYSTEM | 122,762 | 2,000,024 | (24,908) | 1,908,195 | 189,683 | 54.5% |
| 88 | BONITO LAKE | 56,889 | 289,586 | 1,116,154 | 1,443,396 | 19,233 | -66.2% |
| 90 | GOLF COURSE | 209,116 | 1,262,435 | 66,443 | 1,403,072 | 134,922 | -35.5% |
| 91 | AIRPORT | 268,200 | 428,097 | (45,195) | 499,196 | 151,906 | -43.4% |
| 901 | HOUSING LOW RENT OPERATING | 1,384,093 | 702,993 | (17,315) | 1,402,769 | 667,002 | -51.8% |
| 903 | HOUSING HOMEOWNERSHIP OPER | 579,963 | 6,442 | 0 | 56,055 | 530,350 | -8.6% |
| TOTAL ENTERPRISE FUNDS | | 12,969,304 | 14,245,500 | (2,981,062) | 19,981,693 | 4,252,049 | -67.2% |
| 17 | POLICE COURT BOND | 838 | 0 | 0 | 0 | 838 | 0.0% |
| 22 | DESIGNATED GIFT | 35,967 | 5,100 | 0 | 14,750 | 26,317 | -26.8% |
| 31 | CEMETERY-PERPETUAL CARE | 705,184 | 16,035 | 0 | 0 | 721,219 | 2.3% |
| 39 | STATE JUDICIAL | 5,005 | 79,000 | 0 | 79,000 | 5,005 | 0.0% |
| 74 | ALAMO SENIOR CENTER GIFT | 73,915 | 21,225 | (528) | 50,727 | 43,885 | -40.6% |
| 94 | OTERO/LINCOLN REGIONAL LANDFILL | 3,013,800 | 1,136,225 | (1,720) | 1,894,124 | 2,254,181 | -25.2% |
| 98 | PAYROLL CLEARING | 21,029 | 0 | 0 | 0 | 21,029 | 0.0% |
| 104 | UTILITY DEPOSITS | 622,631 | 0 | 0 | 0 | 622,631 | 0.0% |
| 115 | CORP ESCROW ACCOUNT RESERVE | 1,049,159 | 0 | 0 | 0 | 1,049,159 | 0.0% |
| TOTAL TRUST & AGENCY FUNDS | | 5,527,527 | 1,257,585 | (2,248) | 2,038,601 | 4,744,263 | -14.2% |
| TOTAL APPROVED BUDGET | | 73,734,870 | 54,690,377 | 0 | 85,672,210 | 42,753,037 | -42.0% |



General Fund 011-0000

Department Budget Summary

Department Description

The General Fund is used to account for all activities typically considered governmental functions of the city. These include administration, finance, public safety and community functions.

| GENERAL FUND | <i>FY12-13 Budget</i> |
|-----------------------------------|----------------------------------|
| Beginning Cash - July 1 | \$6,520,860 |
| Revenues | 15,748,260 |
| Transfers: | |
| Transfers In | 0 |
| Transfers Out | 6,238,092 |
| Net Transfers | (6,238,092) |
| Total Resources Available | \$16,031,028 |
| Expenses | 12,064,767 |
| Ending Cash as of June 30: | \$3,966,261 |
| DFA Required Reserve | 1,005,397 |
| Excess DFA Requirement | 2,960,864 |

General Fund 011-0000

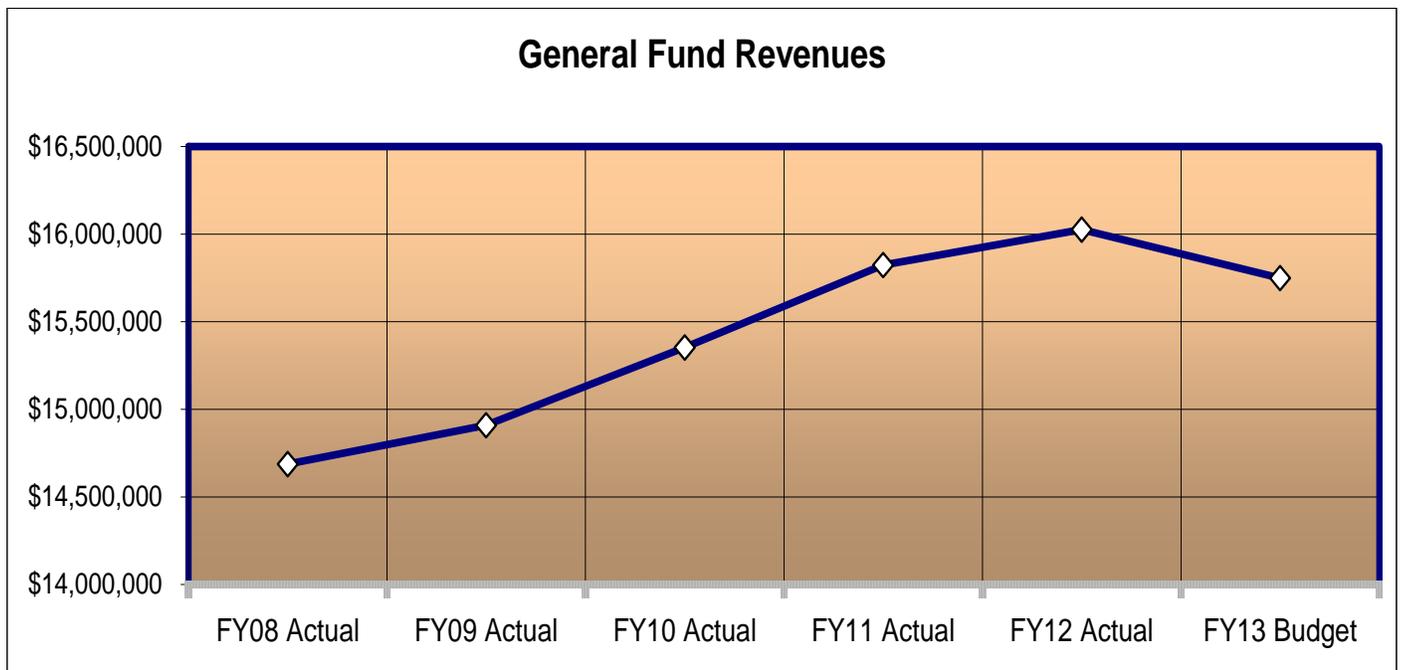
Department Budget Summary

REVENUE HISTORICAL SUMMARY

The General Fund is estimated to receive \$15,748,260 in total revenues for Fiscal Year 2013. This amount represents a -2% decline over the prior year.

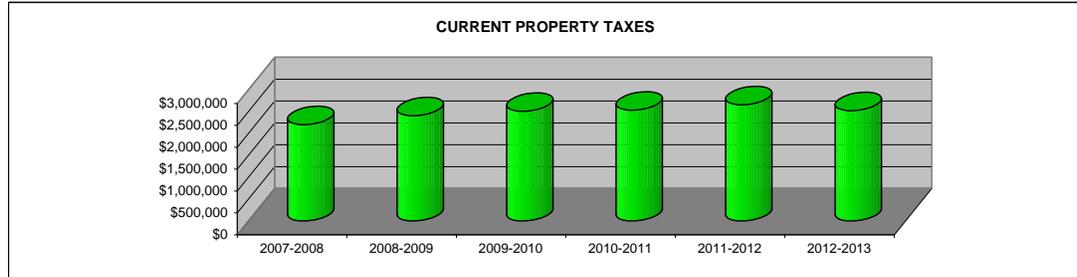
Gross Receipts show to be 1% above actual receipts over the previous year. The State Shared Fees category includes the 1.039% GRT received from the State.

| | ACTUAL | ACTUAL | ACTUAL | ACTUAL | ACTUAL | BUDGET |
|---------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | FY08 | FY09 | FY10 | FY11 | FY12 | FY13 |
| CURRENT PROPERTY TAXES | \$2,164,862 | \$2,401,753 | \$2,502,233 | \$2,527,845 | \$2,652,887 | \$2,518,213 |
| GROSS RECEIPTS TAX | \$3,013,336 | \$2,851,040 | \$2,925,660 | \$3,121,056 | \$3,042,482 | \$3,058,836 |
| FRANCHISE FEES/FEES AND PERMITS | \$748,116 | \$1,081,610 | \$944,374 | \$952,775 | \$965,296 | \$956,746 |
| FEES AND PERMITS | \$104,769 | \$102,237 | \$106,795 | \$96,581 | \$96,610 | \$75,000 |
| STATE SHARED FEES | \$7,430,011 | \$7,040,119 | \$7,223,356 | \$7,646,601 | \$7,454,122 | \$7,494,148 |
| USER FEES | \$81,288 | \$366,675 | \$385,289 | \$376,371 | \$302,326 | \$312,206 |
| FINES | \$635,448 | \$415,648 | \$409,435 | \$376,507 | \$381,911 | \$389,500 |
| MISCELLANEOUS REVENUE | \$392,781 | \$605,104 | \$658,828 | \$686,829 | \$1,113,351 | \$753,194 |
| GRANTS | \$4,320 | \$5,735 | \$105,005 | \$4,336 | \$2,653 | \$174,867 |
| INTEREST INCOME | \$111,932 | \$39,717 | \$90,898 | \$34,130 | \$13,134 | \$15,550 |
| | \$14,686,863 | \$14,909,638 | \$15,351,873 | \$15,823,031 | \$16,024,772 | \$15,748,260 |

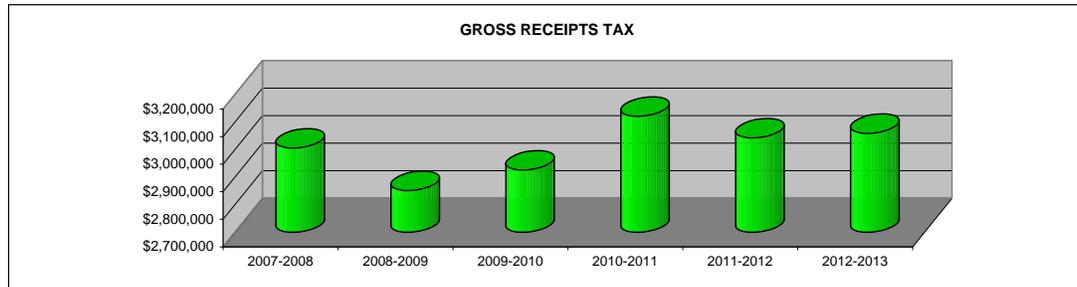


**CITY OF ALAMOGORDO
FISCAL YEAR BUDGET 2012-2013
GENERAL FUND OPERATING REVENUES
FUND 11**

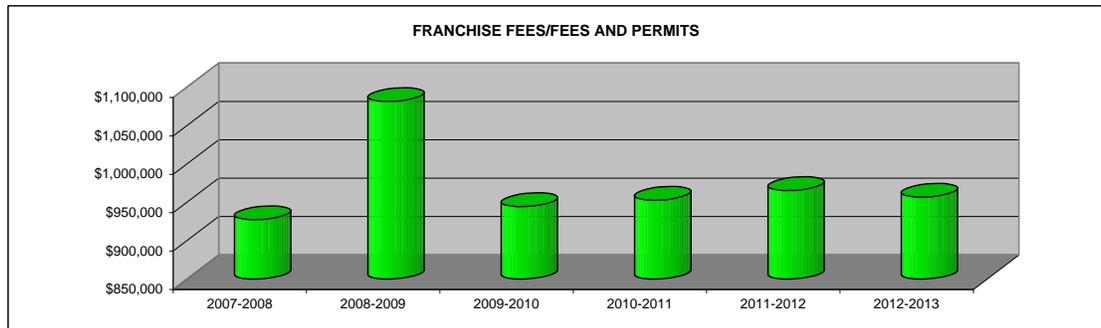
| ACCOUNT NUMBER | ACCOUNT DESCRIPTION | ACTUAL 2007-2008 | ACTUAL 2008-2009 | ACTUAL 2009-2010 | ACTUAL 2010-2011 | ACTUAL 2011-2012 | BUDGET 2012-2013 |
|----------------|------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 1001 | CURRENT PROPERTY TAXES | \$2,199,193 | \$2,401,753 | \$2,502,233 | \$2,527,845 | \$2,652,887 | \$2,518,213 |



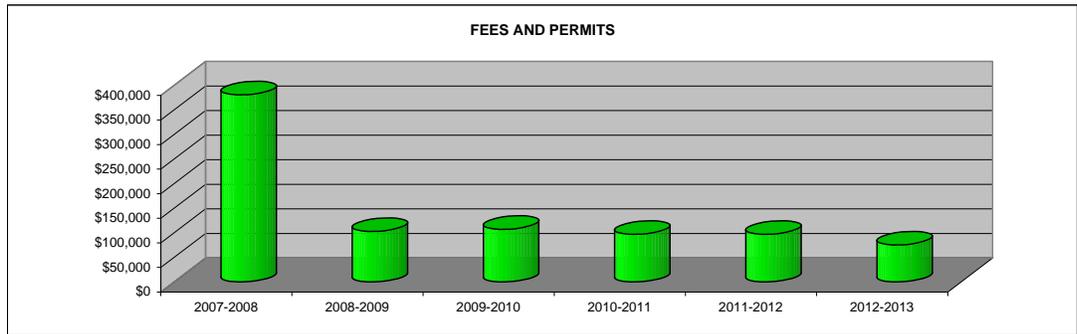
| | | | | | | | |
|------|--------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| 1010 | GROSS RECEIPTS .5% | 3,005,207 | 2,851,040 | 2,925,660 | 3,121,056 | 3,042,482 | 3,058,836 |
| | GROSS RECEIPTS TAX | \$3,005,207 | \$2,851,040 | \$2,925,660 | \$3,121,056 | \$3,042,482 | \$3,058,836 |



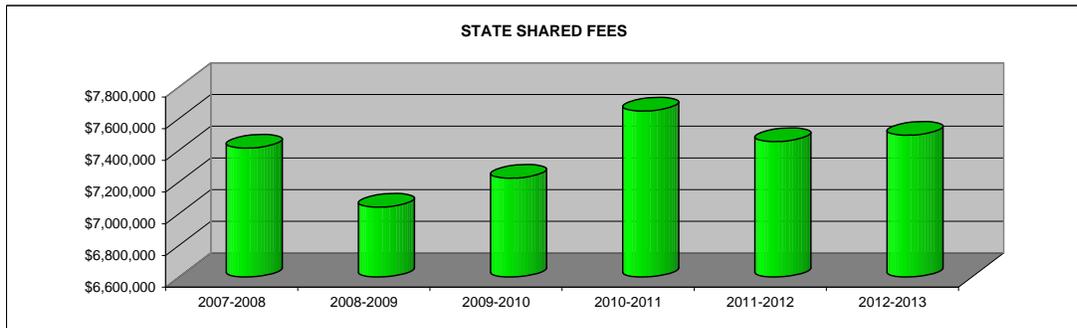
| | | | | | | | |
|------|---------------------------------|-----------|-------------|-----------|-----------|-----------|-----------|
| 1130 | FRANCHISE FEE - ELECTRIC | 434,762 | 517,817 | 421,391 | 439,577 | 470,286 | 458,326 |
| 1131 | FRANCHISE FEE - GAS | 166,409 | 165,875 | 221,142 | 178,780 | 178,886 | 182,959 |
| 1132 | FRANCHISE FEE-PHONE | 118,899 | 128,603 | 69,216 | 103,396 | 76,355 | 74,448 |
| 1133 | FRANCHISE FEE-TV CABLE | 140,500 | 189,565 | 166,218 | 169,601 | 166,609 | 172,114 |
| 1134 | FRANCHISE FEE-TOY TRAIN DEPOT | 2,300 | 2,289 | 1,744 | 2,130 | 1,475 | 1,867 |
| 1135 | FRANCHISE FEE-S.W. DISPOSAL | 56,455 | 68,722 | 56,371 | 49,413 | 62,325 | 57,131 |
| 1136 | FRANCHISE FEE - CASA DEL SOL | 1,288 | 1,937 | 1,104 | 543 | 493 | 550 |
| 1137 | FRANCHISE FEE - TRUE VALUE | 3,291 | 2,164 | 2,257 | 3,546 | 2,627 | 3,191 |
| 1138 | FRANCHISE FEE - CHOICE WEST | 3,430 | 4,368 | 4,931 | 5,789 | 6,240 | 6,160 |
| | FRANCHISE FEES/FEES AND PERMITS | \$927,334 | \$1,081,340 | \$944,374 | \$952,775 | \$965,296 | \$956,746 |



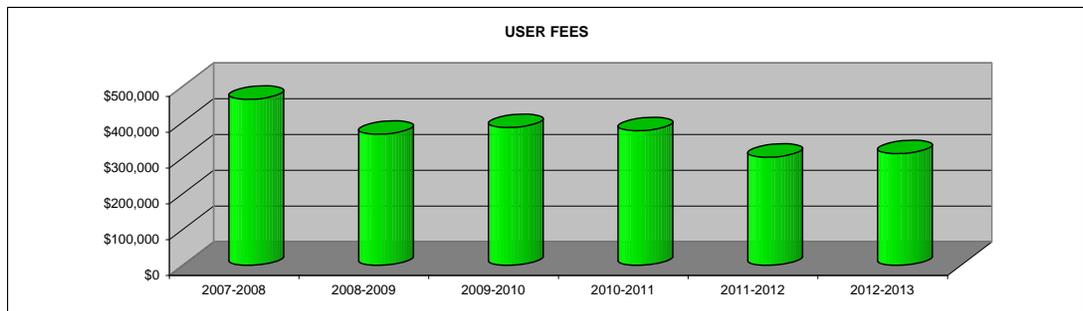
| ACCOUNT NUMBER | ACCOUNT DESCRIPTION | ACTUAL 2007-2008 | ACTUAL 2008-2009 | ACTUAL 2009-2010 | ACTUAL 2010-2011 | ACTUAL 2011-2012 | BUDGET 2012-2013 |
|----------------|-------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 1102 | BUSINESS REGISTRATION-RENEWAL | 69,555 | 69,965 | 70,910 | 67,235 | 64,900 | 68,000 |
| 1103 | BUSINESS REGISTRATION-PENALTY | 1,230 | 2,070 | 2,670 | 1,780 | 1,770 | 2,000 |
| 1104 | BUILDING PERMITS | 141,156 | 0 | 0 | 0 | 0 | 0 |
| 1105 | BLOCKING PERMITS | 479 | 0 | 0 | 0 | 0 | 0 |
| 1106 | PLANNING PERMITS | 14,302 | 14,168 | 18,535 | 14,635 | 14,112 | 0 |
| 1108 | PLUMBING PERMITS | 50,920 | 0 | 0 | 0 | 0 | 0 |
| 1111 | BIDDER'S LIST FEE | 120 | 90 | 90 | 30 | 15 | 0 |
| 1113 | ELECTRICAL PERMITS | 56,750 | 0 | 0 | 0 | 0 | 0 |
| 1116 | MISCELLANEOUS LICENSE FEES | 5,955 | 7,265 | 5,945 | 7,120 | 9,660 | 5,000 |
| 1118 | DWI SCREENING FEES | 11,742 | 8,949 | 8,645 | 5,781 | 6,153 | 0 |
| 1119 | TRADES TESTING FEES | 100 | 0 | 0 | 0 | 0 | 0 |
| 1123 | PLAN REVIEW FEES | 28,135 | 0 | 0 | 0 | 0 | 0 |
| | FEES AND PERMITS | \$380,444 | \$102,507 | \$106,795 | \$96,581 | \$96,610 | \$75,000 |



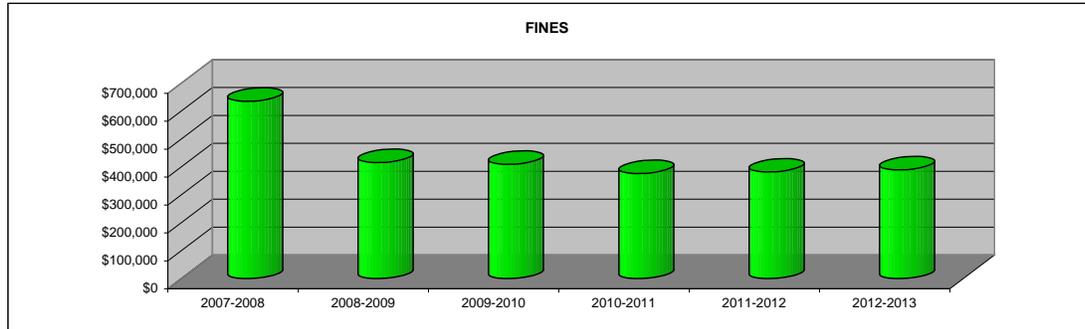
| | | | | | | | |
|------|--------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| 1204 | CIGARETTE TAX \$.02 | 49,278 | 55,072 | 55,488 | 13 | 40 | 0 |
| 1209 | GROSS RECEIPTS 1.225% | 7,363,242 | 6,985,047 | 7,167,868 | 7,646,588 | 7,454,082 | 7,494,148 |
| | STATE SHARED FEES | \$7,412,520 | \$7,040,119 | \$7,223,356 | \$7,646,601 | \$7,454,122 | \$7,494,148 |



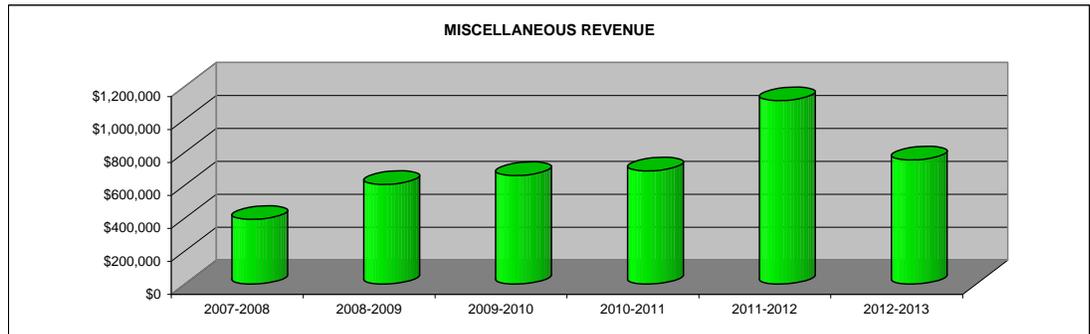
| | | | | | | | |
|------|------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 1301 | MAPS & ORDINANCES | \$2,500 | \$2,050 | \$0 | \$1,050 | \$0 | \$0 |
| 1302 | PRINTING & COPYING | 11,271 | 11,176 | 11,497 | 11,102 | 11,273 | 11,147 |
| 1303 | AMBULANCE DISPATCH SVCS | 162,816 | 60,677 | 60,677 | 63,025 | 64,098 | 64,098 |
| 1308 | ALARM RESPONSE FEES | 4,505 | 5,840 | 4,845 | 3,030 | 2,325 | 4,000 |
| 1321 | ADOPTION FEES-ANIMAL SHELTER | 62,646 | 59,147 | 72,868 | 58,011 | 51,281 | 60,000 |
| 1333 | BLDG/ZONING BOOK PRINT FEES | 150 | 0 | 0 | 0 | 0 | 0 |
| 1350 | RELEASE OF LIEN | 216 | 360 | 324 | 486 | 839 | 500 |
| 1356 | SCHOOL RESRC CONTRACTS | 91,374 | 90,287 | 92,890 | 91,546 | 28,253 | 28,253 |
| 1357 | A.P.S. REIMBURSEMENT | 128,697 | 137,106 | 142,010 | 147,945 | 144,107 | 144,108 |
| 1394 | VENDING POOL | 0 | 32 | 178 | 176 | 150 | 100 |
| | USER FEES | \$464,175 | \$366,675 | \$385,289 | \$376,371 | \$302,326 | \$312,206 |



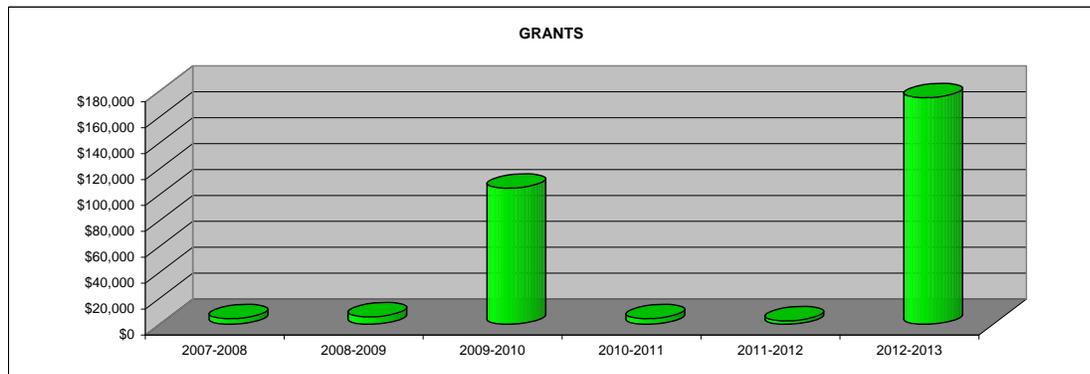
| ACCOUNT NUMBER | ACCOUNT DESCRIPTION | ACTUAL 2007-2008 | ACTUAL 2008-2009 | ACTUAL 2009-2010 | ACTUAL 2010-2011 | ACTUAL 2011-2012 | BUDGET 2012-2013 |
|----------------|---------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 1401 | COURT FINES | \$541,920 | \$386,004 | \$365,813 | \$348,565 | \$367,695 | \$350,000 |
| 1406 | BENCH WARRANT FEES | 14,183 | 12,162 | 8,673 | 7,065 | 5,317 | 5,000 |
| 1414 | RESTITUTIONS | 1,619 | 663 | 820 | 181 | 0 | 0 |
| 1450 | ANIMAL SHELTER FEES | 77,596 | 16,619 | 30,979 | 19,696 | 14,954 | 34,500 |
| 1499 | FORFEITED FINES | 130 | 200 | 3,150 | 1,000 | (6,055) | 0 |
| FINES | | \$635,448 | \$415,648 | \$409,435 | \$376,507 | \$381,911 | \$389,500 |



| | | | | | | | |
|------------------------------|--------------------------|------------------|------------------|------------------|------------------|--------------------|------------------|
| 1501 | REFUNDS & COLLECTIONS | \$4,092 | \$7,202 | \$4,235 | \$5,875 | \$41,547 | \$4,823 |
| 1505 | SALE OF SCRAP | 3,300 | 20,470 | 0 | 11,048 | 6,846 | 0 |
| 1508 | ABATEMENT RECOVERIES | 11,560 | 7,815 | 3,640 | 19,156 | 12,874 | 10,000 |
| 1510 | CASHIER'S OVER/SHORT | 835 | (2,129) | 97 | 430 | 1,727 | 0 |
| 1513 | INTEREST | 242 | 906 | 1,257 | 1,406 | 1,265 | 0 |
| 1515 | CITY MISC REIMB/CLAIMS | 15,079 | 13,044 | 2,989 | 1,271 | 162,439 | 2,100 |
| 1516 | VOIDED CHECKS-PRIOR YEAR | 1,200 | 0 | 0 | 0 | 0 | 0 |
| 1556 | ADMINISTRATION FEES | 216,213 | 444,897 | 467,501 | 467,634 | 714,918 | 685,598 |
| 1566 | CREDIT CARD FEES | (1,326) | (534) | (832) | (872) | (1,022) | 0 |
| 1580 | INSURANCE CREDITS | 86,754 | 65,673 | 129,268 | 130,208 | 122,084 | 0 |
| 1581 | EQUIPMENT/SERVICES | 17,445 | 0 | 0 | 0 | 0 | 0 |
| 1594 | LANDFILL REIMBURSEMENT | 37,387 | 47,760 | 50,673 | 50,673 | 50,673 | 50,673 |
| MISCELLANEOUS REVENUE | | \$392,781 | \$605,104 | \$658,828 | \$686,829 | \$1,113,351 | \$753,194 |



| | | | | | | | |
|---------------|------------------------|----------------|----------------|------------------|----------------|----------------|------------------|
| 1613 | STATE GRANT | \$0 | \$0 | \$102,245 | \$0 | \$0 | \$0 |
| 1617 | DPS-VEST PROGRAM GRANT | 4,320 | 5,735 | 2,160 | 3,590 | 2,653 | 0 |
| 1673 | FEDERAL GRANT | 0 | 0 | 600 | 746 | 0 | 174,867 |
| GRANTS | | \$4,320 | \$5,735 | \$105,005 | \$4,336 | \$2,653 | \$174,867 |

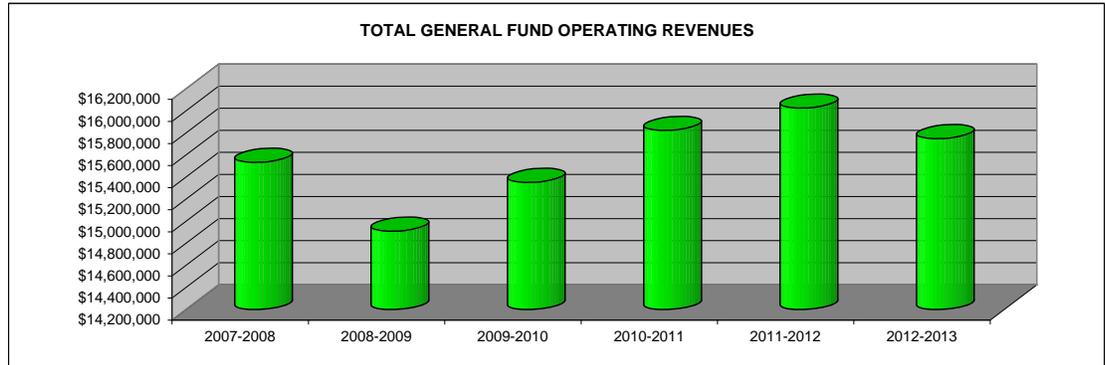


| | | | | | | | |
|------------------------|-------------------|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| 1701 | INVESTMENT INCOME | \$111,932 | \$39,717 | \$90,898 | \$34,130 | \$13,134 | \$15,550 |
| INTEREST INCOME | | \$111,932 | \$39,717 | \$90,898 | \$34,130 | \$13,134 | \$15,550 |

| ACCOUNT NUMBER | ACCOUNT DESCRIPTION | ACTUAL 2007-2008 | ACTUAL 2008-2009 | ACTUAL 2009-2010 | ACTUAL 2010-2011 | ACTUAL 2011-2012 | BUDGET 2012-2013 |
|----------------|---------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|----------------|---------------------|------------------|------------------|------------------|------------------|------------------|------------------|

TOTAL GENERAL FUND OPERATING REVENUES

| | | | | | |
|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| \$15,533,354 | \$14,909,638 | \$15,351,873 | \$15,823,031 | \$16,024,772 | \$15,748,260 |
|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|



TRANSFERS OUT

| | | | | | | | |
|------|-----------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| 1812 | TRAN TO (12) INTERNAL SERVICE | (\$1,139,833) | (\$1,166,477) | (\$1,114,425) | (\$1,009,384) | (\$964,840) | (\$1,522,008) |
| 1815 | TRAN TO (15) CORRECTIONS | (15,000) | 0 | (32,816) | 0 | 0 | (55,000) |
| 1820 | TRAN TO (20) CIVIC CENTER | 0 | 0 | 0 | 0 | 0 | (3,276) |
| 1827 | TRAN TO (27) MUN. COURT OPER. | (384,547) | (423,272) | (361,741) | (380,000) | (408,000) | (366,718) |
| 1832 | TRAN TO (32) COMMUNITY SERVICE | (3,025,296) | (3,011,799) | (2,805,160) | (2,680,000) | (3,399,519) | (3,393,330) |
| 1833 | TRAN TO (33) FIRE PROTECTION | 0 | 0 | 0 | 0 | (3,699) | 0 |
| 1844 | TRAN TO (44) TRANSPORTATION | (39,543) | (1,020,372) | (2,712) | 0 | 0 | 0 |
| 1848 | TRAN TO (48) CDBG | 0 | 0 | (4,400) | 0 | (10,189) | 0 |
| 1850 | TRAN TO (50) PROPERTY ACQUISITION | 0 | (65,564) | 0 | 0 | 0 | 0 |
| 1863 | TRAN TO (63) COMM DEVELOPMENT | 0 | 0 | (30,000) | (30,863) | (30,000) | (30,000) |
| 1865 | TRAN TO (65) BLDG CODES | 0 | (179,572) | (110,641) | (154,481) | (172,461) | 0 |
| 1871 | TRAN TO (71) SENIOR PROG. | (289,676) | (497,646) | (426,250) | (420,000) | (596,141) | (594,968) |
| 1875 | TRAN TO (75) RSVP | (36,000) | (42,254) | (37,580) | (39,259) | (49,595) | (63,758) |
| 1890 | TRAN TO (90) GOLF COURSE | (159,815) | (159,815) | (143,834) | 0 | (287,668) | (143,834) |
| 1891 | TRAN TO (91) AIRPORT | (52,504) | (52,504) | 0 | 0 | 0 | 0 |
| 8107 | TRAN TO (107) SELF-INSURED | (35,000) | (35,000) | (121,028) | (50,750) | (58,450) | (65,200) |
| | TRANSFER OUT - SUBTOTAL | (\$5,177,214) | (\$6,654,275) | (\$5,190,587) | (\$4,764,737) | (\$5,980,562) | (\$6,238,092) |

TRANSFERS IN

| | | | | | | | |
|------|-------------------------------|-----------------|------------------|-----------------|------------|------------|------------|
| 1928 | TRAN FR (28) POLICE CONT | \$42,473 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1969 | TRAN FR (69) 94 GRT | \$29,690 | \$261,762 | \$0 | \$0 | \$0 | \$0 |
| 1996 | TRAN FR (96) COLLISION | 0 | 376,355 | 25,500 | 0 | 0 | 0 |
| | TRANSFER IN - SUBTOTAL | \$72,163 | \$638,117 | \$25,500 | \$0 | \$0 | \$0 |

| | | | | | | |
|----------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| TOTAL NET TRANSFERS | (\$5,105,051) | (\$6,016,158) | (\$5,165,087) | (\$4,764,737) | (\$5,980,562) | (\$6,238,092) |
|----------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|

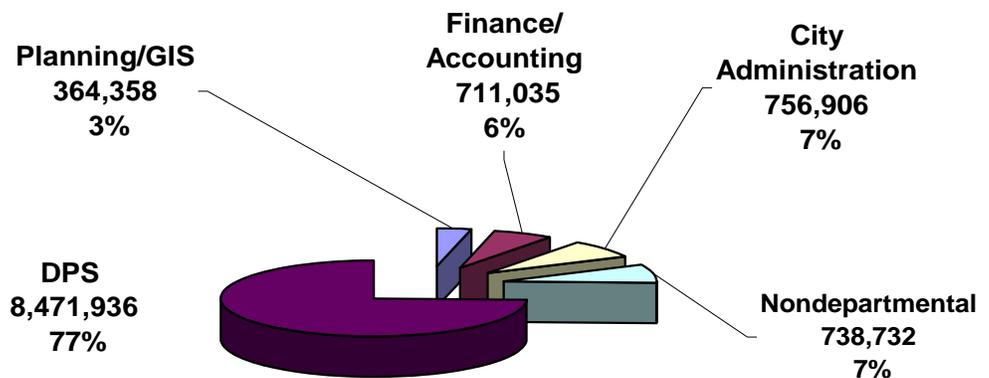
| | | | | | | |
|-----------------------------------|---------------------|--------------------|---------------------|---------------------|---------------------|--------------------|
| NET REVENUES AND TRANSFERS | \$10,428,303 | \$8,893,480 | \$10,186,786 | \$11,058,294 | \$10,044,210 | \$9,510,168 |
|-----------------------------------|---------------------|--------------------|---------------------|---------------------|---------------------|--------------------|

General Fund Expenditures

GENERAL FUND OPERATING EXPENSES FUND 11

| DEPARTMENT | ACTUAL 2007-2008 | ACTUAL 2008-2009 | ACTUAL 2009-2010 | ACTUAL 2010-2011 | ACTUAL 2011-2012 | BUDGET 2012-2013 | % Of Total FY13 Exp | % Inc or Decrease FY13 to FY12 |
|----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|------------------------|---|
| Legislative 1101 | \$84,909 | \$87,121 | \$89,557 | \$90,587 | \$105,194 | \$188,670 | 1.56% | 79% |
| City Manager 1301 | 270,911 | 203,998 | 216,272 | 183,833 | 239,880 | 268,158 | 2.22% | 12% |
| Legal 1501 | 205,962 | 195,816 | 177,666 | 196,446 | 187,355 | 321,734 | 2.67% | 72% |
| Operations Analyst 1901 | 53,919 | 236 | 0 | 0 | 0 | 0 | 0.00% | 0% |
| City Clerk 2001 | 192,376 | 225,693 | 206,363 | 187,066 | 233,098 | 175,654 | 1.46% | -25% |
| Finance/Accounting 2102 | 540,848 | 520,927 | 509,236 | 540,248 | 530,845 | 660,222 | 5.47% | 24% |
| Accounts Receivable 2302 | 123,146 | 101,169 | 87,362 | 88,040 | 88,418 | 97,815 | 0.81% | 11% |
| Nondepartmental 2400 | 442,139 | 356,431 | 222,831 | 203,064 | 413,253 | 928,905 | 7.70% | 125% |
| Bench Warrant Program 2804 | 13,567 | 13,993 | 10,907 | 13,523 | 8,361 | 21,681 | 0.18% | 159% |
| Code Enforcement 3104 | 191,170 | 180,937 | 157,132 | 169,675 | 186,194 | 248,128 | 2.06% | 33% |
| Building Codes 3605 | 4,332 | 0 | moved to F65 | 0 | 0 | 0 | 0.00% | 0% |
| Planning & Zoning 3705 | 108,401 | 108,311 | 124,437 | 124,001 | 185,498 | 311,707 | 2.58% | 68% |
| Animal Control 3804 | 393,031 | 355,698 | 366,209 | 351,835 | 339,689 | 439,323 | 3.64% | 29% |
| DPS-Dispatch 4004 | 393,918 | 429,422 | 423,899 | 410,825 | 413,077 | 531,088 | 4.40% | 29% |
| DPS-Police 4104 | 5,533,058 | 5,326,794 | 5,241,145 | 5,188,404 | 5,195,701 | 6,277,787 | 52.03% | 21% |
| DPS-Fire 4204 | 893,308 | 841,005 | 1,002,344 | 922,637 | 901,987 | 1,157,045 | 9.59% | 28% |
| DPS-A.P.S. Res.Prog 4704 | 323,067 | 322,096 | 345,651 | 333,671 | 287,483 | 303,003 | 2.51% | 5% |
| GIS/Land Management 5405 | 87,077 | 45,915 | 47,330 | 48,377 | 52,115 | 133,847 | 1.11% | 157% |
| TOTALS | \$9,855,139 | \$9,315,562 | \$9,228,341 | \$9,052,232 | \$9,368,148 | \$12,064,767 | 100.00% | 29% |

GENERAL FUND EXPENDITURES BY DIVISION



Department Budget Summary

Department Description

The City Commission is the legislative and policy making body of the City of Alamogordo, and is directly responsible to the general public. The Commission is vested with all powers and authority, except as otherwise provided for in the Charter, and is charged with all duties and obligations imposed on municipalities and their governing bodies by the Constitution and Statutes of the State of New Mexico. The Legislative division promotes and protects the well-being of the citizens of Alamogordo and assures continued improvement in the quality of services; provides necessary leadership so that policies and actions of the Commission result in efficient and effective government; enacts Ordinances, adopts a budget, develops rules and regulations; and provides a forum for citizen involvement in City government.

Mission Statement

The City of Alamogordo is a Municipal Corporation that exists solely for the purpose of providing the best possible services to our customers, the citizens of Alamogordo. We are committed to providing these services with honesty, integrity, compassion, fairness, and a commitment to excellence.

We are also committed to the long-term financial stability and responsible growth of the City and all decisions will be driven by our commitment to provide the best services possible in a financially sound and responsible manner given the economic realities facing the City.

Department Budget Summary

Budget Highlights

Other Services include:

- **Travel & Conferences** – Includes an increase for travel expenses for (6)CC attending the NMML Annual conference in September to Taos; (4) attending NMML Municipal Day in February; Ferguson’s trips for SNMEDD quarterly; & NMML Board of Director’s trips; & Other travel requested.
- **Basic Telephone Service & L. D. Telephone Services**
- **Printing** – Used to purchase business cards.
- **Memberships & Dues** – SNMEDD/COG Annual Dues are \$9,963. NMML Annual Dues are \$30,400. SPIRIT Dues (\$2500) was moved to the Transportation Fund. Chamber of Commerce Dues are \$200. Membership Dues were moved to Non Departmental.
- **Public Relations** – \$250 increase. For purchasing the plaques for outgoing Commissioners and spouses after the March 2012 regular elections. (Ledford, Rentschler, Ferguson, and Griggs will be up for election.
- **Economic Development** – for OCEDC is a total of \$30,000, same as last year.

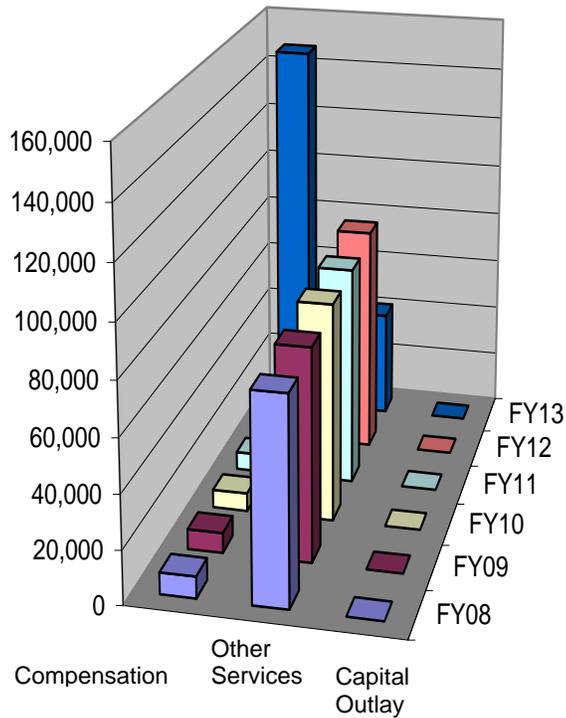
| <i>BUDGET SUMMARY</i> | <i>FY07/08</i> | <i>FY09/10</i> | <i>FY09/10</i> | <i>FY10/11</i> | <i>FY11/12</i> | <i>FY11/12</i> | <i>FY12/13</i> | <i>FY13 Dollar</i> | <i>Percent</i> |
|-----------------------------|----------------|----------------|----------------|----------------|-----------------|----------------|----------------|--------------------|----------------|
| | <i>Actual</i> | <i>Actual</i> | <i>Actual</i> | <i>Actual</i> | <i>Adjusted</i> | <i>Actual</i> | <i>Budget</i> | <i>Diff From</i> | <i>Change</i> |
| | | | | | <i>Budget</i> | | | <i>FY12</i> | |
| | | | | | | | | <i>Actual</i> | |
| <i>Expenditures</i> | | | | | | | | | |
| Compensation | 8,100 | 7,600 | 6,950 | 6,950 | 26,254 | 18,269 | 147,557 | 129,288 | 707.7% |
| Utilities | 395 | 417 | 435 | 385 | 520 | 283 | 388 | 105 | 37.1% |
| Other Services | 76,414 | 79,104 | 82,172 | 83,252 | 91,688 | 86,642 | 40,725 | (45,917) | -53.0% |
| Operating Capital | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Operations | 84,909 | 87,121 | 89,557 | 90,587 | 118,462 | 105,194 | 188,670 | 83,476 | 79.4% |
| Capital Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 84,909 | 87,121 | 89,557 | 90,587 | 118,462 | 105,194 | 188,670 | 83,476 | 79.4% |

** One or more zero value fields

Department Budget Summary

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|--------------|------------------------|---|
| Fund 11 | General Fund | 188,670 | 79.35% |
| | Total | 188,670 | |
| Funded Positions | | 7 | |

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

| CHANGES FOR OPERATIONS | | | <u>AMOUNT</u> |
|--------------------------------|---|--------|-----------------------------|
| 1 | Benefit and Compensation Adjustment | | 89,688 |
| 2 | Management Review Office Costs | | 39,600 |
| | a. City Commissioners (7) | 39,600 | |
| 3 | Adjustment of telephone costs-lower rates | | 105 |
| 4 | Decrease in Training & Travel | | (1,721) |
| 5 | Decrease in advertising | | (675) |
| 6 | Increase in Printing for Business Cards | | 17 |
| 7 | Decrease in membership costs-moved to nondepartmental | | (43,788) |
| 8 | Increase in Public Relations | | <u>250</u> |
| TOTAL OPERATING CHANGES | | | <u><u>83,476</u></u> |

| | | | |
|-----------------------|-------------------------------|------------|---|
| <i>Mayor</i> | Susie Galea | March 2016 | 7 |
| <i>Mayor Pro-Tem</i> | Alfonso "Al" Hernandez | March 2016 | 5 |
| <i>Commissioners:</i> | Jason Baldwin | March 2016 | 1 |
| | Nadia Sikes | March 2014 | 2 |
| | Robert Rentschler | March 2016 | 3 |
| | Joshua Rardin | March 2014 | 4 |
| | James Talbert | March 2014 | 6 |

Department Budget Summary

Department Description

The City Manager is responsible for fulfilling the objectives of the City Commission, and effectively and efficiently managing the City organization. The City Manager is the Chief Executive Officer of the City, and is charged, by charter, with carry out all ordinances, rules and regulations adopted by the City Commission, and making recommendations to them concerning the community in general, and City organization in particular.

Under the 2010 Reorganization Plan, the City Manger is also the Director for the Administration Department, which includes the Offices of the City Attorney, City Clerk and City Manager. Additionally, the Office of Human Resources reports directly to the City Manager as does the following personnel: Assistant City Manager(s), the Public Safety Director, the Finance Director and a Senior Executive Assistant.

Mission Statement

To implement City Commission policy through professional management and oversight of all City operations as well as coordinating the work of department directors and other employees to ensure equitable, effective and efficient service delivery.

Performance Measures

| Performance Measures | FY 09/10 Actual | FY 10/11 Actual | FY 11/12 Actual | FY 12/13 Estimate |
|--|----------------------------|----------------------------|----------------------------|------------------------------|
| Public Speaking Events. | 14 | 4 | 6 | 5 |
| City Profile(s) Issues | 11 | 12 | 8 | 11 |
| Annual and Quarterly Reports to the City Commission. | 1 | 1 | 4 | 5 |
| Prepared and issued Memorandums. | 0 | 81 | 100 | 100 |
| City Commission Regular and Special Meetings Attended ** | 0 | 0 | 0 | 30 |

** New Performance Measure

Department Budget Summary

Budget Highlights

Total budget appropriations for FY13 are 11.8 percent or \$28,278 more than the FY12 Actual Budget. Service levels remain at FY12 levels.

The budget for salaries and benefits increased overall 12.8 percent or \$26,167. In the operational budget, the other expense is increasing by \$1,288 4.0% due to the increases in Membership & Dues for FY13.

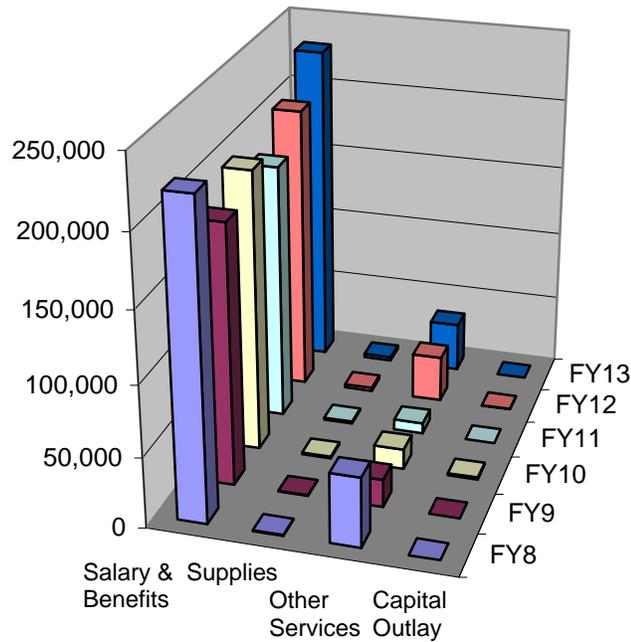
| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY09/10 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|------------------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|---|----------------------------------|----------------------------------|---|----------------------------------|
| <i>Expenditures</i> | | | | | | | | | |
| Salaries & Benefits | 221,926 | 183,831 | 199,148 | 182,730 | 208,817 | 204,236 | 230,403 | 26,167 | 12.8% |
| Supplies | 545 | 402 | 1,311 | 1,348 | 2,775 | 2,334 | 2,575 | 241 | 10.3% |
| Utilities | 1,485 | 870 | 1,845 | 1,322 | 1,828 | 1,067 | 1,932 | 865 | 81.1% |
| Other Services | 47,993 | 18,895 | 12,499 | 6,270 | 62,960 | 31,960 | 33,248 | 1,288 | 4.0% |
| Operating Capital | 0 | 0 | 1,469 | 0 | 1,400 | 283 | 0 | (283) | -100% |
| Total Operating Cost | 271,949 | 203,998 | 216,272 | 191,670 | 277,780 | 239,880 | 268,158 | 28,278 | 11.8% |
| Capital Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 271,949 | 203,998 | 216,272 | 191,670 | 277,780 | 239,880 | 268,158 | 28,278 | 11.8% |

** One or more zero value fields

| <u>RESOURCES FOR BUDGET</u> | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|---|-------------------------------|--|
| Fund 11 General Fund | <u>268,158</u> | <u>11.79%</u> |
| Total | <u>268,158</u> | |
| Funded Positions | 2 | |

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | | <u>AMOUNT</u> |
|----|-------------------------------------|---------------|
| 1 | Benefit and Compensation Adjustment | 15,801 |
| 2 | Management Review Office Costs | 10,366 |
| | a. Supervisory Positions (1) | 4,366 |
| | b. Administrative Staff (1) | 6,000 |
| | | <hr/> |
| 3 | Increased Supplies and Materials | 241 |
| 4 | Adjustment of telephone services | 865 |
| 5 | Increase in Training and Travel | 1,155 |
| 6 | Increase in copier charges | 87 |
| 7 | Increase in printing costs | 105 |
| 8 | Increase in Membership Fees | 1,178 |
| 9 | Decrease in Consultant Fees | (1,237) |
| 10 | Decrease in Capital | (283) |
| | | <hr/> |

TOTAL OPERATING CHANGES

28,278

City Manager 011-1301

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|---------------------------------|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| City Manager | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Administrative Assistant | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Totals | 2 | 2.000 | 2 | 2.000 | 0 | 0.000 |

Goals & Objectives for Fiscal Year 2012 - 2013

Major Goals:

1. To develop and recommend program and policy alternatives to the City Commission for consideration.
2. To effectively communicate with citizens and employees.
3. To formulate, present and administer the City's FY 2012-2013 Annual Operating Budget in a manner that ensures responsive and cost effective city services.
4. To provide vision into the future of the community that aids in the short and long range planning process as well as anticipates potential issues that may impact the City government.

Objectives:

1. To administer the City's FY 2012-2013 Annual Operating Budget.
2. To work with Department Directors to implement the FY 2012-2017 CIP/CER Plan.
3. To work with the City Commission and Department Directors in developing a new City Logo and other branding items.
4. To initiate a department organizational study and to implement the study recommendations.
5. To assist the City Commission with transitional issues related to the approved charter changes including redistricting.

Department Budget Summary

FY2011/2012 Operational Highlights

- ◆ Continued administrative oversight of various City activities and projects.
- ◆ Completed 2010 Reorganization Plan
- ◆ Assisted in the formulation, presentation, and administration of the City's Annual Operating Budget for FY 2011-2012.
- ◆ Prepared. Along with Department Directors and Finance staff, the Capital Improvement Plan/Capital Equipment Plan for FY 2011-2016.
- ◆ Performed executive search for Human Resources Manager.
- ◆ Continued publication and distribution of City Profile.
- ◆ Participated in collective bargaining negotiations with AFSCME.

Department Budget Summary

Department Description

The City's legal department provides legal advice and drafting expertise to all City departments, except the Department of Public Safety. This function includes review of all types of contracts for compliance with the City's Purchasing Ordinance and state law; drafting of all types of contracts; review, monitoring, and settlement negotiations of threatened and pending litigation; assisting with water rights acquisitions; preparation and monitoring of protests to applications for water wells filed both by the City and by outside parties; monitoring of contracts and services performed by outside counsel; providing oral legal advice and written legal opinions to City employees with regard to city matters; providing legal guidance and written legal opinions to the City Manager, city staff and City Commission; assisting with matters including contracts with regard to the Alamogordo-White Sands Regional Airport; coordinating claims and proceedings with the New Mexico Self Insurer's Fund; preparing liens and releases of liens when requested by the DPS Code Enforcement Division and the Accounts Receivable Department; and, collections for the Alamogordo Public Library.

The department works with the legal advisory to the Department of Public Safety. This is to ensure continuity and consistency in carrying out the Commission's directives and implementation of the policies adopted by Commission.

Mission Statement

The Legal Department's mission is to efficiently and effectively administer the legal affairs of the City by internally providing professional, timely, and useful legal advice and services, arranging and actively managing the services of outside counsel as needed; to minimize liability exposure by recommending and implementing appropriate policies, practices, and procedures; and to administer such legal affairs in a reasonable and cost-efficient manner.

Department Budget Summary

Performance Measures

| <i>Performance Measures</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Estimate</i> |
|---|----------------------------------|----------------------------------|----------------------------------|------------------------------------|
| Water liens filed | 14 | 13 | 0* | 20 |
| Weed abatement liens | 24 | 47 | 38* | 40 |
| Water liens released | 29 | 25 | 10 | 20 |
| Weed abatement liens released | 21 | 27 | 25* | 25 |
| Library Civil Complaints filed | 33 | 24 | 26* | 25 |
| Walk-in Complaints Interviewed and screened | 25 | 35 | 15 | 25 |
| Contracts Prepared/Reviewed | 71 | 61 | 26* | 75 |

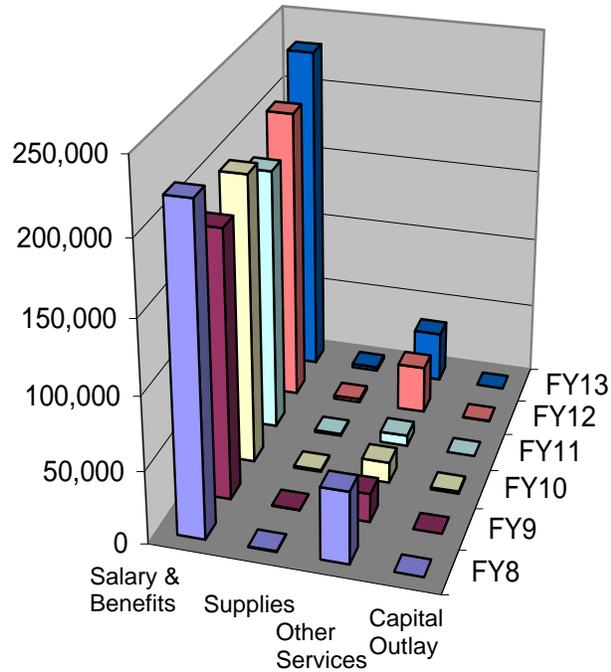
* Not actual numbers due to absence of support staff for in excess of two months.

Budget Highlights

Salaries & Benefits have increased (1) due to the addition of an assistant city attorney; and (2) to fully fund the Department's PTO conversion obligation. FY12/13 includes funds to pay funds to outside legal counsel to handle the oasis culvert dispute and the recent increase in the number of liens being file. It will be a one-time expenditure. Other Services for FY12/13 are higher than historical averages due the Legal Department assuming responsibility for filing and releasing liens associated with abatement actions and unpaid utility accounts. A fee is charged for both filing and releasing liens.

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | | <u>AMOUNT</u> |
|---|---------------------------------------|---------------|
| 1 | Benefit and Compensation Adjustment | 31,227 |
| 2 | Management Review Office Costs | 74,360 |
| | a. Supervisory Positions (1) | 3,155 |
| | b. Administrative Staff (2) | <u>71,205</u> |
| 3 | Realignment of supplies and materials | 1,632 |
| 4 | Adjustment of telephone costs | 339 |
| 5 | Increase in Training & Travel | 693 |
| 6 | Increase in Copier Fees | 137 |
| 7 | Increase in Membership Dues | 510 |
| 8 | Adjustment in Legal Fees & Services | <u>25,477</u> |

TOTAL OPERATING CHANGES 134,375

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|--------------------------------|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| City Attorney | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Paralegal | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Assistant City Attorney | 0 | 0.000 | 1 | 1.000 | 1 | 1.000 |
| Totals | 2 | 2.000 | 3 | 3.000 | 1 | 1.000 |

Goals & Objectives

1. Develop procedures for aggressively pursuing the collection of claims for damages to City property.
2. Reviewing is pursuing abatement and water liens.
3. To practice preventive law on behalf of the City.
4. Work cooperatively with other departments in order to assure delivery of municipal services and the performance of municipal functions in compliance with all applicable laws, and in a timely and efficient manner.
5. Stay abreast of any and all legal and legislative changes affecting municipal government, and advise other departments of current law and any legislative changes.

FY2011/2012 Operational Highlights

- Acquired the necessary right-of-way for the Alamogordo Flood Contract Project, McKinley Channel Phase V.
- Prepared ordinance providing Commissioners with expense reimbursement and benefits.
- Reached agreement on the complementation to be paid to the property owners for the right-of-ways needed for the Hamilton Road reconstruction project.
- Negotiated an agreement with Western Baking Company to assume the Marietta Biscuit Economic Development Project Agreement.
- Draft renewed franchise agreement with Baja.

Department Budget Summary

Department Description

The City Clerk’s Office is the official recording and corresponding secretary of the City Commission. It is responsible for being the custodian of all records of the municipality, including but not limited to, Ordinances, Resolutions, agreements, and City Commission minutes, and serves as the clearinghouse for information about the municipal government. It is responsible for providing election services to voters, petitioners, city departments and candidates so they can participate in the election process. We also administer all business registrations and special licenses.

Mission Statement

To maintain the integrity of the legislative process in the City of Alamogordo and ensure an informed citizenry by providing administrative and technical support to the City Commission; conducting their legislative meetings; disseminative information concerning legislative decisions and policy issues; protecting and preserving official City records; administering municipal elections; and administering business registrations and licenses.

Performance Measures

| | | | | |
|---|---|------|-------------------------------|------|
| Administered Special & Regular Commission Meetings & Special Housing Authority Meetings | 40 | 43 | 50 includes Charter Committee | 45 |
| Requests for Public Records processed. | 450 | 272 | 500 | 600 |
| Cubic feet of Records destroyed in accordance with NM Retention Schedules (Res. No. 1993-20) | 163 | 291 | 170 | 250 |
| Business Registrations – New businesses processed. | 250 | 225 | 240 | 250 |
| Business Registrations – Renewals processed. (Includes those inactivated) | 2002 | 1989 | 1917 | 2000 |
| Special business licenses processed (Includes Liquor, Fireworks, Vehicle for Hire, Security Agencies, Route Food Vendors, etc.) | 62 | 64 | 66 | 75 |
| | New Wineries & New Beer & Wine Licenses | | | |
| Elections Administered. | 1 | 0 | 1 | 0 |

Department Budget Summary

Budget Highlights

- ~ **Professional Services** – Used to pay Municipal Code for codification of the Code of Ordinances.
- ~ **Travel & Conferences** - To be used as follows: NMML Annual Conference in Roswell - \$900; NMCFOA Master Clerk’s Academy - \$900 (Clerk); NMCFOA Spring Meeting - \$1,100 (Clerk/Deputy Clerk); 2013 IIMC Annual Conference - \$3,000; Other Board of Director’s Meetings for NMML. The City Clerk needs the Spring Meeting to keep up her CMC certification. City Clerk was elected to serve on the NMCFOA as Immediate Past President and will be required to attend and preside during meetings for the next three years.
- ~ **Office, Records, and Computer Supplies** – All basically stayed the same.
- ~ **Election Expense** – reduced by \$35,381. No Special Election is expected. But in case of an election a budget adjustment will be required.
- ~ **Notary Bond** – For one notary bond due in 2013 for renewal.
- ~ **Memberships & Dues** – It’s mandatory for City Clerk to keep membership with the International Institute of Municipal Clerks (IIMC) for Certified Municipal Clerk (CMC) Certification. We are also members of the New Mexico Municipal Clerk’s & Finance Officers Association which is a subsection of the New Mexico Municipal League.

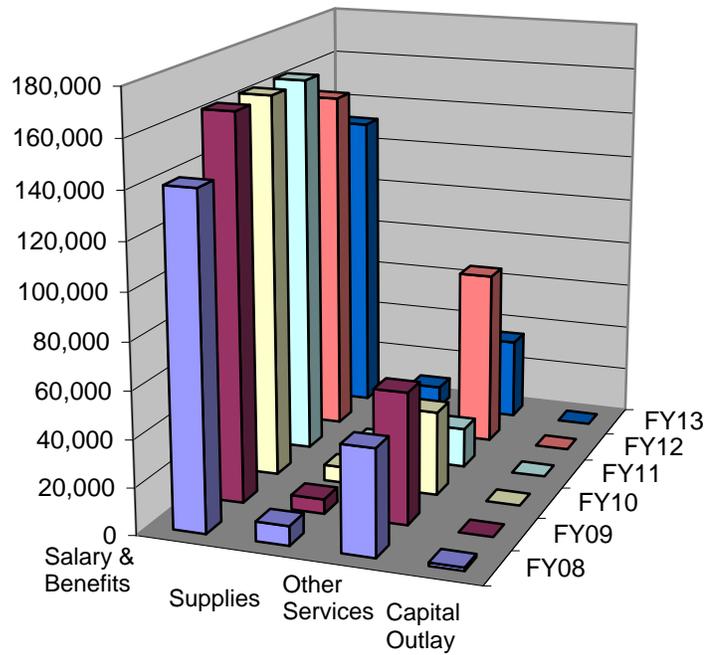
| | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|-----------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 140,600 | 163,604 | 163,663 | 163,810 | 174,129 | 149,787 | 131,457 | (18,330) | -12.2% |
| Supplies | 8,356 | 6,278 | 6,771 | 6,316 | 8,801 | 7,817 | 9,270 | 1,453 | 18.6% |
| Maintenance | 385 | 0 | 88 | 0 | 300 | 75 | 300 | 225 | 300.0% |
| Utilities | 1,396 | 1,514 | 1,651 | 2,141 | 2,057 | 2,030 | 2,141 | 111 | 5.5% |
| Other Services | 43,207 | 54,297 | 34,190 | 14,799 | 85,080 | 73,389 | 32,486 | (40,903) | -55.7% |
| Operating Capital | 1,417 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Operating Cost | 195,361 | 225,693 | 206,363 | 187,066 | 270,367 | 233,098 | 175,654 | (57,444) | -24.6% |
| Capital Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 195,361 | 225,693 | 206,363 | 187,066 | 270,367 | 233,098 | 175,654 | (57,444) | -24.6% |

** One or more zero value fields

Department Budget Summary

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|--------------|------------------------|---|
| Fund 11 | General Fund | 175,654 | -24.64% |
| | Total | 175,654 | |
| Funded Positions | | 4 | |

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

| CHANGES FOR OPERATIONS | | | <u>AMOUNT</u> |
|--------------------------------|---|-----------------|------------------------|
| 1 | Benefit and Compensation Adjustment | | (13,038) |
| 2 | Management Review Office Costs | | (5,292) |
| | a. Supervisory Positions (1) | 10,142 | |
| | b. Administrative Staff (2) | <u>(15,434)</u> | |
| 3 | Realignment of supplies and materials | | 1,453 |
| 4 | Increase in Fleet Commercial Parts for aging vehicle | | 75 |
| 5 | Increase in Equipment Maintenance | | 150 |
| 6 | Adjustment of telephone costs | | 111 |
| 7 | Adjustment in Travel costs | | 2,167 |
| 8 | Decrease in Copier Charges | | (347) |
| 9 | Increase in Legal Fees & Services | | 300 |
| 10 | Increased advertising charges for ordinances and public hearing notices | | 1,459 |
| 11 | Increase In Printing Costs | | 150 |
| 12 | Increase in Membership & Dues | | 200 |
| 13 | Decreased Election Expense-No elections expected | | (35,381) |
| 14 | Adjustment in Professional Services for Code Codification | | (9,431) |
| 15 | Decrease in insurance costs | | <u>(20)</u> |
| TOTAL OPERATING CHANGES | | | <u>(57,444)</u> |

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|-------------------------------------|----------------|------------|---------------|------------|-------------------|------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| City Clerk | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Deputy City Clerk | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Deputy Records/Archive Clerk | 1 | 1.000 | 0 | 0.000 | -1 | -1.000 |
| Admin. Asst./ Business Reg | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Totals | 4 | 4.000 | 4 | 3.000 | -1 | -1.000 |

Department Budget Summary

Goals & Objectives

1. To provide timely and accurate information and support to the City Commission so they have the resources needed to make decisions. Also providing meeting coordination to the City Commission so they can have assurance of citizen participation and an accurate, timely record of the meetings.
2. To preserve Commission approved records, manage the lifecycle of city generated records and to provide timely, convenient access to Commission approved documents and other information held by the Office of the City Clerk to the Commission, staff, media, candidates and the public. Identifies and preserves records with permanent value, and disposes of those according to the NMAC Records Retention Schedule.
3. Administers the issuance of business registrations, and special licenses.
4. Administers elections efficiently following state election code.

FY2011/2012 Operational Highlights

- ◆ Issued 26 Special licenses; and 40 Liquor licenses for estimated revenue of \$9,000.
- ◆ Issued Business Registration renewals for an estimated revenue of \$74,000.
- ◆ Completed the imaging of documents for the following:
 - Planning and Zoning Commission Minutes, 2011; and
 - City Commission agendas, minutes, ordinances, and resolutions for 2011; and Housing Authority minutes for 2011.
- ◆ All agreements approved in 2011 and other documents. (Set up a City Clerk Files shared drive for easy retrieval of documents by other departments & Director's.)
- ◆ One Deputy Clerk resigned in October 2011; and one is expected to retire as of June 30, 2012 and will be on leave beginning on May 18, 2012.

Department Budget Summary

Department Description

The function of this department is to administer the financial operations of the City of Alamogordo. This division provides for payroll, accounting services, budgeting preparation and monitoring and grant coordination. The Finance Director is responsible for investing city funds, safeguarding city assets, grants, establishing and maintaining accounting policies and internal controls, and maintaining budgetary controls. The Finance Director also directs and oversees Accounts Receivable/Cashiering, Purchasing, Utility Billing/Customer Service, and Management Information Systems departments.

Mission Statement

To effectively and efficiently manage the City’s financial resources, and provide professional support to City management for making fiscal and organizational decisions necessary to plan for the optimum use of City resources and to maximize internal customer satisfaction.

Performance Measures

| <i>Performance Measures</i> | <i>FY 09/10 Actual</i> | <i>FY 10/11 Actual</i> | <i>FY 11/12 Actual</i> | <i>FY 12/13 Estimate</i> |
|--|-----------------------------------|-----------------------------------|-----------------------------------|-------------------------------------|
| Department Improvement Workshops and training sessions | 28 | 10 | 10 | 10 |
| Monthly Financial Reporting – average post closing days. | 13.5 | 12 | 11 | 10 |
| Annual Audit Completion Date/Findings | 12/1/2010 10 | 12/1/2011 5 Est. | 0 | 0 |
| Payroll/Kronos audits conducted | 1 | 1 | 1 | 2 |
| Payrolls completed w/o staff errors or corrections. (new measure FY08) | 95% | 99% | 99% | 99% |
| Investment Portfolio Yield (Economic Downturn*) | 1.39%* | .8%* | 0.30% | 0.30% |
| Infrastructure Reporting | 94% | 97% | 99% | 99% |
| Internal Control Audits Conducted | 23 | 15 | 20 | 15 |

Department Budget Summary

Budget Highlights

Total budget appropriations for FY13 are 24.4 percent or \$129,377 more than the FY12 Actual Budget. Service levels remain at FY12 levels.

The budget for salaries and benefits increased overall 23% percent or \$113,579 due to partial year expense in FY12 for the Finance Director, currently vacant, and mainly due to a 3 percent cost of living increase for all employees. The Workman's Comp rates increased to 1.29 percent for the department and the city.

In the operational budget, the other expense is increasing by \$13,577 47.8% due to the vacancy of the finance director and the associated reduced training and travel during FY12. The department's new EFT AP payment option (started March 2011) offered to the cities vendors is continuing to expand. Postage expense continues to decrease based on the number of vendors signed up for the new process.

| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|-----------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 475,397 | 451,426 | 441,016 | 466,986 | 503,719 | 493,006 | 606,585 | 113,579 | 23.0% |
| Supplies | 8,082 | 8,030 | 6,470 | 8,228 | 8,977 | 7,507 | 9,375 | 1,868 | 24.9% |
| Utilities | 2,724 | 1,970 | 1,906 | 2,440 | 2,152 | 1,919 | 2,272 | 353 | 18.4% |
| Other Services | 58,426 | 60,001 | 59,445 | 62,594 | 37,951 | 28,413 | 41,990 | 13,577 | 47.8% |
| Operating Capital | 0 | 0 | 399 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Operating Cost | 544,629 | 521,427 | 509,236 | 540,248 | 552,799 | 530,845 | 660,222 | 129,377 | 24.4% |
| Capital Improvement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 544,629 | 521,427 | 509,236 | 540,248 | 552,799 | 530,845 | 660,222 | 129,377 | 24.4% |

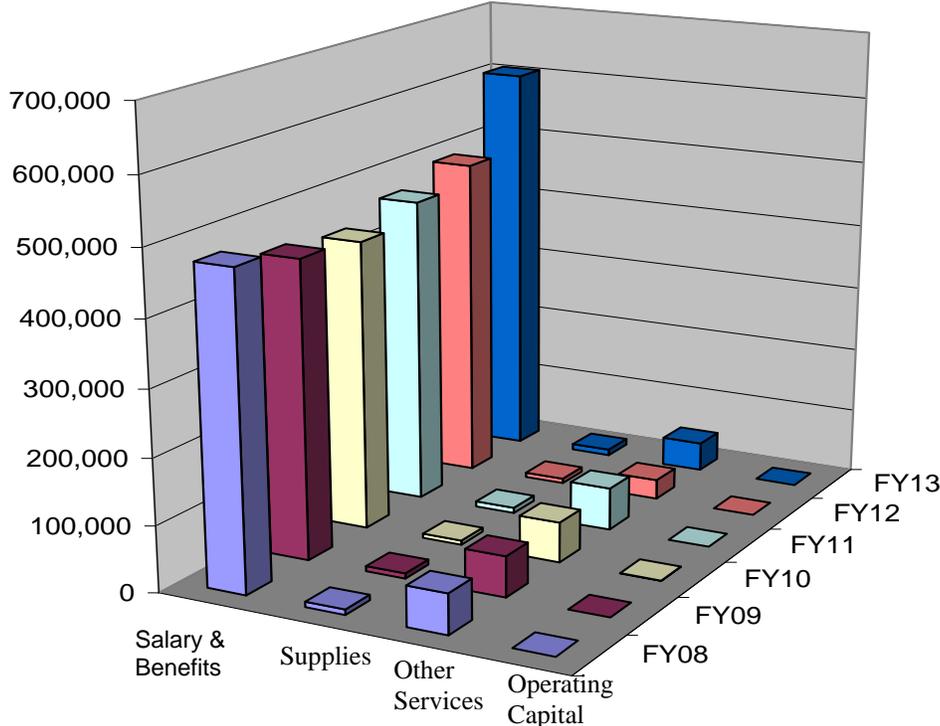
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| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|--------------|------------------------|---|
| Fund 11 | General Fund | 660,622 | 24.45% |
| | Total | 660,622 | |

Funded Positions 11

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | <u>AMOUNT</u> |
|--|---------------|
| 1 Benefit and Compensation Adjustment | 29,347 |
| 2 Management Review Office Costs | 84,232 |
| a. Finance Director (1) | 2,400 |
| b. Supervisory Positions (2) | 32,873 |
| c. Administrative Staff (8) | <u>48,959</u> |
| 3 Realignment of supplies and materials | 1,868 |
| 4 Adjustment of telephone costs | 353 |
| 5 Decrease in Penalty costs | (1,313) |
| 6 Increase in Travel needs for Acct Manager and new Finance Director | 5,880 |
| 7 Increase in copier charges | 96 |
| 8 Increase in advertising costs for new Finance Director | 116 |
| 9 Decrease in Membership & Dues | (110) |
| 10 Increase in Bank Fees | 200 |
| 11 Increase in Budget Preparation Supply funds for printing of additional books and increased costs. | 1,016 |
| 12 Increase in In-service Training for employees | 3,000 |
| 13 Increase in Audit costs | <u>4,692</u> |

TOTAL OPERATING CHANGES

129,377

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|--------------------------------------|----------------|---------------|---------------|---------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| <i>Finance Director</i> | 1 | 0.800 | 1 | 1.000 | 0 | 0.200 |
| <i>Accounting Manager</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Accounting Technician</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Asset Clerk/Acct. Spec.</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Accountant</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Admin Asst/Finance</i> | 1 | 0.800 | 1 | 0.800 | 0 | 0.000 |
| <i>Payroll Accounting Technician</i> | 2 | 2.000 | 2 | 2.000 | 0 | 0.000 |
| <i>Budget Analyst</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Internal Control Analyst</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Grant Coordinator</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Totals | 11 | 10.600 | 11 | 10.800 | 0 | 0.200 |

Goals & Objectives

1. Evaluate and improve the budget process and documentation. Insure Budget meets the criteria for the National GFOA Award for Distinguished Budget Presentation and the State of New Mexico Department of Finance & Administration Annual Budget Award.
2. Publish un-audited monthly financial statements no later than 10 working days after month end.
3. Complete Annual Audit with no or fewer findings than the previous year.
4. Conduct two (2) department payroll audits year.
5. Process payroll with 99% or better accuracy.
6. Maintain investment portfolio income % at or above the market average.
7. Record all capital assets properly with 99% or better accuracy.
8. Conduct 15 internal audits of individual funds/accounts/budgets/and expenditures per year.

FY2011/2012 Operational Highlights

- ◆ Received no "Current Findings" on the annual external audit for FY11.
- ◆ Conducted twenty internal audits and will continue to measure, monitor and evaluate departmental policies and procedures.
- ◆ Provided training and conducted workshops for review of financial information.
- ◆ Conducted 1 Kronos/payroll audit.
- ◆ Achieved 99% accuracy for payroll processing.
- ◆ Completed the work necessary with the Time and Attendance Committee to move forward with the new software (Executime) install for the City.

Department Budget Summary

Department Description

The primary functions of this division are: billing and collecting of Accounts Receivable, customer service, receiving payments, verifying departmental deposits and the expeditious processing of bank deposits. Customer service has the responsibility of assisting customers with Utility Billing Services and processing payments for various City transactions. This department is also responsible for invoicing and collecting miscellaneous accounts receivable requested by various city departments.

Mission Statement

Our mission is to conduct ourselves in a positive and professional manner. To provide efficient service and be knowledgeable of the services and resources the City has to offer in order to assist the citizens. To be attentive, listen to the needs of the customer and provide the highest quality of customer service.

Performance Measures

| <i>Performance Measures</i> | <i>FY 09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Estimate</i> |
|---------------------------------------|----------------------------|---------------------------|---------------------------|-----------------------------|
| Minutes spent in Daily Reconciliation | 20 | 20 | 20 | 20 |
| Number of Annual Transactions | 130,314 | 129,984 | 137,500 | 138,800 |
| Trained Staff in Accounts Receivables | 75% | 75% | 75% | 75% |

Accounts Receivable 011-2302

Department Budget Summary

Budget Highlights

Budget appropriations for FY13 are 10.6 percent or \$9,397 above the FY12 Actual Budget. Service levels remain at the FY12 levels. The operating budget for salaries and benefits increased 8.7 percent or \$7,168 mainly due to a 3 percent cost of living increase for all employees and a turnover in staff.

In the operational budget, Phone Charges have increased by 10.4 percent or \$15. Training and Travel increased 30.3 percent or \$1,934.

| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|-----------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| <i>Expenditures</i> | | | | | | | | | |
| Salaries & Benefits | 93,230 | 97,585 | 82,822 | 83,162 | 84,161 | 82,386 | 89,554 | 7,168 | 8.7% |
| Supplies | 3,153 | 2,818 | 4,177 | 3,980 | 4,970 | 5,144 | 5,300 | 156 | 3.0% |
| Maintenance | 0 | 0 | 0 | 600 | 600 | 645 | 750 | 105 | 16.3% |
| Utilities | 219 | 215 | 231 | 217 | 147 | 144 | 159 | 15 | 10.4% |
| Other Services | 179 | 551 | 102 | 81 | 2,052 | 99 | 2,052 | 1,953 | 1972.7% |
| Operating Capital | 193 | 0 | 30 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Operating Cost | 96,974 | 101,169 | 87,362 | 88,040 | 91,930 | 88,418 | 97,815 | 9,397 | 10.6% |
| Capital Improvements | 26,616 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 123,590 | 101,169 | 87,362 | 88,040 | 91,930 | 88,418 | 97,815 | 9,397 | 10.6% |

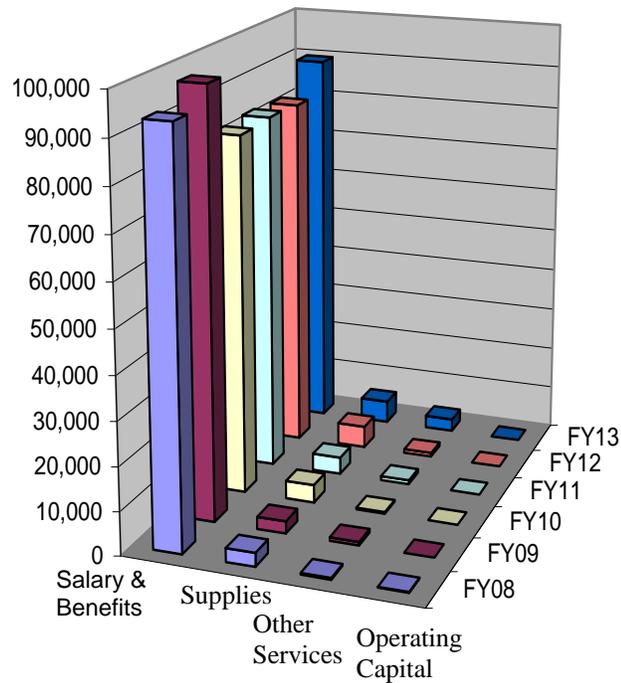
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| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|--------------|------------------------|---|
| Fund 11 | General Fund | 97,815 | 10.63% |
| | Total | 97,815 | |

Accounts Receivable 011-2302

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | <u>AMOUNT</u> |
|---|---------------|
| 1 Benefit and Compensation Adjustment | 1,918 |
| 2 Management Review Office Costs | 5,250 |
| a. Administrative Staff (3) | <u>5,250</u> |
| 3 Realignment of supplies and materials for postage. | 116 |
| 4 Increase in Uniforms for new employees | 40 |
| 5 Increase in Equipment maintenance for increased charges | 105 |
| 6 Adjustment of telephone costs | 15 |
| 7 Increase in Training & Travel needs | 1,934 |
| 8 Increase in Copier charges | <u>19</u> |

TOTAL OPERATING CHANGES

9,397

Accounts Receivable 011-2302

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|----------------------------------|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| Cashier Supervisor | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| General Cashier/Customer Service | 2 | 1.500 | 2 | 1.500 | 0 | 0.000 |
| Totals | 3 | 2.500 | 3 | 2.500 | 0 | 0.000 |

Goals & Objectives

1. To provide accurate and efficient collection services to the City of Alamogordo customers.
2. Continue monitoring expense levels while maintaining our high level of service.
3. Develop methods and procedures to improve accuracy and efficiency in daily reconciliation to provide more time for customer services.
4. Provide tools and improve methods for expediting transactions and streamlining operations.
5. Review all policies and procedures to ensure effective and efficient processes.
6. Continually cross train cashier staff in the entire Accounts Receivable process.

FY2011/2012 Operational Highlights

- ◆ A/R Staff assisted with gathering information to identify the most requested services from customers. Staff took this information into consideration when requesting information on the online bill pay quotes.
- ◆ Created spreadsheets to track statement of accounts returns, this helped save on postage charges.
- ◆ Staff maintained exemplary service levels despite adverse conditions due to numerous staffing issues.

Non-departmental 011-2400

Department Budget Summary

Department Description

This division within the General Fund accounts for the utilities, building maintenance/fax/postage machines and other services provided for general operations of City Hall. Also included within this budget are the contractual services for Emergency Medical Services / ambulance services between the City of Alamogordo and Otero County.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|-----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|--|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Expenditures | | | | | | | | | |
| Supplies | 0 | 4,645 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Maintenance | 12,735 | 18,273 | 3,433 | 2,953 | 4,740 | 3,271 | 4,740 | 1,469 | 44.9% |
| Utilities | 76,752 | 60,155 | 76,981 | 71,935 | 89,541 | 80,146 | 89,730 | 9,584 | 12.0% |
| Other Services | 357,951 | 192,332 | 141,637 | 116,026 | 315,050 | 202,792 | 542,685 | 339,893 | 167.6% |
| Operating Capital | 576 | 271,407 | 780 | 12,150 | 144,850 | 127,044 | 291,750 | 164,706 | 129.6% |
| Total Operating Cost | 448,014 | 546,812 | 222,831 | 203,064 | 554,181 | 413,253 | 928,905 | 515,652 | 124.8% |
| Capital Improvement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 448,014 | 546,812 | 222,831 | 203,064 | 554,181 | 413,253 | 928,905 | 515,652 | 124.8% |

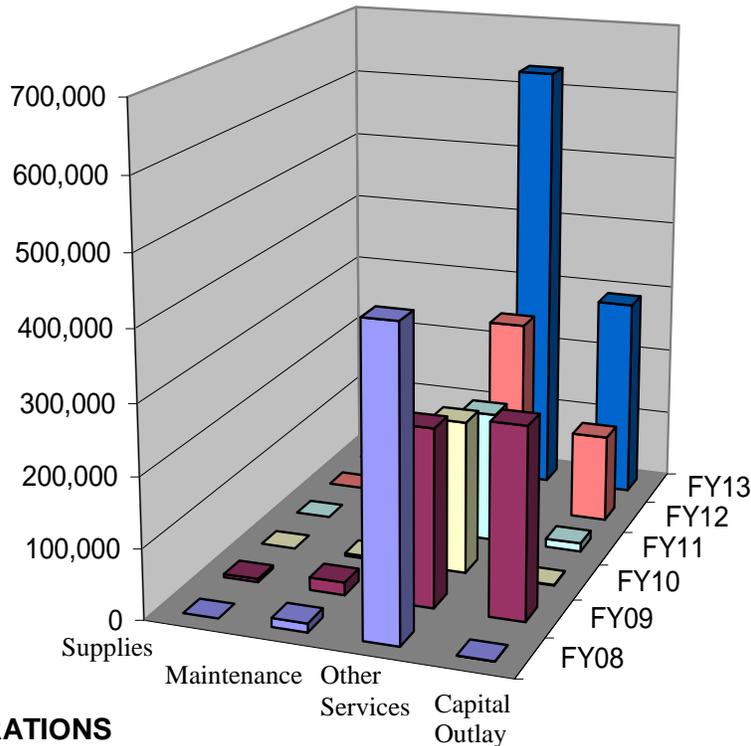
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| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|--------------|------------------------|---|
| Fund 11 | General Fund | 928,905 | 124.78% |
| | Total | 928,905 | |
| Funded Positions | | 0 | |

Non-departmental 011-2400

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

AMOUNT

| | | |
|----|---|------------------------------|
| 1 | Adjustment in Utility Costs for City Hall | 9,584 |
| 2 | Increase in Alamogordo Beautification for demolition of delapotedated buildings | 32,771 |
| 3 | Membership & Dues for Commission moved here | 43,087 |
| 4 | Increase in Incentives for GRIP Program | 80,000 |
| 5 | Copier Lease increased | 5,216 |
| 6 | Contract Services increased for Chamber of Commerce subsidy. | 15,305 |
| 7 | Increase in Airport Land Leases | 174,867 |
| 8 | Contingencies decreased not needed for FY13 | (12,475) |
| 9 | Increase in Postage and Copier Supply needs | 363 |
| 10 | Capital allocated for FY13 | |
| a. | 2 Rooftop Unit Replacements | 86,094 |
| b. | Carpet for City Hall Phase I | 22,840 |
| b. | 2 Pool Vehicles | 58,000 |
| | TOTAL OPERATING CHANGES | <u><u>515,652</u></u> |

Department Budget Summary

Department Description

In 2002, the City Commission enacted Ordinance 1159, which states the fees collected on Warrants (\$100/per warrant) shall be distributed 50/50 to Municipal Court and Department of Public Safety.

In 2006, fund 11-2804 was created to track this revenue and expenses. These monies are used for overtime and equipment associated with serving Municipal bench warrants.

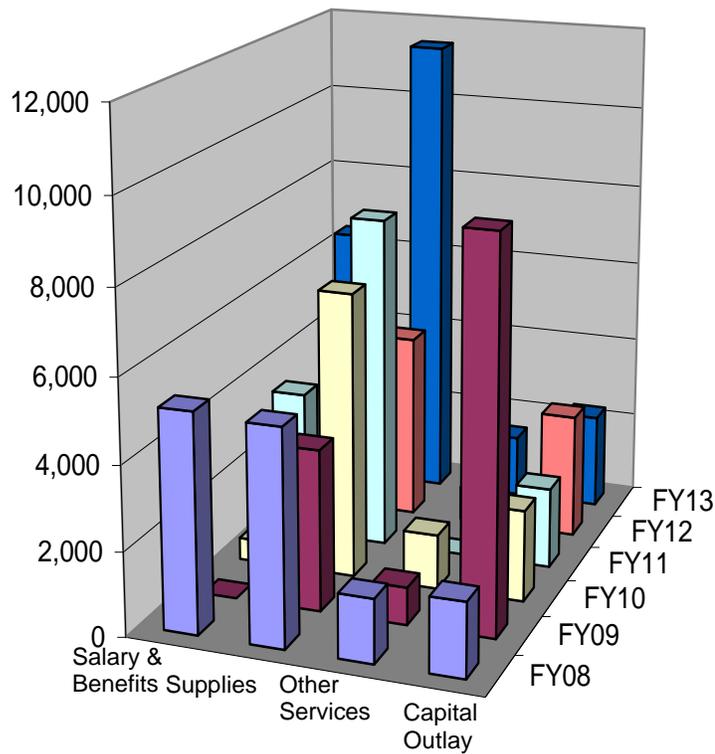
Mission Statement

The primary mission of the Alamogordo Department of Public Safety is to provide citizens with the most professional and effective law enforcement attainable. The primary functions include the preservation of law and order, the prevention and detection of crime, the apprehension of offenders, and the protection of persons and property in accordance with Federal Law, State Law, and City Ordinances.

Public Safety – Bench Warrant 011-2804

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | <u>AMOUNT</u> |
|---|---------------|
| 1 Benefit and Compensation Adjustment | 434 |
| 2 Management Review Office Costs | 6,000 |
| a. Overtime | 6,000 |
| 3 Realignment of supplies and materials for equipment | 6,927 |
| 4 Increase in Travel Costs for Full Case/Court | 667 |
| 5 Decrease in Computer Hardware & Software needs | <u>(708)</u> |

TOTAL OPERATING CHANGES

13,320

Department Budget Summary

Goals & Objectives

1. Maintain maintenance on Full Case software program.
2. Continue to serve Municipal Court Bench Warrants.
3. Purchase equipment needed to safely serve warrants.

FY2011/2012 Operational Highlights

- 956 warrants were served in calendar year 2011
- Employee attended JSI Training Conference with Municipal Court to learn about upcoming updates and training provided by software creators.
- Continued maintenance agreement for Full Case software for the prosecution module used by DPS and Municipal Court
- Conducted warrant projects

Department Budget Summary

Department Description

The Community Services Code Enforcement Unit provides the services most commonly associated with the enforcement of code violations relating to: advertising; garbage, trash, refuse and debris; inoperable vehicles; unlawful accumulation of growth; business license/registrations enforcement; garage and yard sales; vegetation; and water. They also respond to complaints and develop a systematic method of identifying and addressing offenses related to code violations.

Mission Statement

The primary mission of Code Enforcement is to provide the citizens of Alamogordo with professional enforcement of code violations relating to public health or welfare. Code Enforcement is committed to responding to complaints as well as developing a systematic method of identifying and addressing offences related to code violations.

Performance Measures

1. Code Enforcement achieved a voluntary compliance rate of 97.3% in 2011, up from 96.8% in 2010.
2. Code Enforcement decreased issuance of non-traffic citations/summons by 23.8% from 80 in 2010 to 61 in 2011.
3. Code Enforcement decreased number of abatements by 17.6% from 57 in 2010 to 47 in 2011.
4. Code Enforcement increased self initiated calls by 4.7% from 2,632calls in 2010 to 2,756 calls in 2011.

| <i>Performance Measures (Based on Calendar Year)</i> | <i>2008 Actual</i> | <i>2009 Actual</i> | <i>2010 Actual</i> | <i>2011 Actual</i> |
|---|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| Calls for Service | 2,357 | 3,495 | 4,343 | 4045 |
| Citizen initiated | 1,082 | 1,076 | 1,711 | 1289 |
| Officer-initiated Calls | 1,275 | 2,419 | 2,632 | 2756 |
| Total Code Violations Addressed | 2,801 | 4,794 | 5,766 | 4848 |
| Non Traffic Citations/Summons Issued | 51 | 89 | 80 | 61 |

Code Enforcement 011-3104

Department Budget Summary

Budget Highlights

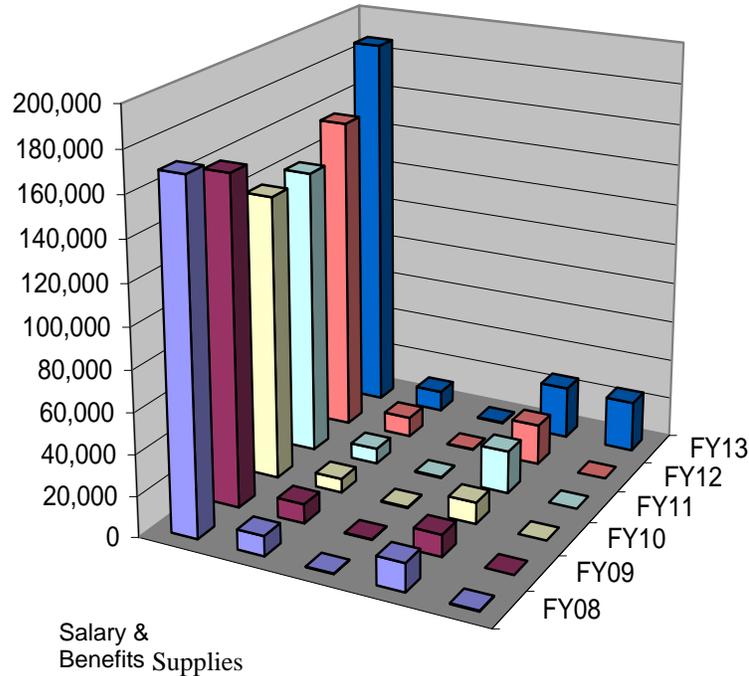
Budget appropriations for FY13 are 33.3% percent or \$61,934 more than the FY12 Actual Budget. Service levels are 20.2% or \$6,075 more than FY12 Actual Budget. The budget for salaries and benefits has increased overall 19.9% percent or \$31,009 from the FY12 Actual Budget. The majority of this increase in Salaries is due to a 3% cost of living increase and Workman's Comp Insurance rates increasing to 1.29%.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|-----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|--|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 169,644 | 160,431 | 139,294 | 140,633 | 182,794 | 156,149 | 187,158 | 31,009 | 19.9% |
| Supplies | 9,754 | 9,421 | 6,792 | 7,587 | 10,950 | 9,833 | 10,050 | 217 | 2.2% |
| Maintenance | 309 | 309 | 464 | 471 | 500 | 273 | 500 | 227 | 83.2% |
| Utilities | 978 | 1,033 | 1,110 | 1,212 | 814 | 791 | 1,374 | 583 | 73.7% |
| Other Services | 12,748 | 9,743 | 9,472 | 19,772 | 23,871 | 19,148 | 24,196 | 5,048 | 26.4% |
| Operating Capital | 327 | 0 | 0 | 0 | 0 | 0 | 24,850 | 24,850 | ** |
| Total Operating Cost | 193,760 | 180,937 | 157,132 | 169,675 | 218,929 | 186,194 | 248,128 | 61,934 | 33.3% |
| | | | | | | | | 0 | ** |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 193,760 | 180,937 | 157,132 | 169,675 | 218,929 | 186,194 | 248,128 | 61,934 | 33.3% |

** One or more zero value fields

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|--------------|------------------------|---|
| Fund 11 | General Fund | 248,128 | 33.26% |
| | Total | 248,128 | |
| Funded Positions | | 5 | |

Code Enforcement 011-3104



| CHANGES FOR OPERATIONS | | AMOUNT |
|--------------------------------|--|-----------------------------|
| 1 | Benefit and Compensation Adjustment | 6,132 |
| 2 | Management Review Office Costs | 24,877 |
| a. | Supervisory Positions (1) | 1,230 |
| b. | Administrative Staff (4) | <u>23,647</u> |
| 3 | Realignment of supplies and materials | 217 |
| 4 | Increase in Fleet Commercial Parts | 227 |
| 5 | Adjustment of telephone costs | 583 |
| 6 | Increase in abatement actions | 4,710 |
| 7 | Increase in printing costs | 13 |
| 5 | Increase in Fleet Insurance | 325 |
| 6 | Capital Additions/replacements | |
| a. | Increase in Computer Hardware for copier/printer | 1,000 |
| b. | Replace PU #1413 | <u>23,850</u> |
| TOTAL OPERATING CHANGES | | <u><u>61,934</u></u> |

Code Enforcement 011-3104

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|------------------------------------|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| <i>Code Enforcement Supervisor</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Code Enforcement Officer</i> | 3 | 3.000 | 3 | 3.000 | 0 | 0.000 |
| <i>Administrative Secretary</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Totals | 5 | 5.000 | 5 | 5.000 | 0 | 0.000 |

Goals & Objectives

1. Maintain levels of voluntary compliance of 90% or higher through continued public education and issuance of notices of violations.
2. Maintain current levels of enforcement/citations.
3. Maintain number of officer initiated calls through continued proactive enforcement.

FY2011/2012 Operational Highlights

- Conducted approximately 47 abatements on property
- Initiated 61 criminal charges for code violations
- Maintained voluntary compliance rate above 90% (97.3%)
- Increase officer initiated calls by 4.7%

Department Budget Summary

Department Description

Planning and Zoning is a function of the Community Development Division responsible for current and long-range municipal planning. For FY11 this function will also incorporate the ordinance review function for building and construction permits.

- Responsible for planning, zoning, and other land use activity within COA and the extra-territorial platting jurisdiction as staff for the Planning and Zoning Commission.
- Reviews requests for subdivisions, building permits, business licenses and certifications, and zoning certifications for compliance with zoning and subdivision regulations and conformity with the policies, objectives and goals of the Comprehensive Plan.
- Manages the application, public meeting and hearing processes by which the City evaluates and responds to requests for land use changes (annexations, subdivisions, zoning, acquisition and devolution of City real estate, etc.) and other activities that relate to either current or long range planning for our community.

Mission Statement

The mission of the Planning Division is to provide a framework through which the community can evaluate land use options and make both incremental and comprehensive decisions to best position the City to maximize the benefits of change. We are focused on providing information and professional expertise to people to assist them in their efforts to formulate achievable images of their community across various planning horizons.

We work to fulfill this mission by maximizing community and neighborhood involvement in the decision-making process.

Department Budget Summary

Performance Measures

| Performance Measures | FY09/10 Actual | FY 10/11 Actual | FY 11/12 Actual | FY 12/13 Estimated |
|------------------------------|----------------|-----------------|-----------------|--------------------|
| P&Z Cases | 8 | 24 | 20 | 20 |
| Administrative Subdivisions | 2 | 4 | 2 | 2 |
| Zoning Determinations | 22 | 22 | 24 | 24 |
| Permit Zoning Determinations | 200 | 200 | 200 | 200 |

As the above chart indicates division activity has declined as the economy has declined. Increase in P&Z cases for FY11 based in anecdotal queries division has received concerning property use during early 2010.

Budget Highlights

Budget appropriations for FY13 are 68.0 percent or \$126,209 more than the FY12 Adjusted Budget. Service levels remain at FY12 levels.

The budget for salaries and benefits has increased overall 54.9 percent or \$71,242 due to a change in employees. The Workman's Comp rates increased to 1.29 percent.

In the operational budget, allocations for Other Services for FY13 are 98.1 percent or \$52,757 more due to an increase in Contract Services.

Planning & Zoning 011-3705

Department Budget Summary

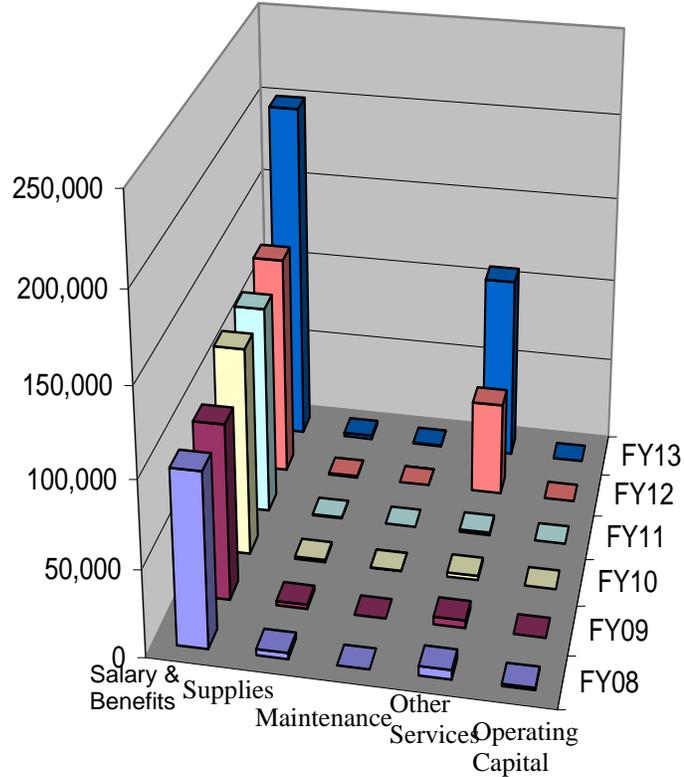
| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|-----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|--|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 100,221 | 101,351 | 120,601 | 121,783 | 166,958 | 129,669 | 200,911 | 71,242 | 54.9% |
| Supplies | 3,526 | 2,572 | 1,357 | 681 | 2,175 | 881 | 2,215 | 1,334 | 151.4% |
| Maintenance | 0 | 0 | 82 | 0 | 500 | 120 | 500 | 380 | 316.7% |
| Utilities | 427 | 468 | 515 | 453 | 896 | 1,046 | 1,542 | 496 | 47.4% |
| Other Services | 4,953 | 3,920 | 1,882 | 1,084 | 107,305 | 53,782 | 106,539 | 52,757 | 98.1% |
| Operating Capital | 1,152 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Operating Cost | 110,279 | 108,311 | 124,437 | 124,001 | 277,834 | 185,498 | 311,707 | 126,209 | 68.0% |
| Capital Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 110,279 | 108,311 | 124,437 | 124,001 | 277,834 | 185,498 | 311,707 | 126,209 | 68.0% |

** One or more zero value fields

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|--------------|------------------------|---|
| Fund 11 | General Fund | 311,707 | 68.04% |
| | Total | 311,707 | |
| Funded Positions | | | 4 |

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | | <u>AMOUNT</u> |
|----|---|---------------|
| 1 | Benefit and Compensation Adjustment | 32,626 |
| 2 | Management Review Office Costs | 38,616 |
| a. | Administrative Staff (4) | <u>38,616</u> |
| 3 | Realignment of supplies and materials | 1,334 |
| 4 | Adjustment of telephone costs | 496 |
| 6 | Increase in Equipment Maintenance | 380 |
| 7 | Increase in Training & Travel needs | 692 |
| 8 | Increase in copier charges | 73 |
| 9 | Increase in advertising for bids | 105 |
| 10 | Increase In Printing | 50 |
| 11 | Increase in Membership & Dues for staff requirements | 510 |
| 12 | Increase in Contract Services for zoning code updates. | 51,516 |
| 13 | Decrease in Fleet Insurance due to no longer having vehicle | <u>(189)</u> |

TOTAL OPERATING CHANGES

126,209

Planning & Zoning 011-3705

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|--|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| <i>City Planner</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Administrative Coordinator</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Planning & Zoning Coordinator</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Permit Application Technician</i> | 1 | 0.500 | 1 | 0.500 | 0 | 0.000 |
| Totals | 4 | 3.500 | 4 | 3.500 | 0 | 0.000 |

Goals & Objectives

1. Process requests for land use approvals in an effective and efficient manner. Generate and analyze data relating to land use approval actions to reduce service delivery delays.
2. Provide and widen dissemination of information regarding the City's land use characteristics and planning policies; improve public participation in land use planning through staff performing outreach activities to solicit views and suggestions of stakeholders.
3. Improve cooperative resolution techniques for discretionary land use approvals through facilitation of interaction among between applicants and the public.
4. Continue the integration of the City's zoning and planning processes.
5. Work with outside consultants to develop new Zoning Code for the City.
6. Create a public process to review the effectiveness of the City's land use regulations to encourage fashioning the built environment in a manner conducive to the City's policy determinations, while increasing administrative ease and eliminating unnecessary burdens.

FY2011/2012 Operational Highlights

1. Continued ongoing review of forms and procedures ancillary to zoning and other types of land use control.
2. Inventoried and compiled all city planning documents.
3. Processed all planning and zoning applications and requests within specified timeframes.

Department Budget Summary

Department Description

The function of the Animal Control Division is to enforce City of Alamogordo Animal Control ordinances; impound stray animals within Alamogordo; increase public health by reducing the spread of animal-borne diseases, such as rabies, plague, hookworm, roundworm and other parasites or diseases that can be transmitted to humans, to be a deterrent to violators of animal ordinances by issuing citations to offenders; and to provide a safe, caring and humane facility for the impoundment, adoption and occasional euthanasia of stray animals.

Mission Statement

The mission of the Alamogordo Animal Shelter is to provide the citizens of Alamogordo with quality animal control and to educate the public in its awareness of animal laws, ordinances, and controlling the pet population.

Performance Measures

1. Experienced a 9% decrease in animals impounded, and a 16% decrease in animals euthanized. We exceeded our live exit rate goal of 60%, and ended the year with a live exit rate of 63%.
2. Continue to work toward voluntary compliance with Animal ordinances through issuance 66 non-traffic citations and increased patrols of problem areas.
3. Held 23 Adoption Events in 2011. Participated in 3 educational programs, 2 with the Alamogordo Schools and 1 with the German School.

Animal Control 011-3804

Department Budget Summary

| <i>Performance Measures (Based on Calendar Year)</i> | <i>2008 Actual</i> | <i>2009 Actual</i> | <i>2010 Actual</i> | <i>2011 Actual</i> |
|--|------------------------|------------------------|------------------------|------------------------|
| Total Calls for Service | 3,479 | 3,589 | 3,509 | 3,438 |
| Total Euthanized Animals | 759 | 946 | 1,033 | 864 |
| Total Animals Adopted | 881 | 783 | 956 | 848 |
| Non Traffic Citations Issued | 105 | 132 | 96 | 66 |
| Animals Returned to Owner | 444 | 602 | 542 | 593 |

Budget Highlights

Budget appropriations for FY13 are 29.3 percent or \$99,634 more than the FY12 Actual Budget. Service levels remain at FY12 levels.

Salaries and benefits increased 16.5 percent or \$41,240 due to vacancies in FY12 and a 3% cost of living increase for non-represented employees. Within the operational budget, supplies increased 3.7 percent or \$1,245 mainly due to Animal Feed and Supplies 1.19 percent or \$2,302 due to the purchase of start up costs for microchip equipment in FY12. Other Services increased due to costs of veterinary services.

| | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 291,188 | 261,963 | 262,740 | 261,730 | 271,456 | 250,212 | 291,452 | 41,240 | 16.5% |
| Supplies | 62,546 | 22,838 | 27,344 | 26,581 | 36,935 | 33,295 | 34,540 | 1,245 | 3.7% |
| Maintenance | 3,474 | 2,764 | 2,162 | 2,377 | 2,520 | 1,520 | 2,520 | 1,000 | 65.8% |
| Utilities | 16,775 | 14,914 | 16,420 | 14,906 | 17,544 | 16,026 | 17,922 | 1,896 | 11.8% |
| Other Services | 4,103 | 55,047 | 57,543 | 46,241 | 55,471 | 38,636 | 57,499 | 18,863 | 48.8% |
| Operating Capital | 0 | 0 | 0 | 0 | 0 | 0 | 35,390 | 35,390 | ** |
| Total Operating | 378,086 | 357,526 | 366,209 | 351,835 | 383,926 | 339,689 | 439,323 | 99,634 | 29.3% |
| Capital Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 378,086 | 357,526 | 366,209 | 351,835 | 383,926 | 339,689 | 439,323 | 99,634 | 29.3% |

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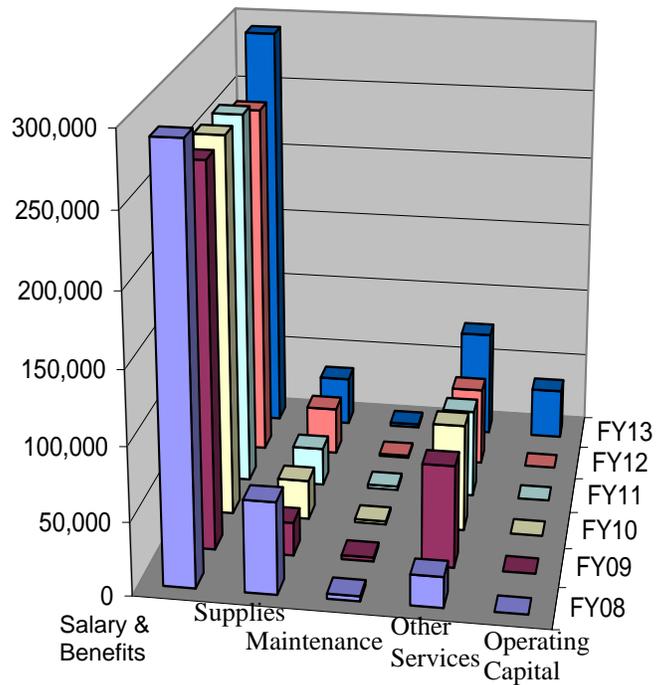
Animal Control 011-3804

Department Budget Summary

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|--------------|------------------------|---|
| Fund 11 | General Fund | 439,323 | 29.33% |
| Total | | 439,323 | |

Funded Positions 7

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Animal Control 011-3804

Department Budget Summary

| CHANGES FOR OPERATIONS | | AMOUNT |
|--------------------------------|---|-----------------------------|
| 1 | Benefit and Compensation Adjustment | 16,486 |
| 2 | Management Review Office Costs | 24,754 |
| a. | Supervisory Positions (1) | 1,146 |
| b. | Administrative Staff (6) | <u>23,608</u> |
| 3 | Realignment of supplies and materials | 1,245 |
| 4 | Adjustment of telephone costs | 113 |
| 5 | Increase in Maintenance for Office Machines & Pest Cont | 124 |
| 6 | Increase in Fleet Commercial Parts for Aging Vehicles | 876 |
| 7 | Increase in Training & Travel needs | 20 |
| 8 | Increase in Gas & Water/Sewer/Garbage | 1,783 |
| 9 | Increase in Veterinarian charges | 18,969 |
| 10 | Increase in insurance costs | (126) |
| 11 | Adjustment for capital for vehicles | <u>35,390</u> |
| TOTAL OPERATING CHANGES | | <u><u>99,634</u></u> |

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|-----------------------------|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| Animal Control Manager | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Animal Control Officer | 4 | 4.000 | 4 | 4.000 | 0 | 0.000 |
| Kennel Officer | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Animal Control Admin. Clerk | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Totals | 7 | 7.000 | 7 | 7.000 | 0 | 0.000 |

Frozen Positions: Animal Control Kennel Officer

Goals & Objectives

1. Continue to utilize current and past overall Animal Control yearly totals in an analytical fashion to target adoption events in the months with the worst live exit rates and to identify problem areas within the City of Alamogordo
2. Increase patrols in areas identified as problem areas to increase response times and ensure compliance of city ordinances.
3. Increase the number education programs in APS to teach children responsible pet ownership.
4. Continue to keep live exit rate above 60% for the year.

Department Budget Summary

FY2011/2012 Operational Highlights

- Obtained grant funding and sent two Animal Control Officers to Albuquerque to obtain their NACA level II certifications
- Replaced old/outdated Animal Control Sign in front of Center
- Purchased Microchips and Microchip scanner
- Replaced dilapidated cages within the quarantine area

Department Budget Summary

Department Description

The Alamogordo Department of Public Safety Police Dispatch Center provides the citizens of Alamogordo with the most professional and efficient dispatchers attainable for police, fire and EMS calls.

Mission Statement

The mission of the Alamogordo Department of Public Safety Police Dispatch is to gather and disseminate information on emergency and non-emergency requests for service, resulting in an efficient, professional response; and utilizing communications training and resources to assist other public safety personnel in reaching department objectives.

Performance Measures

1. Maintained zero error rate for all NCIC and NMCIC entries for calendar year 2011
2. Provided training for biennium requirements for all dispatch personnel

| <i>Performance Measures (Based on Calendar Year)</i> | <i>2008 Actual</i> | <i>2009 Actual</i> | <i>2010 Actual</i> | <i>2011 Actual</i> |
|--|--------------------|--------------------|--------------------|--------------------|
| Total calls dispatched – Police | 52,680 | 52,976 | 44,535 | 42,904 |
| Total calls dispatched – Fire | 460 | 460 | 423 | 594 |
| Total calls dispatched – EMS | 5,980 | 7,502 | 8,056 | 7,932 |

Public Safety - Dispatch 011-4004

Department Budget Summary

Budget Highlights

Budget appropriations for FY13 are 28.6 percent or \$118,011 more than the FY12 Actual Budget. Service levels remain at FY12 levels.

Salaries and benefits increased by 31.4 percent or \$116,071 over FY12 actual budget due to two vacancies within this department during FY12 and a 3% cost of living increase. The Group Health Insurance increased 30.36 percent or \$18,048 in anticipation of a rate increase.

In Other Services increased \$1,600 for EMD (Emergency Medical Dispatch) training for dispatchers. Under Utilities, telephone services increased 0.1% or \$32 for anticipated changes in rates.

| | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|-----------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 389,149 | 411,475 | 400,445 | 385,599 | 398,967 | 370,041 | 486,112 | 116,071 | 31.4% |
| Supplies | 485 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Maintenance | 0 | 9,367 | 17,313 | 18,563 | 19,820 | 19,512 | 19,820 | 308 | 1.6% |
| Utilities | 4,532 | 5,483 | 6,141 | 6,663 | 23,520 | 23,524 | 23,556 | 32 | 0.1% |
| Other Services | 0 | 0 | 0 | 0 | 0 | 0 | 1,600 | 1,600 | ** |
| Operating Capital | 0 | 3,097 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Operating Cost | 394,166 | 429,422 | 423,899 | 410,825 | 442,307 | 413,077 | 531,088 | 118,011 | 28.6% |
| | | | | | | | | 0 | ** |
| Capital Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 394,166 | 429,422 | 423,899 | 410,825 | 442,307 | 413,077 | 531,088 | 118,011 | 28.6% |

** One or more zero value fields

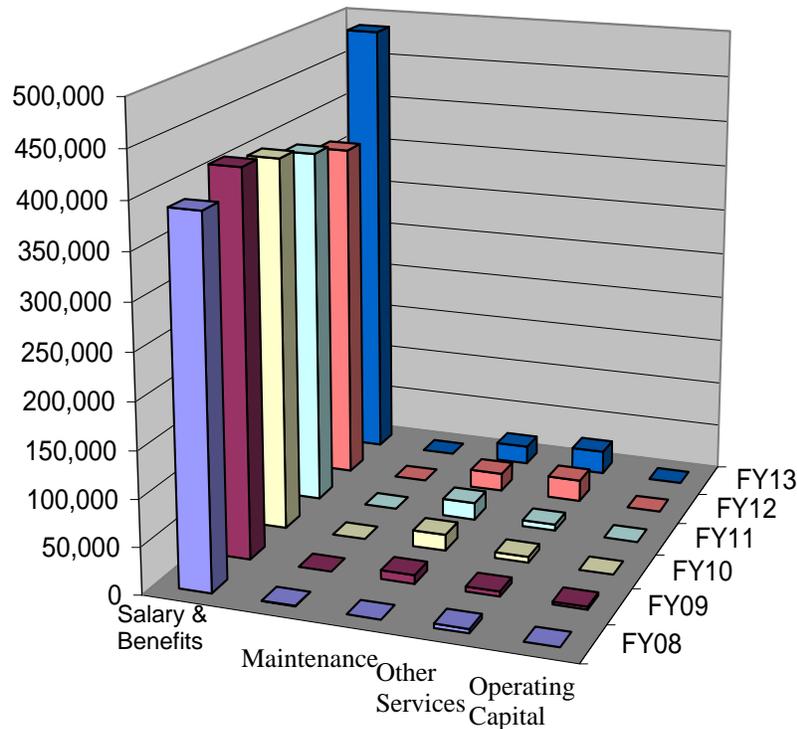
| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|--------------|------------------------|---|
| Fund 11 | General Fund | 531,088 | 28.57% |
| | Total | 531,088 | |

Funded Positions 11

Public Safety - Dispatch 011-4004

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | | <u>AMOUNT</u> |
|---|--|------------------------------|
| 1 | Benefit and Compensation Adjustment | 43,347 |
| 2 | Management Review Office Costs | 72,724 |
| | a. Supervisory Positions (1) | 1,379 |
| | b. Administrative Staff (10) | <u>71,345</u> |
| 3 | Increase in Equipment Maintenance | 308 |
| 4 | Adjustment of telephone costs | 32 |
| 5 | Increase in In-Service Training for Required Medical | 1,600 |
| 6 | Dispatch training. | |
| 7 | No allocation for Capital in FY13 | <u>0</u> |
| | TOTAL OPERATING CHANGES | <u><u>118,011</u></u> |

Public Safety - Dispatch 011-4004

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|-----------------------------|----------------|---------------|---------------|---------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| <i>Dispatch Supervisor</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Certified Dispatcher</i> | 9 | 9.000 | 9 | 9.000 | 0 | 0.000 |
| <i>Dispatcher Trainee</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Totals | 11 | 11.000 | 11 | 11.000 | 0 | 0.000 |

Frozen Positions: DPS Dispatcher

Goals & Objectives

1. Continue to receive a zero error rate for all NCIC and NMCIC entries
2. Continue to maintain training requirements for the required biennium NMLEA dispatch hours
3. Certify two Communication Equipment Operators

FY2011/2012 Operational Highlights

- Certified on Communication Equipment Operator
- Hired one replacement Communication Equipment Operator

Department Budget Summary

Department Description

The primary functions of the Alamogordo Department of Public Safety include the preservation of law and order, the prevention and detection of crime, the apprehension of offenders, and the protection of persons and property in accordance with Federal Law, State Law, and City Ordinances.

Mission Statement

The primary mission of the Alamogordo Department of Public Safety is to provide citizens with the most professional and effective law enforcement, animal control and fire services attainable.

Performance Measures

1. Met goal of maintaining the Violent Crime Rate below the state average (State average is 63 per 10K, Alamogordo's is 26.5 per 10K)
2. Met goal of maintaining the Property Crime Rate below the state average (State average is 588 per 10K, Alamogordo is 283 per 10K)
3. Met goal of decreasing accidents at five intersections through the City, which were:
 - ❖ Tenth and White Sands from 11 in 2010 to 10 in 2011;
 - ❖ White Sands and Panorama from 5 in 2010 to 4 in 2011;
 - ❖ 1st and Florida from 20 in 2010 to 19 in 2011;
 - ❖ Indian Wells and Washington from 9 in 2010 to 3 in 2011; and
 - ❖ 1st and New York from 12 in 2010 to 5 in 2011.
4. Total crashes on the Bypass increased from 9 in 2010 to 15 in 2011.
5. Total injuries on White Sands did decrease from 73 in 2010 to 41 in 2011.
6. Total crashes on White Sands decreased from 188 in 2010 to 186 in 2011.

Public Safety - Police 011-4104

Department Budget Summary

| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 Actual |
|----------------------------|------------------------|------------------------|------------------------|------------------------|
| Calls for Service (police) | 24,135 | 24,403 | 23,290 | 22,517 |
| Total Arrests | 2,996 | 3,174 | 2,926 | 2,844 |
| Felony Arrests | 301 | 285 | 268 | 274 |
| Drug Arrests | 494 | 435 | 465 | 524 |
| DWI Arrests | 232 | 170 | 139 | 133 |
| Traffic Accidents | 1,116 | 1,201 | 1,170 | 943 |
| | | | | |

Budget Highlights

Budget appropriations for FY13 are 20.8 percent or \$1,082,086 more than the FY12 Actual Budget. Service levels remain at FY12 levels.

The budget for salaries and benefits has increased overall 18.7 percent or \$848,840 due to APSOA negotiations, change in employees, and a 3% cost of living increase for non-represented employees. In the operational budget, Supplies increased 40.4 percent or \$74,662 due costs of fuels. Maintenance costs increased 3.7 percent or \$2,354. Utilities increased 16.1 percent or \$5,030 due to telephone costs projections for FY13. Other Services increased by 22 percent or \$43,776 primarily due to increase in contract services for NEU Manager and Xerox copier. Operating Capital increased 65.3 percent or \$107,424 due to reallocation of CER Funding.

| | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|-----------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 4,761,792 | 4,685,417 | 4,680,102 | 4,562,550 | 5,048,341 | 4,551,195 | 5,400,035 | 848,840 | 18.7% |
| Supplies | 200,113 | 161,096 | 160,027 | 175,296 | 203,750 | 184,899 | 259,561 | 74,662 | 40.4% |
| Maintenance | 53,581 | 49,733 | 43,175 | 43,180 | 69,074 | 64,468 | 66,822 | 2,354 | 3.7% |
| Utilities | 68,843 | 60,964 | 70,061 | 27,402 | 37,595 | 31,214 | 36,244 | 5,030 | 16.1% |
| Other Services | 99,734 | 228,161 | 197,503 | 191,283 | 212,123 | 199,293 | 243,069 | 43,776 | 22.0% |
| Operating Capital | 340,633 | 145,505 | 79,220 | 184,227 | 172,085 | 164,632 | 272,056 | 107,424 | 65.3% |
| Total Operating Cost | 5,524,696 | 5,330,876 | 5,230,088 | 5,183,938 | 5,742,968 | 5,195,701 | 6,277,787 | 1,082,086 | 20.8% |
| Capital Improvements | 28,145 | 2,750 | 11,057 | 4,466 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 5,552,841 | 5,333,626 | 5,241,145 | 5,188,404 | 5,742,968 | 5,195,701 | 6,277,787 | 1,082,086 | 20.8% |

** One or more zero value fields

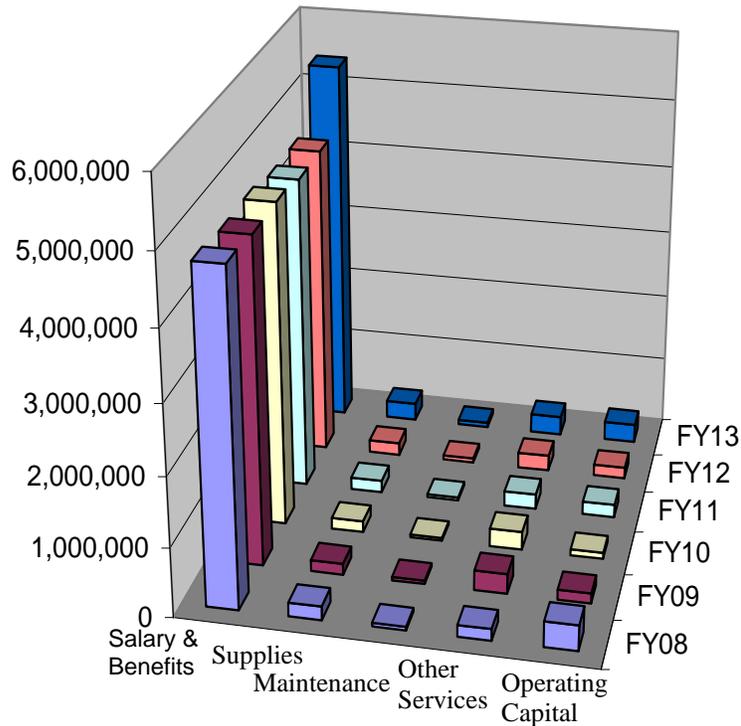
Public Safety - Police 011-4104

Department Budget Summary

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|--------------|------------------------|---|
| Fund 11 | General Fund | 6,277,787 | 20.83% |
| | Total | 6,277,787 | |

Funded Positions 76

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Public Safety - Police 011-4104

Department Budget Summary

| CHANGES FOR OPERATIONS | | | AMOUNT |
|--------------------------------|--|----------------|-------------------------|
| 1 | Benefit and Compensation Adjustment | | 438,733 |
| 2 | Management Review Office Costs | | 410,107 |
| a. | Supervisory Positions (13) | 90,598 | |
| b. | Administrative Staff & Officers (63) | <u>319,509</u> | |
| 3 | Adjustment of supplies & materials primarily for fuel | | 74,662 |
| 4 | Increase in maintenance costs | | 2,354 |
| 5 | Adjustment of telephone charges for anticipated increase | | 5,030 |
| 6 | Increase in Travel costs | | 2,797 |
| 7 | Decrease in Printing needs | | (42) |
| 8 | Increase in Collection Agency Fees | | 380 |
| 9 | Increase in bond for notaries | | 140 |
| 10 | Decrease in Investigative Services | | (716) |
| 11 | Increase in Police Physicals | | 8,106 |
| 12 | Increase in Contract Serves for NEU Manager contract. | | 5,502 |
| 13 | Increase in insurances costs/Police Liability Insurance | | 27,609 |
| 14 | Adjustment for capital for vehicles | | <u>107,424</u> |
| TOTAL OPERATING CHANGES | | | <u>1,082,086</u> |

| Position title | FY 2012 | | FY2013 | | Difference | |
|--|-----------|---------------|-----------|---------------|------------|--------------|
| | # | FTE | # | FTE | # | FTE |
| <i>Police Director</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>DPS Administrative Manager</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>DPS Executive Secretary</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>DPS Admin Secretary</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>DPS Records Clerk</i> | 3 | 3.000 | 3 | 3.000 | 0 | 0.000 |
| <i>DPS Captain</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>DPS Lieutenant</i> | 4 | 4.000 | 4 | 4.000 | 0 | 0.000 |
| <i>DPS Sergeant</i> | 8 | 8.000 | 8 | 8.000 | 0 | 0.000 |
| <i>Public Safety Officer</i> | 52 | 52.000 | 52 | 52.000 | 0 | 0.000 |
| <i>DPS/Bailiff</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>DPS Public Safety Officer Trainee</i> | 0 | 0.000 | 0 | 0.000 | 0 | 0.000 |
| <i>DPS Evidence Technician</i> | 2 | 2.000 | 2 | 2.000 | 0 | 0.000 |
| <i>DPS Legal Advisor</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Totals | 76 | 76.000 | 76 | 76.000 | 0 | 0.000 |

Frozen Positions: Admin Secretary

Public Safety - Police 011-4104

Department Budget Summary

Goals & Objectives

1. Continue to maintain Violent Crime Rate below state average.
2. Continue to maintain Property Crime Rate below state average.
3. Decrease incidence of traffic crashes at five intersections.
4. Decrease incidence of traffic crash related injuries in the city.

FY2011/2012 Operational Highlights

- Purchased replacement vehicles and equipment
- Designed new vehicle decals for patrol vehicles, which is resulting in less install time and cost savings
- Unfroze Administrative Lieutenant's position

Department Budget Summary

Department Description

The Department of Public Safety provides services for the suppression of fire within the City, educates the public on fire prevention, performs fire inspections and assists Community Development in ensuring a fire safe community. This Department also assists Otero County and Holloman AFB Fire Departments and other departments in mutual aid response during emergencies.

Mission Statement

The mission of the Alamogordo Department of Public Safety – Fire Services is to provide the citizens of Alamogordo with the most effective, efficient and professional fire protection available at the lowest cost possible.

Performance Measures

- ❖ The City of Alamogordo’s fire rating is equal to or below most New Mexico communities in 2011.
- ❖ In 2011, ADPS responded to 100% of all emergency fire calls under the NFPA standard.

| Performance Measures (Based on Calendar Year) | 2008 Actual | 2009 Actual | 2010 Actual | 2011 Actual |
|--|------------------------|------------------------|------------------------|------------------------|
| Calls for Service | 518 | 543 | 384 | 625 |
| Structure Fires | 21 | 15 | 26 | 28 |
| Vehicle Fires | 19 | 19 | 9 | 14 |
| False Alarms | 100 | 118 | 91 | 88 |
| Traffic Accidents | 99 | 127 | 99 | 106 |

Public Safety - Fire 011-4204

Department Budget Summary

Budget Highlights

Budget appropriations for FY13 are 28.3 percent or \$255,058 more than the FY12 Actual Budget. Service levels remain at FY12 levels.

Salary and Benefits are 21.2 percent or \$156,454 more than the FY12 Actual Budget due to the Group Health Insurance increased 36.65 percent for changes in employee elections and projected increase.

In the operational budget, Capital increased (100) percent or \$88,695 due to the purchase of replacement vehicles carry-over from FY12.

| | <i>FY07/08</i> | <i>FY08/09</i> | <i>FY09/10</i> | <i>FY10/11</i> | <i>FY11/12</i> | <i>FY11/12</i> | <i>FY12/13</i> | <i>FY13</i> | <i>Percent</i> |
|-----------------------------|----------------|----------------|------------------|----------------|------------------|----------------|------------------|--------------------|----------------|
| <i>BUDGET SUMMARY</i> | <i>Actual</i> | <i>Actual</i> | <i>Actual</i> | <i>Actual</i> | <i>Adjusted</i> | <i>Actual</i> | <i>Budget</i> | <i>Dollar Diff</i> | <i>Change</i> |
| | | | | | <i>Budget</i> | | | <i>From FY12</i> | |
| | | | | | | | | <i>Actual</i> | |
| <i>Expenditures</i> | | | | | | | | | |
| Salaries & Benefits | 800,666 | 800,461 | 736,930 | 759,468 | 763,460 | 738,818 | 895,272 | 156,454 | 21.2% |
| Supplies | 38,720 | 17,961 | 40,053 | 0 | 0 | 0 | 9,950 | 9,950 | ** |
| Maintenance | 10,760 | 8,137 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Utilities | 29,144 | 27,393 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Other Services | 14,822 | 8,560 | 163,169 | 163,169 | 163,170 | 163,169 | 163,170 | 1 | 0.0% |
| Operating Capital | 0 | 15,338 | 62,192 | 0 | 88,695 | 0 | 88,653 | 88,653 | ** |
| Total Operating Cost | 894,112 | 877,850 | 1,002,344 | 922,637 | 1,015,325 | 901,987 | 1,157,045 | 255,058 | 28.3% |
| Capital Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 894,112 | 877,850 | 1,002,344 | 922,637 | 1,015,325 | 901,987 | 1,157,045 | 255,058 | 28.3% |

** One or more zero value fields

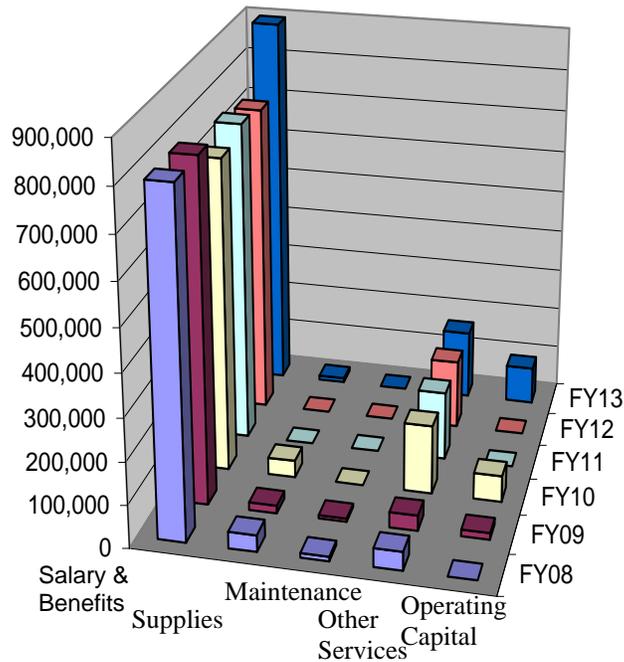
| <u>RESOURCES FOR BUDGET</u> | | <u>FY13</u> | <u>% Change</u> |
|-----------------------------|--------------|------------------|-------------------|
| | | <u>BUDGET</u> | <u>From Prior</u> |
| | | | <u>Year</u> |
| Fund 11 | General Fund | 1,012,580 | -0.27% |
| | Total | 1,012,580 | |

Funded Positions 14

Public Safety - Fire 011-4204

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | | <u>AMOUNT</u> |
|---|-------------------------------------|---------------|
| 1 | Benefit and Compensation Adjustment | 100,734 |
| 2 | Management Review Office Costs | 55,720 |
| | a. Supervisory Positions (2) | 7,390 |
| | b. Administrative Staff (12) | <u>48,330</u> |
| 3 | Increase for equipment supplies | 9,951 |
| 4 | Capital allocated for vehicles | <u>88,653</u> |

TOTAL OPERATING CHANGES

255,058

Public Safety - Fire 011-4204

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|--------------------------------|----------------|---------------|---------------|---------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| Fire Services Commander | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Fire Operations Mgr. | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Fire Equipment Operator | 12 | 12.000 | 12 | 12.000 | 0 | 0.000 |
| Totals | 14 | 14.000 | 14 | 14.000 | 0 | 0.000 |

Frozen Position: Fire Equipment Operator

Goals & Objectives

1. Maintain I.S.O. Fire rating (Insurance Service Office) at level 4 for 90% of Alamogordo.
2. Ensure that response time for fire service calls is less than NFPA (National Fire Protection Association) standard of six minutes.
3. Continue long range planning for combining Fire Station #2 and Fire Station #3.
4. Continue to dedicate FEO's to public schools to promote fire safety education, career day and the every 15 minutes program.

FY2011/2012 Operational Highlights

- Inspected, tested and performed maintenance on all 1,634 City fire hydrants.
- Conducted over 4,666 hours of new recruit, fire and safety maintenance training.
- Conducted 914 initial inspections and 973 follow up inspections.
- Gave 75 fire safety presentations to schools and local businesses
- Maintained three+ years of documentation for the following: bunker gear inspections, apparatus daily checks; air monitoring tests; hydrant checks; ladder testing ; hose testing; pump testing; air pack testing, run reports; training records; and OSHA station & facility inspections.
- Continued NIMS training for all new fire and police personnel.
- A Fire Officer attended Haz-Mat Awareness and Operations; Hazmat Tech and Hazmat Chemistry, which will allow this employee to train the department.
- Maintained and tested 24,000 feet of fire hose; 40 ground ladders; and pump tested 9 apparatus'.

Department Budget Summary

Department Description

This program is a joint effort between the Alamogordo Department of Public Safety and the Alamogordo Public Schools (APS). Funding is provided by APS at 50% of total costs. The objective of the School Resource Program is to establish a spirit of community policing and to be a liaison between students, staff and law enforcement, which will ultimately reduce the number of juvenile incidences and crime.

Mission Statement

The mission of the Alamogordo Department of Public Safety School Resource Program is to provide law enforcement services for the students and teachers at the secondary schools for school activities and other law enforcement related functions; resulting in a positive atmosphere in the spirit of the community-policing concept.

Performance Measures

1. Conducted 14 presentations targeted at reducing juvenile crime both in the schools and at various community events.
2. Conducted Bailiff Duties for Truancy Court.
3. Participated in Teen Court “Know the Law” block
4. Attended Teen Court board meetings
5. Conducted twenty two after school events to include: Basketball games, football games and dances.
6. Conducted six (6) car seat clinics.
7. Assisted in the Safe Routes to School grant program ensuring the safety of children walking to school. This involved children as a “walking school bus” from Fire Station #1 to Sacramento Elementary School to ensure the safety of kids that walk to school.

Public Safety – A.P.S. Resource Program 011-4704

Department Budget Summary

Budget Highlights

Budget appropriations for FY13 are 5.4 percent or \$15,520 more than the FY12 Actual Budget. Service levels remain at FY12 levels.

The budget for salaries and benefits has increased overall 4.6 percent or \$13,205 due to a change in employees.

Revenues from the Alamogordo Public Schools are in # 011-0000-314.13-57, which reimburse the City for four (4) officers.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|---------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|--|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 320,718 | 318,594 | 340,822 | 327,122 | 326,430 | 284,002 | 297,207 | 13,205 | 4.6% |
| Supplies | 3,330 | 2,218 | 2,622 | 4,958 | 3,500 | 2,402 | 3,500 | 1,098 | 45.7% |
| Maintenance | 131 | 0 | 568 | 0 | 1,000 | 0 | 1,000 | 1,000 | ** |
| Other Services | 1,248 | 1,284 | 1,639 | 1,591 | 1,296 | 1,079 | 1,296 | 217 | 20.1% |
| Operating Capital | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Operating Expenses | 325,427 | 322,096 | 345,651 | 333,671 | 332,226 | 287,483 | 303,003 | 15,520 | 5.4% |
| Capital Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 325,427 | 322,096 | 345,651 | 333,671 | 332,226 | 287,483 | 303,003 | 15,520 | 5.4% |

** One or more zero value fields

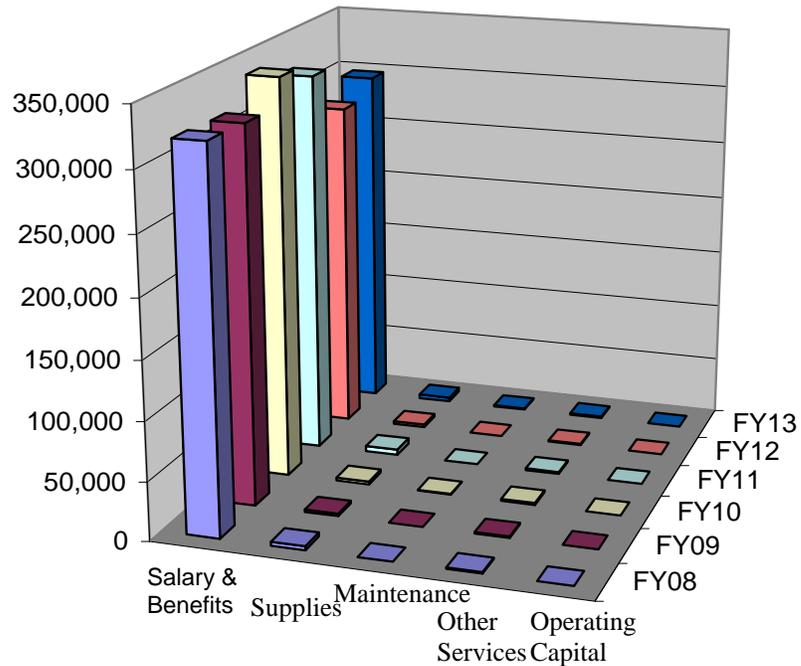
| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|--------------|------------------------|---|
| Fund 11 | General Fund | 303,003 | 5.40% |
| | Total | 303,003 | |

Funded Positions 4

Public Safety – A.P.S. Resource Program 011-4704

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|--------------|--------------------|---------------------------------|
| Fund 11 | General Fund | 303,003 | 5.40% |
| | Total | 303,003 | |

Funded Positions 4

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|-----------------------|----------------|------------|---------------|------------|-------------------|------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| Public Safety Officer | 4 | 4.000 | 4 | 4.000 | 0 | 0.000 |

Department Budget Summary

Goals & Objectives

1. Continue Officers maintaining monthly car seat clinics and community events for Safer NM grant and instructing the DARE program in all elementary schools in the Alamogordo Public School system.
2. Maintain high visibility around the High School and Middle Schools. SROs maintained a high level of visibility in and around their respective schools and have SROs monitor bus activities and traffic before and after school.
3. Target juvenile crime related areas between education and enforcement.
4. Continue involving other law enforcement personnel in student and school related activities.
5. Insure SROs actively participate and coordinate with Criminal Investigations on all high profile crimes involving the school system to insure their expertise is utilized to assist in the solving of these crimes
6. Become more actively involved in Teen Court by participating biweekly with “Known the Law”. This is where the SRO’s interact with the kids and discuss their violations, possible consequences and make better choices.

FY2011/2012 Operational Highlights

1. Conducted Health Fair with Otero County Health Office where fingerprinting and car seat checks were conducted.
2. Attended the 12th Judicial Gang Task Force meetings to target juvenile gang problems.
3. Assisted in the coordination of the Take Back the Night Rally (held in April) to raise awareness of juvenile sexual assault.
4. Assisted in Every Fifteen Minutes Program (held in April) to raise awareness of alcohol related deaths among under-age drinkers.
5. Began working with Teen Court and various agencies to discuss the epidemic usage of K2, Spice and Bath Salts.

Department Budget Summary

Department Description

The GIS Division supports all City mapping functions. This division maintains several infrastructure, land use, and addressing map layers for use in map making, general planning and problem solving. The GIS division also processes requests for property and infrastructure data from all City offices and the public.

Mission Statement

Develop and provide support for the use of GIS and related technologies to more effectively and efficiently address problems, develop plans, and manage infrastructure resources for the City of Alamogordo; to provide easily understood information and mapping to assist all departments in accomplishing their mission.

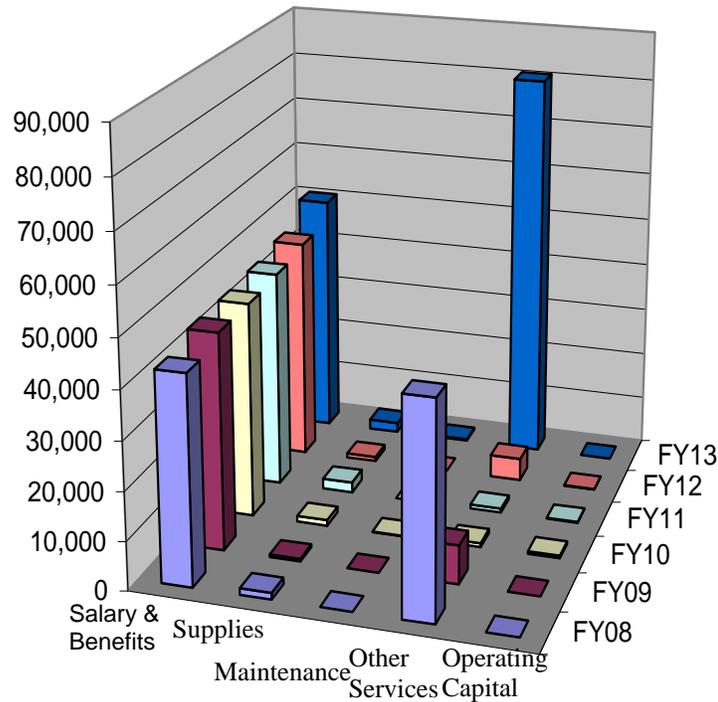
Performance Measures

| Work / Performance Measures | FY09/10 Actual | FY10/11 Actual | FY11/12 Estimate |
|---|---------------------------|---------------------------|-----------------------------|
| Works with City Engineer to provide GPS elevations for Engineering Projects | 4 Projects | 7 Projects | 3 Projects |
| Collect GIS Data on Utility Projects | 3 Projects | 6 Projects | 3 Projects |
| Incorporates Property Features into GIS Database | 142 Easements /Parcels | 59 Easements/ Parcels | 32 Easements /Parcels |
| Incorporates Infrastructure *Features into GIS Database | 2642 Key Features | 1674 Key Features | 66 Key Features |
| Facilitates scanning of paper plans & plats into electronic format | | | 153 Pages |

*Features are Streets, Sanitary Sewer Manholes, Water Valves & Fire Hydrants

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | | <u>AMOUNT</u> |
|---|---|----------------------|
| 1 | Benefit and Compensation Adjustment | 3,105 |
| 2 | Management Review Office Costs | 1,138 |
| | a. Supervisory Positions (0) | 0 |
| | b. Administrative Staff (1) | <u>1,138</u> |
| 3 | Increase in Supplies & Materials primarily for fuel | 1,153 |
| 4 | Increase in Fleet Commercial Parts for aging vehicle | 300 |
| 5 | Increase In Telephone costs | 349 |
| 6 | Increase in Travel needs and required Membership and Dues. | 883 |
| 7 | Decrease in Fleet Insurance for aging vehicle | (81) |
| 7 | Contract Services increase for High Resolution Aerial Photography | 75,000 |
| 8 | No new capital allocated | <u>(115)</u> |

TOTAL OPERATING CHANGES

81,732

GIS/Land Management 011-5405

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|-----------------------|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| GIS Technician | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |

Goals & Objectives

1. Continue progress in mapping City infrastructure to include acceptably geo-referenced water and sewer lines.
2. Finish scanning infrastructure plans and as-builts.
3. Train users of new GPS rover units and develop data collection procedure for City projects.
4. Continue progress in mapping and populating table of City-owned easement layer.
5. Continue progress in mapping and populating table of City-owned property layer.

FY2011/2012 Operational Highlights

- Made significant progress in mapping city infrastructure including substantial completion of mapping surface point data.
- Scanned over 1000 pages of infrastructure plans and linked several plans to GIS infrastructure layers.
- Linked scanned deeds to GIS property layers.
- Supported several projects with GPS elevation collection including Fairgrounds Road, Hamilton Road, and North Florida Avenue
- Procured fixed GPS Base Station.

Internal Service Fund 012-0000

Department Budget Summary

Department Description

This fund was established to account for the financing activities of goods and services provided by service departments of the City to other departments within the City. The fund also accounts for all the Risk Management associated with City operations.

INTERNAL SERVICE COMPARITIVE BUDGET STATEMENT

| | FY08 ACTUALS | FY09 ACTUALS | FY10 ACTUALS | FY11 ACTUALS | FY12 ACTUALS | FY13 BUDGET |
|--|------------------|------------------|------------------|------------------|------------------|------------------|
| Beginning Cash Fund Balance | 69,814 | 171,665 | 495,520 | 417,626 | 346,397 | 223,962 |
| Revenues | | | | | | |
| User Fees | 0 | 64,936 | 60,777 | 68,774 | 70,816 | 85,000 |
| Miscellaneous Revenue | 189,551 | 224,370 | 191,016 | 186,151 | 196,242 | 210,925 |
| Grants | 68,583 | 0 | 0 | 128 | 112 | 0 |
| Investment Income | 0 | 1,069 | 1,725 | 3,821 | 677 | 656 |
| Total Revenues | 258,134 | 290,375 | 253,518 | 258,874 | 267,847 | 296,581 |
| Other Financing Sources | | | | | | |
| Transfers In | 2,361,384 | 2,323,212 | 2,269,281 | 2,248,921 | 2,299,108 | 3,197,396 |
| Total Other Financing Sources | 2,361,384 | 2,323,212 | 2,269,281 | 2,248,921 | 2,299,108 | 3,197,396 |
| Total Revenues & Other Financing | 2,619,518 | 2,613,587 | 2,522,799 | 2,507,795 | 2,566,955 | 3,493,977 |
| Expenditures | | | | | | |
| Fleet Management | 161,023 | 232,122 | 217,633 | 220,911 | 225,216 | 235,051 |
| Procurement | 176,462 | 170,851 | 167,702 | 188,910 | 174,734 | 216,243 |
| Human Resources | 311,793 | 244,493 | 215,335 | 188,914 | 129,337 | 312,443 |
| Non-Departmental | 227,685 | 230,277 | 183,590 | 176,928 | 184,488 | 254,758 |
| Facility Maintenance | 632,813 | 568,715 | 870,242 | 830,600 | 844,192 | 1,028,480 |
| MIS/Computer Center | 708,940 | 540,753 | 613,136 | 662,401 | 810,498 | 1,258,759 |
| Fleet Maintenance | 298,951 | 302,520 | 333,055 | 310,359 | 320,925 | 406,821 |
| Total Expenditures | 2,517,667 | 2,289,731 | 2,600,693 | 2,579,023 | 2,689,390 | 3,712,555 |
| Other Financing Uses | | | | | | |
| Transfers Out | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Other Financing Uses | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Expenditures & Other Finance Uses | 2,517,667 | 2,289,731 | 2,600,693 | 2,579,023 | 2,689,390 | 3,712,555 |
| Net Change in Fund Balance | 101,851 | 323,855 | (77,894) | (71,229) | (122,435) | (218,578) |
| Ending Cash Fund Balance | 171,665 | 495,520 | 417,626 | 346,397 | 223,962 | 5,384 |

Internal Service Fund 012-0000

Department Budget Summary

INTERNAL SERVICES ALLOCATION SUMMARY

The Internal Service Fund is established to provide financing for activities of services provided in-house by the using department. The City currently provides central services for personnel, safety, fleet, management information systems, and facility maintenance. In addition, the primary insurance for liability and auto and other insurance protection provided for all functions is recorded within the Internal Service Fund. These services are rendered to other departments of the city on a cost-reimbursement basis. Below is an explanation of how the cost-reimbursement is established for each service provided.

Fleet Management division charges each user the actual cost of fuels and insurance. An allocation based on the number of vehicles per department and their MRU (maintenance repair unit) rating is charged to those departments for preventive maintenance required for the upkeep of the city fleet.

Facility Maintenance allocations are based upon the percentage of time determined to service each function of facility maintenance activities. These activities included DPS, Electrical Maintenance, Heating & Cooling, Plumbing, Pool Maintenance, and Traffic Light Maintenance. Various methods were utilized to determine the allocation cost – time spent, square footage of buildings maintained or direct costs to users.

Purchasing Division - Operational costs, excluding salaries & benefits, for each division are calculated as a percentage of the total city operations. This percentage is then applied to the operational budget of the purchasing division to determine the allocation amount for each division. All divisions must utilize the purchasing division to process requisitions to spend budgeted operational monies.

MIS (Management Information Systems) operations are allocated by the total number of computer-related items utilized by each division and assessed a percentage of the total items. The MIS operational budget is then allocated to users based upon this percentage of computer-related items.

The **Human Resource Division** allocation is based upon the total staffing in each division as a percentage of the total employees, which is applied to the operational costs of the Personnel Division.

The **Human Resource Safety Division** allocation identifies the worker's compensation liability rate per staff member. A percentage of totals are calculated and this percentage is applied to the operational costs of the Safety Division.

Internal Service Fund 012-0000

Department Budget Summary

FUND REVENUE SUMMARY

| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> |
|------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues | | | | | | |
| Non-Divisional | 162,594 | 167,880 | 201,312 | 196,639 | 197,767 | 213,232 |
| Procurement | 13,652 | 10,547 | 9,721 | 16,511 | 17,541 | 24,131 |
| Human Resources/Safety | 24,258 | 20,300 | 12,584 | 10,875 | 7,625 | 16,041 |
| Facility Maintenance | 39,954 | 14,571 | 14,209 | 17,734 | 17,669 | 12,556 |
| MIS | 17,676 | 18,764 | 16,165 | 11,726 | 21,778 | 24,991 |
| Fleet Maintenance | 6,435 | 6,263 | 5,477 | 5,545 | 5,467 | 5,630 |
| Total Revenues | 264,569 | 238,325 | 259,468 | 259,030 | 267,847 | 296,581 |

FUND EXPENDITURE SUMMARY

| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> |
|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Expenditures | | | | | | |
| Non Departmental | 161,023 | 232,122 | 217,633 | 220,911 | 225,216 | 235,051 |
| Procurement | 176,462 | 170,851 | 167,702 | 188,910 | 174,734 | 216,243 |
| Human Resources/Safety | 311,793 | 244,493 | 215,335 | 188,914 | 129,337 | 312,443 |
| Insurance Premiums | 227,685 | 230,277 | 183,590 | 176,928 | 184,488 | 254,758 |
| Facility Maintenance | 632,813 | 568,715 | 870,242 | 830,600 | 844,192 | 1,028,480 |
| MIS | 708,940 | 540,753 | 613,136 | 662,401 | 810,498 | 1,258,759 |
| Fleet Maintenance | 298,951 | 303,532 | 330,391 | 311,476 | 320,925 | 406,821 |
| Total Expenditures | 2,517,667 | 2,290,743 | 2,598,029 | 2,580,140 | 2,689,390 | 3,712,555 |

Internal Service Fund 012-0000

Department Budget Summary

FUND TRANSFER SUMMARY

| | <i>FY07/08</i> <i>Actual</i> | <i>FY08/09</i> <i>Actual</i> | <i>FY09/10</i> <i>Actual</i> | <i>FY10/11</i> <i>Actual</i> | <i>FY11/12</i> <i>Actual</i> | <i>FY12/13</i> <i>Budget</i> |
|----------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|
| BUDGET SUMMARY | | | | | | |
| Transfers | | | | | | |
| Transfers In | | | | | | |
| (11) Gen Operating | 1,139,833 | 1,166,477 | 1,114,425 | 1,009,384 | 964,840 | 1,522,008 |
| (15) Corrections | 9,352 | 6,186 | 6,217 | 4,819 | 4,042 | 4,996 |
| (16) Lodger's | 5,924 | 4,007 | 3,971 | 4,464 | 4,265 | 6,502 |
| (19) Court Automation | 16,967 | 20,342 | 18,702 | 19,733 | 18,381 | 21,959 |
| (20) Lodger's Tax | 24,581 | 24,099 | 26,161 | 24,660 | 25,594 | 31,021 |
| (27) Corrections | 9,163 | 6,441 | 4,844 | 4,595 | 3,641 | 5,923 |
| (32) Leisure Services | 465,176 | 437,024 | 432,502 | 409,980 | 382,207 | 470,696 |
| (37) State Hwy Cleanup | 3,906 | 2,832 | 2,339 | 1,744 | 1,300 | 2,235 |
| (44) Transportation | 208,949 | 192,946 | 187,612 | 243,140 | 153,848 | 163,814 |
| (63) Engineering | 29,976 | 35,618 | 35,560 | 33,514 | 26,377 | 32,250 |
| (65) Building Codes | 0 | 43,632 | 22,046 | 22,843 | 19,094 | 12,359 |
| (69) '94 GRT | 0 | 0 | 0 | 0 | 34,199 | 365,801 |
| (71) ASC | 110,239 | 101,404 | 95,903 | 93,683 | 86,815 | 105,074 |
| (74) Senior Gift | 160 | 546 | 549 | 1,025 | 0 | 528 |
| (75) RSVP | 14,912 | 12,748 | 10,921 | 11,695 | 11,728 | 15,112 |
| (81) Water/Sewer | 198,168 | 220,490 | 191,185 | 262,839 | 339,807 | 267,096 |
| (86) Solid Waste | 24,838 | 22,189 | 20,137 | 16,283 | 17,374 | 21,468 |
| (88) Bonito Lake | 29,150 | 22,769 | 25,971 | 23,914 | 23,901 | 27,688 |
| (90) Golf Course | 58,597 | 62,805 | 63,740 | 51,643 | 55,130 | 75,671 |
| (91) Airport | 10,733 | 42,351 | 45,178 | 39,256 | 39,934 | 45,195 |
| Transfers Out | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Net Transfers | 2,360,624 | 2,424,906 | 2,307,963 | 2,279,214 | 2,212,477 | 3,197,396 |

** One or more zero value fields

Department Budget Summary

Department Description

The Purchasing Department is responsible for reviewing and administering the Public Purchasing Ordinance to maintain integrity and provide assistance in this area to all departments and divisions within the City organization. The Purchasing Department ensures that all quotes, purchases, IFB's, and RFP's are awarded according to the City Public Purchasing Ordinance and the State Procurement Code. In addition, the Purchasing Department oversees: the Central Receiving warehouse, which oversees the large inventory of stocked supplies, and the Accounts Payable section which processes invoices, checks requests, and ensures timely payments to vendors.

The Purchasing Department is solely responsible for the sale of surplus and unclaimed personal property. The Purchasing Manager is required to oversee and sign off on the destroyed items due to unusable condition.

Mission Statement

To provide efficient procurement services for the City while ensuring compliance with the City's Public Purchasing Ordinance and State Procurement Code Regulations.

Performance Measures

| <i>Performance Measures</i> | <i>FY 10 Actual</i> | <i>FY 11 Actual</i> | <i>FY 12 Actual</i> | <i>FY 13 Estimate</i> |
|--|--------------------------------|--------------------------------|--------------------------------|----------------------------------|
| Number of Purchase Orders Processed | 2618 | 2638 | 2492 | 2500 |
| Number of IFB's RFP's , and quotes processed and awarded | 45 | 55 | 58 | 50 |
| Percentage of Inventory error ratio | 1.27% | 0.50% | 0.66% | 0.50% |
| Inventory error ratio by physical stock | 11.19% | 8.33% | 9.29% | 5% |
| Payments made within 30 days of invoice date. | 98.82% | 95.59% | 94.64% | 98.00% |

Purchasing 012-1602

Department Budget Summary

Budget Highlights

Budget appropriations for FY13 are 23.8 percent or \$41,509 higher than the FY12 Actual Budget. The department experienced a turnover of employees and has operated with 2 vacant positions for the majority of FY12.

The budget for salaries and benefits has increased 16.6 percent or \$25,532 due to an increase in budgeting for group Health insurance for all employees and change in employees.

Purchasing Department received \$25,000 Capital Improvements for an addition to the south side of building in FY13 due to the anticipated needed demolition of the Quonset hut storage building used for storage.

| | <i>FY07/08</i> | <i>FY08/09</i> | <i>FY09/10</i> | <i>FY10/11</i> | <i>FY11/12</i> | <i>FY11/12</i> | <i>FY12/13</i> | <i>FY13</i> | <i>Percent</i> |
|-----------------------------|----------------|----------------|----------------|----------------|-----------------|----------------|----------------|--------------------|----------------|
| | <i>Actual</i> | <i>Actual</i> | <i>Actual</i> | <i>Actual</i> | <i>Adjusted</i> | <i>Actual</i> | <i>Budget</i> | <i>Dollar Diff</i> | <i>Change</i> |
| | | | | | <i>Budget</i> | | | <i>From</i> | |
| | | | | | | | | <i>FY12</i> | |
| | | | | | | | | <i>Actual</i> | |
| BUDGET SUMMARY | | | | | | | | | |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 157,702 | 145,655 | 148,935 | 163,685 | 173,666 | 141,714 | 165,246 | 23,532 | 16.6% |
| Supplies | 7,973 | 6,979 | 5,228 | 5,210 | 5,630 | 4,983 | 6,030 | 1,047 | 21.0% |
| Maintenance | 1,977 | 1,035 | 516 | 532 | 1,050 | 606 | 2,850 | 2,244 | 370.3% |
| Utilities | 2,269 | 2,284 | 1,805 | 1,537 | 1,193 | 1,230 | 1,526 | 296 | 24.1% |
| Other Services | 5,788 | 6,057 | 10,250 | 17,946 | 15,434 | 10,178 | 15,591 | 5,413 | 53.2% |
| Operating Capital | 753 | 8,841 | 968 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Operating Cost | 176,462 | 170,851 | 167,702 | 188,910 | 196,973 | 158,711 | 191,243 | 32,532 | 20.5% |
| Capital Improvement | 0 | 0 | 0 | 0 | 20,000 | 16,023 | 25,000 | 8,977 | 56.0% |
| Total Expenditures | 176,462 | 170,851 | 167,702 | 188,910 | 216,973 | 174,734 | 216,243 | 41,509 | 23.8% |

Purchasing 012-1602

Department Budget Summary

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year | Prior Year |
|-----------------------------|----------------------------------|------------------------|---|-------------------|
| Fund 11 | General Fund | 37,298 | -12.13% | 42,448 |
| Fund 15 | Corrections | 4,032 | -10.54% | 4,507 |
| Fund 16 | Lodger's Tax-Promotions | 5,115 | 9.42% | 4,675 |
| Fund 19 | Court Automation | 1,069 | -9.69% | 1,184 |
| Fund 20 | Lodger's Tax-City | 5,172 | 7.30% | 4,820 |
| Fund 27 | Municipal Court | 861 | -38.68% | 1,404 |
| Fund 32 | Community Services | 21,478 | -3.83% | 22,334 |
| Fund 37 | State Highway Fund | 689 | -8.34% | 752 |
| Fund 44 | Transportation | 16,390 | -6.40% | 17,510 |
| Fund 63 | Public Works/Engineering | 523 | 26.76% | 413 |
| Fund 65 | Building Codes | 288 | 27.39% | 226 |
| Fund 69 | 1994 Gross Receipts | 25,000 | ** | 0 |
| Fund 71 | Alamo Senior Center | 7,360 | -10.60% | 8,233 |
| Fund 74 | Alamo Senior Center Gift Fund | 426 | ** | 0 |
| Fund 75 | Retired Senior Volunteer Program | 3,358 | 1.10% | 3,322 |
| Fund 81 | Water/Sewer Operating | 36,932 | 3.86% | 35,561 |
| Fund 86 | Solid Waste | 2,775 | 18.72% | 2,337 |
| Fund 88 | Bonito Lake | 1,982 | -22.36% | 2,553 |
| Fund 90 | Golf Course | 23,958 | 10.21% | 21,738 |
| Fund 91 | Airport | 1,671 | 11.39% | 1,500 |
| Fund 94 | Landfill | 12,388 | 21.82% | 10,169 |
| Fund 901/903 | Public Housing | 9,478 | 2.90% | 9,211 |
| | Total | 218,243 | 18.30% | 194,896 |

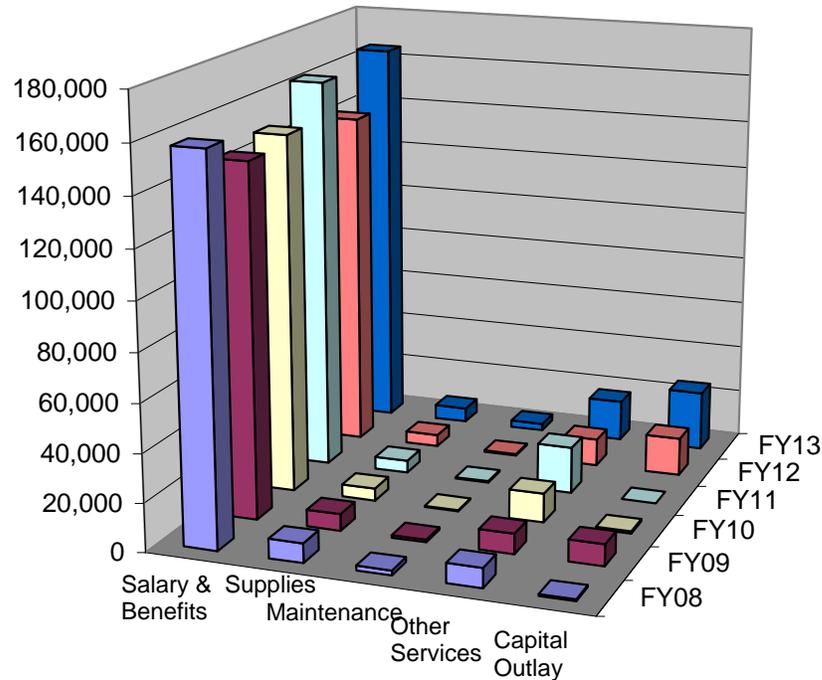
Funded Positions

6

Purchasing 012-1602

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | | <u>AMOUNT</u> |
|--------------------------------|--|----------------------|
| 1 | Benefit and Compensation Adjustment | 10,519 |
| 2 | Management Review Office Costs | 13,013 |
| a. | Supervisory Positions (1) | 3,859 |
| b. | Administrative Staff (5) | <u>9,154</u> |
| 3 | Increase in Supplies and Materials | 1,047 |
| 4 | Increase in Fleet Comm Parts for propane Forklift | 2,244 |
| 5 | Adjustment of telephone costs & Utilities | 296 |
| 6 | Increase in Training & Travel for new employees | 1,370 |
| | Increase in Copier charges and Inventory adjustments | 3,507 |
| 7 | Increase in Insurance costs | 94 |
| 8 | Increase in Advertising for bids. | 442 |
| 9 | Capital Additions/replacements | |
| a. | Addition to South Side of Building | <u>8,977</u> |
| TOTAL OPERATING CHANGES | | <u>41,509</u> |

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|------------------------------------|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| Procurement Manager | 1 | 0.850 | 1 | 0.850 | 0 | 0.000 |
| Procurement Specialist | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Inventory Administrator | 1 | 0.100 | 1 | 0.100 | 0 | 0.000 |
| Central Receiving Attendant | 1 | 0.100 | 1 | 0.100 | 0 | 0.000 |
| Accounts Payable Specialist | 2 | 2.000 | 2 | 2.000 | 0 | 0.000 |
| Totals | 6 | 4.050 | 6 | 4.050 | 0 | 0.000 |

Goals & Objectives

1. To having Central Receiving warehouse reach an error ratio of less than (5) percent for inventory on a monetary basis. The industry's acceptable national average is less than five (5) percent.
2. To continue to utilize electronic media to dispose of surplus and unclaimed property.
3. To provide all City Departments with accurate and up to date training in accordance with the Public Purchasing Ordinance. By the Purchasing staff attending the NMPPA conference will keep staff up to date of any new procurement policies.

FY2011/2012 Operational Highlights

- ◆ Purchasing has been successful in the disposal of the City's surplus and unclaimed property through electronic media. The City has received revenue of \$11,374.60 with no operating expense.
- ◆ Accounts Payable processed 98.00% of the City's invoices within 30 days of the invoice date.

Department Budget Summary

Department Description

The Office of Human Resources provides support in personnel management, labor relations, risk management, human resource development and training, classification, compensation, benefits, and employee assistance programs, and is the official custodian for the City's official personnel records. Human Resources work with all directors, managers, and employees to assist them with compliance with current labor laws. Human Resources monitor staffing levels, salary, and benefit costs for the City. Human Resources also supports departments in ensuring the City of Alamogordo provides a safe and healthy workplace for all the employees and that the public is held free from harm from the City's negligence or misconduct.

Mission Statement

It is our mission to provide quality, effective government to the citizens of Alamogordo and a safe and healthy work place for the employees who serve. We accomplish this by aggressively and continually improving all components of personnel and risk management. We assure diverse, well qualified individuals are recruited, developed, and retained within the means provided by the City Commission. In addition, we operate the personnel and risk management systems in compliance with all applicable laws and base all employment decisions and actions on individual merit within the means provided by the City Commission. We help departments provide modern protective equipment and ensure safe working procedures are available for *City of Alamogordo employees*.

Department Budget Summary

Performance Measures

| <i>Performance Measures</i> | <i>FY 09/10 Actual</i> | <i>FY 10/11 Actual</i> | <i>FY 11/12 Actual</i> | <i>FY 12/13 Estimate</i> |
|---|------------------------|------------------------|------------------------|--------------------------|
| % of employees meeting safety training requirement | 92.3% | 88% | 81% | 90% |
| % of regular employees who resigned for other employment | 11.3% | 10.0% | 13.5% | 12% |
| Workers Compensation Experience Modifier | 86% | 80% | 104% | 129% |
| Percentage of new hires terminated during introductory period | 1.0% | 1.0% | 6% | 3% |

Budget Highlights

For Fiscal Year 2012 - 2013, the Human Resource Manager position was filled in March 2012. Human Resources staffing level was re-organized and now includes three (3) Human Resource Generalist positions with one frozen position and one closed position for this fiscal year. Apart from the staff level, Human Resources have set aside \$5,000 to initiate an Awards and Recognition Program for City employees.

| | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|-----------------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------------------------|-----------------------|-----------------------|--|-----------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 240,967 | 192,796 | 154,845 | 148,998 | 216,950 | 101,551 | 272,466 | 170,915 | 168.3% |
| Supplies | 3,500 | 3,744 | 3,652 | 5,600 | 3,500 | 2,672 | 3,500 | 828 | 31.0% |
| Maintenance | 398 | 400 | 76 | 0 | 50 | 0 | 50 | 50 | ** |
| Utilities | 2,997 | 2,626 | 2,266 | 2,197 | 2,079 | 1,613 | 2,363 | 750 | 46.5% |
| Other Services | 59,994 | 44,927 | 36,761 | 32,119 | 34,164 | 23,501 | 34,064 | 10,563 | 44.9% |
| Operating Capital | 3,937 | 0 | 17,735 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Operating Cost | 311,793 | 244,493 | 215,335 | 188,914 | 256,743 | 129,337 | 312,443 | 183,106 | 141.6% |
| Capital Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 311,793 | 244,493 | 215,335 | 188,914 | 256,743 | 129,337 | 312,443 | 183,106 | 141.6% |

** One or more zero value fields

Human Resources 012-1701

Department Budget Summary

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year | Prior Year |
|-----------------------------|----------------------------------|------------------------|---|-------------------|
| Fund 11 | General Fund | 137,982 | 117.35% | 63,484 |
| Fund 16 | Lodger's Tax-Promotions | 194 | 130.38% | 84 |
| Fund 20 | Lodger's Tax-City | 2,146 | 126.78% | 946 |
| Fund 27 | Municipal Court | 5,693 | 105.17% | 2,775 |
| Fund 32 | Community Services | 55,463 | 109.27% | 26,504 |
| Fund 37 | Highway Fund | 1,620 | 122.04% | 730 |
| Fund 44 | Transportation | 16,736 | 71.06% | 9,784 |
| Fund 63 | Public Works/Engineering | 3,501 | 129.02% | 1,529 |
| Fund 65 | Building Codes | 1,633 | -8.96% | 1,794 |
| Fund 71 | Alamo Senior Center | 15,935 | 108.91% | 7,628 |
| Fund 75 | Retired Senior Volunteer Program | 2,330 | 130.72% | 1,010 |
| Fund 81 | Water/Sewer Operating | 35,565 | 105.27% | 17,326 |
| Fund 86 | Solid Waste | 4,389 | 126.48% | 1,938 |
| Fund 88 | Bonito Lake | 4,510 | -7.28% | 4,864 |
| Fund 90 | Golf Course | 8,119 | -8.46% | 8,869 |
| Fund 91 | Airport | 1,672 | 129.54% | 728 |
| Fund 94 | Landfill | 7,312 | 58.83% | 4,604 |
| Fund 901/903 | Public Housing | 10,235 | 141.84% | 4,232 |
| | Total | 315,035 | 1687.94% | 158,827 |

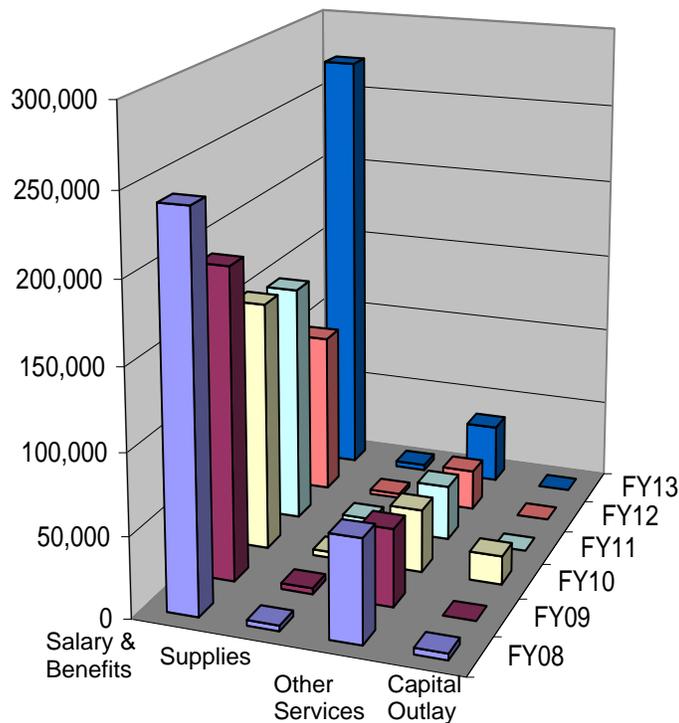
Funded Positions

4

Human Resources 012-1701

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | | | <u>AMOUNT</u> |
|--------------------------------|--|---------------------------|-----------------------|
| 1 | Benefit and Compensation Adjustment | | 57,364 |
| 2 | Management Review Office Costs | | 113,551 |
| | a. | Supervisory Positions (1) | 65,609 |
| | b. | Administrative Staff (3) | 47,942 |
| | | | <hr/> |
| 3 | Increase in supplies and materials | | 828 |
| 4 | Adjustment of telephone costs | | 750 |
| 5 | Increase in Fleet Commercial Parts | | 50 |
| 6 | Increase in Training & Travel needs | | 1,196 |
| 7 | Increase in copier charges | | 313 |
| 8 | Increase in Advertising and Printing for employees | | 831 |
| 9 | Increase in Membership Dues | | 78 |
| 10 | Decrease in Drug Testing | | (252) |
| 11 | Increase in Personnel Service Costs | | 8,397 |
| 12 | Capital Additions/replacements | | |
| | a. | No new Capital requested | 0 |
| | | | <hr/> |
| TOTAL OPERATING CHANGES | | | <u>183,106</u> |

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|--|----------------|--------------|---------------|--------------|-------------------|---------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| <i>Administrative Assistant</i> | 1 | 1.000 | 0 | 0.000 | -1 | -1.000 |
| <i>Human Resource/Risk Mgmt. Generalists</i> | 3 | 3.000 | 3 | 3.000 | 0 | 0.000 |
| <i>Personnel Manager</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Totals | 5 | 5.000 | 4 | 4.000 | -1 | -1.000 |

Goals & Objectives

1. Provide and educate employees about training opportunities to develop City's workforce skills to improve performance and safety.
2. Update policies and procedures to improve cohesiveness and continuity between departments and within the City of Alamogordo as a whole.
3. Assist departments in retaining qualified employees within the means provided by the City Commission.
4. Provide a multitude of safety training opportunities for employees to become more knowledgeable in a variety of areas while making their work environment a safer place.
5. Educate supervisors in ways to retain employees and be able to provide a better work environment for their employees.

FY2011/2012 Operational Highlights

- Provided a multitude of training opportunities to departments to educate and engage employees in working safer and smarter;
- Participated in audits of personnel practices and policies; codified and updated several internal policies and practices as a result of the audits;
- Participated in the "Surfing into Summer" event, that gives the community an opportunity to apply for seasonal positions within the City; the program also educates people on the different opportunities available to their families from the Recreation Center and other departments within the City;
- Completed the Safety Training logs for NMSIF including assisting all City employees in fulfilling their required safety training hours by offering classes as well as increasing learning opportunities throughout the City functions;
- Provided a multitude of safety training classes and opportunities to assist supervisors and employees in how to make their work environment a safer and more enjoyable place to work; and
- Assisted OSHA representatives in completing audits within each department to ensure that all are in compliance with the proper standards and procedures.

Insurance – Non-departmental 012-2400

Department Budget Summary

Department Description

This department is within the Internal Service Fund which accounts for the costs related to insurance coverage with the exception of automobiles.

| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| General Liability | 65,510 | 67,012 | 50,511 | 45,198 | 73,359 | 50,817 | 73,359 | 22,542 | 44.4% |
| Errors & Omissions | 149,499 | 149,499 | 118,413 | 117,564 | 164,824 | 119,347 | 164,824 | 45,477 | 38.1% |
| Commercial Property | 10,108 | 11,265 | 11,265 | 11,265 | 11,829 | 11,410 | 11,829 | 419 | 3.7% |
| Honesty Blanket Bond | 2,036 | 2,036 | 2,036 | 2,036 | 2,036 | 2,036 | 2,138 | 102 | 5.0% |
| Public Official's Bond | 0 | 0 | 850 | 350 | 2,000 | 350 | 2,000 | 1,650 | 471.4% |
| Commission Insurance | 80 | 80 | 80 | 80 | 84 | 80 | 84 | 4 | 5.0% |
| Fuel Tank Insurance | 452 | 385 | 435 | 435 | 524 | 448 | 524 | 76 | 17.0% |
| Total Expenditures | 227,685 | 230,277 | 183,590 | 176,928 | 254,656 | 184,488 | 254,758 | 70,270 | 38.1% |

| RESOURCES FOR BUDGET | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|------------------------|---|
| Fund 11 General Fund | 254,758 | 38.09% |
| Total | 254,758 | 38.09% |

Funded Positions 0

CHANGES FOR OPERATIONS

| | | |
|---|--|--------|
| 1 | Realignment of insurance costs, FY12 received dividends credits. | 70,270 |
|---|--|--------|

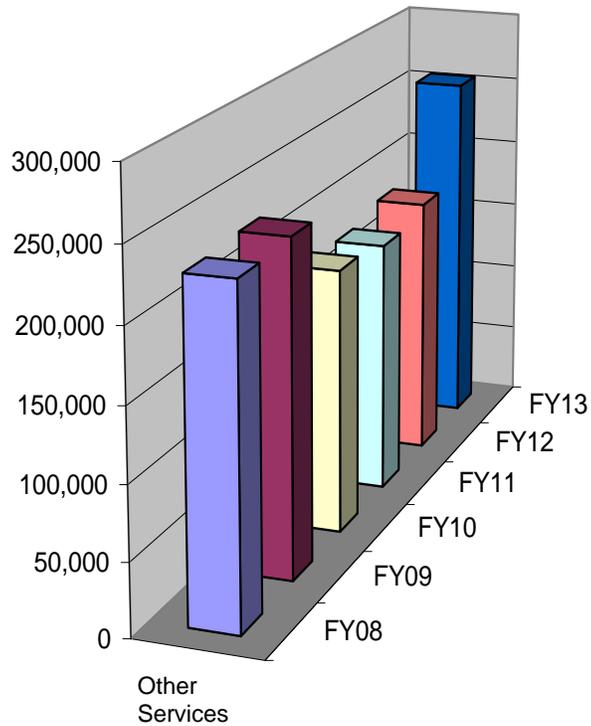
TOTAL OPERATING CHANGES

70,270

Insurance – Non-departmental 012-2400

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

Department Description

The Facility Maintenance Department's fundamental role is providing quality repairs and maintenance services to City owned facilities including permanent building structures, traffic lights, alarm systems, radio and telephone. Minor maintenance and repair services include structural, mechanical and electrical services, carpentry, plumbing, painting, heating and cooling repairs and maintenance.

Mission Statement

Our mission is to provide a professional service to all city departments and their employees, as well as the citizens of Alamogordo by maintaining all city owned equipment and buildings to the best of our ability. To accomplish this, we will strive to maintain a highly professional and knowledgeable staff.

Performance Measures

| <i>Performance Measures</i> | <i>FY08/09 Actual</i> | <i>FY 09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Estimated</i> |
|--|----------------------------------|-----------------------------------|----------------------------------|-------------------------------------|
| Number of Work Orders Completed | 2,500 | 2,500 | 2,500 | 2,500 |
| Number of Preventative Maintenance Work Orders Completed | 352 | 352 | 352 | 352 |
| Percent of Work Orders Completed | 99 | 99 | 99 | 99 |
| Work Orders exceeding 40 Hrs. Labor | 12 | 12 | 12 | 12 |

Facility Maintenance 012-3303

Department Budget Summary

Budget Highlights

Budget appropriations for FY13 are 21.8 percent or \$184,288 higher than FY12 Actual Budget.

The budget for salaries and benefits has increased 5.8 percent or \$26,265 due to change in employees. The City implemented a 3 percent cost of living wage increase for FY13. Operating Capital increased for a Truck with Aerial Lift Platform and Electrician Utility ¾ Ton Truck.

| | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|-----------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 452,235 | 435,940 | 450,907 | 467,693 | 477,391 | 455,605 | 481,870 | 26,265 | 5.8% |
| Supplies | 36,863 | 32,301 | 34,127 | 40,350 | 43,588 | 44,186 | 47,995 | 3,809 | 8.6% |
| Maintenance | 45,007 | 28,934 | 91,033 | 88,085 | 93,111 | 82,312 | 103,421 | 21,109 | 25.6% |
| Utilities | 10,140 | 9,358 | 11,268 | 9,544 | 11,327 | 10,062 | 13,084 | 3,022 | 30.0% |
| Other Services | 55,705 | 62,182 | 36,795 | 37,065 | 41,442 | 35,065 | 43,309 | 8,244 | 23.5% |
| Operating Capital | 32,863 | 0 | 246,112 | 187,863 | 183,200 | 182,763 | 138,000 | (44,763) | -24.5% |
| Total Operating Cost | 632,813 | 568,715 | 870,242 | 830,600 | 850,059 | 809,993 | 827,679 | 17,686 | 2.2% |
| | | | | | | | 0 | | ** |
| Capital Outlay | 0 | 0 | 0 | 0 | 150,100 | 34,199 | 200,801 | 166,602 | 487.2% |
| Total Expenditures | 632,813 | 568,715 | 870,242 | 830,600 | 1,000,159 | 844,192 | 1,028,480 | 184,288 | 21.8% |

** One or more zero value fields

Facility Maintenance 012-3303

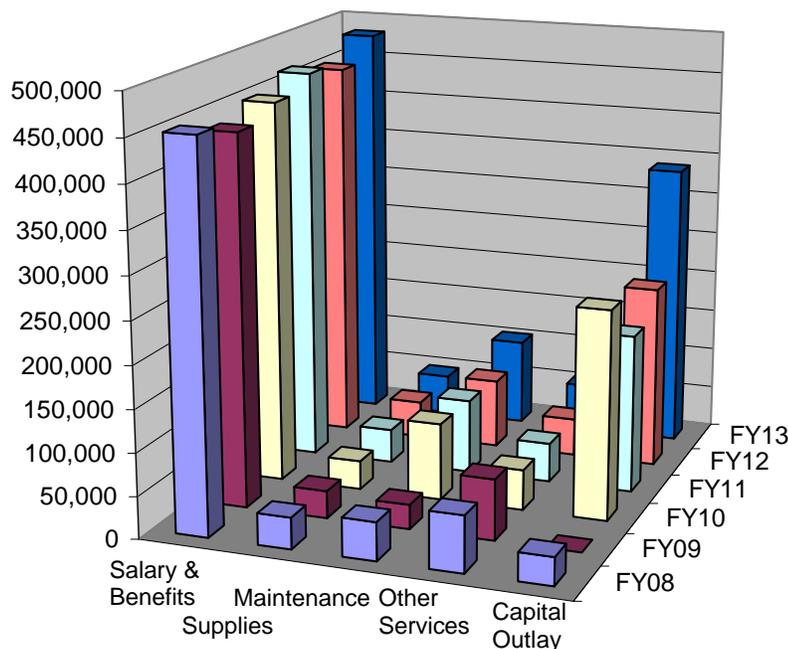
Department Budget Summary

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year | Prior Year |
|-----------------------------|--------------------------|------------------------|---|-------------------|
| Fund 11 | General Fund | 240,411 | -13.50% | 277,919 |
| Fund 20 | Lodger's Tax-City | 20,481 | -10.90% | 22,987 |
| Fund 32 | Community Services | 239,207 | -11.23% | 269,462 |
| Fund 44 | Transportation | 87,157 | -13.98% | 101,320 |
| Fund 63 | Public Works/Engineering | 530 | -10.93% | 595 |
| Fund 65 | Building Codes | 1,060 | -10.83% | 1,189 |
| Fund 69 | 1994 Gross Receipts | 115,801 | 238.6% | 34,198 |
| Fund 71 | Alamo Senior Center | 37,333 | -10.90% | 41,899 |
| Fund 81 | Water/Sewer Operating | 66,729 | -55.82% | 151,024 |
| Fund 86 | Solid Waste | 2,299 | -10.90% | 2,580 |
| Fund 88 | Bonito Lake | 7,343 | -10.90% | 8,241 |
| Fund 90 | Golf Course | 28,856 | -10.90% | 32,385 |
| Fund 91 | Airport | 32,883 | -10.90% | 36,904 |
| Fund 94 | Landfill | 9,936 | -19.22% | 12,300 |
| | Total | 890,026 | -10.37% | 993,002 |

Funded Positions

10

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Facility Maintenance 012-3303

Department Budget Summary

| CHANGES FOR OPERATIONS | | <u>AMOUNT</u> |
|--------------------------------|---|------------------------------|
| 1 | Benefit and Compensation Adjustment | 7,490 |
| 2 | Management Review Office Costs | 18,775 |
| | a. Supervisory Positions (1) | 1,885 |
| | b. Administrative Staff (9) | <u>16,890</u> |
| 3 | Realignment of supplies and materials. | (941) |
| 4 | Increase in fuel to compensate higher costs | 4,750 |
| 5 | Increase in Maintenance for increased costs & electronics for antennas. | 21,109 |
| 6 | Increase in Telephone charges | 3,022 |
| 7 | Increase in Travel for licenses a certificates | 604 |
| 8 | Increase in Janitorial Services | 6780 |
| 9 | Increase in insurance costs | 860 |
| 10 | Capital Additions/replacements | |
| | a. Illiminated Street Name Signs \$70,000 | 70,000 |
| | b. Truck with Aerial Lift Platform \$100,000 | 51,839 |
| | c. Electrician Utility Truck \$38,000 | 0 |
| | d. HVAC Replacement Program \$15,000 | <u>0</u> |
| TOTAL OPERATING CHANGES | | <u><u>184,288</u></u> |

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|--|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| <i>Dispatcher/Clerk</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Electrician</i> | 2 | 2.000 | 2 | 2.000 | 0 | 0.000 |
| <i>Electronics Technician</i> | 2 | 2.000 | 1 | 1.000 | 1 | -1.000 |
| <i>Electronics Technician Apprentice</i> | 0 | 0.000 | 1 | 1.000 | 1 | 1.000 |
| <i>Facility Maintenance Superintendent</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Facility Maintenance Technician II</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Facility Maintenance Technician</i> | 2 | 2.000 | 2 | 2.000 | 0 | 0.000 |
| <i>Recreation Facility Maintenance</i> | 1 | 0.750 | 1 | 0.750 | 0 | 0.000 |
| Totals | 10 | 9.750 | 10 | 9.750 | 0 | 0.000 |

Department Budget Summary

Goals & Objectives

1. Continue to provide professional service and attitude to all city departments.
2. Continue replacing out-dated equipment and install energy saving equipment in an effort to save the taxpayers of Alamogordo additional costs.

FY2011/2012 Operational Highlights

- Started and completed installation of new school zone on 12th street as directed by Commission.
- Installed new underground conduit for new intersection at Fairgrounds and Scenic Drive for possible future Traffic Signal.
- Installed new Tesco power backup panels to various traffic cabinets throughout City to hold up power to traffic signals during power black or brown outs.
- Re-ran, replaced, and re-wired conduits and power lines for the Oregon Tennis Courts.
- Oversaw the re-surfacing of the City Hall roof with new TPO system, also corrected slopes on roof by installing new crickets to allow the roof to drain properly.
- Installed new audio feedback exterminators in both the Courts and the Commission Sound systems to lower feedback on both systems.
- Started and continuing work on the new Bird Exhibit at the Zoo.
- Re-constructed both North and South East corners at the intersection of 10th and White Sands Blvd. to meet A.D.A. requirements, installing new ramps and pedestrian poles for switches to accommodate the requirements with cooperation with Streets dept. and Engineering dept.
- Completed second phase of the drainage project out at the Airport.
- Completed re-construction of the filtration system at the Family Recreation Center for the Pool.
- Installed all new electrical conduits, wire, and power pedestals for venders at the new Balloon Park.
- Removed all wallpaper and molded sheetrock from conference room at the Library. Repaired damaged areas and textured entire room for volunteers to come in and paint.
- Re-constructed and ran all new wiring up the entire length of 10th street for power and communications for the Christmas Decorations due to several knock downs last year that damaged the lines beyond repair.
- Replaced and repaired loops in the street for the intersections of 10th and Washington, 1st and Maryland, and Indian Wells and Florida with cooperation from the Streets Dept.
- Replaced and relocated all pedestrian switches to meet A.D.A. as part of Engineering's project to bring intersection into compliance.
- Repaired and replaced main water line for AFOTZ, the office and the Clinic for the Zoo.
- Work on radio system to bring all city wide radios into P25 compliancy by year 2013 deadline continues.

Department Budget Summary

Department Description

The MIS Department is responsible for the maintenance of over 350 workstations, 15 servers*, 2 midrange systems, a citywide 7 run fiber-based computer network, multiple wireless access points, computer support to all departments and the main VoIP phone system. Support includes consulting, recommending, purchasing, installing, and general training.

Mission Statement

Our mission is to provide for the proper purchase, installation, training, maintenance, and repair of all city-owned computer equipment to ensure that each city department has the necessary computer resources available to them to get the job done in an efficient and timely manner.

Performance Measures

| <i>Performance Measures</i> | <i>FY 09/10 Actual</i> | <i>FY 11 Actual</i> | <i>FY 12 Actual</i> | <i>FY 13 Estimate</i> |
|---|------------------------|----------------------|----------------------|-----------------------|
| PC/Monitor/Printer Replacement Program | 100% | 20% | 40% | 60% |
| Preventative Maintenance | 45%*** | 50%*** | Restart**** | 25% |
| Paperless / Archive / Training | 8%** | 50%** | On Hold | On hold |
| Systems Security Audit (id / password / access level) | 99% | Continue maintenance | Continue maintenance | Re-Evaluate***** |

- *MIS consolidated servers through the FY12 Application Server Project. The old servers were replaced with three IBM servers running virtual machines for speed and reliability.
- **based on an average of 375 employees
- ***based on an average of 350 PC's
- ****Restarted project due to short staffed.
- *****Re-Evaluation of System Security and Access with Ernie Bussell, Finance Director

Management Information Systems 012-3402

Department Budget Summary

Budget Highlights

- Total expenditures increased 55.3 percent or \$448,261, Change in expenditures is due to non-reoccurring capital outlay projects scheduled during the fiscal year 2012 budget.
- Operating costs increased a total of 4.6% or \$34,944:
 - Salaries & Benefits increased by 27.7 percent, due to a 3% cost of living wage increase and for a full-time Computer Tech.
 - Maintenance increased 42 percent, due to the IBM i5 (AS400) systems are now purchased and the Mitel phone system transition from end of lease in December 2012 to a maintenance 3 year contract.
 - Other Services includes Travel, Training and Conferences, Contract Services and the lease purchase on the IBM i5 (AS400) systems replacement and other miscellaneous costs.
- Operating Capital is budgeted at \$323,676 for the replacement network Core switch & remote switches.
- The MIS division is actively pursuing additional budget reductions in the areas of phone lines, T1 communications lines and long distance telephone services. The vendors are actively working with MIS to provide reliable services and reduce the overall expenditures of the utilities. Expenditures after negotiations could result in a reduction upwards of \$18,000 city wide. Results of the negotiations will be apparent by the end of calendar year 2012.

| BUDGET SUMMARY | FY07/08 | FY08/09 | FY09/10 | FY10/11 | FY11/12 | FY11/12 | FY12/13 | FY13 Dollar | Percent |
|-----------------------------|----------------|----------------|----------------|----------------|------------------|----------------|------------------|--------------------|----------------|
| | <i>Actual</i> | <i>Actual</i> | <i>Actual</i> | <i>Actual</i> | <i>Adjusted</i> | <i>Actual</i> | <i>Budget</i> | <i>Diff From</i> | <i>Change</i> |
| | | | | | <i>Budget</i> | | | <i>FY12</i> | |
| | | | | | | | | <i>Actual</i> | |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 212,051 | 208,727 | 193,542 | 197,857 | 203,552 | 203,305 | 259,602 | 56,297 | 27.7% |
| Supplies | 9,094 | 9,241 | 3,536 | 4,054 | 4,085 | 4,177 | 4,100 | (77) | -1.8% |
| Maintenance | 240,669 | 280,400 | 306,843 | 268,828 | 304,191 | 255,388 | 362,665 | 107,277 | 42.0% |
| Utilities | 6,340 | 4,900 | 4,188 | 3,945 | 3,752 | 3,661 | 3,930 | 269 | 7.3% |
| Other Services | 112,273 | 12,651 | 31,790 | 63,469 | 117,182 | 33,021 | 175,213 | 142,192 | 430.6% |
| Operating Capital | 128,513 | 24,834 | 73,237 | 82,575 | 132,133 | 90,533 | 414,209 | 323,676 | 357.5% |
| Total Operating Cost | 708,940 | 540,753 | 613,136 | 620,728 | 764,895 | 590,085 | 1,219,719 | 629,634 | 106.7% |
| | | | | | | | | 0 | ** |
| Capital Outlay | 0 | 0 | 0 | 41,673 | 246,638 | 220,413 | 39,040 | (181,373) | -82.3% |
| Total Expenditures | 708,940 | 540,753 | 613,136 | 662,401 | 1,011,533 | 810,498 | 1,258,759 | 448,261 | 55.3% |

** One or more zero value fields

Management Information Systems 012-3402

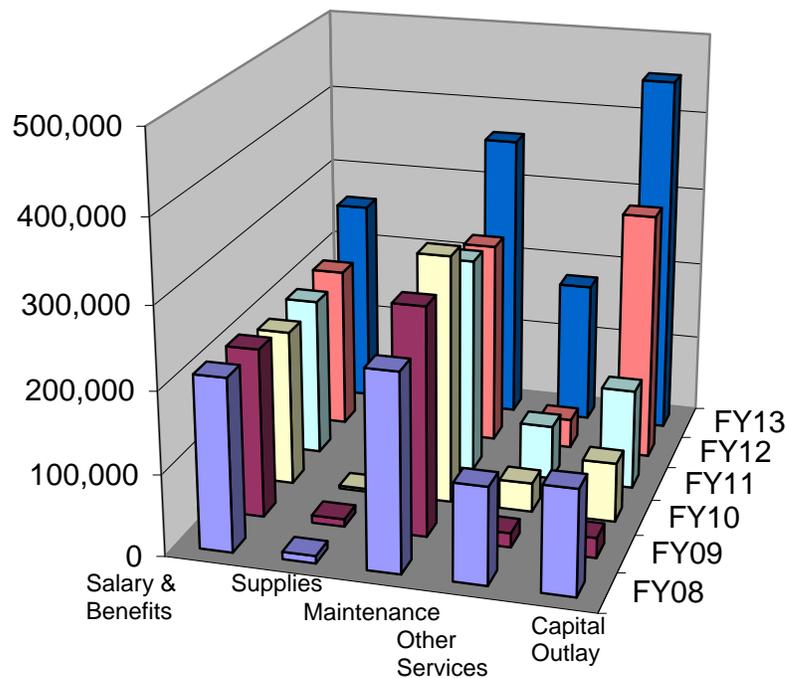
Department Budget Summary

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year | Prior Year |
|-----------------------------|----------------------------------|------------------------|---|-------------------|
| Fund 11 | General Fund | 427,700 | 24.70% | 342,984 |
| Fund 19 | Court Automation | 22,865 | 20.28% | 19,010 |
| Fund 20 | Lodger's Tax-City | 3,726 | 15.81% | 3,217 |
| Fund 32 | Community Services | 144,668 | 34.37% | 107,662 |
| Fund 44 | Transportation | 1,920 | 6.62% | 1,801 |
| Fund 63 | Public Works/Engineering | 26,996 | 12.21% | 24,058 |
| Fund 65 | Building Codes | 8,531 | -47.89% | 16,370 |
| Fund 69 | 94 GRT | 150,000 | ** | 0 |
| Fund 71 | Alamo Senior Center | 37,253 | 16.05% | 32,101 |
| Fund 75 | Retired Senior Volunteer Program | 8,375 | 16.62% | 7,182 |
| Fund 81 | Water/Sewer Operating | 63,613 | 15.72% | 54,973 |
| Fund 86 | Solid Waste | 4,762 | 3.24% | 4,613 |
| Fund 88 | Bonito Lake | 5,099 | 14.84% | 4,440 |
| Fund 90 | Golf Course | 14,008 | 43.97% | 9,730 |
| Fund 91 | Airport | 4,834 | 16.89% | 4,136 |
| Fund 94 | Landfill | 5,988 | 1.43% | 5,904 |
| Fund 901/903 | Public Housing | 21,057 | 16.98% | 18,000 |
| Total | | 951,395 | 44.99% | 656,180 |

Funded Positions

4

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Management Information Systems 012-3402

Department Budget Summary

| CHANGES FOR OPERATIONS | | AMOUNT |
|--------------------------------|--|-----------------------|
| 1 | Benefit and Compensation Adjustment | 21,197 |
| 2 | Management Review Office Costs | 35,100 |
| | a. Supervisory Positions (1) | 1,322 |
| | b. Administrative Staff (3) | <u>33,778</u> |
| 3 | Realignment of supplies and materials. | (77) |
| 4 | Increase in Software Support Fees. | 84,455 |
| 5 | Increase in Phone System | |
| | Maintenance | 22,409 |
| 6 | Increase in Fleet Commercial Parts | 413 |
| 7 | Decrease in Internet Support Fees | (4,416) |
| 8 | Increase in Telephone costs | 269 |
| 9 | Increase in Travel needs for MIS staff | 3,108 |
| 10 | Decrease in Copier Charges | (17) |
| 11 | Increase in Membership & Dues | 150 |
| 12 | Increase in Contract Services for COA | 139,031 |
| | Computer Systems. | |
| 13 | Decrease in Insurance needs | (10) |
| 14 | Capital Additions/replacements | |
| | a. Computer Replacement Program | 57,940 |
| | b. Network Core Switch & Remote Switch Replacement | 80,382 |
| | c. Update COA Software | <u>8,327</u> |
| TOTAL OPERATING CHANGES | | <u>448,261</u> |

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|----------------------------|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| <i>MIS Manager</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Systems Analyst</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Computer Specialist</i> | 1 | 1.000 | 2 | 2.000 | 1 | 1.000 |
| <i>MIS Secretary</i> | 1 | 0.500 | 1 | 0.500 | 0 | 0.000 |
| Totals | 4 | 3.500 | 5 | 4.500 | 1 | 1.000 |

Department Budget Summary

Goals & Objectives

- The MIS division is requesting Capital Outlay funding for Application Software Replacement [\$190K], Network Core Switch Infrastructure [\$150K], Records Retention/Archival applications [\$130K], and miscellaneous applications to assist Finance with reporting [\$12K]. The requested Capital Outlay projects are critical to the existing and future operations of the entire city network infrastructure.
- Computer Replacement Program: The goal of this program is to replace the personal computers (PCs), monitors and printers every 5 years to stay as up to date as possible with the ever changing technology. The City has approximately 350 PCs and the goal is to replace 70 each year. In Fiscal Year 2012 40 PC's were ordered.
- Upgrade the Electronic Archival system. This will allow for the newest technology and to increase the capacity for future storage of electronic documents. Train departments on how to electronically save and transfer documents to be archived, thus eliminating man-hours of labor intense scanning of hard copy documents. (This project is being evaluated for future requirements within the city network and structure.)

FY2011/2012 Operational Highlights

- ◆ Online Payment Services:
- ◆ The PC/Printer/Monitor Replacement Program: The 3rd cycle of the replacement program in FY12 has been completed.
- ◆ Application Server replacement project has been completed. The server count has been reduced from 23 servers down to 15 servers. The three new IBM MS Windows 2008 servers are partitioned into virtual machines with robust processing power and storage capacity. The new equipment will allow for growth and expansion for the foreseeable future. Time and Attendance Project has been installed by ExecuTime. This system allows for employee interaction to request leave, provide exception reports and provide each individual employee with their personal information as needed. The system also adds a level of security by utilizing fingerprint scanning or user id logins, thus eliminating accidental mis-use of swipe cards and provides instant information on each employee as they utilize the time tracking system and features. Schedules are setup to assist time operators from having to manually input time records for each employee, the system auto populates the schedule time and the only entries required will be for adjustments and/or appointments.
- ◆ The overall network system security is being re-analyzed and enhanced by evaluating all users individually and assigning access as needed. The Finance Director is fine tuning Finance related access to sensitive areas and how the data is accessed, thus tightening checkpoints for potential errors or fraud. To encourage security access the Directors and Managers are required to fill out security forms in detail for their departments, which in turn assists with application access.
- ◆ Library Automation system. The main library servers and application software has been replaced as of September 2011. The new online hosted product is operated by TLC Corporation.
- ◆ Municipal Court system. The JSI FullCourt application has been replaced with the JSI Enterprise application as of July 2011. The upgrade replaced all equipment, operating systems and application software with the latest available technology and versions. The City of Alamogordo Municipal Court is the first in New Mexico to install and test this product.
- ◆ Quick Stats: Internet Hits: 225,706* Phone Traffic Calls: 692,317**

Department Budget Summary

Department Description

The Fleet Management Division of the Public Works Department provides for all operational aspects of the City of Alamogordo's fleet of vehicles and equipment. This includes procurement, maintenance, fueling, insuring and disposal, thus allowing other Departments/Divisions to perform their missions.

Mission Statement

The Fleet Management Division exists solely for the purpose of providing a fleet of reliable, safe, and well maintained vehicles and equipment to all City of Alamogordo Divisions.

Performance Measures

| Work Measures | FY 08/09 Actual | FY 09/10 Actual | FY 10/11 Actual | FY 11/12 Estimated |
|---|----------------------------|----------------------------|----------------------------|-------------------------------|
| Number of units maintained | 355 | 385 | 392 | 401 |
| Percent of work orders for preventive maintenance performed | 55.50% | 49.50% | 41.00% | 48.50% |
| Non-scheduled work orders | 1,152 | 1,230 | 1,182 | 1,095 |
| Service calls | 40 | 41 | 53 | 50 |
| Total work orders processed | 2,072 | 2,433 | 2,004 | 2,125 |
| Vehicles Retrieved | 4 | 4 | 6 | 4 |

Fleet Maintenance 012-3503

Department Budget Summary

Budget Highlights

Budget appropriations for FY13 are 18.3 percent or \$62,185 higher than the FY12 Adjusted Budget.

The budget for salaries and benefits has decreased -0.5 percent or (\$1,580). The City implemented a 3 percent cost of living wage increase for FY13.

In the operational budget, the Fleet Maintenance Department the operating capital increased \$58,684 for Modernization of Fleet Management Facility in FY13.

| <i>BUDGET SUMMARY</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Projected Budget</i> | <i>FY12/13 Preliminary Budget</i> | <i>FY13 Dollar Diff From FY12 Adjusted Budget</i> | <i>Percent Change</i> |
|------------------------------------|---------------------------|---------------------------|--|---|---|---|---------------------------|
| Expenditures-Fleet Services | | | | | | | |
| Supplies | 75,507 | 83,536 | 80,093 | 80,093 | 107,950 | 27,857 | 34.8% |
| Maintenance | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Other Services | 142,126 | 137,375 | 128,053 | 128,053 | 127,101 | (952) | -0.7% |
| Operating Capital | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Operating Cost | 217,633 | 220,911 | 208,146 | 208,146 | 235,051 | 26,905 | 12.9% |
| Capital Improvements | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 217,633 | 220,911 | 208,146 | 208,146 | 235,051 | 26,905 | 12.9% |

** One or more zero value fields

| | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Projected Budget</i> | <i>FY12/13 Preliminary Budget</i> | <i>FY13 Dollar Diff From FY12 Adjusted Budget</i> | <i>Percent Change</i> |
|---------------------------------------|---------------------------|---------------------------|--|---|---|---|---------------------------|
| Expenditures-Fleet Maintenance | | | | | | | |
| Salaries & Benefits | 261,244 | 274,669 | 288,703 | 288,703 | 287,123 | (1,580) | -0.5% |
| Supplies | 9,986 | 9,428 | 11,215 | 11,215 | 14,245 | 3,030 | 27.0% |
| Maintenance | 7,878 | 6,888 | 8,408 | 8,408 | 8,700 | 292 | 3.5% |
| Utilities | 9,800 | 8,938 | 9,422 | 9,422 | 10,299 | 877 | 9.3% |
| Other Services | 1,608 | 5,432 | 6,514 | 6,514 | 7,396 | 882 | 13.5% |
| Operating Capital | 39,875 | 6,121 | 16,316 | 16,316 | 75,000 | 58,684 | 359.7% |
| Total Operating Cost | 330,391 | 311,476 | 340,578 | 340,578 | 402,763 | 62,185 | 18.3% |
| Capital Improvements | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 330,391 | 311,476 | 340,578 | 340,578 | 402,763 | 62,185 | 18.3% |

** One or more zero value fields

Fleet Maintenance 012-3503

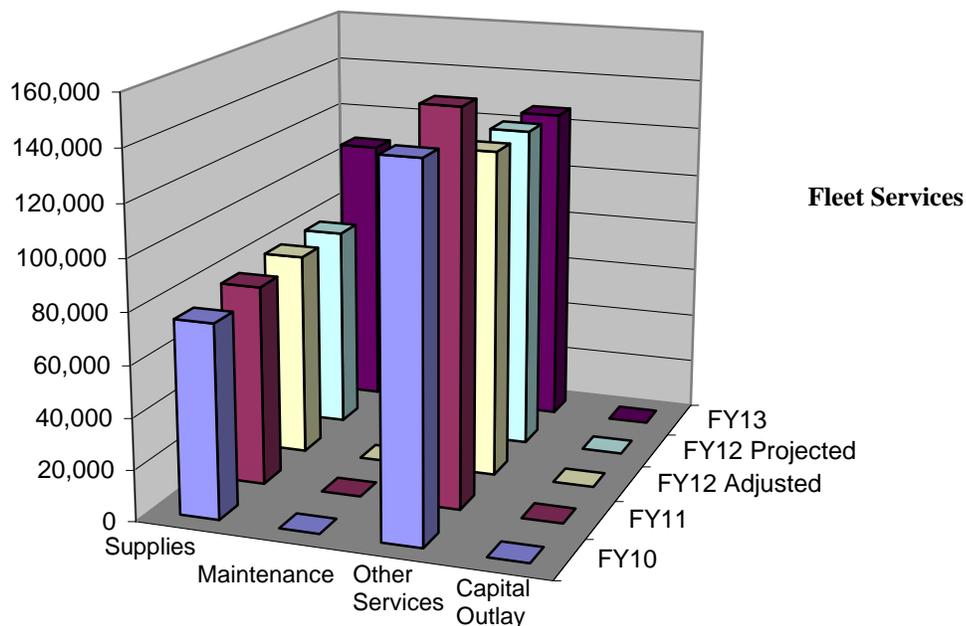
Department Budget Summary

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|----------------------------------|------------------------|---|
| Fund 11 | General Fund | 139,955 | 4.92% |
| Fund 20 | Lodger's Tax-City | 804 | 1.26% |
| Fund 32 | Community Services | 47,111 | 1.26% |
| Fund 44 | Transportation | 46,020 | -16.64% |
| Fund 63 | Public Works/Engineering | 2,413 | 1.26% |
| Fund 65 | Building Codes | 1,609 | 1.26% |
| Fund 71 | Alamo Senior Center | 13,501 | 1.25% |
| Fund 75 | Retires Senior Volunteer Program | 1,379 | 1.25% |
| Fund 81 | Water/Sewer Operating | 69,977 | 80.31% |
| Fund 86 | Solid Waste | 7,756 | 1.25% |
| Fund 88 | Bonito Lake | 10,112 | 1.26% |
| Fund 91 | Airport | 7,526 | 1.25% |
| Fund 901/903 | Public Housing | 5,630 | 1.26% |
| Total | | 353,793 | 9.18% |

Funded Positions

5

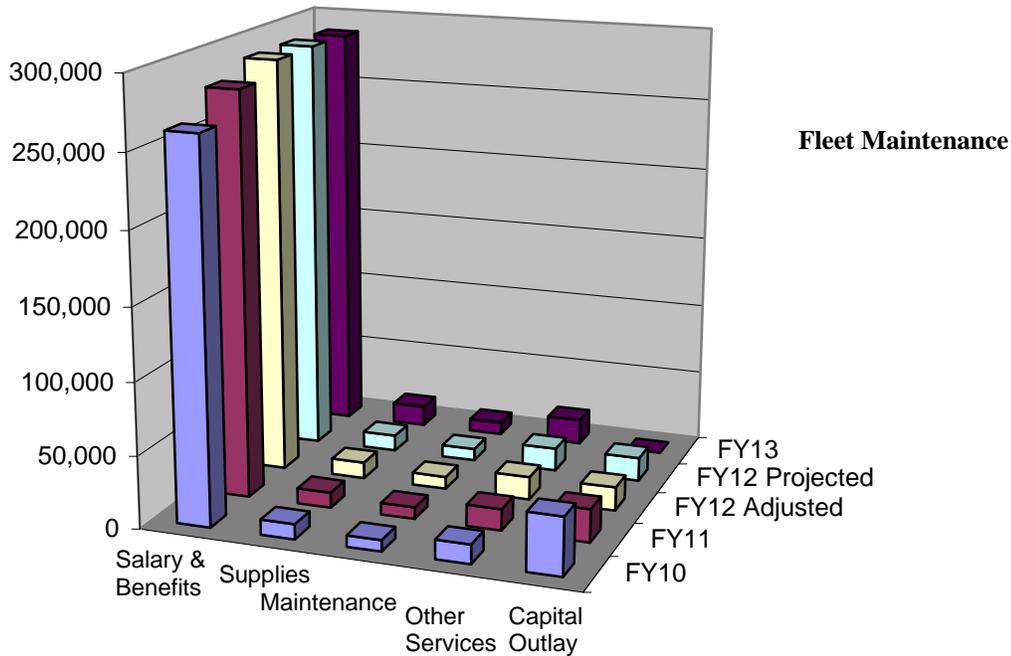
TOTAL BY FISCAL YEAR AND ACCOUNT CATEGORY



Fleet Maintenance 012-3503

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | | | <u>AMOUNT</u> |
|--------------------------------|---|--------------|-----------------------------|
| 1 | Benefit and Compensation Adjustment | | (6,474) |
| 2 | Management Review Office Costs | | 4,894 |
| | a. | 1,498 | |
| | b. | <u>3,396</u> | |
| 3 | Adjustment in supplies and materials | | 630 |
| 4 | Increase in fuels due to price increases | | 600 |
| 5 | Increase in tools for the service trucks | | 1,800 |
| 6 | increase in equipment maintenance | | 292 |
| 7 | increase in telephone and utility costs | | 877 |
| 8 | Increase in training and travel for ASE training | | 174 |
| 9 | Increase in membership & dues for required membership | | 650 |
| 10 | Increase in insurance costs | | 58 |
| 11 | Capital Additions/replacements | | |
| | a. | | <u>58,684</u> |
| TOTAL OPERATING CHANGES | | | <u><u>62,185</u></u> |

Fleet Maintenance 012-3503

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|-----------------------------------|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| <i>Fleet Maintenance Manager</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Fleet Maintenance Mechanic</i> | 4 | 4.000 | 4 | 4.000 | 0 | 0.000 |
| Totals | 5 | 5.000 | 5 | 5.000 | 0 | 0.000 |

Goals & Objectives

To maximize the availability, serviceability, safety, and appearance of the City's vehicles and equipment by providing scheduled maintenance, replacement or refurbishment and repairs as needed.

FY2011/2012 Operational Highlights

1. Research alternative purchasing contract avenues to save money on future purchases.
2. Cut costs while providing excellent service
3. Maintain a 1% or less return rate and continue to decrease our vehicle & equipment downtime.
4. Align all passenger cars and light trucks for safety, and cost savings for tires, suspension parts and fuel.

Special Revenue Fund

Special Revenue Fund Description

Funds used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.

SPECIAL REVENUE COMPARITIVE BUDGET STATEMENT

| | FY08 ACTUALS 6/30/2008 | FY09 ACTUALS 6/30/2009 | FY10 ACTUALS 6/30/2010 | FY11 ACTUALS 6/30/2011 | FY12 ACTUALS 6/30/2012 | FY13 PRELIM BUDGET |
|--|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|--------------------------|
| Beginning Cash Fund Balance | 4,008,167 | 4,298,742 | 4,914,995 | 9,110,408 | 8,766,086 | 10,727,519 |
| Revenues | | | | | | |
| Taxes | 8,351,306 | 4,690,680 | 6,199,531 | 6,542,170 | 6,447,202 | 4,925,764 |
| Fines | 341,769 | 292,107 | 292,764 | 250,747 | 256,226 | 244,786 |
| User Fees | 1,324,985 | 686,909 | 702,065 | 745,949 | 720,792 | 706,640 |
| Miscellaneous Revenue | 621,866 | 788,415 | 870,834 | 775,752 | 295,288 | 317,215 |
| Grants | 2,176,077 | 2,823,832 | 4,879,516 | 2,001,210 | 1,573,234 | 1,121,358 |
| Investment Income | 476,943 | 104,718 | 95,373 | 113,844 | 25,185 | 30,990 |
| Loan & Bond Proceeds | 0 | 196,910 | 0 | 0 | 0 | 0 |
| Total Revenues | 13,292,946 | 9,583,572 | 13,040,083 | 10,429,672 | 9,317,927 | 7,346,753 |
| Other Financing Sources | | | | | | |
| Transfers In | 6,354,879 | 7,402,865 | 8,663,624 | 8,017,520 | 5,982,147 | 6,885,473 |
| Total Other Financing Sources | 6,354,879 | 7,402,865 | 8,663,624 | 8,017,520 | 5,982,147 | 6,885,473 |
| Total Revenues & Other Financing | 19,647,824 | 16,986,437 | 21,703,707 | 18,447,192 | 15,300,074 | 14,232,226 |
| Expenditures | | | | | | |
| Corrections - City Expense | 207,092 | 213,154 | 169,230 | 163,207 | 157,813 | 180,500 |
| Lodger's Tax - Promotional | 189,610 | 206,667 | 187,923 | 203,524 | 225,194 | 298,059 |
| Court Automation | 61,422 | 60,520 | 54,758 | 90,001 | 44,157 | 73,542 |
| Lodger's Tax - City's Share | 299,392 | 303,131 | 350,622 | 383,353 | 316,452 | 498,067 |
| D.A.R.E. Donations | 11,070 | 10,400 | 8,869 | 7,557 | 13,016 | 11,053 |
| Municipal Court | 387,158 | 397,634 | 401,561 | 369,216 | 368,988 | 405,445 |
| Police Contingency | 86,837 | 50,805 | 92,325 | 21,391 | 12,345 | 16,000 |
| Community Services | 3,189,003 | 3,169,045 | 3,472,422 | 3,076,582 | 3,467,109 | 3,650,448 |
| State Fire Protection | 328,671 | 568,129 | 392,841 | 457,968 | 472,871 | 565,309 |
| Law Enforcement | 174,924 | 128,828 | 121,683 | 141,781 | 123,292 | 183,085 |
| State Highway | 52,108 | 68,547 | 53,174 | 39,252 | 31,674 | 54,746 |
| Traffic Safety | 19,493 | 27,289 | 54,520 | 39,639 | 37,855 | 45,500 |
| Transportation | 3,158,554 | 4,934,971 | 6,436,218 | 2,546,144 | 2,885,290 | 4,907,099 |
| Property Acquisition | 178,788 | Moved to Capital Funds | 0 | 0 | 0 | 0 |
| Municipal Infrastructure .0625% | 753,824 | Moved to Capital Funds | 0 | 0 | 0 | 0 |
| Community Development | 348,035 | 410,870 | 362,984 | 517,059 | 346,913 | 242,965 |
| Building Codes | 0 | 137,507 | 151,801 | 213,088 | 103,281 | 112,224 |
| 04 Gross Receipts | 0 | 0 | 1,113 | 0 | 0 | 0 |
| Senior Center | 940,152 | 976,677 | 950,262 | 1,001,332 | 976,995 | 1,141,461 |
| Retired & Senior Vol. Program | 207,401 | 229,251 | 217,524 | 216,955 | 214,701 | 233,494 |
| ESGRT .0625% | 188,907 | 685 | 2,179 | 0 | 0 | 0 |
| Self-Insured Fund | 25,796 | 7,263 | 25,119 | 7,478 | 17,270 | 50,000 |
| Economic Development | 460,874 | Moved to Capital Funds | 0 | 0 | 0 | 0 |
| Liabilities/Deductibles | 74,791 | 117,005 | 129,326 | 104,155 | 63,046 | 282,609 |
| 2004 GRT Capital Outlay | 1,639 | Moved to Capital Funds | 0 | 0 | 0 | 0 |
| Sidewalks Revolving Loans | 0 | 0 | 99 | Moved to Capital Funds | 0 | 0 |
| Total Expenditures | 11,345,542 | 12,018,379 | 13,636,552 | 9,599,682 | 9,878,262 | 12,951,606 |
| Other Financing Uses | | | | | | |
| Transfers Out | 8,011,707 | 4,351,805 | 3,871,741 | 9,191,832 | 3,460,379 | 4,940,347 |
| Total Other Financing Uses | 8,011,707 | 4,351,805 | 3,871,741 | 9,191,832 | 3,460,379 | 4,940,347 |
| Total Expenditures & Other Finance Uses | 19,357,249 | 16,370,184 | 17,508,294 | 18,791,514 | 13,338,641 | 17,891,953 |
| Net Change in Fund Balance | (290,575) | (616,253) | (4,195,413) | 344,322 | (1,961,433) | 3,659,727 |
| Ending Cash Fund Balance | 4,298,742 | 4,914,995 | 9,110,408 | 8,766,086 | 10,727,519 | 7,067,792 |

Special Revenue Fund

Fund 15 Corrections - Jail – The Corrections – Jail Expense Fund was created beginning fiscal year 2005 to maintain separate accounting for the jail expense outside of any court administration operations.

Fund 16 Lodger's Tax – Promotions - The Lodger's Tax Fund is created to account for revenues received pursuant to the Lodger's Tax Act. Monies in the Lodger's Tax Fund must be utilized for the promotion of tourism.

Fund 19 Court Automation – This fund accounts for a court automation fee mandated by the State Legislature to be collected for all violations of municipal ordinances. The fees will be used to develop a statewide computer system for all municipal courts.

Fund 20 Lodger's Tax – City's Share – This fund is created to account for the City's portion of Lodger's Tax receipts and for the revenues earned through rentals and other miscellaneous services provided at the Civic Center.

Fund 21 D.A.R.E. – This fund accounts for receipts and disbursements of monies donated by individuals through court order or contribution.

Fund 27 Corrections - This fund accounts for fees imposed on individuals convicted of any offense relating to the operation of a motor vehicle. Funds must be used as specified by State law. This is also the fund where the City provides support to the County for prisoners housed at the Detention Center.

Fund 28 Police Contingency – This fund is created to account for the revenue and disbursement of confiscated items and the expense of confidential criminal investigations.

Fund 32 Community Services - This fund is created to account for maintenance and daily operations of recreational facilities and programs.

Fund 33 Fire Protection – This fund is created by revenues accumulated by the state from taxes on fire and vehicle insurance companies. These monies are used for the operation, betterment, and maintenance of fire services.

Fund 36 Law Enforcement Grant - This fund is created pursuant to State Statute 29-13-3 to account for monies restricted to enhance the efficiency and effectiveness of law enforcement services provided through advanced training and up-to-date equipment.

Fund 37 State Highway Cleanup Grant – Keep Alamogordo Beautiful - This fund accounts for monies made available for litter control and highway beautification programs.

Fund 38 Traffic Safety Grant – This fund is created to account for fees attached to each penalty assessment and traffic conviction under the State Motor Vehicle Code. The monies are used for public outreach programs, educational activities and programs to promote traffic safety in our area.

Special Revenue Fund

Fund 42 1984 Gross Receipts Tax – This fund was created as an income fund for ¼ of 1% to account for Gross Receipts Tax Revenues to be used for streets, drainage and the Flood Control project.

Fund 44 Transportation – This fund is created to account for the one cent gasoline tax revenues earmarked for local street, drainage and bridge capital improvements. All operations of divisions relative to transportation are accounted for in this fund.

Fund 63 Community Development – This fund serves to account for the operational cost of maintaining and developing plans, specifications and records of public works projects within the City.

Fund 65 Building Codes – This fund serves to account for the operational cost of service functions overseeing through the construction permit and occupancy certification processes within the City's jurisdiction that meets minimum construction and land use requirements.

Fund 69 1994 Gross Receipts Tax – This fund serves as an income fund for ¼ of 1% Gross Receipts Tax Revenues which is pledged for repayment of the 1996 and 2002 Gross Receipts Tax Revenue Bonds.

Fund 71 Alamo Senior Center – This fund is created to receive appropriations and grants for the purpose of improving the quality of life for persons 60 and over by providing meals, transportation, education, recreation, and health activities.

Fund 75 Retired Senior Volunteer Program – This fund is created to receive appropriations and grants for the purpose of improving the quality of life for persons 55 and over by providing volunteer opportunities.

Fund 89 ESGRT .0625% – This fund accounts for a 1/16 of 1 percent gross receipts tax dedication to be used for the acquisition, construction, operations of solid waste, water facilities sewer systems, and related regional solid waste projects.

Fund 96 Fleet Collision Insurance – This fund is established to provide the City of Alamogordo with funds used toward self-paid claims and comprehensive claims on City-owned trucks and automotive equipment.

Fund 107 The Liability/Deductible – This fund provides the City of Alamogordo with an accounting of self-paid claims, NM unemployment security, and the deductibles for general liability. Each department is assessed a premium comparable to a premium charged by New Mexico Self-Insurer's Fund.

Corrections – Jail Fund 015-0000

Department Budget Summary

Department Description

This fund is established to account for the expenses related to jail costs. Funds are transferred from the General Fund (11) and Corrections (Fund 27).

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 1,234 |
| Revenues | | | | | | | | | |
| Fees & Permits | 0 | 5,850 | 5,600 | 4,100 | 5,800 | 4,900 | 5,800 | 900 | 18.4% |
| Fines | 235,435 | 169,626 | 171,851 | 141,215 | 130,146 | 135,012 | 125,786 | (9,226) | -6.8% |
| Interest Income | 292 | 775 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Revenues | 235,727 | 176,251 | 177,451 | 145,315 | 135,946 | 139,912 | 131,586 | (8,326) | -6.0% |
| Transfers | | | | | | | | | |
| Transfers In | 15,000 | 0 | 32,816 | 0 | 75,845 | 0 | 55,000 | 55,000 | ** |
| Transfers Out | 9,352 | 14,116 | 6,217 | 4,819 | 5,582 | 4,042 | 4,996 | 954 | 23.6% |
| Total Net Transfers | 5,648 | (14,116) | 26,599 | (4,819) | 70,263 | (4,042) | 50,004 | 54,046 | -1337.1% |
| Total Resources Available | | | | | | | | | |
| | | | | | | | | | 182,824 |
| Expenditures | | | | | | | | | |
| Other Services | 184,652 | 232,274 | 173,744 | 163,207 | 191,500 | 157,813 | 180,500 | 22,687 | 14.4% |
| Total Operating Cost | 184,652 | 232,274 | 173,744 | 163,207 | 191,500 | 157,813 | 180,500 | 22,687 | 14.4% |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 184,652 | 232,274 | 173,744 | 163,207 | 191,500 | 157,813 | 180,500 | 22,687 | 14.4% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 2,324 |

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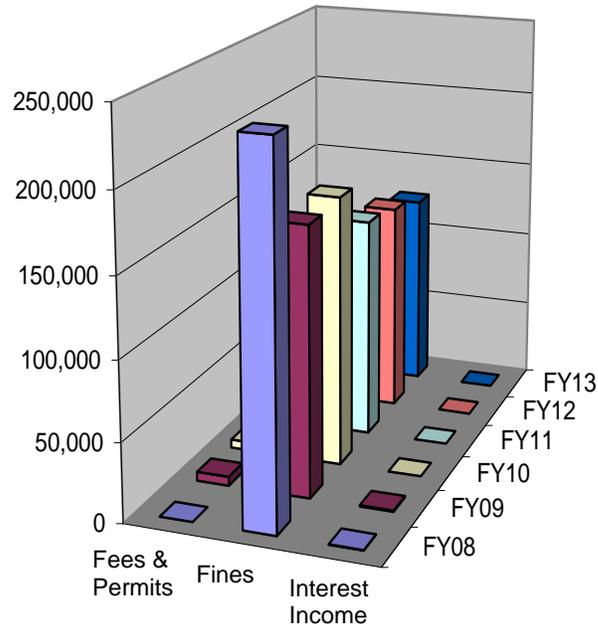
| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|------------------|------------------------|---|
| Fund 11 | General Fund | 55,000 | 0.00% |
| Fund 15 | Corrections-Jail | 125,786 | -6.83% |
| | Total | 180,786 | -6.83% |

Funded Positions 0

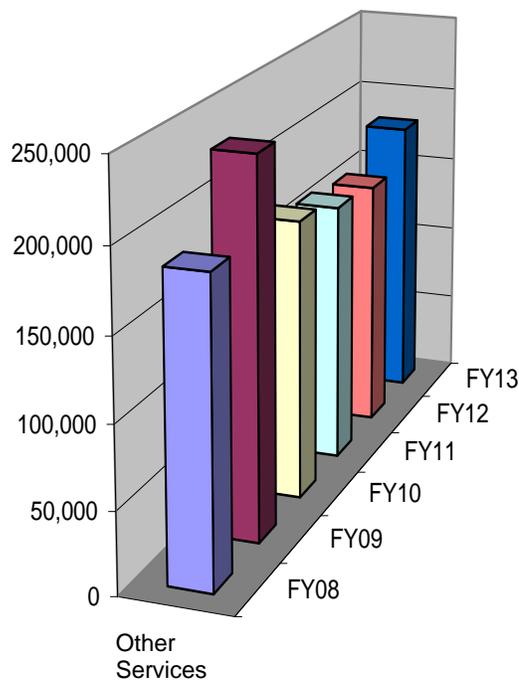
Corrections – Jail Fund 015-0000

Department Budget Summary

TOTAL REVENUE ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Corrections – Jail Fund 015-0000

Department Budget Summary

| CHANGES FOR OPERATIONS | | AMOUNT |
|--------------------------------|--|-----------------------------|
| 1 | Increase in projected Prisoner Support charges | <u>22,497</u> |
| 2 | Increase in Lab Services | <u>190</u> |
| TOTAL OPERATING CHANGES | | <u><u>22,687</u></u> |

Tourism and Promotions – Lodger’s Tax 016-0000

Department Budget Summary

Department Description

To act as point of contact for tourist-related information by representing and promoting the City of Alamogordo before visitors and local community alike. Further, to develop tourism attraction programs and to participate with tourism entities locally, statewide and regionally on other related projects

Mission Statement

To advise the mayor and the city commission on the expenditure of lodgers tax revenues for advertising, publicizing and promoting tourist attractions and facilities in the city, as the expenditure of such funds may be authorized by state law, and to provide favorable representation to the benefit of the City of Alamogordo, its economy and its residents through favorable representation, publicity and promotion at all times.

Performance Measures

| <i>Performance Measures</i> | <i>FY 09/10 Actual</i> | <i>FY 10/11 Actual</i> | <i>FY 11/12 Actual</i> | <i>FY 12/13 Estimate</i> |
|--|----------------------------|----------------------------|----------------------------|------------------------------|
| Special Funded Events Contracts | 9 (6+3 misc) | 10 (7+3 misc) | 9 | 8 |
| Trade Shows Outside Alamogordo | 10 | 16 | 14 | 12 |
| Guests @ Visitor Center | 14,111 | 17,000 | 12,000 | 8,000 |
| Guests @ Area Attractions | 649,211 | 690,000 | 440,652 | 450,000 |
| Alamogordo Visitor Guides Distributed | 57,449 | 75,000 | 75,000 | 65,000 |
| Rack Cards Distributed | 62,148 | 24,000 | 50,000 | 55,000 |
| Website Hits | 2,784,259 | 2,000,000 | 7,410,507 | 5,000,000 |
| Lodger's Tax Revenues | 183,708 | 185,396 | 187,896 | 193,533 |
| Tourism Advertisements | 36 | 38 | 39 | 39 |
| Billboards | 4 | 4 | 5 | 6 |

Tourism and Promotions – Lodger’s Tax 016-0000

Department Budget Summary

Budget Highlights

Lodger’s tax revenue for FY13 is (1.9) percent or (\$3,866) less than the FY12 actual budget. This would indicate tourism is expected to slightly decrease in FY13.

Budget appropriations for FY13 are 39.3 percent or \$84,021 more than the FY12 actual budget. Service levels remain at FY11 levels.

The budget for salaries and benefits has decreased overall (.06) percent or (\$63) The Workman’s Comp rates increased to 1.29 percent.

In the operational budget for Audit costs, allocations for FY13 are \$82 higher.

| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| Beginning Cash - July 1 | | | | | | | | | 128,392 |
| Revenues | | | | | | | | | |
| Taxes & Fees | 164,223 | 178,767 | 183,708 | 188,334 | 197,153 | 206,934 | 203,068 | (3,866) | -1.9% |
| Miscellaneous Revenue | (5,003) | 1,003 | (257) | (536) | (550) | (497) | 0 | 497 | -100% |
| Grants | 0 | 28,000 | 29,075 | 28,349 | 25,000 | 0 | 50,000 | 50,000 | ** |
| Investment Income | 4,746 | 1,966 | 1,261 | 1,526 | 1,450 | 344 | 390 | 46 | 13.4% |
| Total Revenues | 163,966 | 209,736 | 213,787 | 217,673 | 223,053 | 206,781 | 253,458 | 46,677 | 22.6% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 5,924 | 4,007 | 3,971 | 4,464 | 5,933 | 4,265 | 6,502 | 2,237 | 52.5% |
| Total Net Transfers | (5,924) | 993 | (3,971) | (4,464) | (5,933) | (4,265) | (6,502) | (2,237) | 52.5% |
| Total Resources Available | | | | | | | | | 375,348 |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 8,868 | 9,389 | 9,536 | 9,512 | 10,106 | 10,293 | 10,230 | (63) | -0.6% |
| Supplies | 44 | 79 | 98 | 126 | 200 | 183 | 200 | 17 | 9.3% |
| Other Services | 31,893 | 27,334 | 58,703 | 43,630 | 55,147 | 45,971 | 55,172 | 9,201 | 20.0% |
| Advertising/Promo | 145,068 | 174,905 | 119,586 | 150,256 | 197,144 | 156,831 | 232,457 | 75,626 | 48.2% |
| Total Operating Cost | 185,873 | 211,707 | 187,923 | 203,524 | 262,597 | 213,278 | 298,059 | 84,781 | 39.8% |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 760 | 0 | (760) | -100% |
| Total Expenditures | 185,873 | 211,707 | 187,923 | 203,524 | 262,597 | 214,038 | 298,059 | 84,021 | 39.3% |

Ending Cash Balance - June 30

77,289

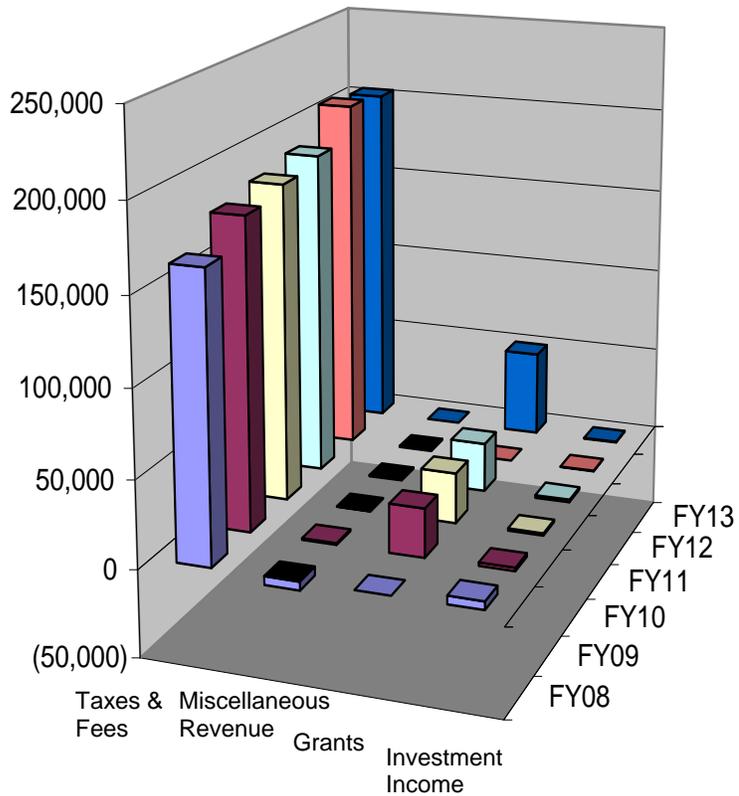
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Tourism and Promotions – Lodger’s Tax 016-0000

Department Budget Summary

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|-------------------------|------------------------|---|
| Fund 16 | Promotions-Lodger's Tax | 253,458 | 22.57% |
| | Total | 253,458 | |
| Funded Positions | | 1 | |

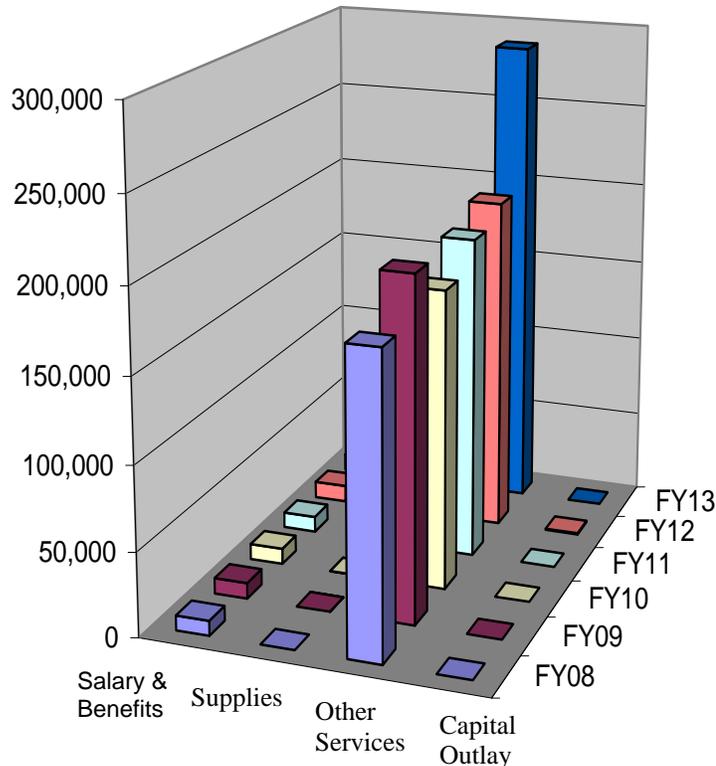
TOTAL REVENUES BY FISCAL YEAR AND ACCOUNT CATEGORY



Tourism and Promotions – Lodger’s Tax 016-0000

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | | <u>AMOUNT</u> |
|--------------------------------|--|-----------------------------|
| 1 | Benefit and Compensation Adjustment | (284) |
| 2 | Management Review Office Costs | 221 |
| a. | Administrative Staff (1) | <u>221</u> |
| 3 | Increase in Supplies and materials | 17 |
| 4 | Decrease in Travel & Training | (2,735) |
| 5 | Decrease in Copier Charges | (16) |
| 6 | Increase in Advertising & Printing | 75,788 |
| 7 | Increase in Membership & Dues | 55 |
| 8 | Increase in Audit charges | 82 |
| 9 | Increase in Promotional Materials & Events | 11,653 |
| 10 | Capital Additions/replacements | |
| a. | No new capital allocated | <u>(760)</u> |
| TOTAL OPERATING CHANGES | | <u><u>84,021</u></u> |

Tourism and Promotions – Lodger’s Tax 016-0000

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|---|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| Administrative Assistant-Com Srv | 1 | 0.250 | 1 | 0.250 | 0 | 0.000 |

Goals & Objectives

1. Promote tourism to the City of Alamogordo and its area attractions for economic development and lodger’s tax revenues to the City.
2. Increase lodger’s tax by another 3%.
3. Produce new updated television commercials for the City of Alamogordo television advertising campaign for the centennial year and beyond.
4. Increase the number and type of film & tourism advertisements, articles, and editorial placed, while decreasing the printed brochure and rack card materials costs while increasing tourism websites, and web-splash pages attached to all print advertising possible.
5. Participate in and support TBHS 2012 Centennial Celebration. Supply ad placement, publicity and marketing for the event calendar all year. Alamogordo recognized by the state for an event a week , providing the best centennial calendar of any NM community.
6. Create new WSNM and Centennial designs and increase highway billboard advertising to New Mexico and Texas drive markets.
7. Continue to promote the marketing of tourism and film further outside the City of Alamogordo and its area attractions combined with the direct marketing of the Southeast Region to new markets and media of all types.

FY2011/2012 Operational Highlights

- ◆ Exceeded the goal to increase Lodgers Tax by 3%.
- ◆ Awarded two grants in the state for municipalities in the amount of \$25,000 from the NM Department of Tourism through the cooperative advertising reimbursement program.
- ◆ Created 9 new television commercials to be used in Texas-New Mexico television campaigns to the NMTD based research drive market study regions
- ◆ “Secrets of Southeastern New Mexico” 30-Second Television Commercial nominated for an “Addy Award” in local, state and national awards program.
- ◆ Created 2 new television advertising campaigns for NMTD Grants: 5 cities grant – “Secrets of Southeastern New Mexico” and funded events TBHS centennial grant “2012 Centennial Celebration.”

Tourism and Promotions – Lodger’s Tax 016-0000

Department Budget Summary

FY2011/2012 Operational Highlights Cont.

- ◆ Featured as the lead article destination with Cloudcroft picture and editorial in spring 2011 issue with Cover Article entitled “6 Salubrious Salutes” with 5 other health-conscious national destinations promoting a healthy lifestyle option.
- ◆ Participated in a major Norwegian feature film in January 2012, titled: *Jackie*. Due for release in 2012, this will boost tourism internationally in Norway and other European countries. American star in this film is Holly Hunter.
- ◆ Participated in two television productions in January and February 2012: National Geographic episodic television series “UFO: Sightings” and the History Channel pilot for a star veterinarian on mountain lions named “American Monsters.”
- ◆ Continuing to work with White Sands National Monument on photography, television commercials, film and high fashion. Neiman Marcus was the latest filmed in March 2012 with a total of 24 projects done so far in FY2011-2012.
- ◆ Added Film Advertising to Madden Media 2012 Spring Newspaper Insert. Added digital media applications done with Roswell for “Secrets of Southeastern New Mexico.”
- ◆ Increased the promotion of Alamogordo area through representations at new and regular tourism conferences and trade shows. TANM Marketing Workshops in Albuquerque; 2012 Governor’s Tourism Conference in Taos; AFCI Locations Tradeshow in Los Angeles; Film & Media Day in Santa Fe; Film Lincoln Film & Media Day, Speaker; 9 Desert Light Film Festival Presentations to area Middle and High Schools; 12 Trade shows with Carlsbad CVB and New Mexico Connections with the NMTD and Secretary position with NM Region 3 Tourism Board, with participation in the “Give the Gift” military advertising campaign.
- ◆ Created a new billboard advertising campaign for City of Alamogordo using WSNM, Centennial events and the Centennial season of the White Sands Pupfish.
- ◆ Participated in “NM FILM WORKS” radio interview at Santa Fe with remote broadcast with Trish Lopez, Director of NM Filmmakers and Kathy Denton, Education and Interpretation Ranger for filming at White Sands National Monument, to talk about and broadcast information on Alamogordo locations and tourism.

Department Budget Summary

Department Description

The court automation fund accounts for the collection and disbursement of a \$6.00 fee charged for all violations of municipal ordinances and \$13.00 for violations of penalty assessment by city ordinance. The court automation fees are used to maintain statewide computer systems for Municipal Courts and automation costs for Municipal Court.

Mission Statement

To provide a constitutionally guaranteed right to due process for persons cited for violations of Municipal Ordinances. Further, to use the Court to be an avenue for public awareness of the Judicial System in the hope that the knowledge will foster compliance with the legal requirements of our City Ordinances by both adults and juveniles.

Performance Measures

| <i>Performance Measures</i> | <i>FY09/10 Actual</i> | <i>FY 10/11 Actual</i> | <i>FY 11/12 Estimate</i> | <i>FY 12/13 Estimate</i> |
|---|----------------------------------|-----------------------------------|-------------------------------------|-------------------------------------|
| AOC Reimbursements | 31,147 | 38,458 | 34,882 | 34,882 |
| State Automation Fees Collected by Municipal Court | 51,636 | 42,317 | 39,177 | 37,000 |
| City Automation Fees Collected by Municipal court | 44,987 | 44,920 | 60,000 | 65,000 |
| Fee Reports – Turned in by the 5 th of every Month | 12 | 12 | 12 | 12 |
| Monthly Reports - Turned in by the 5 th of every month. | 12 | 12 | 12 | 12 |

Budget Highlights

Revenues for FY13 are 0.8 percent or \$787 more than the FY12 actual budget. This is due to a slight increase in Fines and Grants.

Budget appropriations for FY13 are 67.1 percent or \$29,542 more than the FY12 actual budget. Service levels remain at FY12 levels.

Court Automation– City/State 019-0000

Department Budget Summary

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 85,015 |
| Revenues | | | | | | | | | |
| Fines | 36,004 | 42,491 | 44,947 | 44,914 | 60,000 | 59,456 | 60,000 | 544 | 0.9% |
| Grants | 38,304 | 46,913 | 36,078 | 36,475 | 34,882 | 34,673 | 34,882 | 209 | 0.6% |
| Miscellaneous Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Investment Income | 2,375 | 1,107 | 834 | 780 | 183 | 141 | 175 | 34 | 24.1% |
| Total Revenues | 76,683 | 90,511 | 81,859 | 82,169 | 95,065 | 94,270 | 95,057 | 787 | 0.8% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 16,967 | 20,342 | 18,702 | 19,733 | 21,756 | 18,381 | 21,959 | 3,578 | 19.5% |
| Total Net Transfers | | | (18,702) | (19,733) | (21,756) | (18,381) | (21,959) | (3,578) | 19.5% |
| Total Resources Available | | | | | | | | | |
| | | | | | | | | | 158,113 |
| Expenditures (1201) | | | | | | | | | |
| Salaries & Benefits | 0 | 0 | 1,945 | (485) | 6,747 | 3,639 | 6,669 | 3,030 | 83.3% |
| Supplies | 4,885 | 6,213 | 9,218 | 5,469 | 14,177 | 4,572 | 13,712 | 9,140 | 199.9% |
| Maintenance | 0 | 0 | 0 | 0 | 3,750 | 3,523 | 3,850 | 327 | 9.3% |
| Utilities | 2,342 | 3,867 | 3,001 | 2,718 | 3,600 | 2,544 | 3,600 | 1,056 | 41.5% |
| Other Services | 8,456 | 18,200 | 15,187 | 15,882 | 22,038 | 8,692 | 24,250 | 15,558 | 179.0% |
| Total Operating Cost | 15,683 | 28,280 | 29,351 | 23,584 | 50,312 | 22,970 | 52,081 | 29,111 | 126.7% |
| Capital Outlay | 1,864 | 10,591 | 5,297 | 50,595 | 9,688 | 10,846 | 7,688 | (3,158) | -29.1% |
| Total Expenditures | 17,547 | 38,871 | 34,648 | 74,179 | 60,000 | 33,816 | 59,769 | 25,953 | 76.7% |
| Expenditures (2701) | | | | | | | | | |
| Supplies | 4,135 | 0 | 1,557 | 0 | 0 | 0 | 0 | 0 | ** |
| Maintenance | 9,645 | 11,166 | 11,603 | 11,061 | 4,340 | 837 | 8,100 | 7,263 | 867.7% |
| Other Services | 9,863 | 8,369 | 5,308 | 4,761 | 3,745 | 2,921 | 5,247 | 2,326 | 79.6% |
| Total Operating Cost | 23,643 | 19,535 | 18,468 | 15,822 | 8,085 | 3,758 | 13,347 | 9,589 | 255.2% |
| Capital Outlay | 19,097 | 2,469 | 1,642 | 0 | 6,426 | 6,426 | 426 | (6,000) | -93.4% |
| Total Expenditures | 42,740 | 22,004 | 20,110 | 15,822 | 14,511 | 10,184 | 13,773 | 3,589 | 35.2% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 84,571 |

** One or more zero value fields

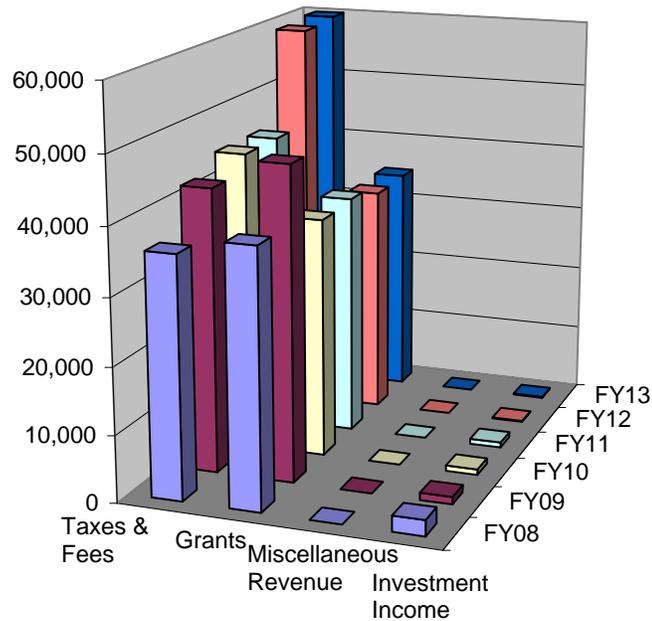
Court Automation– City/State 019-0000

Department Budget Summary

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|------------------------------|------------------------|---|
| Fund 19 | Court Automation City | 60,000 | 0.91% |
| | State Grant-State Automation | 34,882 | 0.60% |
| | Investment Income | 175 | 24.11% |
| | Total | 95,057 | |

Funded Positions 1

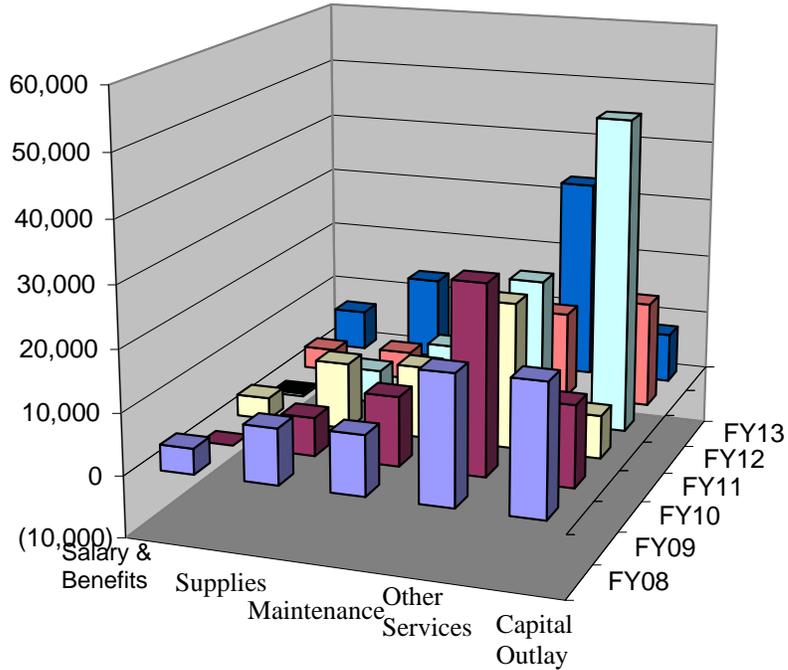
TOTAL REVENUE ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Court Automation– City/State 019-0000

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | <u>AMOUNT</u> |
|--|---------------------------------|
| 1 Benefit and Compensation Adjustment | 602 |
| 2 Management Review Office Costs | 2,428 |
| a. Administrative Staff (1) | <u>2,428</u> |
| 3 Adjustment in supplies and materials | 9,140 |
| 4 Increase in internet support fees for public wireless access | 206 |
| 5 Increase in Phone Services | 1,056 |
| 6 Increase in travel & Conference needs | 15,919 |
| 7 Increase in copier maintenance | 263 |
| 8 Increase in other maintenance | 7,121 |
| 9 Increase in Video Arraignments | 715 |
| 10 Increase in Printing needs | 1,250 |
| 11 Capital Additions/replacements | |
| a. Decrease in Capital allocations | <u>(9,158)</u> |
| TOTAL OPERATING CHANGES | <u><u>29,542</u></u> |

Court Automation– City/State 019-0000

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|---------------------------------|----------------|------------|---------------|------------|-------------------|------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| <i>Judicial Aide/File Clerk</i> | 1 | 0.250 | 1 | 0.250 | 0 | 0.000 |

Goals & Objectives 019-1201/City Automation

1. To work with the Alamogordo Finance Department to establish a positive working relationship.
2. To submit the Municipal Court Monthly Report to the Commissioners by the fifth of every month.
3. To use the money allocated to the benefit of the citizens we serve.
4. To follow purchasing guidelines set forth by statute.

Goals & Objectives 019-2701/State Automation

1. To work with the Administrative Office of the courts to establish a positive working relationship.
2. To submit the Municipal Court Monthly Fee Report to the Finance Department by the fifth of every month.
3. To maintain an accurate budget based on the allocations AOC provides for us on a yearly basis.
4. To submit for reimbursements within 60 days of payments being made.
5. To follow AOC purchasing guidelines by staying within their parameters of reimbursable items.

FY2011/2012 Operational Highlights

1. State Automation funded the Municipal Court through reimbursements for the following: Computer Hardware, Xerox, Qwest T-1 Line, Computer Maintenance Fees & JSI Fees, and the City MIS Fees.
2. 100% reimbursements for requests submitted.
3. All reports/requests submitted within deadline.

Department Budget Summary

Department Description

The Civic Center provides facilities and services for meetings, seminars, conventions, trade expositions, concerts, and social, educational, cultural, business or entertainment events plus maintains the exterior of the Chamber of Commerce building.

Mission Statement

To provide clean, comfortable facilities at reasonable rates for all citizens and visitors to enjoy.

Performance Measures

| <i>Performance Measures</i> | <i>FY 09/10 Actual</i> | <i>FY 10/11 Actual</i> | <i>FY 11/12 Actual</i> | <i>FY 12/13 Estimate</i> |
|--|-----------------------------------|-----------------------------------|-----------------------------------|-------------------------------------|
| Number of paid facility reservation (# consist of auditorium, conference rooms and kitchen) | 104 | 86 | 89 | 85 |
| Number of public forums (# consist of reservations to conduct public meetings & utilization from other City Departments) | 132 | 63 | 86 | 80 |
| Number of reservation cancellations | 14 | 12 | 8 | 10 |
| Distribution of customer surveys | 62 | 21 | 20 | 30 |

Lodger's Tax – City's Share Civic Center 020-0000

Department Budget Summary

Budget Highlights

Lodger's tax revenues are (2.0) percent or (\$6,200) less than FY12 Actual Budget. The overall revenue budget increased \$1,084 due to the City operating liquor concessions at the Sgt. Willie Estrada Civic Center, Alameda Park Zoo and at Griggs Sports Complex. Special events revenue had decreased due to player participation at Gus Macker. The budget for salaries and benefits increased due to overtime (holiday pay) for the 4th of July activities that fall on a Wednesday this fiscal year.

| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| Beginning Cash - July 1 | | | | | | | | | 160,671 |
| Revenues | | | | | | | | | |
| Taxes & Fees | 245,939 | 268,150 | 275,563 | 282,502 | 295,729 | 310,801 | 304,601 | (6,200) | -2.0% |
| User Fees | 22,821 | 19,668 | 20,495 | 26,210 | 34,000 | 39,904 | 50,000 | 10,096 | 25.3% |
| Fines | (80) | 531 | (65) | 0 | 0 | 1,237 | 0 | (1,237) | -100% |
| Grants | 0 | 3,839 | 10,611 | 9,350 | 0 | 0 | 0 | 0 | ** |
| Miscellaneous Revenue | (4) | 3,853 | 5,805 | 32,508 | 19,063 | 13,666 | 12,000 | (1,666) | -12.2% |
| Investment Income | 16,044 | 5,893 | 3,432 | 2,738 | 19,063 | 399 | 490 | 91 | 22.8% |
| Total Revenues | 284,720 | 301,934 | 315,841 | 353,308 | 367,855 | 366,007 | 367,091 | 1,084 | 0.3% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 36,500 | 0 | 3,276 | 3,276 | ** |
| Transfers Out | 26,581 | 26,099 | 28,161 | 26,110 | 30,936 | 27,264 | 32,741 | 5,477 | 20.1% |
| Total Net Transfers | (26,581) | (26,099) | (28,161) | (26,110) | 5,564 | (27,264) | (29,465) | (2,201) | 8.1% |
| Total Resources Available | | | | | | | | | 498,297 |
| Expenditures -0006 | | | | | | | | | |
| Salaries & Benefits | 97,183 | 101,259 | 106,537 | 121,386 | 126,945 | 112,215 | 137,968 | 25,753 | 22.9% |
| Supplies | 6,900 | 9,404 | 5,905 | 15,636 | 10,269 | 9,101 | 11,202 | 2,101 | 23.1% |
| Maintenance | 2,132 | 1,474 | 255 | 252 | 1,482 | 1,131 | 1,293 | 162 | 14.3% |
| Utilities | 26,062 | 22,704 | 28,812 | 26,255 | 27,797 | 27,871 | 29,277 | 1,406 | 5.0% |
| Other Services | 127,220 | 148,544 | 153,299 | 153,829 | 197,376 | 153,741 | 205,286 | 51,545 | 33.5% |
| Total Operating Cost | 259,497 | 283,385 | 294,808 | 317,358 | 363,869 | 304,059 | 385,026 | 80,967 | 26.6% |
| Capital Outlay | 6,815 | 6,253 | 0 | 28,979 | 13,000 | 11,011 | 0 | (11,011) | -100% |
| Capital Improvement | 40,340 | 8,776 | 55,814 | 37,016 | 76,559 | 18 | 113,041 | 113,023 | 627905.6% |
| Total Expenditures | 306,652 | 298,414 | 350,622 | 383,353 | 453,428 | 315,088 | 498,067 | 182,979 | 58.1% |

Ending Cash Balance - June 30 230

** One or more zero value fields

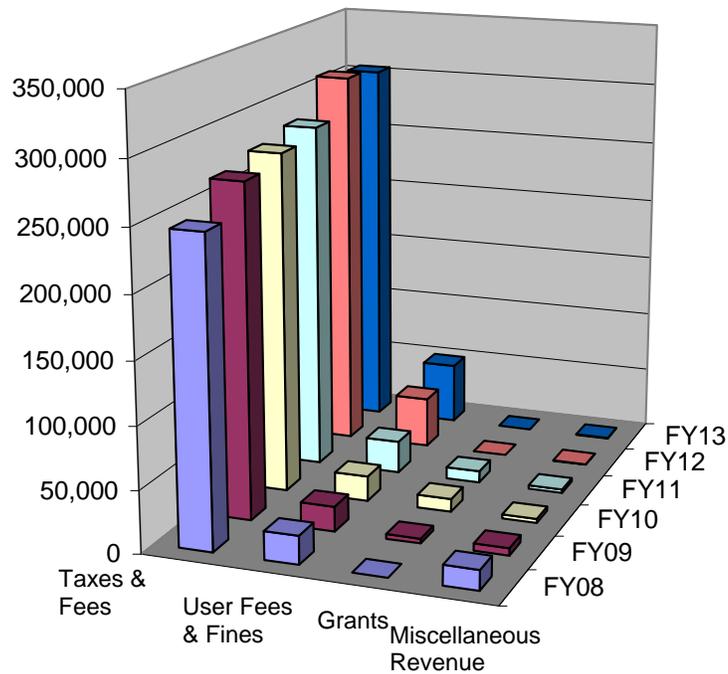
Lodger's Tax – City's Share Civic Center 020-0000

Department Budget Summary

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|---------------------------|------------------------|---|
| Fund 20 | Lodger's Tax-City's Share | 304,601 | -1.99% |
| Fund 20 | Miscellaneous Revenue | 62,490 | 13.19% |
| Total | | 367,091 | 0.30% |

Funded Positions 3

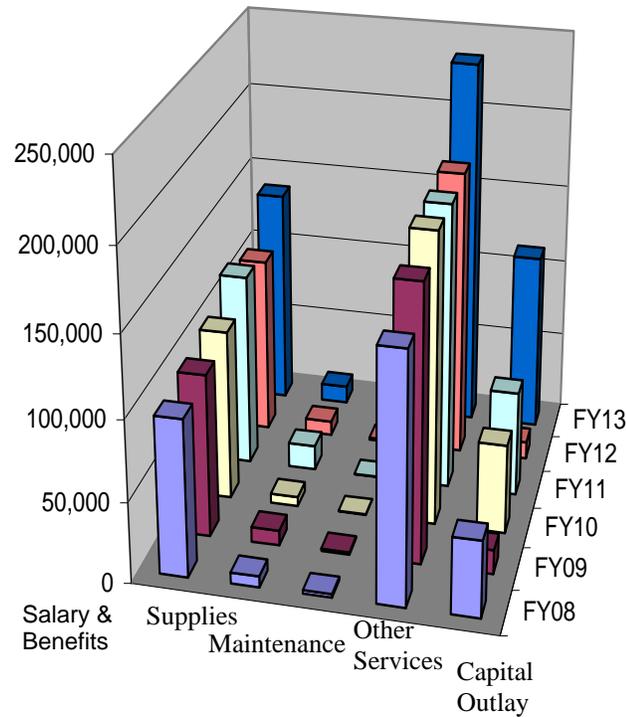
TOTAL REVENUES BY FISCAL YEAR AND ACCOUNT CATEGORY



Lodger's Tax – City's Share Civic Center 020-0000

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | <u>AMOUNT</u> |
|--|----------------|
| 1 Benefit and Compensation Adjustment | 20,172 |
| 2 Management Review Office Costs | 5,581 |
| a. Administrative Staff (3) | <u>5,581</u> |
| 3 Adjustment in Supplies and Maintenance | 2,101 |
| 4 Increase in Internet Support Fees for Public Access | 174 |
| 5 Decrease in Fleet Commercial Parts | (30) |
| 6 Increase in Pest Control | 18 |
| 7 Adjustment in Telephone Charges and Water/Sewer | 1,406 |
| 8 Increase in Training and Travel | 587 |
| 9 Increase in Advertising and Printing for events | 336 |
| 10 Increase in Special Events | 25,441 |
| 11 Increase in Insurance costs for liquor sales | 13,381 |
| 12 Increase in Contract Services for the Chamber of Commerce & Web | 11,718 |
| 13 Adjustment in Audit Charges | 82 |
| 14 Capital Additions/replacements | |
| a. No new capital allocated, have continuation of projects | <u>102,012</u> |

TOTAL OPERATING CHANGES

182,979

Lodger's Tax – City's Share Civic Center 020-0000

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|---------------------------------|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| Civic Center Maintenance | 2 | 1.000 | 2 | 1.000 | 0 | 0.000 |
| Civic Center Specialist | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Totals | 3 | 2.000 | 3 | 2.000 | 0 | 0.000 |

Goals & Objectives

1. To provide the best quality service & facility for meetings, conventions, social, business and entertainment events.
2. Continuing to distribute, after each event, a customer survey to enhance the quality of our service.
3. Aid of the digital sign to help promote sponsors at City sponsored events and also help promote other City facilities and activities.
4. Track the number of rental cancellations.
5. Routine maintenance on facility.
6. Assist in coordinating additional special events, such as 4th Friday's at the Zoo and Alamogordo Idol and Pupfish Baseball at Griggs Field.

FY2011/2012 Operational Highlights

- Routine maintenance of the facility before and after events.
- Funding of overtime for community wide special events.
- Continuing as organizer for the Armed Forces Day/Gus Macker 3 on 3 Basketball Tournament and other special events.
- Still receiving about a quarter of surveys distributed.
- Purchased public address system equipment.
- Will be providing liquor services for functions at the Civic Center, special events at the Zoo and at Griggs Sports Complex. Services will be operated by City staff.

Department Budget Summary

Department Description

This fund accounts for receipts and disbursements of monies donated by individuals who are court ordered to contribute to the D.A.R.E. program as part of their sentencing. This account continues to receive contributions from citizens/organizations from Alamogordo. This comprehensive program provides funding for officers that teach approximately 500 students annually.

The donations are restricted for the exclusive benefit of the D.A.R.E. program. These funds are used to pay overtime to D.A.R.E. officers, purchase instructional supplies and to fund other related costs for special projects associated with D.A.R.E., such as Saturday in the Park, D.A.R.E. Picnic and D.A.R.E. graduations.

Budget Highlights

The Supplies and Other Services line items were adjusted for an overall decrease of (6.6) percent or (\$629). The overall budget appropriation for FY13 in DARE of 3.8 percent or \$400 increase is due to an anticipated increase in donations to the program.

D.A.R.E. 021-0000

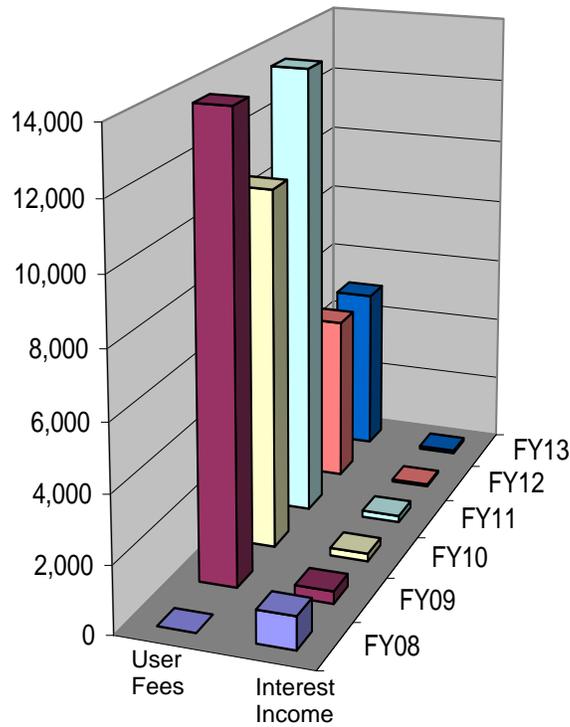
Department Budget Summary

| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|--------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| Beginning Cash - July 1 | | | | | | | | | 25,294 |
| Revenues | | | | | | | | | |
| User Fees | 0 | 13,767 | 10,750 | 13,639 | 5,000 | 5,000 | 5,000 | 0 | 0.0% |
| Interest Income | 968 | 371 | 228 | 203 | 77 | 58 | 85 | 27 | 46.6% |
| Total Revenues | 968 | 14,138 | 10,978 | 13,842 | 5,077 | 5,058 | 5,085 | 27 | 0.5% |
| Total Resources Available | | | | | | | | | 30,379 |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 2,678 | 1,587 | 448 | 0 | 2,310 | 1,137 | 2,166 | 1,029 | 90.5% |
| Other Services | 8,392 | 8,813 | 8,421 | 7,557 | 10,706 | 9,516 | 8,887 | (629) | -6.6% |
| Total Expenditures | 11,070 | 10,400 | 8,869 | 7,557 | 13,016 | 10,653 | 11,053 | 400 | 3.8% |
| Ending Cash Balance - June 30 | | | | | | | | | 19,326 |

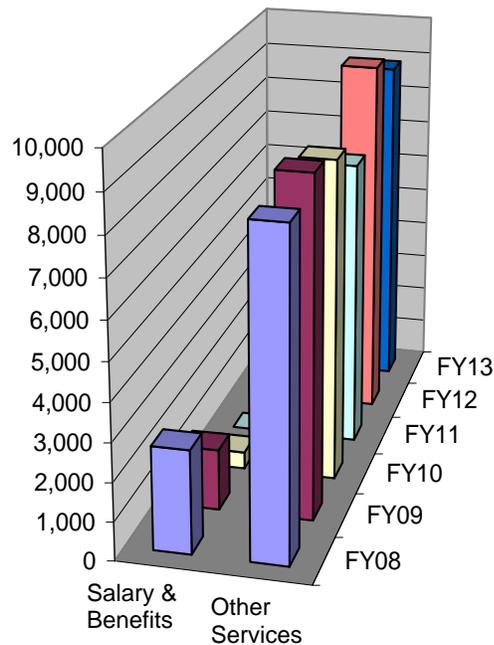
| <u>RESOURCES FOR BUDGET</u> | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|------------------------|---|
| Fund 21 D.A.R.E | 11,053 | 3.75% |
| Total | 11,053 | 3.75% |
| Funded Positions | 0 | |

Department Budget Summary

TOTAL REVENUES ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

Department Description

Municipal Courts were created to secure the just, speedy and inexpensive determination of every municipal court action. Rule 8-101

Under state statute 35-14-1 any municipality with a population over 2500 shall have established a municipal court.

The Municipal Court's purpose is to not gather revenue but to adjudicate the violators of the ordinances of the City of Alamogordo in a fair and impartial manner. It is important that the fines and fees collected are placed into line items that are not under the control of the court, thus avoiding a perception of impropriety. The following are the fines and fees for violations of ordinances within the City of Alamogordo:

1. Correction Fee (\$20.00) - This fee goes to fund 015-0000-315-14.04 to offset the cost of Prisoner Support. See state statute 35-14-11.
2. City Automation Fee (\$13.00) – This fee goes to fund 019-0000-315-14.12 and is used by the court for automation, supplies and training.
3. State Automation Fee (\$6.00) – This fee goes to fund 039-0000-315.14-12 and is sent to the state for automation of the municipal courts throughout the state. The Alamogordo Municipal Court applies for and receives approximately \$50,000 in reimbursement from this fund. This fund is used to pay for software, maintenance and helps support MIS.
4. Judicial Education Fee (\$3.00) – 039-0000-315-14.13. This fee is collected and sent to the State Treasurer to assist the Judicial Education Center to train the municipal judges and clerks throughout the state.
5. Bench Warrant Fee (100.00) – This fee is split 50/50 and goes to DPS fund 011-2804.-315-14.06 and Court fund 027-2801-315-14.06. The court pays for the salary of a part time filling clerk with their half.
6. DWI Screening Fee (\$100.00) – This fee goes to fund 011-0000-312-11.18. It is used to offset the cost of DWI supervision by the court.
7. Based on the monthly reports for fiscal year 11/12 the court will collect approximately \$311,824.00 in fees and \$360,780.00 in fines. In addition \$59,901.00 was worked off through community service for a total of \$732,505.00

There are other fees collected by the court that does not directly affect the operation of the Alamogordo Municipal Court such as: Traffic Safety Fee (\$8.00), DWI Prevention Fee (\$75.00), Lab/Drug/Alcohol Fee (\$85.00), and Drug Analysis Fee (\$75.00).

Municipal Court 027- 0000

Department Budget Summary

Mission Statement

To provide constitutionally guaranteed right to due process for persons cited for violations of Municipal Ordinances. Further, to use the Court to be an avenue for public awareness of the Judicial System in the hope that the knowledge will foster compliance with the legal requirements of our City Ordinances by both adults and juveniles.

Performance Measures

| <i>Performance Measures</i> | <i>FY09/10 Actual</i> | <i>FY 10/11 Actual</i> | <i>FY 11/12 Estimate</i> | <i>FY 12/13 Estimate</i> |
|---|------------------------------|-------------------------------|---------------------------------|---------------------------------|
| Number of cases docketed | 13,070 | 11,415 | 10,316 | 9,300 |
| Number of trials heard | 407 | 339 | 276 | 200 |
| Number of arraignments held | 4258 | 3763 | 3,613 | 3,500 |
| Number of adult and juvenile community service hours worked | 9583 | 7134 | 7,487 | 7,500 |
| Number of juveniles attendance in Teen Court | 276 | 183 | 189 | 190 |

Budget Highlights

Budget appropriations for FY13 are 9.9 percent or \$36,610 more than the FY12 Actual Budget. Service levels remain at FY12 levels.

The budget for salaries and benefits has increased overall 5.6 percent or \$18,308 due to turnover in employees and a 3% cost of living increase.

Municipal Court 027- 0000

Department Budget Summary

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 45,481 |
| Revenues | | | | | | | | | |
| Taxes & Fees | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Fines | 12,952 | 9,822 | 9,203 | 7,370 | 3,000 | 5,487 | 3,000 | (2,487) | -45.3% |
| Interest income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Miscellaneous Revenue | (375) | 226 | 2,917 | 327 | 500 | 0 | 500 | 500 | ** |
| Total Revenues | 12,577 | 10,048 | 12,120 | 7,697 | 3,500 | 5,487 | 3,500 | (1,987) | -36.2% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 26,928 | 361,741 | 380,000 | 485,692 | 408,000 | 366,718 | (41,282) | -10.1% |
| Transfers Out | 9,163 | 6,441 | 4,844 | 4,595 | 6,451 | 3,641 | 5,923 | 2,282 | 62.7% |
| Total Net Transfers | (9,163) | 20,487 | 356,897 | 375,405 | 479,241 | 404,359 | 360,795 | (43,564) | -10.8% |
| Total Resources Available | | | | | | | | | |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 343,572 | 352,818 | 347,551 | 336,687 | 347,916 | 327,357 | 345,665 | 18,308 | 5.6% |
| Supplies | 7,879 | 4,751 | 2,460 | 2,854 | 5,561 | 4,900 | 5,561 | 661 | 13.5% |
| Utilities | 3,912 | 4,049 | 4,161 | 3,698 | 3,412 | 3,055 | 3,767 | 712 | 23.3% |
| Other Services | 34,089 | 38,244 | 47,389 | 25,977 | 44,877 | 25,659 | 45,452 | 19,793 | 77.1% |
| Capital Outlay | 0 | 0 | 0 | 0 | 10,000 | 7,864 | 5,000 | (2,864) | -36.4% |
| Total Expenditures | 389,452 | 399,862 | 401,561 | 369,216 | 411,766 | 368,835 | 405,445 | 36,610 | 9.9% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 4,331 |

** One or more zero value fields

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|--------------|------------------------|---|
| Fund 11 | General Fund | 405,455 | 9.93% |
| | Total | 405,455 | |

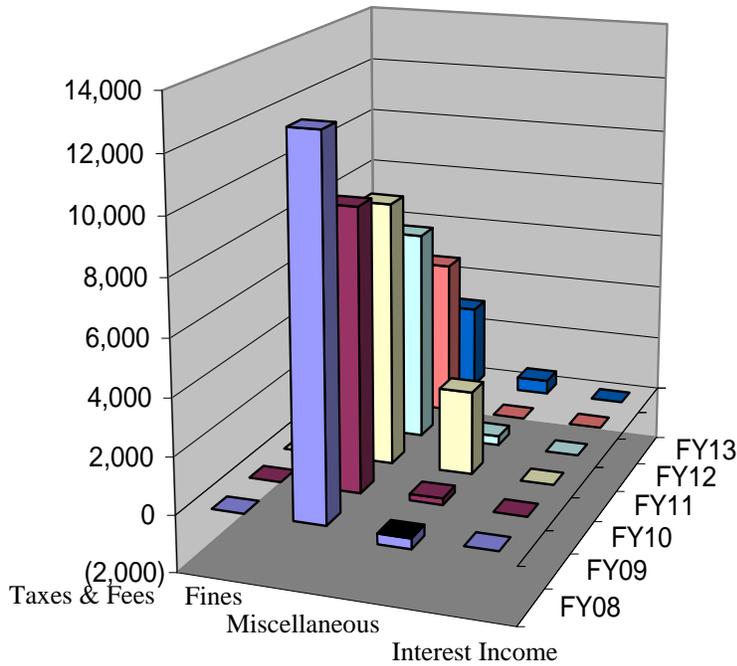
Funded Positions

9

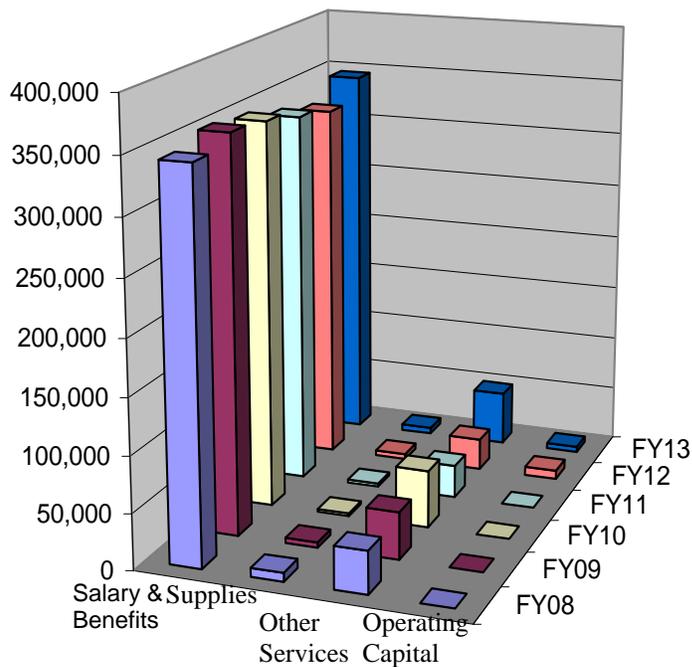
Municipal Court 027- 0000

Department Budget Summary

TOTAL REVENUE ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Municipal Court 027- 0000

Department Budget Summary

| CHANGES FOR OPERATIONS | | AMOUNT |
|--------------------------------|--|----------------------|
| 1 | Benefit and Compensation Adjustment | 6,123 |
| 2 | Management Review Office Costs | 12,185 |
| a. | Supervisory Positions (2) | 1,261 |
| b. | Administrative Staff (7) | <u>10,924</u> |
| 3 | Increase in supplies and materials | 661 |
| 4 | Increase in telephone costs and utilities | 712 |
| 5 | Decrease in Training and Travel | (1,710) |
| 6 | Increase in indigent attorneys | 15,604 |
| 7 | Increase in collection agency fees | 4,497 |
| 8 | Increase in Contract Services for Substitute Judge | 525 |
| 9 | Increase in Insurance costs | 877 |
| 5 | Capital Additions/replacements | |
| a. | Protective Glass w/Speaker | <u>(2,864)</u> |
| TOTAL OPERATING CHANGES | | <u>36,610</u> |

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|--|----------------|--------------|---------------|--------------|-------------------|---------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| Municipal Judge | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Municipal Judge Substitute | 2 | 0.308 | 2 | 0.308 | 0 | 0.000 |
| Court Administrator | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Deputy Court Clerk | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Judicial Clerk | 2 | 2.000 | 1 | 1.000 | -1 | -1.000 |
| Judicial Specialist | 0 | 0.000 | 1 | 1.000 | 1 | 1.000 |
| Judicial Aide/File Clerk | 1 | 0.250 | 1 | 0.250 | 0 | 0.000 |
| Bailiff/Community Service Coordinator | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Totals | 9 | 6.558 | 9 | 6.558 | 0 | 0.000 |

Department Budget Summary

Goals & Objectives

1. To focus on meeting the needs of persons using the Court, and provide customer service training to ensure continued quality service, and maintain a commitment by all judicial employees to provide an ongoing user-friendly court system.
2. To provide an effective manner to address the addiction of defendants with drug and/or alcohol related charges.
3. To continue to utilize offenders in work programs rather than incarceration when appropriate.
4. To streamline our E-Filing to optimize accuracy, time and cost saving.
5. To incorporate the new CitePay/Over the counter Bond Payment Plan if the Software Company has it up and running in time.
6. To work with and encourage DPS to use digital tickets in place of hand written tickets.
7. Replace sound system in Courtroom.
8. Obtain bullet proof glass for the window at the clerk's station.

FY2011/2012 Operational Highlights

- The first three goals have been met to management's satisfaction and staff will continue striving for excellence.
- The ADA compliant podium has arrived and will be scheduled for installation.
- Upgraded our court software from FullCourt V5 to Enterprise.
- Installed new computer systems, printers, and scanners at every work station.
- The court is now sending and accepting e-filing. This is saving a considerable amount of money in lowering paper consumption, use of envelopes and postage.
- The Municipal Court is now able to place a digital photograph on each warrant for officer safety and easy identification purposes.
- Kevlar Blankets purchased.

Police Contingency Fund 028-0000

Department Budget Summary

Department Description

This fund accounts for the revenue and disbursement of confiscated items and the expense of confidential criminal investigations

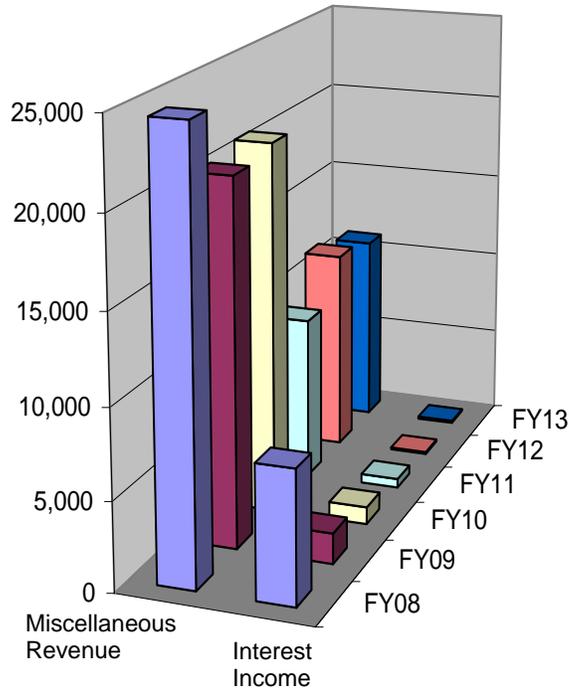
| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 47,695 |
| Revenues | | | | | | | | | |
| Interest Income | 7,425 | 1,717 | 980 | 518 | 144 | 106 | 125 | 19 | 17.9% |
| Miscellaneous Revenue | 24,601 | 20,509 | 21,005 | 9,346 | 11,500 | 11,649 | 11,000 | (649) | -5.6% |
| Total Revenues | 32,026 | 22,226 | 21,985 | 9,864 | 11,644 | 11,755 | 11,125 | (630) | -5.4% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 42,473 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | (42,473) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Resources Available | | | | | | | | | 58,820 |
| Expenditures | | | | | | | | | |
| Utilities | 20,262 | 18,763 | 19,513 | 5,482 | 6,000 | 5,687 | 6,000 | 313 | 5.5% |
| Other Services | 64,157 | 15,294 | 22,819 | 6,101 | 10,000 | 6,658 | 10,000 | 3,342 | 50.2% |
| Capital Outlay | 3,616 | 18,355 | 49,993 | 8,353 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 88,035 | 52,412 | 92,325 | 19,936 | 16,000 | 12,345 | 16,000 | 3,655 | 29.6% |
| Ending Cash Balance - June 30 | | | | | | | | | 42,820 |

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|--------------------|------------------------|---|
| Fund 28 | Police Contingency | 16,000 | 29.61% |
| | Total | 16,000 | 29.61% |
| Funded Positions | | 0 | |

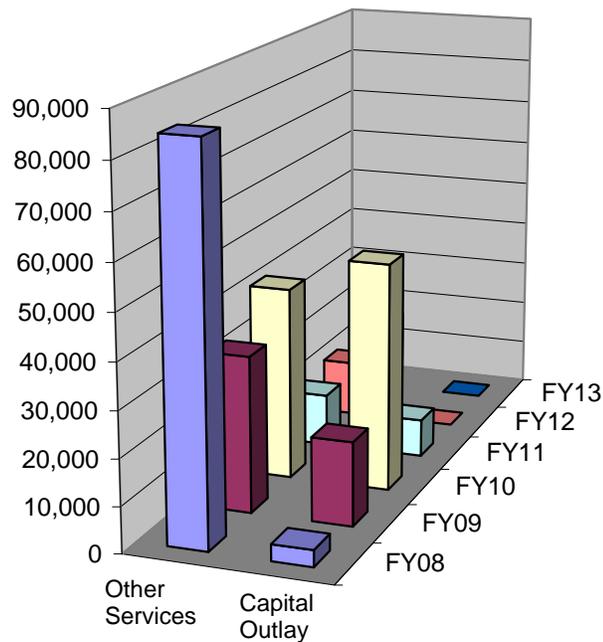
Police Contingency Fund 028-0000

Department Budget Summary

TOTAL REVENUE ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Community Services Fund 032-0000

Department Budget Summary

Department Description

This fund combines several departments that provide services to the City of Alamogordo, and accounts for the financing of goods and services provided to the community by the Community Service departments.

Mission Statement

To provide the highest quality of life activities for the young and old alike surrounded by professional and courteous services.

| Fund 32 Combined | | | | | | | | | |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------------|------------------|------------------|------------------------------|------------------|
| | FY07/08 | FY08/09 | FY09/10 | FY10/11 | FY11/12 | FY11/12 | FY12/13 | FY13 Dollar | Percent |
| <i>BUDGET SUMMARY</i> | <i>Actual</i> | <i>Actual</i> | <i>Actual</i> | <i>Actual</i> | <i>Adjusted Budget</i> | <i>Actual</i> | <i>Budget</i> | <i>Diff From FY12 Actual</i> | <i>Change</i> |
| Beginning Cash - July 1 | | | | | | | | | 435,813 |
| Revenues | | | | | | | | | |
| Leisure Services | 334,581 | 304,900 | 778,819 | 322,859 | 300,234 | 276,648 | 302,470 | 25,822 | 0.7% |
| Cemetery | 111,899 | 39,023 | 33,445 | 36,771 | 48,652 | 31,890 | 48,847 | 16,957 | 0.4% |
| Parks | 37,543 | 1,791 | 118 | 3,472 | 0 | 2,308 | 0 | (2,308) | ** |
| Zoo | 83,888 | 97,621 | 93,392 | 97,302 | 97,325 | 97,715 | 97,575 | (140) | 0.3% |
| Library | 214,105 | 181,630 | 111,372 | 98,586 | 334,868 | 284,320 | 135,012 | (149,308) | -59.7% |
| Total Revenues | 782,016 | 624,965 | 1,017,146 | 558,990 | 781,079 | 692,881 | 583,904 | (108,977) | -25.2% |
| Transfers | | | | | | | | | |
| Transfers In | 3,036,833 | 3,011,799 | 2,805,160 | 2,698,855 | 4,012,665 | 3,599,299 | 3,447,630 | (151,669) | -14.1% |
| Transfers Out | 482,676 | 454,524 | 450,002 | 423,030 | 453,064 | 397,237 | 486,176 | 88,939 | 7.3% |
| Total Net Transfers | 2,554,157 | 2,557,275 | 2,355,158 | 2,275,825 | 3,559,601 | 3,202,062 | 2,961,454 | (240,608) | -16.8% |
| Total Resources Available | | | | | | | | | 3,981,171 |
| Expenditures | | | | | | | | | |
| Leisure Services | 957,642 | 916,873 | 1,338,401 | 954,905 | 1,501,557 | 1,142,472 | 1,061,271 | (81,201) | -29.3% |
| Cemetery | 80,426 | 80,721 | 82,062 | 72,767 | 202,134 | 137,742 | 147,136 | 9,394 | -27.2% |
| Parks | 912,022 | 910,684 | 905,603 | 871,383 | 1,070,309 | 886,828 | 1,003,897 | 117,069 | -6.2% |
| Zoo | 382,635 | 395,706 | 377,685 | 454,319 | 459,919 | 403,613 | 452,256 | 48,643 | -1.7% |
| Library | 838,024 | 874,086 | 768,671 | 716,530 | 1,077,771 | 886,244 | 985,888 | 99,644 | -8.5% |
| Total Expenditures | 3,170,749 | 3,178,070 | 3,472,422 | 3,069,904 | 4,311,690 | 3,456,899 | 3,650,448 | 193,549 | -15.3% |
| Ending Cash Balance - June 30 | | | | | | | | | 330,723 |

**Summary Includes all departments illustrated in the following pages.

Department Budget Summary

Department Description

Cemetery staff is available to assist families in locating grave sites of loved ones; to open and close graves during funeral services, to set up for services; and to provide disinterment upon request. Staff also performs general turf maintenance, work on the irrigation systems, set headstones, and maintain record of funerals.

Mission Statement

To provide a beautiful resting place for the deceased and a comfortable atmosphere for their loved ones.

Performance Measures

| <i>Performance Measures</i> | <i>FY 09/10 Actual</i> | <i>FY 10/11 Actual</i> | <i>FY 11/12 Actual</i> | <i>FY 12/13 Estimate</i> |
|--------------------------------------|------------------------|------------------------|------------------------|--|
| Customer Satisfaction Survey | NA | NA | NA | Establish baseline scores |
| Quality Assurance Inspection Results | NA | NA | NA | Establish baseline scores and show continued improvement of > 5% |

Cemetery 032-0006

Department Budget Summary

Budget Highlights

Budget appropriations are (55.9) percent or (\$112,909) below FY12 Adjusted Budget. Salary & Benefits increase 2.8 percent or \$2,036 due to a 3% cost of living increase. The Capital Equipment Replacement appropriation for FY13 is reduced by \$115,051, no new capital was allocated.

| | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 0 |
| Revenues | | | | | | | | | |
| Fines | 0 | 0 | 25 | 120 | 0 | 0 | 0 | 0 | ** |
| Miscellaneous | 62,384 | (7,180) | (6,010) | (4,394) | (240) | (14) | 0 | 14 | -100% |
| Interest Income | 0 | 0 | 0 | 0 | 116 | 201 | 0 | (201) | -100% |
| User Fees | 49,515 | 46,203 | 39,430 | 41,045 | 48,776 | 31,703 | 48,847 | 17,144 | 54.1% |
| Total Revenues | 111,899 | 39,023 | 33,445 | 36,771 | 48,652 | 31,890 | 48,847 | 16,957 | 53.2% |
| Transfers | | | | | | | | | |
| Transfers In | 41,120 | 44,387 | 53,325 | 53,325 | 163,678 | 163,201 | 111,156 | (52,045) | -31.9% |
| Transfers Out | 10,278 | 10,382 | 11,384 | 11,498 | 10,229 | 10,229 | 12,867 | 2,638 | 25.8% |
| Total Net Transfers | 30,842 | 34,005 | 41,941 | 41,827 | 153,449 | 152,972 | 98,289 | (54,683) | -35.7% |
| Total Resources Available | | | | | | | | | |
| | | | | | | | | | 147,136 |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 64,346 | 66,897 | 65,704 | 66,598 | 71,693 | 68,869 | 73,058 | 4,189 | 6.1% |
| Supplies | 2,930 | 3,420 | 2,324 | 2,191 | 2,800 | 1,888 | 2,800 | 912 | 48.3% |
| Maintenance | 6,925 | 4,284 | 3,887 | 4,873 | 5,762 | 4,416 | 5,762 | 1,346 | 30.5% |
| Utilities | 5,044 | 4,912 | 5,282 | 4,820 | 5,023 | 5,000 | 5,125 | 125 | 2.5% |
| Other Services | 1,181 | 1,208 | 2,850 | (5,715) | 1,805 | 1,110 | 1,809 | 699 | 63.0% |
| Total Operating Cost | 80,426 | 80,721 | 80,047 | 72,767 | 87,083 | 81,283 | 88,554 | 7,271 | 8.9% |
| Capital Outlay | 0 | 0 | 2,015 | 0 | 115,051 | 56,459 | 58,582 | 2,123 | 3.8% |
| Total Expenditures | 80,426 | 80,721 | 82,062 | 72,767 | 202,134 | 137,742 | 147,136 | 9,394 | 6.8% |

Ending Cash Balance - June 30

0

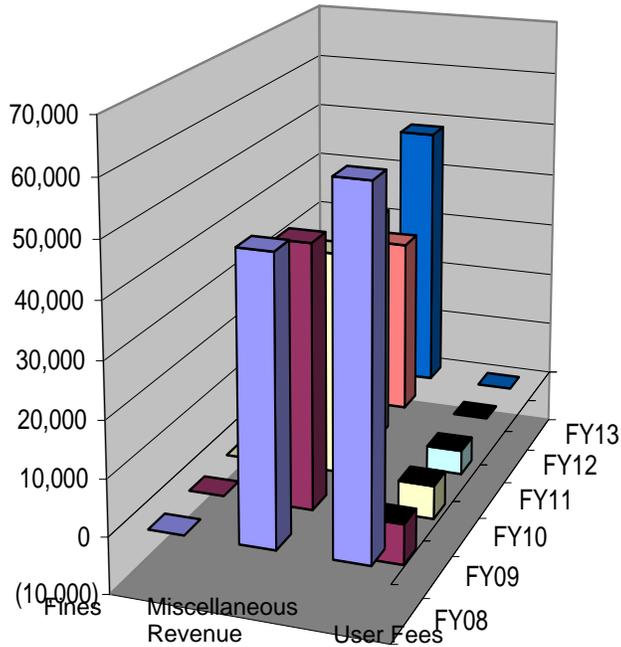
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Cemetery 032-0006

Department Budget Summary

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|--------------|------------------------|---|
| Fund 11 | General Fund | 111,156 | -31.89% |
| Total | | 111,156 | |
| Funded Positions | | 2 | |

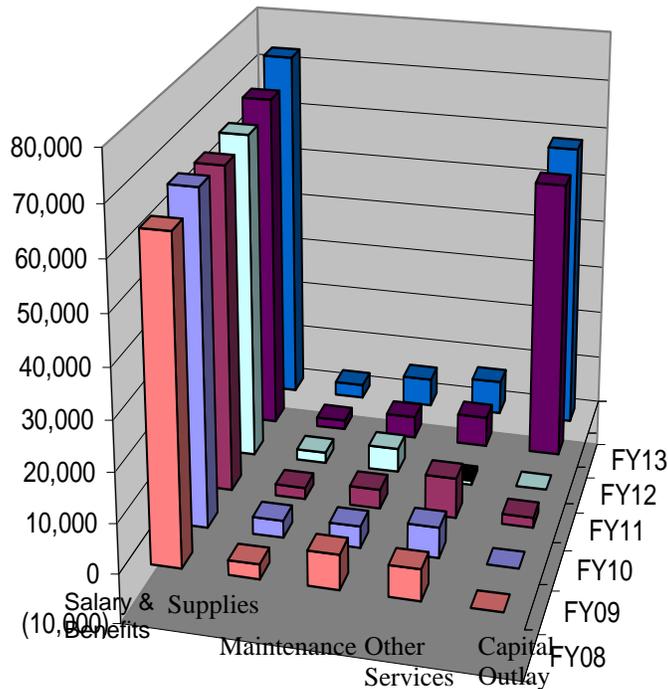
TOTAL REVENUES BY FISCAL YEAR AND ACCOUNT CATEGORY



Cemetery 032-0006

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | <u>AMOUNT</u> |
|--|---------------|
| 1 Benefit and Compensation Adjustment | 2,658 |
| 2 Management Review Office Costs | 1,531 |
| a. Administrative Staff (2) | <u>1,531</u> |
| 4 Increase in supplies and materials | 912 |
| 5 Increase in Fleet Commercial Parts | 410 |
| 6 Increase in Equipment and Cemetery Maintenance | 936 |
| 7 Adjustment in Telephone Charges | 125 |
| 8 Increase in Printing for Cemetery pamphlets | 506 |
| 9 Increase in Insurance Costs | 193 |
| 10 Capital Additions/replacements | |
| a. No new capital allocated | <u>2,123</u> |

TOTAL OPERATING CHANGES

9,394

Cemetery 032-0006

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|-----------------------|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| Laborer | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Sexton | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Totals | 2 | 2.000 | 2 | 2.000 | 0 | 0.000 |

Goals & Objectives

1. Implement a customer satisfaction survey program
 - a. Create survey
 - b. Implement survey
 - c. Compile and report results quarterly
2. Continue to provide high quality funeral setup and service.
 - a. Include as element of customer service survey
3. Continue to provide high quality grounds maintenance for perpetual sections
 - a. Include as element of customer service survey
 - b. Implement a weekly supervisory level quality assurance inspection program
 - c. Compile and report QA results quarterly.
4. Continue to Improve staff productivity and organization
 - a. Implement HTE compatible work order system
 - b. Establish routine maintenance schedule as periodically recurring preventative maintenance work orders.
 - c. Track and Report

FY2011/2012 Operational Highlights

- ◆ Provided the highest quality funeral setups and grounds maintenance for the perpetual care sections of the cemetery.
- ◆ Removed dead and dying trees that were creating safety concerns.
- ◆ Upgraded and began usage of new cemetery software for deed preparation.
- ◆ Upgraded irrigation controller hardware
- ◆ Monitored and adjusted irrigation as needed in perpetual care sections to facilitate improved turf grass quality and health
- ◆ Repaired irrigation as needed
- ◆ Provided quality routine turf grass, shrub and tree maintenance throughout the year.
- ◆ Revised and printed Cemetery rules and regulations.

Department Budget Summary

Department Description

The Recreation Department offers a wide range of fitness, sports activities, programs and special events which augment a superb schedule of year round leisure services and recreation for the community. The department operates and maintains four hundred sixty five acres of parkland, facilities and open spaces.

Mission Statement

To provide a variety of programs, activities and events that enhance the quality of life and promote the physical, mental, and social well being of each individual served.

Performance Measures

| <i>Performance Measures</i> | <i>FY 09/10 Actual</i> | <i>FY 10/11 Actual</i> | <i>FY 11/12 Actual</i> | <i>FY 12/13 Estimate</i> |
|--|-----------------------------------|-----------------------------------|-----------------------------------|-------------------------------------|
| Satisfactory or Above rating achieved on Program Evaluations | Baseline Established | 94% | 95% | 96% |
| Youth programs offered | 11 | 11 | 11 | 11 |
| Registered youth in programs | 4,767 | 4,852 | 4,886 | 4,90 |
| Adult/senior programs offered | 5 | 5 | 5 | 5 |
| Registered adult/senior in programs | 263 | 257 | 263 | 270 |
| Ball field, Park, Rec. Center rentals | 1,587 | 1498 | 1,511 | 1,600 |
| Special Events Held | 18 | 19 | 19 | 19 |
| Memberships & punch passes sold | 379 | 381 | 374 | 400 |
| Paid daily swimmers | 16,214 | 15,745 | 15,884 | 16,000 |
| Paid daily gym users | 2,657 | 2,587 | 2,557 | 2,800 |
| Paid daily weight room users | 1,365 | 1,287 | 1,298 | 1,350 |

Leisure Services 032-6106

Department Budget Summary

Budget Highlights

Budget appropriations are (7.1) percent less or (\$81,201) than FY12 actual. The budget for salaries and benefits has increased overall 22.3 percent or \$123,504. The majority of the increase is in the Group Health Insurance and Worker's Comp Insurance, 3% cost of living increase and change in employees. Retiree Health rates also increased from 1.66 percent to 1.83 percent.

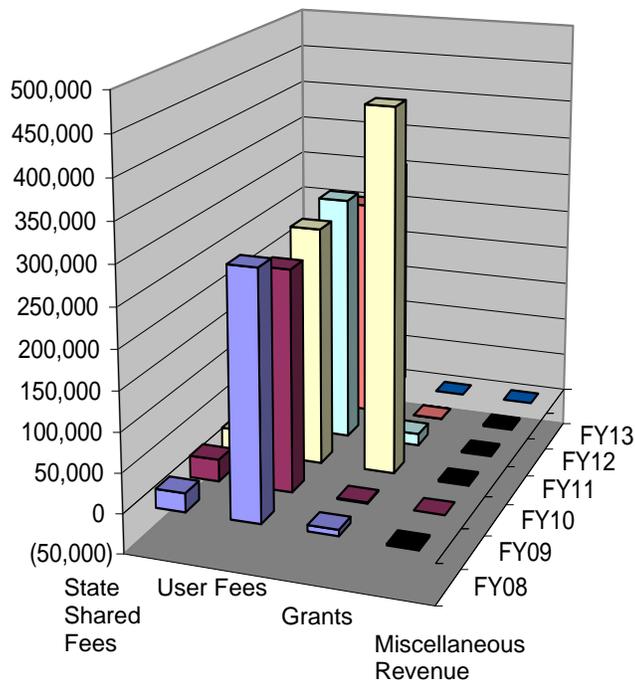
| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 435,813 |
| Revenues | | | | | | | | | |
| State Shared Fees | 23,508 | 27,638 | 27,847 | 6 | 20 | 20 | 0 | (20) | -100% |
| Grants | 7,716 | 1,552 | 455,239 | 14,865 | 244 | 244 | 0 | (244) | -100% |
| User Fees | 305,109 | 275,476 | 297,806 | 309,311 | 302,470 | 278,379 | 302,470 | 24,091 | 8.7% |
| Miscellaneous Revenue | (1,752) | 234 | (2,073) | (1,323) | (2,500) | (1,995) | 0 | 1,995 | -100% |
| Total Revenues | 334,581 | 304,900 | 778,819 | 322,859 | 300,234 | 276,648 | 302,470 | 25,822 | 9.3% |
| Transfers | | | | | | | | | |
| Transfers In | 907,296 | 792,594 | 638,069 | 476,752 | 1,184,155 | 1,184,155 | 842,099 | (342,056) | -28.9% |
| Transfers Out | 215,655 | 167,692 | 148,498 | 112,713 | 148,498 | 134,343 | 188,388 | 54,045 | 40.2% |
| Total Net Transfers | 691,641 | 624,902 | 489,571 | 364,039 | 1,035,657 | 1,049,812 | 653,711 | (396,101) | -37.7% |
| Total Resources Available | | | | | | | | | |
| | | | | | | | | | 1,391,994 |
| Expenditures-Administration | | | | | | | | | |
| Salaries & Benefits | 585,300 | 590,450 | 564,975 | 584,288 | 642,722 | 553,012 | 676,516 | 123,504 | 22.3% |
| Supplies | 66,520 | 65,074 | 58,402 | 67,666 | 67,307 | 62,505 | 67,074 | 4,569 | 7.3% |
| Maintenance | 25,155 | 30,847 | 19,496 | 23,087 | 27,218 | 21,104 | 28,942 | 7,838 | 37.1% |
| Utilities | 176,292 | 150,213 | 153,827 | 145,520 | 158,912 | 135,253 | 161,458 | 26,205 | 19.4% |
| Other Services | 75,525 | 77,259 | 83,729 | 69,507 | 49,689 | 41,893 | 50,591 | 8,698 | 20.8% |
| Total Operating Cost | 928,792 | 913,843 | 880,429 | 890,068 | 945,848 | 813,767 | 984,581 | 170,814 | 21.0% |
| Capital Outlay | 21,178 | 3,030 | 6,785 | 26,339 | 50,679 | 50,364 | 0 | (50,364) | -100% |
| Capital Improvements | 7,672 | 0 | 451,187 | 38,498 | 505,030 | 278,341 | 76,690 | (201,651) | -72.4% |
| Total Expenditures | 957,642 | 916,873 | 1,338,401 | 954,905 | 1,501,557 | 1,142,472 | 1,061,271 | (81,201) | -7.1% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 330,723 |

Leisure Services 032-6106

Department Budget Summary

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|-------------------|------------------------|---|
| Fund 11 | General Fund | 842,099 | -14.45% |
| Fund 69 | 94 Gross Receipts | 0 | -100.00% |
| Total | | 842,099 | |
| Funded Positions | | 34 | |

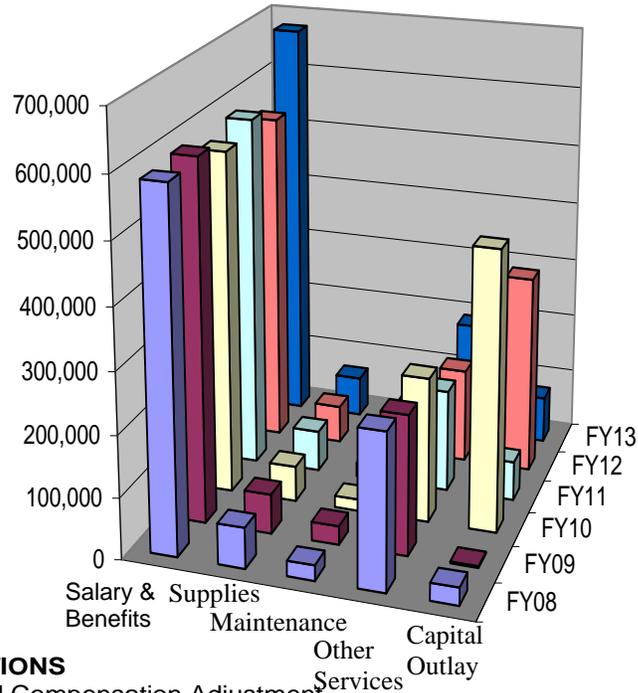
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Leisure Services 032-6106

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | AMOUNT |
|---|------------------|
| 1 Benefit and Compensation Adjustment | 27,917 |
| 2 Management Review Office Costs | 95,587 |
| a. Supervisory Positions (1) | 1,698 |
| b. Administrative Staff (33) | <u>93,889</u> |
| 3 Adjustment in supplies and materials | 4,569 |
| 4 Increase in Internet Support Fees for web site | 10 |
| 5 Increase in Copier Maintenance | 781 |
| 6 Increase in Fleet Commercial Parts for Aging Vehicles | 1,163 |
| 7 Increase for Electronics, Structures & Equip Maintenance | 1,551 |
| 8 Increase in Light Fixture Maintenance | 161 |
| 9 Increase in Pool Mechanical Equipment Maintenance | 4,172 |
| 10 Adjustment in Phone Charges and other Utilities | 26,205 |
| 11 Increase in Training & Travel | 555 |
| 12 Increase in Copier Charges | 62 |
| 13 Increase in Advertising and Printing | 788 |
| 14 Increase in Membership and Dues | 160 |
| 15 Increase in Portable Toilet rental needs | 60 |
| 16 Increase in Contact Services for Active Network Services | 435 |
| 17 Increase in Special Events | 246 |
| 18 Increase in Contact Instructors | 1,612 |
| 10 Adjustment in Insurance costs | 4,780 |
| 11 Capital Additions/replacements | |
| a. No new Capital Allocated | <u>(252,015)</u> |

TOTAL OPERATING CHANGES

(81,201)

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|-----------------------------------|----------------|---------------|---------------|---------------|-------------------|----------------|
| | # | FTE | # | FTE | # | FTE |
| Administrative Assistant-Com Srv | 1 | 0.750 | 1 | 0.750 | 0 | 0.000 |
| <i>Aquatics Supervisor</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Assistant Head Lifeguard-Seas | 1 | 0.556 | 1 | 0.556 | 0 | 0.000 |
| <i>Community Serv Accountant</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Community Services Director | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Lifeguard | 5 | 1.950 | 5 | 1.950 | 0 | 0.000 |
| Lifeguard - Seasonal/Part-Time | 5 | 1.593 | 5 | 1.593 | 0 | 0.000 |
| Recreation Aide | 3 | 1.875 | 3 | 1.875 | 0 | 0.000 |
| Recreation Aide - Seasonal | 9 | 1.610 | 7 | 1.260 | 2 | -0.350 |
| Recreation Aide/Winter Season | 1 | 0.625 | 1 | 0.625 | 0 | 0.000 |
| Recreation Assistant- Seasonal | 2 | 0.444 | 0 | 0.000 | 2 | -0.444 |
| Recreation Assistant - Full-time | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Recreation Cashier - Seasonal | 1 | 0.278 | 1 | 0.278 | 0 | 0.000 |
| Recreation Clerk | 2 | 2.000 | 2 | 2.000 | 0 | 0.000 |
| Recreation Clerk - Part Time | 2 | 0.625 | 2 | 0.625 | 0 | 0.000 |
| Recreation Clerk - Seasonal | 1 | 0.278 | 1 | 0.278 | 0 | 0.000 |
| Recreation Facility Manager | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Recreation Technician</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Special Events Coordinator</i> | 1 | 1.000 | 0 | 0.000 | 1 | -1.000 |
| Totals | 40 | 19.584 | 35 | 17.790 | 5 | (1.794) |

Frozen Positions: Asst Head Lifeguard - Seasonal
 Lifeguard
 2 Recreation Aide-Seasonal
 Recreation Assistant- Seasonal
 Special Events Coordinator

Goals & Objectives

1. Continue to expand special event and youth sports tournament programming to increase tourism, lodger's tax and gross receipts tax for the City of Alamogordo.
2. Work with the Children's Youth Family Services Department to allow the use of state vouchers for the daycare program to increase revenue.
3. Complete Building Renovation Project Funded by the Quality of Life MFA Loan.

Department Budget Summary

FY2011/2012 Operational Highlights

- ◆ Increased Youth Program Participation
- ◆ Increased Special Event Program Attendance, i.e. Gus Macker
- ◆ Enhanced User Satisfaction Rating for Programs.
- ◆ Began Building Renovation Project Funded by the Quality of Life MFA Loan and Capital Improvement Funding.

Department Budget Summary

Department Description

The Parks Division maintains in excess of 300 acres of parks and sports-related areas in order to provide improved quality of life to the citizens of Alamogordo

Mission Statement

To provide safe, functional, aesthetic areas for the citizens of Alamogordo to rest, recreate and enjoy leisure time.

Performance Measures

| <i>Performance Measures</i> | <i>FY 09/10 Actual</i> | <i>FY 10/11 Actual</i> | <i>FY 11/12 Actual</i> | <i>FY 12/13 Estimate</i> |
|------------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-------------------------------------|
| Pupfish Baseball Upgrades | NA | NA | 100% | 100% |
| Upgrade Skate Park | NA | NA | NA | 100% |
| Build Community Park | NA | NA | NA | 50% |
| Upgrade Griggs SC | NA | NA | NA | 100% |
| Upgrade Hooser SC | NA | NA | NA | 100% |
| Completion of Balloon Park | NA | 30% | 90% | 100% |

Parks 032-6206

Department Budget Summary

Budget Highlights

Budget appropriations are 13.2 percent or \$117,069 above the FY12 Actual Budget. The budget for salaries and benefits has increased overall 5.8 percent or \$41,025. The majority of the increase is due to a 3% cost of living increase. The Parks Maintenance line item has decreased (7.1) % or \$2,656 due to the removal of the Desert Foothills Trail connection project funds. Capital allocation for FY13 is for a Toro Workman Utility Vehicle and a Toro 4100D Wide Area Mower,

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 0 |
| Revenues | | | | | | | | | |
| User Fees | 37,543 | 0 | 0 | 0 | 0 | 1,700 | 0 | (1,700) | -100% |
| Miscellaneous Revenue | 0 | 1,791 | 118 | 3,472 | 0 | 608 | 0 | (608) | -100% |
| Total Revenues | 37,543 | 1,791 | 118 | 3,472 | 0 | 2,308 | 0 | (2,308) | -100% |
| Transfers | | | | | | | | | |
| Transfers In | 957,722 | 1,006,113 | 1,010,536 | 1,005,952 | 1,190,338 | 1,190,338 | 1,116,842 | (73,496) | -6.2% |
| Transfers Out | 90,549 | 99,235 | 108,735 | 114,172 | 113,721 | 113,721 | 112,945 | (776) | -0.7% |
| Total Net Transfers | 867,173 | 906,878 | 901,801 | 891,780 | 1,076,617 | 1,076,617 | 1,003,897 | (72,720) | -6.8% |
| Total Resources Available | | | | | | | | | |
| | | | | | | | | | 1,003,897 |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 712,935 | 746,251 | 683,497 | 680,709 | 732,618 | 706,495 | 747,520 | 41,025 | 5.8% |
| Supplies | 48,288 | 40,349 | 36,144 | 45,018 | 45,620 | 50,405 | 45,620 | (4,785) | -9.5% |
| Maintenance | 65,276 | 68,374 | 69,553 | 58,016 | 69,547 | 57,169 | 61,111 | 3,942 | 6.9% |
| Utilities | 32,325 | 35,613 | 39,163 | 45,750 | 45,260 | 48,944 | 45,362 | (3,582) | -7.3% |
| Other Services | 20,460 | 18,697 | 19,325 | 17,871 | 23,125 | 20,050 | 24,634 | 4,584 | 22.9% |
| Total Operating Cost | 879,284 | 909,284 | 847,682 | 847,364 | 916,170 | 883,063 | 924,247 | 41,184 | 4.7% |
| Capital Outlay | 32,738 | 1,400 | 57,921 | 24,019 | 154,139 | 3,765 | 79,650 | 75,885 | 2015.5% |
| Total Expenditures | 912,022 | 910,684 | 905,603 | 871,383 | 1,070,309 | 886,828 | 1,003,897 | 117,069 | 13.2% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 0 |

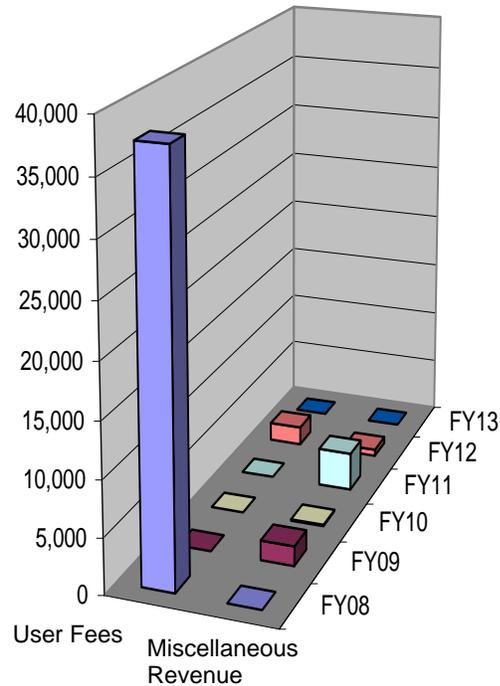
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Parks 032-6206

Department Budget Summary

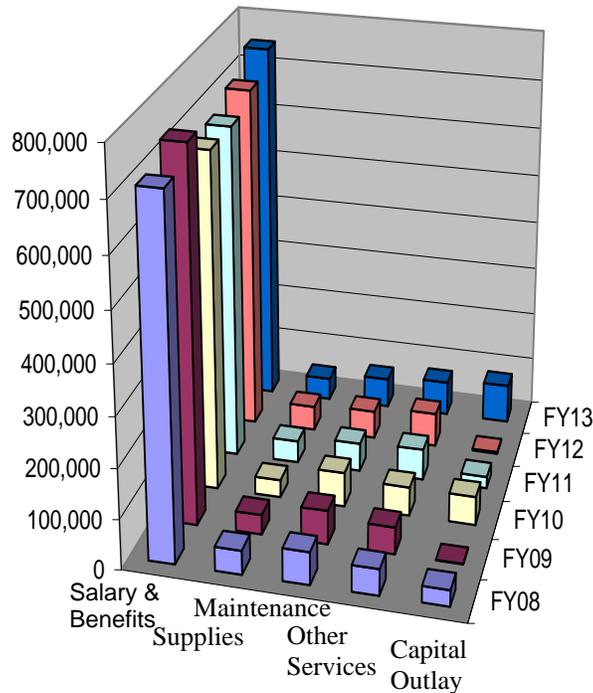
| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|--------------|------------------------|---|
| Fund 11 | General Fund | 1,116,842 | -6.17% |
| Total | | 1,116,842 | |
| Funded Positions | | 23 | |

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

AMOUNT

| | | | |
|----|---|---------------|------------------------------|
| 1 | Benefit and Compensation Adjustment | | 10,882 |
| 2 | Management Review Office Costs | | 30,143 |
| a. | Supervisory Positions (1) | 1,514 | |
| b. | Administrative Staff (22) | <u>28,629</u> | |
| 3 | Decrease in Fuels | | (7,253) |
| 4 | Adjustment in Supplies and Materials | | 2,468 |
| 5 | Increase in Fleet Commercial Parts | | 2,156 |
| 6 | Decrease in Park Maintenance | | (2,656) |
| 7 | Increase in Equipment Maintenance | | 4,442 |
| 8 | Adjustment in Phone Charges and Utilities | | (3,582) |
| 9 | Increase in Training and Travel | | 1,210 |
| 10 | Adjustment in Insurance costs | | 3,374 |
| 11 | Capital Additions/replacements | | |
| a. | Toro Workman Utility Vehicle \$23,490 | | <u>23,490</u> |
| b. | Toro 4100 D Wide Area Mower \$56,160 | | <u>52,395</u> |
| | TOTAL OPERATING CHANGES | | <u><u>117,069</u></u> |

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|---------------------------------|----------------|---------------|---------------|---------------|-------------------|---------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| Parks Foreman | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Parks Laborer | 8 | 8.000 | 6 | 6.000 | 2 | -2.000 |
| Parks Laborer - Seasonal | 10 | 5.810 | 6 | 3.480 | 4 | -2.320 |
| Parks Maintenance | 7 | 7.000 | 7 | 7.000 | 0 | 0.000 |
| Parks Maintenance/Welder | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Parks Mechanic | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Parks Supervisor | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Totals | 29 | 24.810 | 23 | 20.480 | 6 | -4.320 |

**Frozen Positions: 2-Parks Laborer
4-Parks Laborer/Seasonal**

Goals & Objectives

1. Upgrade Griggs Sports Complex
 - Expand dugouts & Bullpen
 - Add fencing
 - Install a storage building
 - Renovate backstop
 - Renovate all infield playing surfaces
2. Build Community Park.
 - Acquire property
 - Design park
 - Install hard-scapes, basketball goals, picnic elements, and playground toys
 - Install irrigation
 - Establish turfgrass areas
3. Balloon Park Construction
 - Install bollards
4. Upgrade Hooser Sports Complex
 - Replace unserviceable fence
 - Construct storage building
 - Renovate all infield playing surfaces
5. Upgrade skate park
 - Replace unserviceable fence
 - Add skating elements
 - Re-surface area

Department Budget Summary

FY2011/2012 Operational Highlights

- ◆ Performed pre-season field preparation of all baseball and softball fields at Hooser and Griggs Sports Complexes.
- ◆ Installed chain link fence at Washington Basketball courts.
- ◆ Completed irrigation controller upgrades in all park areas.
- ◆ Assisted in the installation and establishment of many new trees throughout common areas along multiple city thoroughfares via Keep Alamogordo Beautiful, Tree NM, and Rotary Club support.
- ◆ Assisted in periodic removal and set up of swimming pool cover at the Recreation Center pool.
- ◆ Performed pre-event setup, event coverage, and post-event cleanup for multiple public functions in City Parks including Gus Macker, the annual Wine Festival in Alameda Park, and the annual Cottonwood Festival.
- ◆ Expanded existing irrigation at Hooser Sports Complexes.
- ◆ Renovated Fields 6 at Griggs Sports Complex.
- ◆ Top-dressed sports fields at Griggs with sand.
- ◆ Provided routine daily maintenance of all park areas.
- ◆ Provided off-season tree pruning of all park areas to include a large amount of removal due to severe winter storm last year.
- ◆ Completed grow in phase of Balloon Park and opened it up for public use.
- ◆ Replaced Washington Park Sign
- ◆ Began implementing Community Services Quality of Life facility upgrades
- ◆ Repaired Pecan Blvd. Irrigation after street projects
- ◆ Supported the Fairgrounds Road construction project
- ◆ Installed Juniper median irrigation system

Department Budget Summary

Department Description

The Alameda Park Zoo was established in 1898. The site consists of an area seven acres long and one and one-half acres wide. Located in southern New Mexico, the climate biome is considered warm desert. The zoo is inhabited by native cottonwood trees, as well as non-indigenous plant species including elm, willow, palm locust, and a number of local and exotic shrubs. Public facilities include a gift shop, restrooms, playground, pavilions, picnic area, education center, and a series of exhibits housing over 265 animals.

Mission Statement

The Alameda Park Zoo provides an aesthetically pleasing naturalistic environment, which promotes education in the environmental fields of study, conservation of local and global environments, recreation, and biological research. The intended concept is to instill through audio, visual, and tactical means, a unity of non-human and human relationships. Through professional cooperation and tactics, the Alameda Park Zoo will provide the public with high standards of environmental education. This educational procedure takes place in an atmosphere that promotes environmental recreation as well as education.

Performance Measures

| <i>Performance Measures</i> | <i>FY 09/10 Actual</i> | <i>FY 10/11 Actual</i> | <i>FY 11/12 Actual</i> | <i>FY 12/13 Estimate</i> |
|--|-----------------------------------|-----------------------------------|-----------------------------------|-------------------------------------|
| Number of Exhibits | 40 | 40 | 42 | 42 |
| Number of Species | 75 | 78 | 80 | 80 |
| Number of Specimens | 265 | 271 | 285 | 285 |
| Number of Special Events | 6 | 6 | 6 | 6 |
| Increase Zoo Attendance by 2% in FY 09/10 | 59,477 | 60,000 | 65,000 | 65,000 |
| Education Programs | 8 | 9 | 9 | 9 |
| Injured animals program | 7 | 7 | 7 | 7 |
| New Exhibits | 1 | 2 | 2 | 2 |
| Endangered species | 5 | 6 | 6 | 6 |

Department Budget Summary

Budget Highlights

Budget appropriations are 12.1 percent or \$48,643 higher than the FY12 Actual Budget. The budget for salaries and benefits has increased overall 12.5 percent or \$36,460 due to a 3% cost of living increase and change in employees. There are no new budget appropriations for FY13 Capital.

| | FY07/08 | FY08/09 | FY09/10 | FY10/11 | FY11/12 | FY11/12 | FY12/13 | FY13 | Percent |
|----------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | Actual | Actual | Actual | Actual | Adjusted | Actual | Budget | Dollar Diff | Change |
| | | | | | Budget | | | From FY12 | |
| | | | | | | | | Actual | |
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 0 |
| Revenues | | | | | | | | | |
| User Fees | 57,595 | 72,099 | 67,804 | 71,722 | 71,350 | 74,391 | 71,350 | (3,041) | -4.1% |
| Miscellaneous Revenue | 26,293 | 25,522 | 25,588 | 25,580 | 25,975 | 23,324 | 26,225 | 2,901 | 12.4% |
| Total Revenues | 83,888 | 97,621 | 93,392 | 97,302 | 97,325 | 97,715 | 97,575 | (140) | -0.1% |
| Transfers | | | | | | | | | |
| Transfers In | 330,751 | 329,010 | 318,481 | 400,840 | 403,615 | 403,615 | 387,097 | (16,518) | -4.1% |
| Transfers Out | 30,672 | 33,582 | 36,604 | 36,970 | 40,695 | 40,695 | 32,416 | (8,279) | -20.3% |
| Total Net Transfers | 300,079 | 295,428 | 281,877 | 363,870 | 362,920 | 362,920 | 354,681 | (8,239) | -2.3% |
| Total Resources Available | | | | | | | | | 452,256 |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 260,956 | 277,179 | 276,277 | 269,617 | 341,009 | 291,705 | 328,165 | 36,460 | 12.5% |
| Supplies | 60,781 | 66,180 | 59,927 | 61,440 | 68,426 | 61,838 | 70,888 | 9,050 | 14.6% |
| Maintenance | 7,382 | 5,679 | 1,825 | 852 | 1,089 | 1,017 | 1,139 | 122 | 12.0% |
| Utilities | 46,952 | 35,773 | 30,488 | 31,674 | 37,856 | 36,422 | 37,960 | 1,538 | 4.2% |
| Other Services | 6,564 | 10,895 | 9,168 | 10,687 | 11,539 | 12,631 | 14,104 | 1,473 | 11.7% |
| Total Operating Cost | 382,635 | 395,706 | 377,685 | 374,270 | 459,919 | 403,613 | 452,256 | 48,643 | 12.1% |
| Capital Outlay | 0 | 0 | 0 | 80,049 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 382,635 | 395,706 | 377,685 | 454,319 | 459,919 | 403,613 | 452,256 | 48,643 | 12.1% |

Ending Cash Balance - June 30 0

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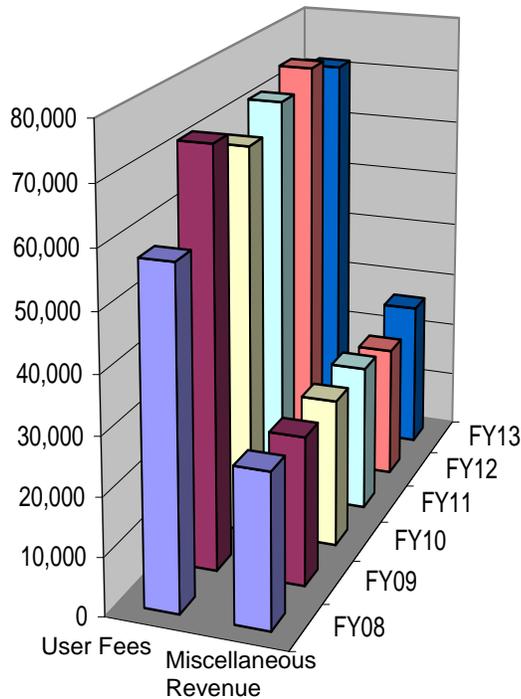
Zoo 032-6306

Department Budget Summary

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|--------------|------------------------|---|
| Fund 11 | General Fund | 387,097 | -4.09% |
| | Total | 387,097 | |

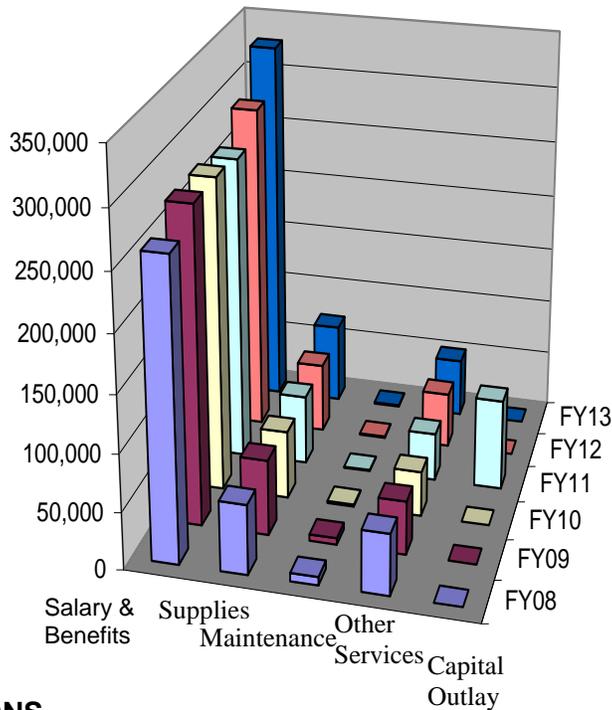
| | |
|------------------|---|
| Funded Positions | 7 |
|------------------|---|

TOTAL REVENUE ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | <u>AMOUNT</u> |
|---|---------------|
| 1 Benefit and Compensation Adjustment | 9,551 |
| 2 Management Review Office Costs | 26,909 |
| a. Supervisory Positions (1) | 1,797 |
| b. Administrative Staff (6) | <u>25,112</u> |
| 3 Adjustment in supplies and materials | 2,892 |
| 4 Increase in Maintenance | 64 |
| 5 Increase in animal feed costs | 6,158 |
| 6 Increase in Pest Control | 58 |
| 7 Adjustment in Telephone Costs and other utilities | 1,538 |
| 8 Increase in Travel & Training | 1,766 |
| 9 Decrease in Membership & Dues | (685) |
| 8 Increase in Janitorial Services | 364 |
| 9 Decrease in Professional Services for Vet Services | (868) |
| 7 Adjustment in Insurance costs | 896 |
| 7 Capital Additions/replacements | |
| 8 a. Equipment Replacement-No new equipment funded for FY13 | <u>0</u> |

TOTAL OPERATING CHANGES 48,643

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|---------------------------|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| Senior Zookeeper | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Zoo Facility Support Asst | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Zoo Gift Shop Cashier | 1 | 0.750 | 1 | 0.750 | 0 | 0.000 |
| Zoo Superintendent | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Zookeeper | 3 | 3.500 | 5 | 3.500 | 0 | 0.000 |
| Totals | 7 | 7.250 | 7 | 7.250 | 0 | 0.000 |

Goals & Objectives

To establish a premier zoological facility in Southern New Mexico showcasing a large diverse collection of plants and animals with significant education and conservation programs.

1. Maintain a diverse collection of animals, birds, reptiles, fish, Insects, and plants inside a contemporary well maintained Facility.
2. Promote Education, Conservation, Recreation, and Research through exhibits and activities.
3. Replace outdated exhibits with new contemporary exhibits.
4. Bring in new Species of animals.
5. Increase participation in Endangered Species Programs through breeding programs and species housing
6. Increase Zoo Attendance by 2% in 2012/2013

Zoo 032-6306

Department Budget Summary

FY2011/2012 Operational Highlights

- Completed construction of new Sky High Walk-through Aviary.
- Continued construction of New Desert Bayou Alligator Exhibit.
- Began planning for new Primate Exhibit and Entrance Complex.
- Increased zoo attendance.
- Maintained Accreditation and Licenses with the American Zoo & Aquarium Association, United States Department of Agriculture, United States Fish & Wildlife Service, New Mexico Department of Game & Fish.

Department Budget Summary

Department Description

The City Library provides local citizens educational, informational, and recreational resources in print and non-print formats.

Mission Statement

The mission of the Alamogordo Public Library is to provide educational, informational, and recreational resources in the form of print and non-print formats to all residents of all ages and socioeconomic backgrounds in order that they might have equal access to information representing all points of view.

Performance Measures

| <i>Performance Measures</i> | <i>FY 2010 Actual</i> | <i>FY 2011 Actual</i> | <i>FY 2012 Actual</i> | <i>FY 2013 Estimate</i> |
|---|----------------------------------|----------------------------------|----------------------------------|------------------------------------|
| Increase Library Attendance by 2% by FY12 | 143,603 | 146,748 | 149,682 | 152,675 |
| Increase Circulation (by 1% by FY13 | 251,715 | 254,232 | 256,774 | 259,341 |

Budget Highlights

With the refinancing of an existing bond, money has been requested for new carpet/flooring for the library. We are currently in the process of reviewing affordable subscription options for downloadable e-books. Staff will continue to focus on promotion and training for current services including the newly acquired automation system.

Library 032-7101

Department Budget Summary

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 0 |
| Revenues | | | | | | | | | |
| User Fees | 13,289 | 13,172 | 26,678 | 23,455 | 25,600 | 28,605 | 25,600 | (3,005) | -10.5% |
| Fines | 21,410 | 21,099 | 21,912 | 21,422 | 23,500 | 17,897 | 21,000 | 3,103 | 17.3% |
| Miscellaneous Revenue | 2,034 | 37,764 | 36,209 | 42,794 | 46,500 | 44,153 | 44,650 | 497 | 1.1% |
| Grants | 177,372 | 109,595 | 26,573 | 10,915 | 239,268 | 193,665 | 43,762 | (149,903) | -77.4% |
| Total Revenues | 214,105 | 181,630 | 111,372 | 98,586 | 334,868 | 284,320 | 135,012 | (149,308) | -52.5% |
| Transfers | | | | | | | | | |
| Transfers In | 799,944 | 839,695 | 784,749 | 765,222 | 765,222 | 1,071,349 | 998,532 | (72,817) | -6.8% |
| Transfers Out | 135,522 | 143,633 | 144,781 | 147,677 | 147,677 | 154,076 | 147,656 | (6,420) | -4.2% |
| Total Net Transfers | 664,422 | 696,062 | 639,968 | 617,545 | 617,545 | 917,273 | 850,876 | (66,397) | -7.2% |
| Total Resources Available | | | | | | | | | |
| | | | | | | | | | 985,888 |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 501,132 | 531,150 | 485,720 | 473,210 | 523,503 | 445,241 | 564,326 | 119,085 | 26.7% |
| Supplies | 178,025 | 191,163 | 187,263 | 139,977 | 218,634 | 159,168 | 222,472 | 63,304 | 39.8% |
| Maintenance | 34,286 | 29,325 | 21,897 | 21,787 | 24,339 | 18,240 | 24,387 | 6,147 | 33.7% |
| Utilities | 40,696 | 36,239 | 41,025 | 40,171 | 43,007 | 39,901 | 45,312 | 5,411 | 13.6% |
| Other Services | 32,084 | 34,831 | 32,172 | 27,099 | 35,413 | 29,191 | 36,149 | 6,958 | 23.8% |
| Total Operating Cost | 786,223 | 822,708 | 768,077 | 702,244 | 844,896 | 691,741 | 892,646 | 200,905 | 29.0% |
| Capital Outlay | 51,801 | 51,378 | 594 | 14,286 | 232,875 | 194,503 | 93,242 | (101,261) | -52.1% |
| Total Expenditures | 838,024 | 874,086 | 768,671 | 716,530 | 1,077,771 | 886,244 | 985,888 | 99,644 | 11.2% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 0 |

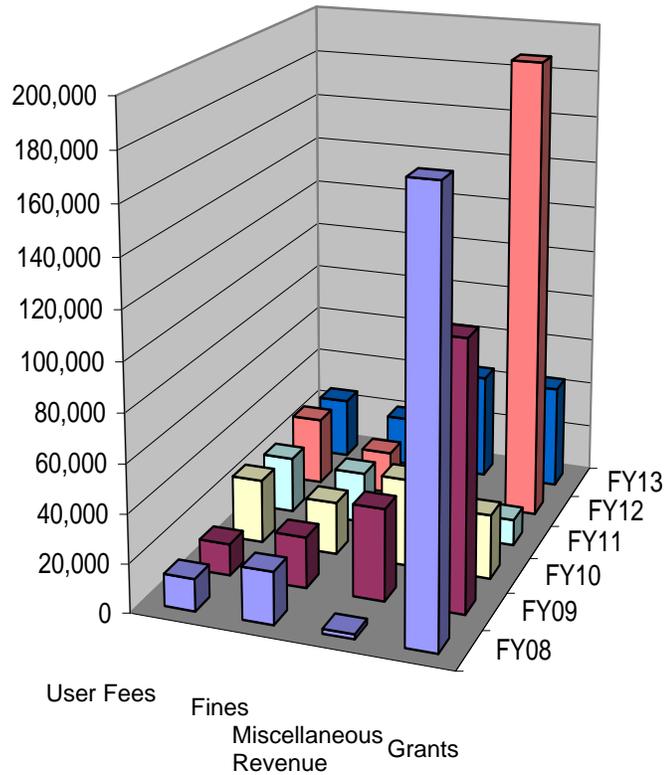
Library 032-7101

Department Budget Summary

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|------------------------|------------------------|---|
| Fund 11 | General Fund | 998,532 | 35.67% |
| Fund 32 | Community Serv/Library | 91,250 | 0.66% |
| State Grant | | 43,762 | -77.40% |
| Total | | 1,133,544 | |

Funded Positions 20

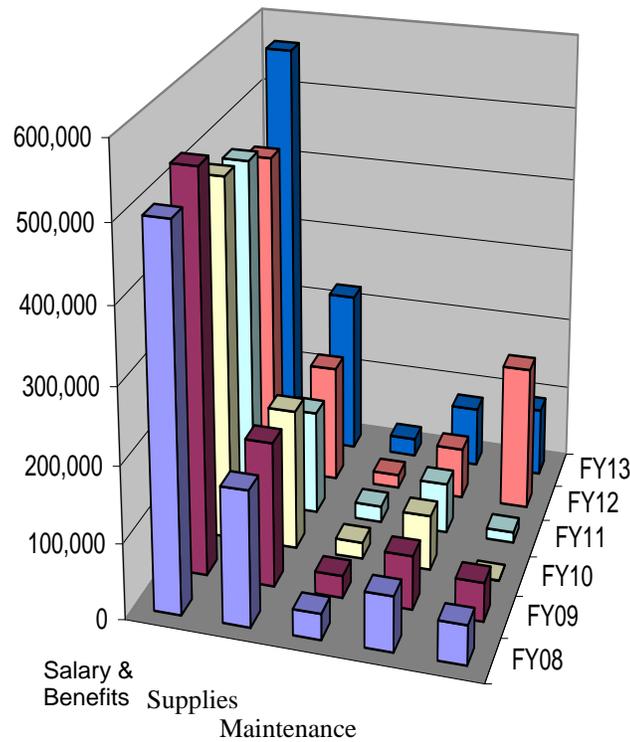
TOTAL REVENUE ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Library 032-7101

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | <u>AMOUNT</u> |
|---|------------------|
| 1 Benefit and Compensation Adjustment | 37,669 |
| 2 Management Review Office Costs | 81,416 |
| a. Supervisory Positions (1) | 54,018 |
| b. Administrative Staff (19) | <u>27,398</u> |
| 3 Adjustment in supplies and materials | 63,304 |
| 4 Increase in Office Machine & other Maintenance | 6,147 |
| 5 Adjustment in Phone Charges and Utilities | 5,411 |
| 6 Increase in Travel & Conference needs | 2,500 |
| 7 Increase in Collection Agency Fees | 100 |
| 8 Increase in Printing costs | 194 |
| 9 Increase in Contract Services for Catalog Recording | 487 |
| 10 Increase in Equipment Rental/Lease for Copiers | 1,401 |
| 11 Adjustment in Insurance Costs | 2,276 |
| 12 Capital Additions/replacements | |
| a. Library Carpet \$55,000 | <u>(101,261)</u> |

TOTAL OPERATING CHANGES

99,644

Library 032-7101

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|----------------------------|----------------|---------------|---------------|---------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| Acquisitions Clerk | 1 | 0.625 | 1 | 0.625 | 0 | 0.000 |
| Head of Circulation | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Library Assistant | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Library Clerk | 5 | 4.125 | 5 | 4.125 | 0 | 0.000 |
| Library Clerk-Children's | 1 | 0.625 | 1 | 0.625 | 0 | 0.000 |
| Library Maintenance | 1 | 0.750 | 1 | 0.750 | 0 | 0.000 |
| Library Page | 6 | 2.158 | 6 | 2.158 | 0 | 0.000 |
| Library - Cataloger | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Reference Librarian</i> | 2 | 1.926 | 2 | 1.926 | 0 | 0.000 |
| Youth Services Librarian | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Totals | 20 | 14.209 | 20 | 14.209 | 0 | 0.000 |

Goals & Objectives

1. To provide library patrons with current, accurate information, that facilitates self-education, and to provide access to books and other material covering a broad spectrum of interests. We work to include subject matter that may be otherwise less accessible to the citizens of Alamogordo.
2. To increase public awareness of the many services the Public Library has available.
3. To promote reading and education through educational programs and collaborations with local area organizations.

Department Budget Summary

FY2011/2012 Operational Highlights

- ◆ The Youth Services staff is working on reclassifying the juvenile fiction into six separate genres (Fantasy, Sci-Fi, Historical Fiction, Reality, Mystery, and Horror). This change will better match the way youth search for materials which ultimately should increase the circulation for this collection.
- ◆ The Youth Services staff is also in the process of planning and implementing programming for grades 4-7.
- ◆ The library automation system was replaced with a new system. The online catalog searching feature is more conducive to current searching trends. Patrons are now able to receive instant e-mail messages notifying them of overdue material and items on hold. There is virtually no maintenance or systems admin. processes that need to be done by staff since it is a hosted system.

Department Budget Summary

Department Description

Revenues accumulated by the State from taxes on fire and vehicle insurance companies are deposited in the Fire Protection Fund to be distributed to local public bodies for the operation, betterment, and maintenance of the local fire departments. The State Fire Marshall distributes the monies to each Fire District in the State of New Mexico, which the amount is determined by the insurance class rating of each Department. A better class is indicated by a lower rating and entitles that Department to receive more money.

Budget Highlights

Budget appropriations for FY13 are 19.7 percent or \$93,226 more than the FY12 Actual Budget. Service levels remain at FY12 levels.

The budget for supplies and capital outlay is lower in FY13 due to accumulated amount for the capital replacement program and supplies when approved by the State Fire Marshall.

The NMFA intercepts three loan payments from this payment: Fire Station, Ladder Truck and Fire Pumper, which shows a slight increase in FY13. Utilities are a little higher in FY13.

State Fire Protection Fund 033-0000

Department Budget Summary

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 246,578 |
| Revenues | | | | | | | | | |
| Grants | 354,746 | 346,648 | 419,867 | 409,261 | 421,082 | 421,082 | 401,082 | (20,000) | -4.7% |
| Miscellaneous | 8,101 | 0 | 0 | 50 | 50 | 0 | 0 | 0 | ** |
| Interest Income | 28,546 | 14,382 | 9,277 | 7,296 | 7,936 | 1,305 | 1,420 | 115 | 8.8% |
| Loan & Bond Proceeds | 0 | 196,910 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Revenues | 391,393 | 557,940 | 429,144 | 416,607 | 429,068 | 422,387 | 402,502 | (19,885) | -4.7% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 3,699 | 0 | (3,699) | -100% |
| Transfers Out | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | 0 | 0 | 0 | 0 | 0 | 3,699 | 0 | (3,699) | -100% |
| Total Resources Available | | | | | | | | | 649,080 |
| Expenditures | | | | | | | | | |
| Supplies | 106,231 | 103,392 | 125,908 | 122,697 | 144,854 | 131,095 | 95,653 | (35,442) | -27.0% |
| Maintenance | 8,071 | 10,346 | 16,649 | 30,561 | 58,710 | 55,728 | 53,000 | (2,728) | -4.9% |
| Utilities | 26,568 | 20,685 | 61,700 | 121,786 | 111,235 | 104,594 | 111,296 | 6,702 | 6.4% |
| Other Services | 12,727 | 131,618 | 185,245 | 181,858 | 188,803 | 180,666 | 188,720 | 8,054 | 4.5% |
| Total Operating Cost | 153,597 | 266,041 | 389,502 | 456,902 | 503,602 | 472,083 | 448,669 | (23,414) | -5.0% |
| Capital Improvements | 18,489 | 13,415 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Capital Outlay | 56,786 | 293,850 | 3,339 | 1,066 | 126,640 | 0 | 116,640 | 116,640 | ** |
| Total Expenditures | 228,872 | 573,306 | 392,841 | 457,968 | 630,242 | 472,083 | 565,309 | 93,226 | 19.7% |
| Ending Cash Balance - June 30 | | | | | | | | | 83,771 |

** One or more zero value fields

Reserve: 49,721
Available Balance: 34,050

State Fire Protection Fund 033-0000

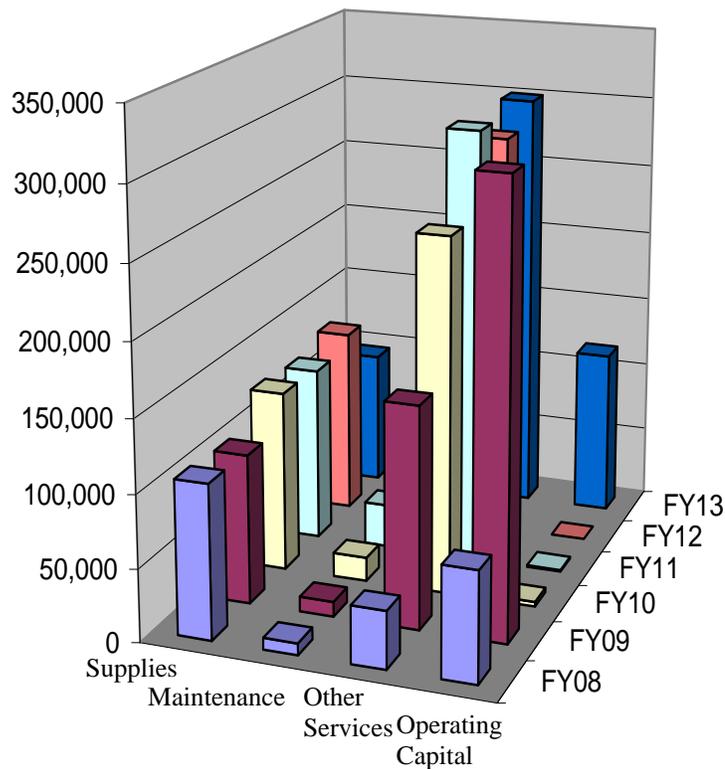
Department Budget Summary

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|----------------------|------------------------|---|
| State Fire Fund | Fire Protection Fund | 401,082 | -4.75% |
| Fund 33 | Fire Protection Fund | 164,227 | 222.01% |
| | Total | 565,309 | 19.75% |

Funded Positions

0

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



State Fire Protection Fund 033-0000

Department Budget Summary

| CHANGES FOR OPERATIONS | | AMOUNT |
|--------------------------------|--|---------------|
| 1 | Adjustment in Supplies and Materials | (35,442) |
| 2 | Decrease in Maintenance | (2,728) |
| 3 | Adjustment in expected Utilities | 6,702 |
| 4 | Increase in Training & Travel | 3,412 |
| 5 | Increase in Janitorial/Contract Services | 2,116 |
| 6 | Decrease in Insurance Costs | -1080 |
| 7 | Adjustment in Loan Payments | 3,606 |
| 8 | No new Capital Allocated | 116,640 |
| TOTAL OPERATING CHANGES | | 93,226 |

Goals & Objectives

1. Maintain I.S.O. Rating of 4
2. Equip all Fire Apparatus with AED (Automated External Defibrillator)
3. Test all Fire Apparatus Pumps

FY2011/2012 Operational Highlights

- ◆ Purchased new SCBA bottles
- ◆ Purchased equipment to bring all apparatus up to ISO standards
- ◆ Rebuilt Engine on Fleet #1295 a 19960Pierce/International Pumper
- ◆ Tested 44 air packs and Hydro-tested approximately 36 SCBA bottles

Department Budget Summary

Department Description

The Law Enforcement Fund is currently used to track expenditures and revenues from grant funding for the City of Alamogordo, Department of Public Safety. Each grant is separated in this fund by department and division to better track revenue and expenditures. Each of the grants received through this fund is explained further below.

Law Enforcement Protection

Pursuant to State Statute 29-13-3, there is created in the State Treasury, the Law Enforcement Protection Fund. Ten percent of all money received for fees, licenses, penalties and taxes from life, general casualty and title insurance is paid to the State Treasurer and credited to the Law Enforcement Protection Fund. The purpose of the Fund Act is to provide the equitable distribution of the funds to Municipal Police and County Sheriff's Departments for use in the maintenance and improvement of these departments in order to enhance the efficiency and effectiveness of law enforcement services provided.

Traffic Safety Grants

Funding is received from the New Mexico Traffic Safety Bureau. This funding is from the conviction of a DWI offender. These grant funds are to be used for equipment, overtime enforcement projects (which include underage drinking enforcement, party patrols and shoulder tap), training and prevention materials.

BJA – Justice Assistance Grant

Funding was received in FY11 for two BJA-Justice Assistance Grants. These monies were awarded based on population and Part 1 UCR reporting statistics for the past three years. One grant was from the Recovery Act Edward Byrne Memorial Justice Assistance Grant Program. The grant was awarded in the amount of \$67, 359.00 to purchase necessary supplies and upgrades to equipment.

The second grant was from the Edward Byrne Memorial justice Assistance Grant. This grant was awarded in the amount of \$16,004. The funds are to be used for community policing needs; which include neighborhood watch, DARE and participating in community events.

Law Enforcement Grant 036-0000

Department Budget Summary

Budget Highlights

Budget appropriations for expenditures in FY13 are 52.1 percent or \$62,699 more than the FY12 Actual Budget. Service levels will remain at FY12 levels.

In the operational budget, Equipment has been increased by 1.8 percent or \$398 for law enforcement equipment due to the increase in grant funding.

Summary All Grant Funding

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 27,151 |
| Revenues | | | | | | | | | |
| Grants | 198,004 | 116,478 | 118,320 | 179,800 | 183,459 | 131,037 | 158,526 | 27,489 | 21.0% |
| Miscellaneous | 0 | (246) | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Interest Income | 1,917 | 259 | 293 | 847 | 136 | 105 | 180 | 44 | 71.4% |
| Total Revenues | 199,921 | 116,491 | 118,613 | 180,647 | 183,595 | 131,142 | 158,706 | (24,889) | 21.0% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Resources Available | | | | | | | | | 185,857 |
| Expenditures | | | | | | | | | |
| *Salaries & Benefits | 88,193 | 44,992 | 46,135 | 45,716 | 44,256 | 43,346 | 43,315 | (31) | -0.1% |
| Supplies | 18,970 | 14,960 | 17,173 | 37,572 | 78,058 | 16,843 | 72,872 | 56,029 | 332.7% |
| Utilities | 475 | 500 | 495 | 495 | 500 | 495 | 500 | 5 | 1.0% |
| Other Services | 31,201 | 48,735 | 41,279 | 41,397 | 41,750 | 35,105 | 44,398 | 9,293 | 26.5% |
| Total Operating Cost | 138,839 | 109,187 | 105,082 | 125,180 | 164,564 | 95,789 | 161,085 | 65,296 | 68.2% |
| Capital Outlay | 33,839 | 23,533 | 16,601 | 16,601 | 24,595 | 24,597 | 22,000 | (2,597) | -10.6% |
| Total Expenditures | 172,678 | 132,720 | 121,683 | 141,781 | 189,159 | 120,386 | 183,085 | 62,699 | 52.1% |
| Ending Cash Balance - June 30 | | | | | | | | | 2,772 |

** One or more zero value fields

*Salary and benefits reflected within Fund 36 are overtime only.

Law Enforcement Grant 036-0000

Department Budget Summary

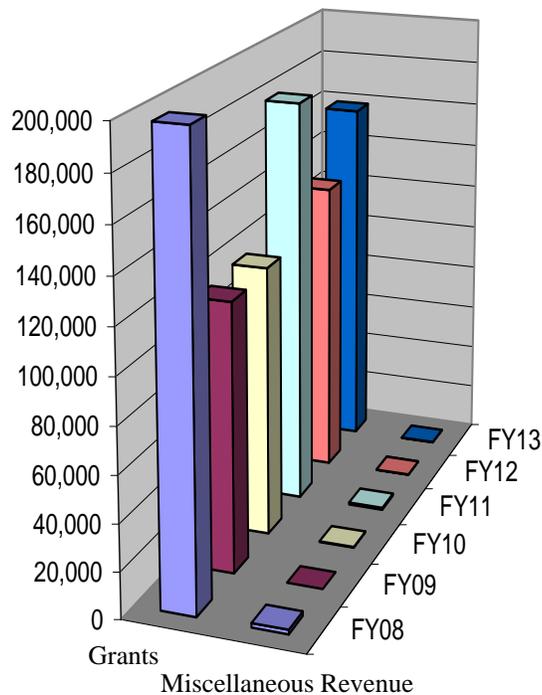
Performance Measures

- Refer to Public Safety – Police (11-4104) for performance measures and statistical data

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|-----------------------|------------------------|---|
| State Grants | Law Enforcement | 78,204 | 1.56% |
| | Law Enforcement Block | 20,322 | ** |
| | DWI/Traffic | 60,000 | 11.04% |
| Fund 36 | Law Enforcement Fund | 24,559 | 23289.52% |
| | Total | 183,085 | 39.61% |

Funded Positions 0

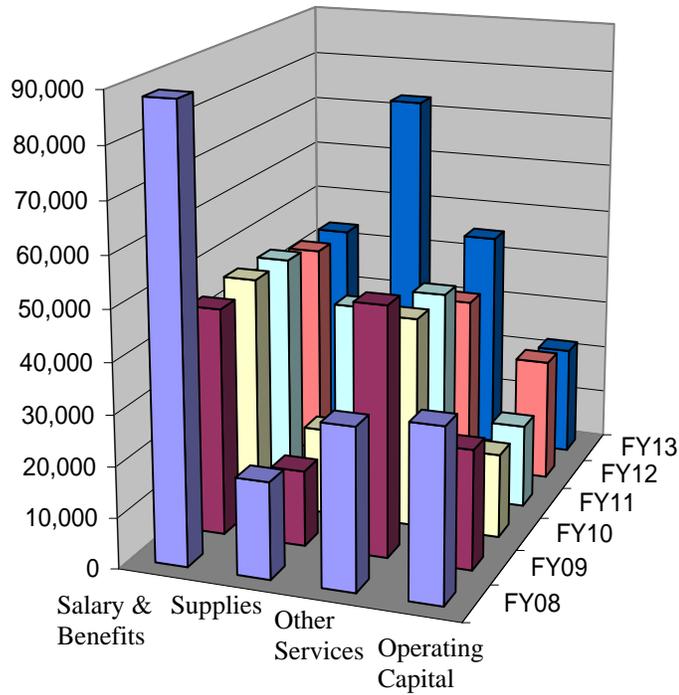
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Law Enforcement Grant 036-0000

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | <u>AMOUNT</u> |
|--|----------------|
| 1 Benefit and Compensation Adjustment | (31) |
| 2 Adjustment in supplies and materials | 544 |
| 3 Increase in In-Service Training | 8,996 |
| 4 Increase in Equipment | 55,485 |
| 5 Increase in Training & Travel | 297 |
| 6 Increase in Phone services | 5 |
| 5 Decrease in Capital for Law Enforcement Equipment & Software | <u>(2,597)</u> |

TOTAL OPERATING CHANGES 62,699

Department Budget Summary

FY2011/2012 Operational Highlights

Major Training Courses Conducted:

- Instructor Development
- IR8000 Training
- Hobbs Police Officer Certification Course
- State of NM Certification by Waiver Course
- Emergency Vehicle Operations
- Managing Police Discipline
- Interviews & Body Language
- Police Discipline
- Drug Facilitated – Sexual Assault Investigation
- NM Law Enforcement Conference
- First Line Supervisor
- Officer Survival Training
- DNA Identification, Collection & Preservation to Law Enforcement
- Basic Crisis Negotiations
- Drug Recognition Expert (DRE)
- DWI Vehicular Homicide Investigation
- Identifying & Using Digital Evidence as an Investigation Tool

Department Budget Summary

Department Description

Keep Alamogordo Beautiful is the City’s litter eradication, beautification, waste reduction and community education program. Funding is made possible from an annual grant through New Mexico Clean and Beautiful, a division of the State of New Mexico Tourism Department

Mission Statement

The mission of Keep Alamogordo Beautiful, an affiliate of Keep America Beautiful, Inc., is to serve the citizens of Alamogordo by developing and implementing effective public education and community improvement programs which enhance the quality of life in the community by instilling pride, a positive attitude and behavior change regarding natural resource conservation, littering, recycling, proper solid waste management, and beautification.

Performance Measures

| <i>Performance Measures</i> | <i>FY 09/10 Actual</i> | <i>FY 10/11 Actual</i> | <i>FY 11/12 Actual</i> | <i>FY 12/13 Estimate</i> |
|------------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-------------------------------------|
| Volunteers | 3550 | 3600 | 3600 | 3600 |
| Volunteers Hours | 11300 | 11350 | 11350 | 11350 |
| Community Cleanups | 25 | 27 | 27 | 27 |
| "Litter-Free" Events | 17 | 17 | 17 | 17 |
| Amount of Litter Picked Up-Lbs. | 200,000 | 200,000 | 200,000 | 200000 |
| Miles Cleaned Up | 410 | 410 | 410 | 410 |
| Education Presentations | 25 | 25 | 25 | 25 |
| Education Displays | 7 | 7 | 7 | 7 |
| Program Presentations | 15 | 15 | 15 | 15 |

Keep Alamogordo Beautiful 037-0000

Department Budget Summary

Budget Highlights

Budget appropriations are 72.8 percent or \$23,072 more than FY12 Actual Budget. The majority of this increase is an induction of allocation for Temp/Part Time labor. This is a state grant funded item.

| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|--------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| Beginning Cash - July 1 | | | | | | | | | 63,159 |
| Revenues | | | | | | | | | |
| Fees & Permits | 0 | 18,970 | 19,537 | 17,575 | 21,348 | 21,364 | 21,348 | (16) | -0.1% |
| User Fees | 695 | 2,010 | 700 | 0 | 0 | 0 | 0 | 0 | ** |
| Grants | 47,496 | 54,112 | 47,391 | 38,924 | 38,000 | 33,837 | 40,729 | 6,892 | 20.4% |
| Interest Income | 165 | 418 | 306 | 455 | 146 | 113 | 155 | 42 | 37.2% |
| Total Revenues | 48,356 | 75,510 | 67,934 | 56,954 | 59,494 | 55,314 | 62,232 | 6,918 | 12.5% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 3,906 | 3,832 | 2,339 | 1,744 | 2,170 | 1,300 | 2,235 | 935 | 71.9% |
| Total Net Transfers | (3,906) | (3,832) | (2,339) | (1,744) | (2,170) | (1,300) | (2,235) | (935) | 71.9% |
| Total Resources Available | | | | | | | | | 123,156 |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 13,688 | 21,880 | 24,192 | 10,543 | 35,286 | 12,692 | 23,205 | 10,513 | 82.8% |
| Supplies | 31,842 | 35,039 | 19,118 | 20,071 | 22,240 | 11,263 | 21,816 | 10,553 | 93.7% |
| Maintenance | 0 | 0 | 0 | 0 | 218 | 0 | 225 | 225 | ** |
| Other Services | 6,286 | 8,121 | 9,864 | 8,638 | 9,500 | 7,719 | 9,500 | 1,781 | 23.1% |
| Total Operating Cost | 51,816 | 65,040 | 53,174 | 39,252 | 67,244 | 31,674 | 54,746 | 23,072 | 72.8% |
| Capital Outlay | 0 | 6,090 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 51,816 | 71,130 | 53,174 | 39,252 | 67,244 | 31,674 | 54,746 | 23,072 | 72.8% |
| Ending Cash Balance - June 30 | | | | | | | | | 68,410 |

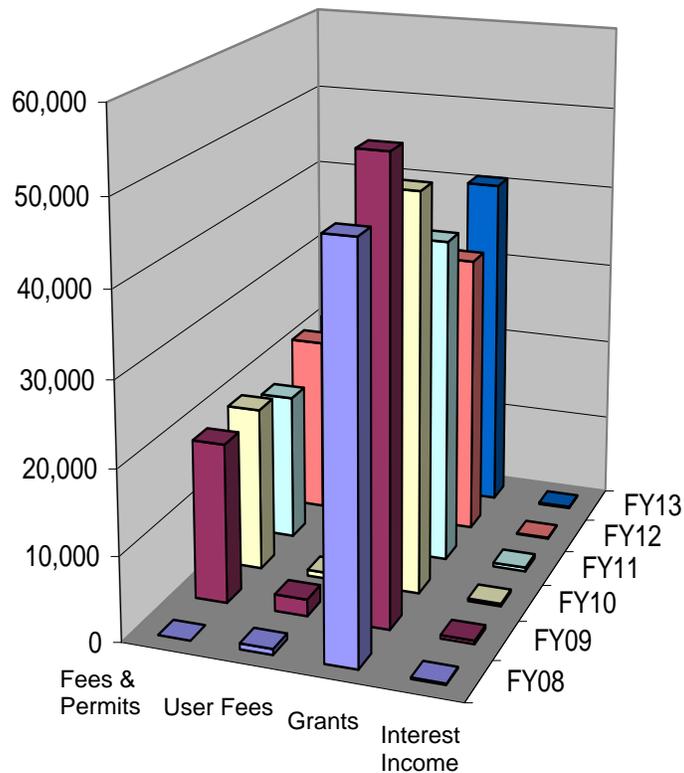
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Keep Alamogordo Beautiful 037-0000

Department Budget Summary

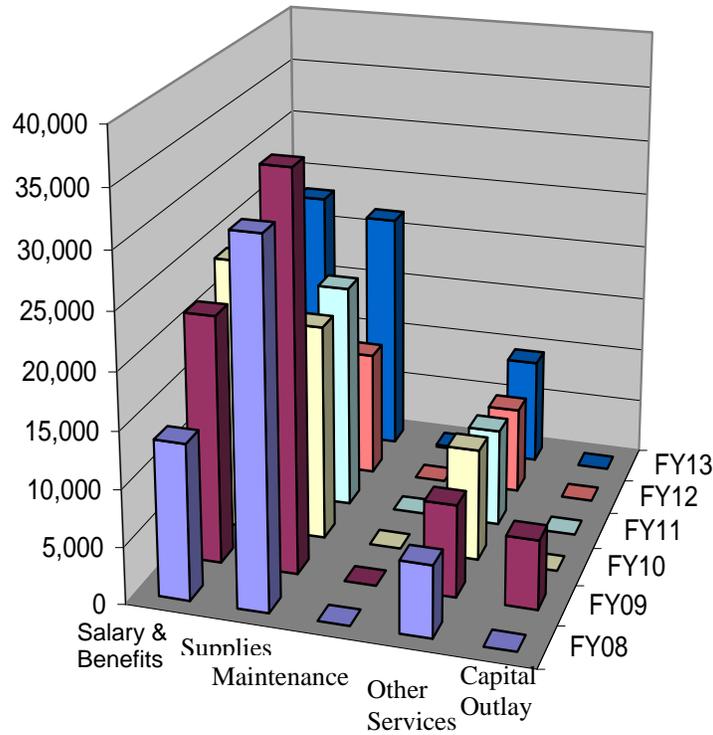
| <u>RESOURCES FOR BUDGET</u> | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|------------------------|---|
| State Beautification Grant | 40,729 | 20.37% |
| Clean Up Fees | 21,348 | -0.07% |
| Fund 37 | 155 | 37.17% |
| Total | 62,232 | |
| Funded Positions | 14 | |

TOTAL REVENUES BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | | <u>AMOUNT</u> |
|--------------------------------|---|----------------------|
| 1 | Benefit and Compensation Adjustment | 2,215 |
| 2 | Management Review Office Costs | 8,298 |
| a. | Administrative Staff (14) | <u>8,298</u> |
| 3 | Increase in KAB Supplies | 6,242 |
| 4 | Increase in Supplies & Materials | 4,311 |
| 4 | Increase in Training & Travel | 895 |
| 5 | Adjustment in Communication Maintenance | <u>225</u> |
| 6 | Increase in Graffiti Eradication | 886 |
| TOTAL OPERATING CHANGES | | <u>23,072</u> |

Keep Alamogordo Beautiful 037-0000

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|------------------------|----------------|--------------|---------------|--------------|-------------------|------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| Beautification Intern | 1 | 0.500 | 1 | 0.500 | 0 | 0.000 |
| Beautification Workers | 13 | 1.457 | 13 | 1.457 | 0 | 0 |
| Totals | 14 | 1.957 | 14 | 1.957 | 0 | 0 |

Goals & Objectives

1. Continue to provide education of natural resource conservation through the planting of low water use trees, plants and shrubs throughout the City.
2. Continue to promote two annual events: the national "Great American Cleanup" to cleanup our neighborhoods and community, the state litter awareness and cleanup "Toss No Mas" in conjunction with the Adopt-a-Highway program, as well as numerous other smaller community awareness events throughout the year. Increase Great American Clean-up Kick-Off participation to 400 volunteers for the event and 2000 volunteers for the 3 month event, increase Toss No Mas litter picked up annually.
3. Continue community improvement of parkways and medians with emphasis on low-water usage. Landscape medians within the City of Alamogordo as funds and staffing allow.
4. Continue to focus on improving current programs annually
5. Continue to increase Cigarette Butt litter awareness through the Cigarette Litter Prevention Program.
6. Continue to focus on local merchant participation in KAB programs. Increase merchant participation sponsoring KAB events.
7. Attend Annual KAB Convention.

FY2011/2012 Operational Highlights

- ◆ Maintained national Keep America Beautiful Affiliate good standing
- ◆ Continuing the KAB Board
- ◆ Beautification of Tennis Court landscaping.
- ◆ Increased youth volunteer groups and funding toward them to further engage the citizens and the youth of the City of Alamogordo in Keeping it Beautiful.
- ◆ Litter Index is still at 1.0, of "No Litter".
- ◆ Successful completion of Christmas tree pickup program.

Department Budget Summary

FY2011/2012 Operational Highlights Cont.

- ◆ Beautification of the South Scenic Pedestrian Pavilion.
- ◆ Successfully completed all scheduled litter removal events, including Gus Macker tournament, Annual Cottonwood Festival, and the Annual Wine Festival.
- The Litter Index uses a four-point scoring system to estimate the presence of litter in an area to be scored. The areas will be rated by the amount of litter observed giving them a score as follows:
 - 1 represents - “No Litter”
 - 2 represents - “Slightly Littered”
 - 3 represents - “Littered”
 - 4 represents - “Extremely Littered”

Department Budget Summary

Department Description

In 1990, the State Legislature acted to create the Traffic Safety education and enforcement fund by attaching a \$3.00 fee to each penalty assessment and traffic conviction under the State Motor Vehicle Code.

On January 18, 2008, this fee was increased to \$8.00. These monies are used for public outreach programs and education activities, as well as, law enforcement needs to promote traffic safety in our area.

Budget Highlights

Budget appropriations for FY13 are 20.2 percent or \$7,645 more than the FY12 Actual Budget. Service levels remain at FY12 levels. Equipment and Capital Outlay increased due to costs of supplies needed for traffic enforcement.

Traffic Safety Fund 038-0000

Department Budget Summary

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|--|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 62,091 |
| Revenues | | | | | | | | | |
| Fines | 36,048 | 42,688 | 44,891 | 35,706 | 45,000 | 37,137 | 38,000 | 863 | 2.3% |
| Miscellaneous | 0 | 0 | 0 | 681 | 0 | 0 | 0 | 0 | ** |
| Interest Income | 1,958 | 1,100 | 858 | 526 | 155 | 117 | 135 | 18 | 15.4% |
| Total Revenues | 38,006 | 43,788 | 45,749 | 36,913 | 45,155 | 37,254 | 38,135 | 881 | 2.4% |
| Total Resources Available | | | | | | | | | |
| | | | | | | | | | 100,226 |
| Expenditures | | | | | | | | | |
| Supplies | 10,454 | 10,506 | 9,078 | 10,297 | 10,500 | 8,999 | 14,500 | 5,501 | 61.1% |
| Maintenance | 853 | 963 | 323 | 552 | 1,000 | 500 | 1,000 | 500 | 100.0% |
| Total Operating Cost | 11,307 | 11,469 | 9,401 | 10,849 | 11,500 | 9,499 | 15,500 | 6,001 | 63.2% |
| Capital Outlay | 8,186 | 16,319 | 45,119 | 28,790 | 28,359 | 28,356 | 30,000 | 1,644 | 5.8% |
| Total Expenditures | 19,493 | 27,788 | 54,520 | 39,639 | 39,859 | 37,855 | 45,500 | 7,645 | 20.2% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 54,726 |

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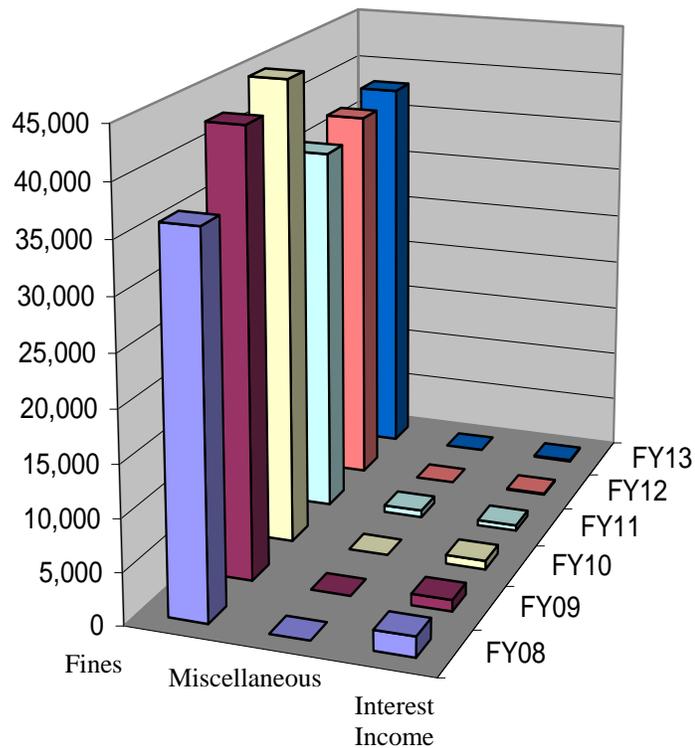
Traffic Safety Fund 038-0000

Department Budget Summary

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|---------------------|------------------------|---|
| Fund 38 | Traffic Safety Fund | 45,500 | 20.19% |
| Total | | 45,500 | 20.19% |

Funded Positions 0

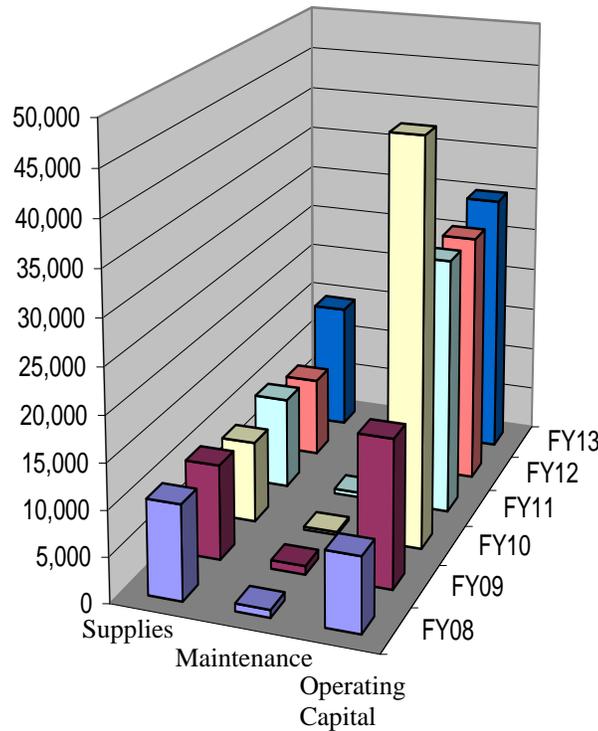
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Traffic Safety Fund 038-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

- 1 Increase in Capital for Law Enforcement Equipment
- 2 Increase in Law Enforcement Supplies
- 3 Increase for Maintenance of Equipment

| AMOUNT | |
|---------------|-------|
| | 1,644 |
| | 5,501 |
| | 500 |

TOTAL OPERATING CHANGES

| |
|--------------|
| 7,645 |
|--------------|

FY2011/2012 Operational Highlights

- For calendar year 2011
 - Investigated 943 motor vehicle accidents
 - Issued 8,038 Municipal traffic citations
 - Arrested 133 individuals for DWI

1984 Gross Receipts (Streets/Drainage) 042-0000

Department Budget Summary

Department Description

The 1984 Gross Receipts Tax Fund accounts for a one-quarter of one percent Municipal Gross Receipts Tax option enacted by Ordinance 891, effective in 1984 and amended in 1993 to be used for road and street repairs and maintenance, flood control measures, street lighting, drainage system repairs, rehabilitation, maintenance and weed control, and weed abatement.

This gross receipts tax revenue has been pledged and pays (by transfer) the debt service for the 2000 Flood Control Gross Receipts Tax Revenue Bond and the 2008 NMFA Loan obligation. This fund also transfers operational costs to the Transportation Fund (44) for street, weed and drainage maintenance and capital.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|--------------------|-------------------|--------------------|--------------------|-------------------------------|--------------------|--------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 1,919,014 |
| Revenues | | | | | | | | | |
| Gross Receipts 1/4% | 0 | 1,425,520 | 1,462,830 | 1,560,528 | 1,514,273 | 1,521,241 | 1,529,415 | 8,174 | 0.5% |
| Interest Income | 74,701 | 21,636 | 22,760 | 19,679 | 6,047 | 4,153 | 5,700 | 1,547 | 37.3% |
| Total Revenues | 74,701 | 1,447,156 | 1,485,590 | 1,580,207 | 1,520,320 | 1,525,394 | 1,535,115 | 9,721 | 0.6% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 0 | 3,045,078 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 2,195,846 | 951,246 | 1,500,389 | 4,316,861 | 1,989,050 | 1,096,250 | 2,254,702 | 1,158,452 | 105.7% |
| Total Net Transfers | (2,195,846) | (951,246) | (1,500,389) | (1,271,783) | (1,989,050) | (1,096,250) | (2,254,702) | (1,158,452) | 105.7% |
| | | | | | | | | 0 | ** |
| Total Resources Available | | | | | | | | | |
| | | | | | | | | | 1,199,427 |
| Expenditures | | | | | | | | | |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 1,199,427 |

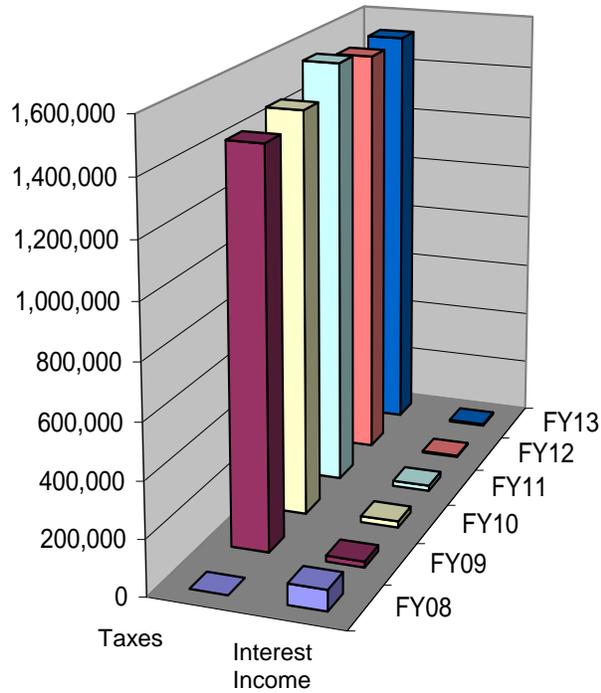
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1984 Gross Receipts (Streets/Drainage) 042-0000

Department Budget Summary

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|--------------------------|------------------------|---|
| Fund 42 | Gross Receipts 1/4% | 1,529,415 | 0.54% |
| Fund 42 | 1984 Gross Receipts 1/4% | 5,700 | 37.25% |
| Total | | 1,535,115 | 0.64% |
| Funded Positions | | 0 | |

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Transportation Fund 044-0000

Department Budget Summary

Department Description

This fund was established to account for the one-cent gasoline tax revenues earmarked for local street and bridge capital items. The Gas Tax Reserve comes from the excise tax of gasoline sales in the City of Alamogordo.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|--------------------|--|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 4,419,884 |
| Revenues | | | | | | | | | |
| Taxes & Fees | | | | | | | | | |
| Muni Infrastruct GRT .0625 | 376,667 | 356,380 | 365,708 | 390,132 | 378,568 | 380,310 | 382,353 | 2,043 | 0.5% |
| 04 Gross Receipts 1/4% | 0 | 239,790 | 1,462,830 | 1,560,528 | 1,514,273 | 1,521,241 | 0 | (1,521,241) | -100% |
| Fees & Permits | 3,614 | 1,895 | 1,945 | 5,815 | 1,500 | 4,250 | 1,500 | (2,750) | -64.7% |
| State Shared Fees | | | | | | | | 0 | ** |
| Gasoline Taxes | 474,019 | 509,903 | 463,022 | 452,991 | 447,889 | 454,935 | 450,128 | (4,807) | -1.1% |
| Auto Licenses | 148,589 | 158,024 | 129,485 | 156,489 | 144,360 | 150,169 | 144,431 | (5,738) | -3.8% |
| Grants | 385,767 | 1,224,848 | 3,017,322 | 610,476 | 1,353,299 | 154,961 | 595,254 | 440,293 | 284.1% |
| Interest Income | 36,064 | 11,220 | 22,871 | 41,648 | 15,493 | 11,288 | 13,050 | 1,762 | 15.6% |
| Miscellaneous Revenue | 344,533 | 418,820 | 463,043 | 358,092 | 3,867 | 4,883 | 0 | (4,883) | -100% |
| Total Revenues | 1,769,253 | 2,920,880 | 5,926,226 | 3,576,171 | 3,859,249 | 2,682,037 | 1,586,716 | (1,095,321) | -40.8% |
| Transfers | | | | | | | | | |
| Transfers In | 2,170,416 | 2,575,428 | 2,342,189 | 769,498 | 2,443,820 | 727,125 | 2,473,879 | 1,746,754 | 240.2% |
| Transfers Out | 228,949 | 389,679 | 209,300 | 257,640 | 189,096 | 170,548 | 3,951,875 | 3,781,327 | 2217.2% |
| Total Net Transfers | 1,941,467 | 2,185,749 | 2,132,889 | 511,858 | 2,254,724 | 556,577 | (1,477,996) | (2,034,573) | -365.6% |
| Total Resources Available | | | | | | | | | |
| | | | | | | | | | 4,528,604 |
| Expenditures | | | | | | | | | |
| NonDepartmental | 68,706 | 73,524 | 78,766 | 73,408 | 98,529 | 72,310 | 144,217 | 71,907 | 99.4% |
| Public Works Admin | 148,931 | 233,378 | 231,924 | 237,808 | 153,881 | 148,651 | 139,317 | (9,334) | -6.3% |
| Street Maintenance | 1,168,482 | 1,137,316 | 1,155,324 | 1,173,695 | 1,441,371 | 944,593 | 1,572,396 | 627,803 | 66.5% |
| Weed & Drainage | 194,500 | 186,829 | 232,472 | 179,050 | 30,468 | 30,468 | 0 | (30,468) | -100% |
| Street Maint. Program Projects | 1,316,428 | 14,083 | 100,997 | 52,309 | 2,627,512 | 477,908 | 15,000 | (462,908) | -96.9% |
| Projects | 323,313 | 3,448,849 | 4,637,311 | 829,874 | 4,904,024 | 1,208,360 | 1,821,042 | 612,682 | 50.7% |
| Total Expenditures | 3,220,360 | 5,093,979 | 6,436,794 | 2,546,144 | 9,255,785 | 2,882,290 | 3,691,972 | 809,682 | 28.1% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 836,632 |

* 04 GRT Moved To Fund 109 FY2013

Transportation Fund 044-0000

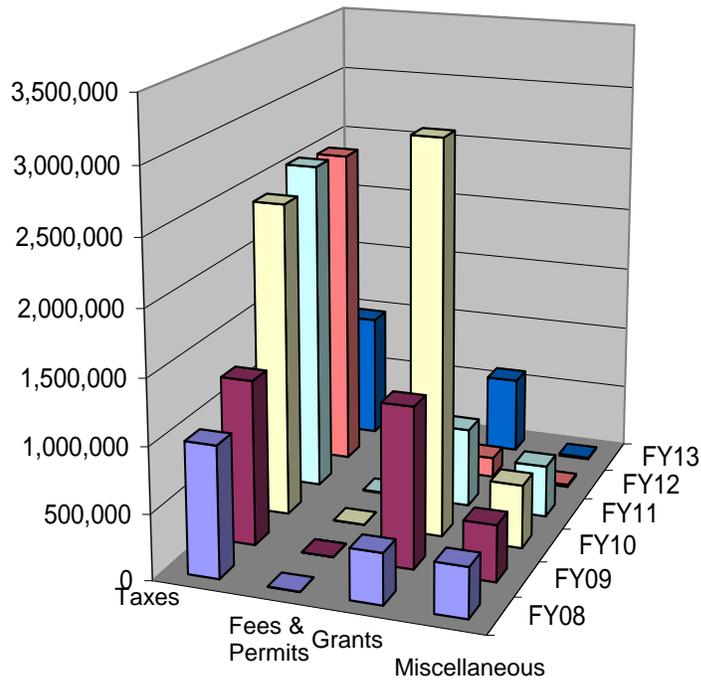
Department Budget Summary

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|----------------|------------------------|---|
| Munic Infrastructure.0625 | Transportation | 382,353 | 0.54% |
| 04 GRT 1/4% | Transportation | 0 | -100.00% |
| Gasoline Tax | Transportation | 450,128 | -1.06% |
| Auto Licenses 10% | Transportation | 144,431 | -3.82% |
| State Grant | Transportation | 281,305 | -89.2% |
| Federal Grant | Transportation | 313,949 | -60.3% |
| Fund 44 | Transportation | 14,550 | -28.75% |
| Total | | 1,586,716 | -40.84% |

Funded Positions

13

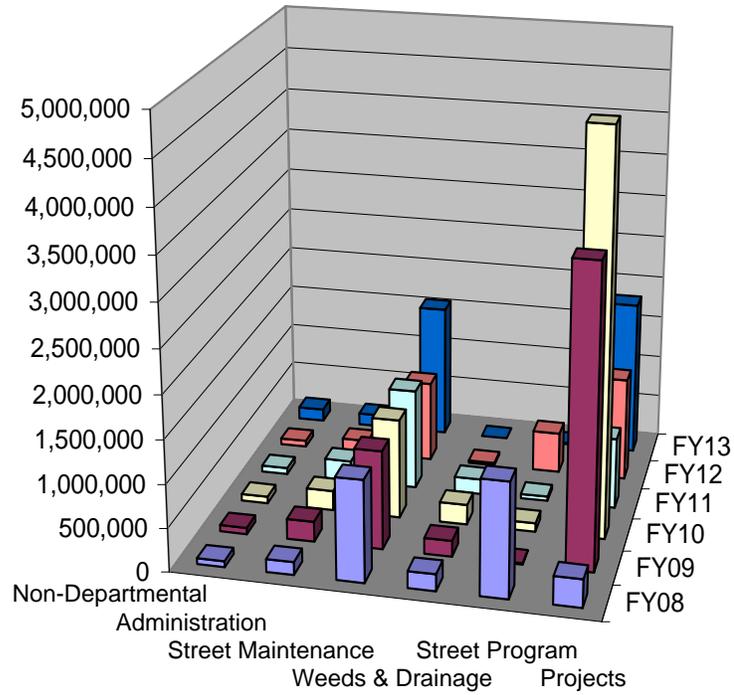
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Transportation Fund 044-0000

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Transportation Non-Departmental 044-2400

Department Budget Summary

Department Description

Zia Therapy Center, Inc. provides the Z-Trans Public Transportation Service throughout the Alamogordo, Holloman Air Force Base, Mescalero, La Luz, and Tularosa areas by running four bus routes per day: the Cottonwood Route, Stealth Route, Mescalero Route, and Para-Transit. Each route runs several times per day, Monday through Friday. The para-transit service is for disabled citizens. It is operated on a demand-response basis to anywhere within Alamogordo.

The bus routes are updated and changed periodically, responding to the needs of the community. Z-Trans were awarded the New Mexico Department of Transportation's Public Transit Provider of the Year Award in 2004.

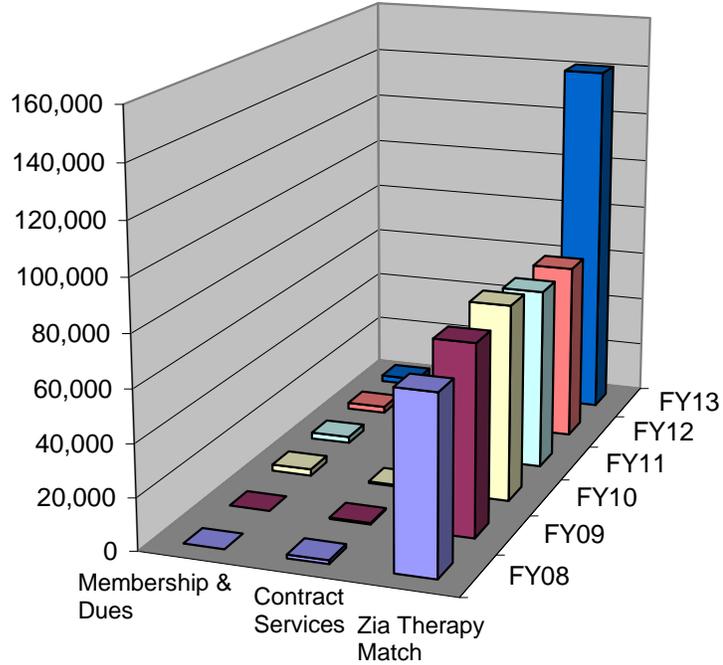
To supplement these transportation services, both public and para-transit, the City of Alamogordo currently provides up to a 50% match for operating expenses and up to a 20% match for administrative costs, based on a budget amount that is adjusted each year.

| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| Membership & Dues | 0 | 0 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 0 | 0.0 |
| Contract Services | 1,431 | 576 | 578 | 576 | 606 | 508 | 605 | 97 | 19.1' |
| Zia Therapy Match | 67,275 | 72,948 | 75,688 | 70,332 | 95,423 | 69,302 | 141,112 | 71,810 | 103.6' |
| Total Expenditures | 68,706 | 73,524 | 78,766 | 73,408 | 98,529 | 72,310 | 144,217 | 71,907 | 99.4' |

Transportation Non-Departmental 044-2400

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

Department Description

The Public Works Administrative Department is responsible for the management of eight divisions including Engineering, GIS, Public Works Inspectors, Fleet Maintenance, Facility Maintenance, and Streets, Weed & Drainage. Additionally, we operate the Convenience Center and the Landfill. We also manage the service contract with Southwest Disposal for the collection of municipal solid waste within the corporate limits of the City. The allocations of expenditures within this department are those directly related to the operations of the Transportation Fund.

Mission Statement

The Public Works Department mission is to support and enhance a high quality of life for the City's residents, businesses and visitors by providing well planned, environmentally sensitive, cost effective infrastructure and services to promote public health, personal safety, transportation, economic growth and civic vitality. We are committed to the planning and implementation of the policies, goals, and objectives as established by the City Commission and City Manager. It is our inherent duty to preserve and protect the City's major investment in its infrastructure so that we may realize the maximum possible benefit of its intended purpose. This mission is accomplished through the prudent use of resources, technology, innovations, teamwork and coordination with other service providers in the City.

Performance Measures

| |
|--|
| <p><i>Performance Measures</i></p> <p>The Public Works Department's performance is the collective accomplishments of the various operations that we manage. These accomplishments have already been noted elsewhere under each division.</p> <p>Our challenge in administration is to provide the leadership and the work environment that allows each employee to perform at their maximum potential service to the community. By doing so, we ensure an overall successful Department operation. To this extent, I believe that we have been relatively successful and will continue to be in the future.</p> |
|--|

Public Works Administration 044-5103

Department Budget Summary

Budget Highlights

The budget for salaries and benefits has decreased because the Assistant City Manager’s portion is no longer budgeted in this area. There was a reorganization of the transportation department in FY12 that is being partially reversed.

| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|---|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| <i>Expenditures-Public Works Administration</i> | | | | | | | | | |
| Salaries & Benefits | 135,952 | 225,182 | 225,010 | 221,183 | 145,830 | 142,642 | 131,336 | (11,306) | -7.9% |
| Supplies | 1,295 | 1,465 | 2,215 | 2,051 | 1,350 | 632 | 1,175 | 543 | 85.9% |
| Maintenance | 877 | 1,993 | 723 | 646 | 150 | 141 | 150 | 9 | 6.4% |
| Utilities | 1,742 | 1,860 | 2,334 | 2,050 | 2,334 | 2,154 | 2,457 | 303 | 14.1% |
| Other Services | 1,480 | 2,343 | 1,642 | 2,069 | 4,217 | 3,082 | 4,199 | 1,117 | 36.2% |
| Total Operating Cost | 141,346 | 232,843 | 231,924 | 227,999 | 153,881 | 148,651 | 139,317 | (9,334) | -6.3% |
| Capital Outlay | 7,585 | 535 | 0 | 9,809 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 148,931 | 233,378 | 231,924 | 237,808 | 153,881 | 148,651 | 139,317 | (9,334) | -6.3% |

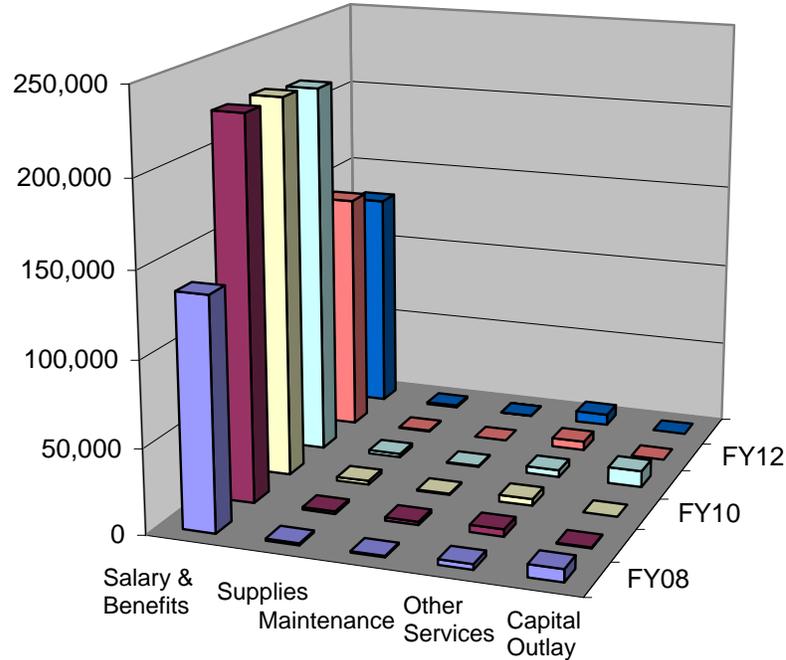
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| <u>RESOURCES FOR BUDGET</u> | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|------------------------|---|
| Fund 44 Transportation | <u>139,317</u> | <u>-6.28%</u> |
| Total | <u>139,317</u> | <u>-6.28%</u> |

Funded Positions 2

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | <u>AMOUNT</u> |
|--|----------------------|
| 1 Benefit and Compensation Adjustment | 4,590 |
| 2 Management Review Office Costs | (15,896) |
| a. Supervisory Positions (2) | (15,896) |
| b. Administrative Staff (0) | <u>0</u> |
| 3 Increase in Supplies | 543 |
| 4 Adjustment in Telephone & Utility Allocation | 303 |
| 5 Increase in Copier Charges | 24 |
| 6 Increase in Insurance | 277 |
| 7 Increase in Training and Travel | 816 |
| 8 Increase in Maintenance | 9 |
| 9 No new capital allocated | <u>0</u> |

TOTAL OPERATING CHANGES **(9,334)**

Public Works Administration 044-5103

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|-----------------------------------|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| <i>Assistant City Manager</i> | 1 | 0.340 | 1 | 0.340 | 0 | 0.000 |
| <i>Public Works/City Engineer</i> | 1 | 0.850 | 1 | 0.850 | 0 | 0.000 |
| Totals | 2 | 1.190 | 2 | 1.190 | 0 | 0.000 |

Goals & Objectives

1. Continue to provide professional service and support to all city departments.

FY2011/2012 Operational Highlights

- ◆ Highlights listed under Individual Divisions of Public Works

Department Budget Summary

Department Description

This division is responsible for street and alley maintenance, and drainage channel and related structure maintenance. This includes pothole repair, sign installation and maintenance, street striping and pavement marker installation, alley maintenance, street sweeping, hazardous materials cleanup. Additionally, it is responsible for weed and mosquito control, graffiti eradication, culvert and drain maintenance and repair, spillway construction and maintenance.

Mission Statement

Our mission is to provide unparalleled service by fostering an organizational environment that encourages a commitment to teamwork and to the efficient delivery of quality municipal services to all of our citizens. To strive to be consistent in the efficient and effective maintenance of our streets, alley and any other area entrusted to this department, ensuring quality and safety for our citizens.

Performance Measures

| <i>Performance Measures</i> | <i>FY 11/12 Actual</i> | <i>FY 12/13 Estimate</i> |
|---|-------------------------------|---------------------------------|
| Complete 100% of all work order request for Drainage Maintenance. | 396 | 200 |
| Complete 100% of all work order request for Street Marking and Signs | 1084 | 1100 |
| Repair 100% of all work order request for Alley and Dirt Street Maintenance | 250 | 150 |

Public Works Street and Drainage 044-5203

Department Budget Summary

Budget Highlights

The Streets Division will be recapturing four workers from the Utilities Department that were transferred earlier this year. Many of the line items show an increase over last years expenditures because of the additional personnel and costs associated thereto. In the operational budget, increased fuel costs are reflected in the proposed budget because of economic indicators. Increase in Street Maintenance line because of increased activity due to pulverize and re-pavement of streets. Increase in NMDOT safety and equipment training for key personnel and returning workers.

| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|--|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| <i>Expenditures-Street Maintenance</i> | | | | | | | | | |
| Salaries & Benefits | 521,995 | 539,564 | 539,963 | 591,630 | 610,375 | 408,501 | 599,681 | 191,180 | 46.8% |
| Supplies | 79,655 | 84,020 | 106,307 | 78,876 | 89,535 | 81,624 | 108,998 | 27,374 | 33.5% |
| Maintenance | 169,285 | 106,066 | 110,215 | 98,897 | 109,450 | 95,703 | 138,515 | 42,812 | 44.7% |
| Utilities | 339,783 | 273,641 | 315,634 | 291,598 | 300,830 | 317,728 | 315,823 | (1,905) | -0.6% |
| Other Services | 23,313 | 24,971 | 26,226 | 24,579 | 29,367 | 23,377 | 30,382 | 7,005 | 30.0% |
| Total Operating Cost | 1,134,031 | 1,028,262 | 1,098,345 | 1,085,580 | 1,139,557 | 926,933 | 1,193,399 | 266,466 | 28.7% |
| Capital Outlay | 34,451 | 109,054 | 56,979 | 88,115 | 301,814 | 17,660 | 378,997 | 361,337 | 2046.1% |
| Total Expenditures | 1,168,482 | 1,137,316 | 1,155,324 | 1,173,695 | 1,441,371 | 944,593 | 1,572,396 | 627,803 | 66.5% |

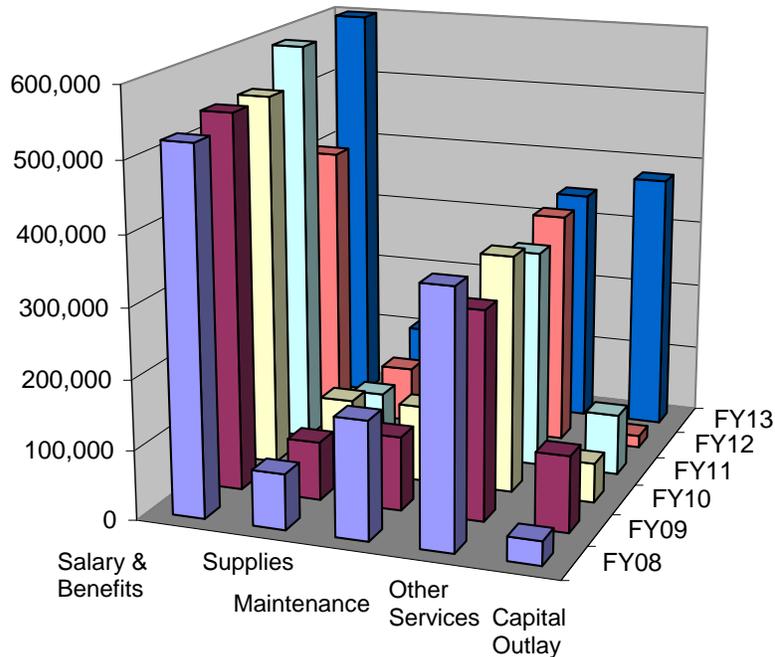
| RESOURCES FOR BUDGET | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|------------------------|---|
| Fund 44 Transportation | 1,572,396 | 66.46% |
| Total | 1,572,396 | 66.46% |

Funded Positions 12

Public Works Street and Drainage 044-5203

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | <u>AMOUNT</u> |
|--|-----------------------|
| 1 Benefit and Compensation Adjustment | 86,090 |
| 2 Management Review Office Costs | 105,090 |
| a. Supervisory Positions (1) | 2,035 |
| b. Administrative Staff (11) | <u>103,055</u> |
| 3 Increase in Supplies and Materials for added employees | 27,374 |
| 4 Increase in Maintenance for added employees | 42,812 |
| 5 Adjustment in Telephone and Utility Allocation | (1,905) |
| 6 Increase in Travel & Conf needs | 3,679 |
| 7 Increase in Equipment Rental/Lease | 344 |
| 7 Increase in Insurance | 2,982 |
| 8 Capital Additions/replacements | |
| a. Tractor and Boom Mower \$125,000 | <u>361,337</u> |
| TOTAL OPERATING CHANGES | <u>627,803</u> |

Public Works Street and Drainage 044-5203

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|---|----------------|---------------|---------------|---------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| <i>Infrastructure Maintenance Manager</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Laborer/Grande 2</i> | 3 | 3.000 | 3 | 3.000 | 0 | 0.000 |
| <i>Light Equipment Operator</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Street Maintenance Worker II</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Street Maintenance Worker III</i> | 3 | 3.000 | 3 | 3.000 | 0 | 0.000 |
| <i>Street Maintenance Worker IV</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Weed/Drainage Laborer - Seasonal</i> | 2 | 2.000 | 2 | 2.000 | 0 | 0.000 |
| Totals | 12 | 12.000 | 12 | 12.000 | 0 | 0.000 |

Frozen Positions: Street Maintenance Worker II

Goals & Objectives

1. Protect and extend the life of the City's streets with proper maintenance and re-construction
2. Maintain an effective and efficient drainage maintenance program
3. Provide warnings and guidance needed for the safe, uniform and efficient operation of all elements of the traffic stream including pedestrian and ADA.
4. Continue an effective and efficient graffiti eradication program
5. Aggressively control mosquito larva during the mosquito season
6. Sustain an aggressive weed control program within the drainage channels, city owned property, and right-of-ways
 - There are approximately 195 miles of maintained streets within the city limits
 - There are approximately 125 miles of maintained alleys within the city limits
 - There are approximately 31 miles of maintained drainage channels
 - There are 6 major Drainage Retention Basins

Department Budget Summary

FY2011/2012 Operational Highlights

- ◆ Maintained a quick response time on Pothole Patches minimizing tort claims
- ◆ Supported Fleet Maintenance with transport of various equipment to repair facilities in El Paso and Albuquerque
- ◆ Supported the Bonito Lake Campground by maintaining the campground roads
- ◆ Successfully accomplished an aggressive graffiti eradication program
- ◆ Successfully accomplished an aggressive weed control program
- ◆ Successfully accomplished an aggressive mosquito larva control program
- ◆ Installed oversize Median Street Name signage to new MUTCD standards
- ◆ Reconstructed 25th St from Lawrence to White Sands.
- ◆ Striped S. Florida Av with 3M Tape from 1st St to Panorama
- ◆ Striped 15th St with 3M Tape from N. Scenic Dr to College
- ◆ Striped 18th St with 3m Tape from N. Scenic Dr to Washington
- ◆ Striped the Parking Lot and Airplane Tie Down Area at the Airport
- ◆ Continued dredging work on the Washington St. Canal from 14th St to 18th St
- ◆ Cleaned various drainage channels throughout the City
- ◆ Cleaned drainage way at White Sands (10th & 11th Streets)

Department Budget Summary

Department Description

This division is responsible for the maintenance of all drainage channels and related structures. Additionally, it is responsible for weed and mosquito control, graffiti eradication, culvert and drain maintenance and installation, soil stabilization, spillway construction and maintenance and tree trimming.

Mission Statement

Our primary mission is to maintain the city's storm drainage system. By doing so we reduce the danger of property damage to the drainage system, community and keep the cost of flood insurance to a minimum.

Budget Highlights

This department was eliminated in FY12.

Public Works Drainage/Weed Maintenance 044-5303

Department Budget Summary

| <i>BUDGET SUMMARY</i> | <i>FY07/08</i> | <i>FY08/09</i> | <i>FY09/10</i> | <i>FY10/11</i> | <i>FY11/12</i> | <i>FY11/12</i> | <i>FY12/13</i> | <i>FY13 Dollar</i> | <i>Percent</i> |
|---|----------------|----------------|----------------|----------------|-----------------|----------------|----------------|--------------------|----------------|
| | <i>Actual</i> | <i>Actual</i> | <i>Actual</i> | <i>Actual</i> | <i>Adjusted</i> | <i>Actual</i> | <i>Budget</i> | <i>Diff From</i> | <i>Change</i> |
| | | | | | <i>Budget</i> | | | <i>FY12 Actual</i> | |
| <i>Expenditures-Drainage/Weed Maintenance</i> | | | | | | | | | |
| Salaries & Benefits | 134,889 | 135,993 | 141,797 | 131,997 | 0 | 0 | 0 | 0 | ** |
| Supplies | 17,971 | 17,028 | 15,866 | 17,986 | 0 | 0 | 0 | 0 | ** |
| Maintenance | 33,940 | 29,768 | 27,158 | 25,778 | 0 | 0 | 0 | 0 | ** |
| Other Services | 3,839 | 4,040 | 3,709 | 3,289 | 0 | 0 | 0 | 0 | ** |
| Total Operating Cost | 190,639 | 186,829 | 188,530 | 179,050 | 0 | 0 | 0 | 0 | ** |
| Capital Outlay | 3,861 | 0 | 43,942 | 0 | 30,468 | 30,468 | 0 | (30,468) | -100% |
| Total Expenditures | 194,500 | 186,829 | 232,472 | 179,050 | 30,468 | 30,468 | 0 | (30,468) | -100% |

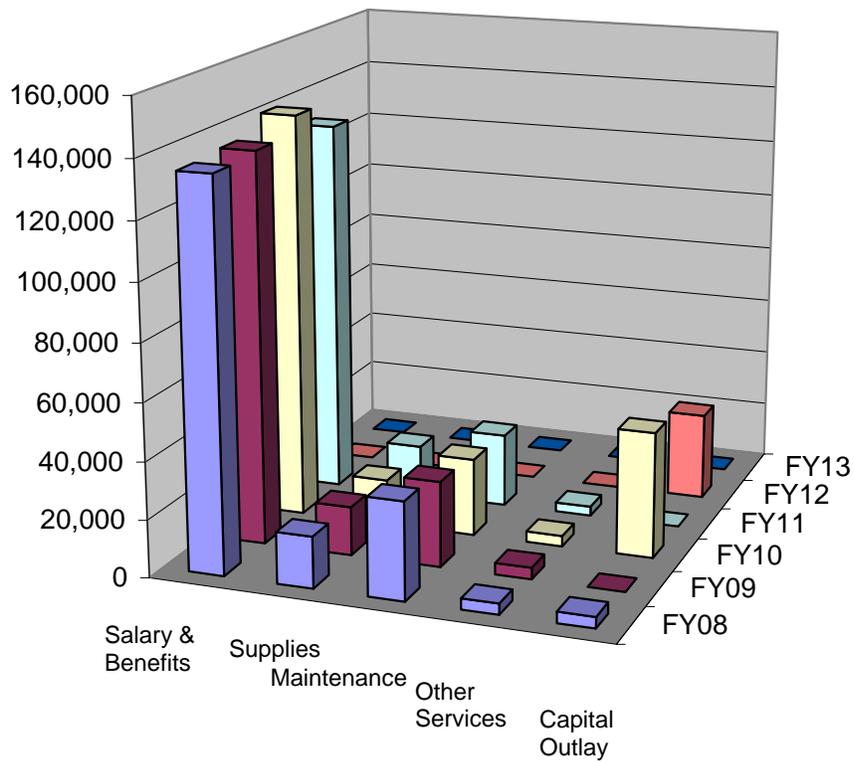
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CHANGES FOR OPERATIONS

| | <u>AMOUNT</u> |
|---|-------------------------------|
| 1 Benefit and Compensation Adjustment | 0 |
| 2 Management Review Office Costs | 0 |
| a. Supervisory Positions (0) | 0 |
| b. Administrative Staff (0) | 0 |
| 3 No new Capital Allocated, Department closed | <u>(30,468)</u> |
| TOTAL OPERATING CHANGES | <u><u>(30,468)</u></u> |

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Street Maintenance Program 044-9003

Department Budget Summary

Department Description

This division was established to account for the '04 GRT Street Programs.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|-----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Expenditures | | | | | | | | | |
| Engineering Fees | 49,095 | 0 | 18,706 | 52,309 | 216,653 | 34,000 | 15,000 | (19,000) | -55.9% |
| Street Preparation Work | 855,288 | 14,083 | 82,291 | 0 | 909,278 | 440,091 | 0 | (909,278) | -100% |
| Street Surfacing | 17,631 | 0 | 0 | 0 | 1,301,581 | 3,803 | 0 | (1,301,581) | -100% |
| Street Preservation | 394,414 | 0 | 0 | 0 | 200,000 | 14 | 0 | (200,000) | -100% |
| Total Street Program | 1,316,428 | 14,083 | 100,997 | 52,309 | 2,627,512 | 477,908 | 15,000 | (2,612,512) | -96.9% |

*FY09 was moved to Fund 109

*FY10 was moved back to Fund 44

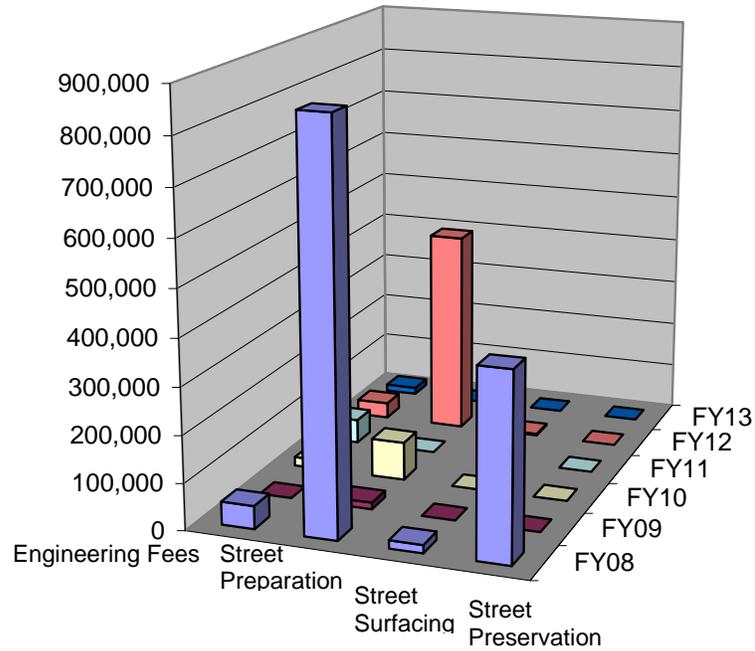
*FY13 was moved back to Fund 109

| | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|-------------|----------------|--------------------------------|
| RESOURCES FOR BUDGET | | | |
| Fund 44 | 04 GRT 1/4% | 0 | -100.00% |
| Total | | 0 | -100.00% |
| Funded Positions | | 0 | |

Street Maintenance Program 044-9003

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Street Capital Projects 044-9499

Department Budget Summary

Department Description

This division was established to account for street infrastructure projects.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|--|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Expenditures-Projects | | | | | | | | | |
| Engineering Fees | 95,752 | 721,861 | 248,334 | 306,130 | 848,955 | 167,957 | 178,207 | 10,250 | 6.1% |
| Roadway Improvements | 0 | 0 | 272,499 | 59,245 | 130,000 | 5,132 | 200,000 | 194,868 | 3797.1% |
| Drainage Project | 0 | 227,924 | 84,052 | 0 | 400,000 | 196,788 | 203,212 | 6,424 | 3.3% |
| Sidewalks | 73,285 | 161,000 | 0 | 0 | 223,000 | 57,296 | 148,712 | 91,416 | 159.6% |
| Traffic Signals | 39,543 | 40,682 | 0 | 0 | 30,000 | 30,000 | 0 | (30,000) | -100% |
| First Street | 12,003 | 162,134 | 850,234 | 0 | 0 | 0 | 0 | 0 | ** |
| South Florida | 72,479 | 1,585,897 | 38,116 | 0 | 0 | 0 | 0 | 0 | ** |
| Abbott Ditch | 19 | 485,355 | 28,034 | 0 | 0 | 0 | 0 | 0 | ** |
| ICIP | 30,232 | 63,996 | 3,116,042 | 464,499 | 3,272,069 | 751,187 | 1,090,911 | 339,724 | 45.2% |
| Total Projects Expenditures | 323,313 | 3,448,849 | 4,637,311 | 829,874 | 4,904,024 | 1,208,360 | 1,821,042 | 612,682 | 50.7% |

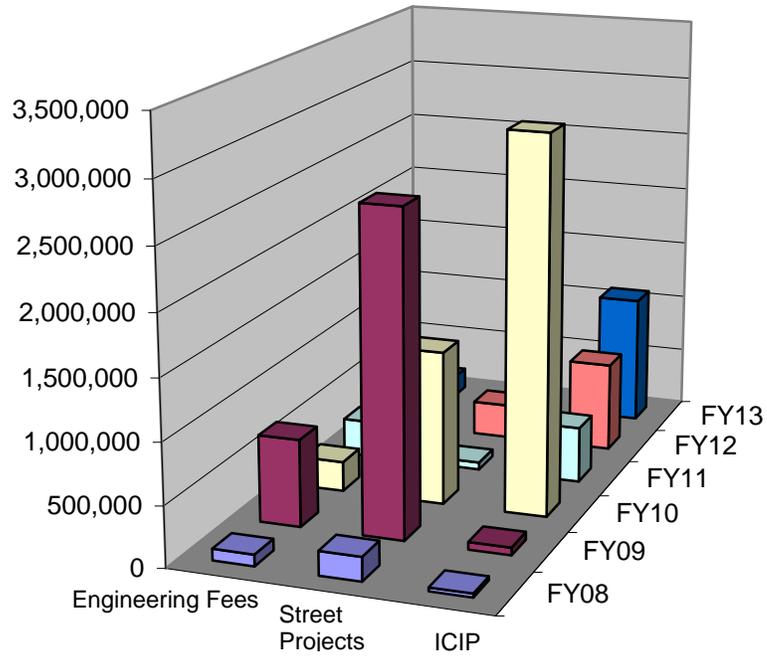
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| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|----------------|------------------------|---|
| Fund 44 | Transportation | 1,821,042 | 50.70% |
| Total | | 1,821,042 | 50.70% |
| Funded Positions | | 0 | |

Street Capital Projects 044-9499

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

Department Description

The Engineering Department provides project planning, environmental services, engineering, plan review, traffic operations, project management, and administrative and operational support.

Mission Statement

Provide engineering services to improve and maintain the City's infrastructure, efficiently utilizing the available financial and staffing resources. Work proactively to continuously provide quality customer services to all our customers. Foster a work environment that promotes teamwork and employee empowerment to effectively manage projects.

Performance Measures

| <i>Performance Measures</i> | <i>FY09/10 Actual</i> | <i>FY 10/11 Actual</i> | <i>FY 11/12 Actual</i> | <i>FY 12/13 Estimate</i> |
|--|---------------------------|----------------------------|----------------------------|------------------------------|
| Number of flood plain determinations / flood-related letters | 150 | 350 | 450 | 400 |
| Active projects managed by engineering | 37 | 31 | 25 | 26 |

Completed 227 FEMA Determinations and flood-related letters through March 2011

Public Works Engineering 063-5005

Department Budget Summary

Budget Highlights

FEMA Determination fee is increasing due to the planned mailing of the LOMR this year. In the operational budget, fuel cost increase due to economic conditions in the price of oil. Safety supplies are increasing to install first aid/emergency response kits in engineering vehicles.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 36,248 |
| Revenues | | | | | | | | | |
| Fees & Permits | 15,548 | 9,859 | 13,880 | 17,738 | 9,591 | 17,952 | 12,000 | (5,952) | -33.2% |
| User Fees | 384 | 256 | 196 | 535 | 40 | 255 | 25 | (230) | -90.2% |
| Engineering Fees | 132,763 | 257,992 | 255,263 | 229,535 | 125,000 | 132,487 | 125,000 | (7,487) | -5.7% |
| Investment Income | 0 | 0 | 0 | 0 | 20 | 19 | 10 | (9) | -47.4% |
| Total Revenues | 148,695 | 268,107 | 269,339 | 247,808 | 134,651 | 150,713 | 137,035 | (13,678) | -9.1% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 495,533 | 290,000 | 298,349 | 258,827 | 258,827 | 300,978 | 42,151 | 16.3% |
| Transfers Out | 29,976 | 35,618 | 33,514 | 37,943 | 33,514 | 26,377 | 32,250 | 5,873 | 22.3% |
| Total Net Transfers | (29,976) | 459,915 | 256,486 | 260,406 | 225,313 | 232,450 | 268,728 | 36,278 | 15.6% |
| Total Resources Available | | | | | | | | | |
| | | | | | | | | | 442,011 |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 324,377 | 348,841 | 342,320 | 394,095 | 329,682 | 326,163 | 214,575 | (111,588) | -34.2% |
| Supplies | 5,431 | 3,425 | 3,674 | 5,893 | 5,375 | 3,402 | 6,210 | 2,808 | 82.5% |
| Maintenance | 386 | 0 | 0 | 0 | 525 | 85 | 525 | 440 | 517.6% |
| Utilities | 2,879 | 2,802 | 2,814 | 3,472 | 5,189 | 3,425 | 5,460 | 2,035 | 59.4% |
| Other Services | 7,948 | 7,930 | 9,628 | 10,231 | 15,655 | 13,538 | 16,195 | 2,657 | 19.6% |
| Total Operating Cost | 341,021 | 362,998 | 358,436 | 413,691 | 356,426 | 346,613 | 242,965 | (103,648) | -29.9% |
| Capital Outlay | 6,717 | 51,336 | 4,548 | 103,368 | 4,350 | 300 | 0 | (300) | -100% |
| Total Expenditures | 347,738 | 414,334 | 362,984 | 517,059 | 360,776 | 346,913 | 242,965 | (103,948) | -30.0% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 199,046 |

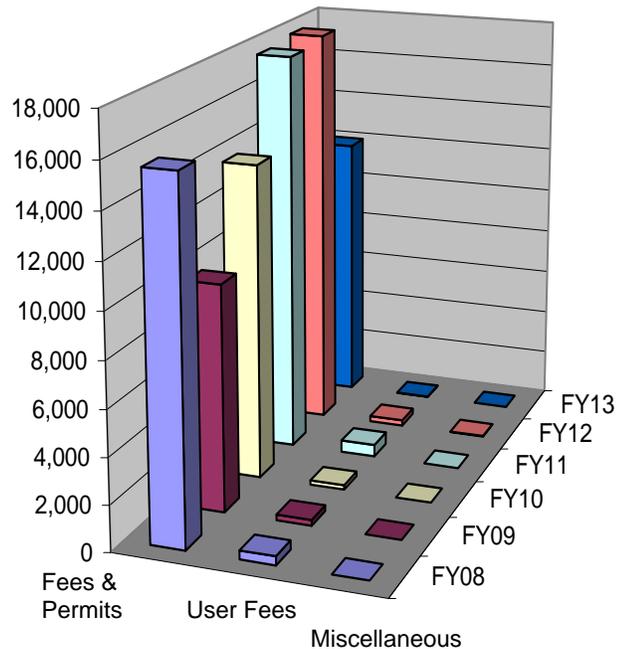
Public Works Engineering 063-5005

Department Budget Summary

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|--------------|------------------------|---|
| Fund 11 | General Fund | 30,000 | 0.00% |
| Fund 42 | 84 GRT | 25,000 | 0.00% |
| Fund 61 | 91 GRT Inf | 245,978 | 20.68% |
| Fund 63 | Engineering | 125,000 | -5.65% |
| Total | | 425,978 | 8.86% |

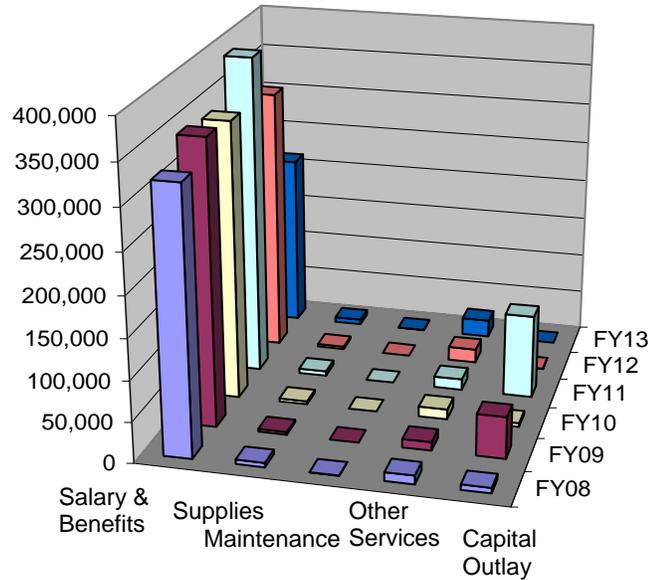
Funded Positions 6

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

AMOUNT

| | | |
|----|--|--------------------------------|
| 1 | Benefit and Compensation Adjustment | (32,310) |
| 2 | Management Review Office Costs | (79,278) |
| a. | Supervisory Positions (3) | 19,315 |
| b. | Administrative Staff (3) | <u>(98,593)</u> |
| 3 | Adjustment in supplies and materials | 2,808 |
| 4 | Increase in Fleet Commercial Parts & Equipment Maintenanar | 440 |
| 4 | Adjustment of telephone costs | 2,035 |
| 5 | Increase in Travel & Conference needs | 1,105 |
| 6 | Increase in Copier Charges | 44 |
| 7 | Increase in membership and Dues | 768 |
| 8 | Increase in insurance costs | 740 |
| 9 | Capital Additions/replacements | |
| a. | Decrease in capital allocated | (300) |
| | TOTAL OPERATING CHANGES | <u><u>(103,948)</u></u> |

Public Works Engineering 063-5005

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|---------------------------------------|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| Public Works Director/Engineer | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Eng. Project Coordinator | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Project Manager | 2 | 2.000 | 2 | 2.000 | 0 | 0.000 |
| Contract Coordinator | 1 | 1.000 | 1 | 1.000 | 1 | 1.000 |
| Totals | 5 | 5.000 | 5 | 5.000 | 1 | 1.000 |

Goals & Objectives

The Engineering Department will manage many active projects, including key projects listed below:

- Complete construction of Hamilton Road
- Complete construction of Waste Water Treatment Plant
- Complete construction of Fairgrounds Road Phase II
- Complete construction of FY10 Street Maintenance Program (SMP)
- Complete construction of NMSUA Canal
- Complete construction of Well Transmission Line Phase II & III
- Complete construction of Corps Flood Control Project Phase 5
- Begin Corps Flood Control Project Phase 6
- Coordinate with UPRR for railroad crossing reconstruction at West First Street just west of South White Sands Boulevard
- Develop scope for GRIP II Phase 2 – South Florida / Desert Lakes / MLK – remaining funds
- Complete FEMA LOMR
- Complete Pecan Drive Extension to Fairgrounds Road
- Develop a Public Works Yard Drainage Management Plan
- Complete Crack Sealing Operation for Various City Streets
- Complete Right of Way acquisition for Ocotillo Walking Path
- Begin Traffic Signal Modernization and Upgrade Program
- Close Cells 1, 2, & 3 at Otero/Greentree Regional Landfill
- Complete Preliminary Engineering for Intersection Re-alignment at 1st & Florida
- Complete New Right Turn Lane and Drainage Improvements at 10th & White Sands
- Install ADA Compliance Facilities throughout the City as required by DOJ

Department Budget Summary

FY2011/2012 Operational Highlights

- Completed Hamilton Road Reconstruction Project
- Complete preliminary design for Pecan/Washington Re-alignment Project
- Completed construction of Fairgrounds Road Phase I
- Completed construction of Ninth Street Bridge (ARRA project)
- Began construction of 2010 SMPP
- Completed Traffic & Geometric Study
- Begin Master Transportation Plan Study
- Began Street Light Modernization Project
- Began Illuminated Street Name Sign Project
- Completed installation of sidewalk on North Florida on City owned property
- Completed Traffic Signal Controller Uninterrupted Power Supply Panel Installations
- Completed Westside Utilities Erosion Protection Project
- Completed construction of Well Transmission Line Phase I
- Completed design of Well Transmission Line Phases 2 and 3
- Began construction of NMSUA Canal Reconstruction
- Completed construction of 24th Street/Dry Canyon Canal CBC
- Began construction of the Canal Street/Dry Canyon Canal CBC
- Began Fire Station 5 Surge Pond Analysis/Study
- Completed Washington Street Canal Excavation
- Began construction of Waste Water Treatment Plant
- Completed City Hall Security Installations
- Completed Recreation Center Swimming Pool Resurfacing
- Replaced & Upgraded Griggs & Hoosier Ball Field Scoreboards
- Completed McKinley Channel Utility Relocation

Department Budget Summary

Department Description

The Public Works Inspectors are responsible for performing construction inspections on all city projects and required public infrastructure improvements in new subdivisions. Inspectors are also responsible for the inspection and approvals of work performed regarding curb cut permits, excavation permits and administer the cross connection, prevention and control (aka backflow) program. They also review property complaints under the International Property Maintenance Code (IPMC).

Mission Statement

Public Works Inspectors ensure all structures are safe, and compliant with adopted municipal standards. The Division is dedicated to accomplishing this mission in a helpful, pleasant and efficient manner, providing optimal benefits to the citizens with the least possible intrusion into their lives and commits to working with everyone; and to perform our duties in a way that enhances the well being, inclusive of the economic well being, of the citizens of our community.

Performance Measures

| <i>Performance Measures</i> | <i>FY 10/11 Actual</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Estimate</i> |
|--|-------------------------------|------------------------------|--------------------------------|
| Commercial backflow devices registered and certified. (% of total) | 75% | 75% | 75% |
| GPS locates of new water and sewer lines (% of total new) | 50% | 75% | 80% |
| Citizen generated complaints resolved within 60 days | 95% | 95% | 95% |
| Implementation of Condemnation/Demolition Program | 90% | 100% | N/A |
| Completion of Demolition of Structures (5 per FY) | N/A | 100% | 100% |

Public Works Inspectors 065-0000

Department Budget Summary

Budget Highlights

Budget appropriations for FY13 are 8.7 percent or \$8.943 higher than the FY12 Actual Budget. Expenditures for office supplies, fleet commercial parts and communications were decreased this budget year. Fuels allocation is increased due to economic pricing of oil. Training budget increased for Public Works Inspection training needed to better monitor contractor compliance.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 103,176 |
| Revenues | | | | | | | | | |
| Fees & Permits | | | | | | | | | |
| Building Permits | 0 | 8,620 | 249 | 440 | 350 | 555 | 300 | (255) | -45.9% |
| Blocking Permits | 0 | 268 | 326 | 211 | 0 | 38 | 0 | (38) | -100% |
| Plumbing Permits | 0 | 3,448 | 3,769 | 0 | 0 | 0 | 0 | 0 | ** |
| Utility Permit Fee | 0 | 0 | 2,525 | 3,835 | 3,000 | 6,133 | 3,000 | (3,133) | -51.1% |
| 1.5% Sub-division Fees | 0 | 0 | 518 | 4,590 | 0 | 2,138 | 0 | (2,138) | -100% |
| Backflow Prevention Fees | 0 | 0 | 0 | 0 | 0 | 0 | 2,500 | 2,500 | ** |
| Electrical Permits | 0 | 581 | 178 | 0 | 0 | 0 | 0 | 0 | ** |
| Plan Review Fees | 0 | 524 | 550 | 0 | 0 | 0 | 0 | 0 | ** |
| Backflow Admin Charge | 0 | 0 | 0 | 1,696 | 1,600 | 954 | 0 | (954) | -100% |
| Appeal Fees | 0 | 0 | 0 | 100 | 0 | 0 | 0 | 0 | ** |
| Miscellaneous Revenue | 0 | 0 | 46,975 | 27,007 | 32,528 | 42,113 | 45,000 | 2,887 | 6.9% |
| Total Revenues | 0 | 13,441 | 55,090 | 37,879 | 37,478 | 51,931 | 50,800 | (1,131) | -2.2% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 179,572 | 130,641 | 221,481 | 172,461 | 172,461 | 0 | (172,461) | -100% |
| Transfers Out | 0 | 43,632 | 22,046 | 22,843 | 23,307 | 19,094 | 12,359 | (6,735) | -35.3% |
| Total Net Transfers | 0 | 135,940 | 108,595 | 198,638 | 149,154 | 153,367 | (12,359) | (165,726) | -108.1% |
| Total Resources Available | | | | | | | | | 141,617 |

Department Budget Summary

| <i>Expenditures 3605 Building Codes</i> | | | | | | | | | |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------|-------------|
| Salaries & Benefits | 0 | 168,306 | 54,701 | 65,915 | 0 | 0 | 0 | 0 | ** |
| Supplies | 0 | 2,703 | 570 | 202 | 0 | 0 | 0 | 0 | ** |
| Maintenance | 0 | 19 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Utilities | 0 | 4,132 | 1,821 | 1,150 | 0 | 0 | 0 | 0 | ** |
| Other Services | 0 | 2,886 | 275 | 286 | 0 | 0 | 0 | 0 | ** |
| Operating Capital | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Operating Cost | 0 | 178,046 | 57,367 | 67,553 | 0 | 0 | 0 | 0 | ** |
| <i>Expenditures 5905 Utility Inspectors</i> | | | | | | | | | |
| Salaries & Benefits | 133,496 | 130,743 | 88,207 | 91,059 | 97,462 | 95,099 | 98,866 | 3,767 | 4.0% |
| Supplies | 5,569 | 3,031 | 2,730 | 4,626 | 5,713 | 4,289 | 5,925 | 1,636 | 38.1% |
| Maintenance | 2,096 | 864 | 367 | 600 | 1,000 | 665 | 600 | (65) | -9.8% |
| Utilities | 59 | 1,355 | 1,584 | 1,837 | 1,868 | 1,606 | 1,962 | 356 | 22.2% |
| Other Services | 1,452 | 1,435 | 1,468 | 1,952 | 2,869 | 1,622 | 4,871 | 3,249 | 200.3% |
| Operating Capital | 0 | 0 | 78 | 45,461 | 0 | 0 | 0 | 0 | ** |
| Total Operating Cost | 142,672 | 137,428 | 94,434 | 145,535 | 108,912 | 103,281 | 112,224 | 8,943 | 8.7% |
| | | | | | | | | 0 | ** |
| Total Expenditures | 142,672 | 315,474 | 151,801 | 213,088 | 108,912 | 103,281 | 112,224 | 8,943 | 8.7% |

Ending Cash Balance - June 30

29,393

** One or more zero value fields

In FY09 Department 11-3605 has been moved to Fund 65 Building Codes.

In FY10 Department 081-5903 Utility Inspectors has been moved to Fund 65-5905.

*In FY12 Department 65-3605 has been moved to Fund 11 Planning & Zoning.

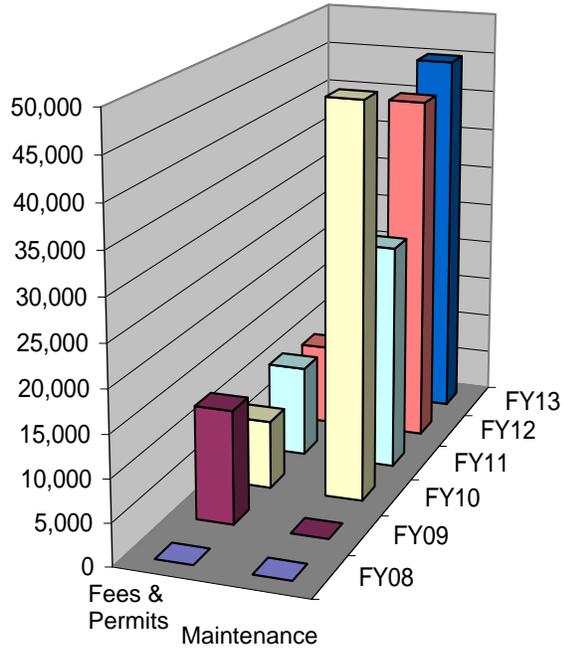
| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|----------------|------------------------|---|
| Fund 11 | General Fund | 0 | -100.00% |
| Fund 61 | 91 GRT Inf | 0 | ** |
| Fund 81 | Water/Sewer | 0 | ** |
| Fund 65 | Building Codes | 122,099 | -100% |
| Total | | 122,099 | -29.20% |

Funded Positions 2

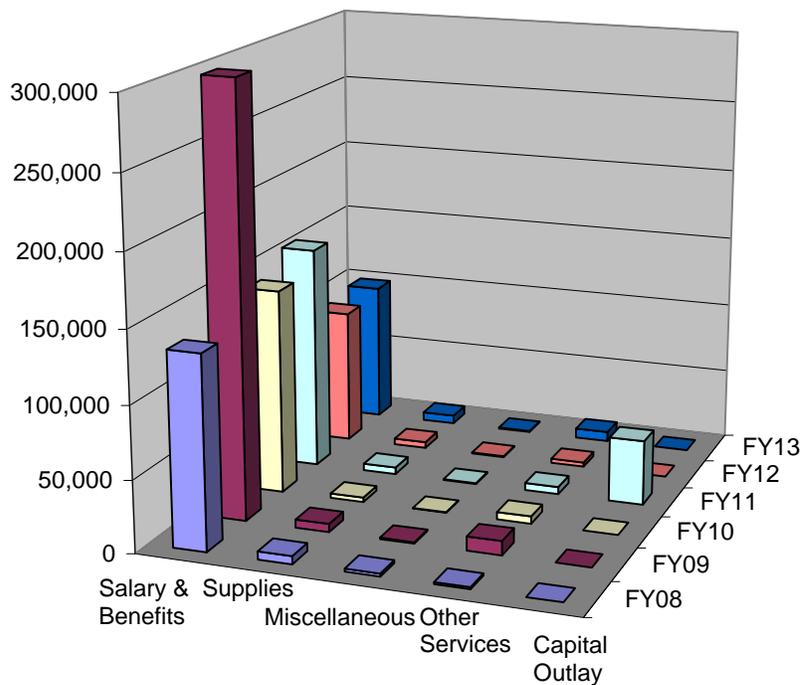
Public Works Inspectors 065-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATED BY FISCAL YEAR AND ACCOUNT CATEGORY



Public Works Inspectors 065-0000

Department Budget Summary

| CHANGES FOR OPERATIONS | | AMOUNT |
|--------------------------------|--|---------------|
| 1 | Benefit and Compensation Adjustment | 1,544 |
| 2 | Management Review Office Costs | 2,223 |
| a. | Supervisory Positions (0) | 0 |
| b. | Administrative Staff (2) | 2,223 |
| 3 | Adjustment in supplies and materials | 1,636 |
| 4 | Decrease in Fleet Commercial Parts | (65) |
| 5 | Adjustment of telephone costs | 356 |
| 6 | Increase in Travel & Conference for certifications | 2,800 |
| 7 | Increase in copier charges | 24 |
| 8 | Increase in membership and Dues | 150 |
| 9 | Increase in Insurance Costs | 275 |
| 10 | Capital Additions/replacements | |
| a. | No new capital allocated | 0 |
| TOTAL OPERATING CHANGES | | 8,943 |

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|--------------------------------------|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| Senior Public Works Inspector | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Public Works Inspector | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Totals | 2 | 2.000 | 2 | 2.000 | 0 | 0.000 |

Goals & Objectives

- Continue abatement actions of dilapidated structures within the City Limits.
 - ◆ Implement Condemnation/Demolition Program and meet goal of five (5) structures each fiscal year.
- Ensure that all public infrastructure projects are constructed in full compliance with city technical standards and contracts.
 - ◆ Timely response and resolution to unsafe building complaints.
- Verify that new subdivisions are not accepted until all required infrastructure is constructed.
 - ◆ GPS locate all new sub-surface utility installations.
- Monitor that municipal regulations concerning public health, safety and well being are applied and enforced fairly.

Department Budget Summary

FY2011/2012 Operational Highlights

- Reviewed and inspected 13 curb cut permits and 57 excavation permits
- Processed 36 ordinance violation cases.
- Completed implementation of the condemnation/demolition program.
- Completed the 16 identified properties for condemnation; 12 are in compliance, two demolished, 1 in the process for demolition and one in the process of repair.
- Utilized GIS equipment to locate and map improvements in subdivisions, engineering projects and Utility (excavation) permits including sewer, water, telecom, natural gas and storm sewer.
- Inspectors received training as Traffic Control Technicians.

1994 Gross Receipts 069-0000

Department Budget Summary

Department Description

This fund serves as an income fund for the one-quarter percentage of 1% Municipal Gross Receipts Tax Revenues.

The Gross Receipts Tax was adopted through Ordinance No. 684 and became effective January 1, 1985. This Gross Receipts Tax Income is used first and foremost to pay the debt service obligation of the 2002 and 2004 Gross Receipts Tax Revenue Bonds.

The dedicated purpose as described by the Ordinance is for capital improvements, which may include a storage reservoir; public safety buildings and fire substations; flood control projects; and library building improvements.

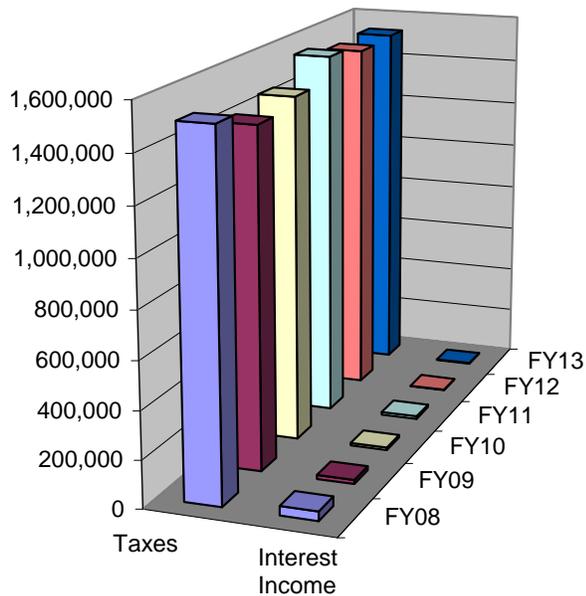
| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|--------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| <i>Beginning Cash - July 1</i> | | | | | | | | | 771,843 |
| Revenues | | | | | | | | | |
| Gross Receipts 1/4% | 1,506,668 | 1,425,520 | 1,462,830 | 1,560,528 | 1,514,273 | 1,521,241 | 1,529,415 | 8,174 | 0.5% |
| Miscellaneous | 39,336 | 16,600 | 10,933 | 11,466 | 3,487 | 2,417 | 3,665 | 1,248 | 51.6% |
| Total Revenues | 1,546,004 | 1,442,120 | 1,473,763 | 1,571,994 | 1,517,760 | 1,523,658 | 1,533,080 | 9,422 | 0.6% |
| Transfers | | | | | | | | | |
| Transfers In | | | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 1,338,686 | 1,603,882 | 1,457,886 | 1,273,430 | 2,119,692 | 1,497,753 | 1,775,304 | 277,551 | 18.5% |
| Total Net Transfers | (1,338,686) | (1,603,882) | (1,457,886) | (1,273,430) | (2,119,692) | (1,497,753) | (1,775,304) | (277,551) | 18.5% |
| Total Resources Available | | | | | | | | | 529,619 |
| Expenditures | | | | | | | | | |
| Other Services | 0 | 136 | 1,113 | 0 | 0 | 0 | 0 | 0 | ** |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 0 | 136 | 1,113 | 0 | 0 | 0 | 0 | 0 | ** |
| Endina Cash Balance - June 30 | | | | | | | | | 529,619 |

1994 Gross Receipts 069-0000

Department Budget Summary

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|---------------------|-------------------------|---|
| Fund 69 | Gross Receipts 1/4% | 1,529,415 | 0.54% |
| Total | | <u>1,529,415</u> | <u>0.54%</u> |
| Funded Positions | | 0 | |

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

Department Description

The Senior Center provides a variety of services for persons 60 and over. It is a program governed by Federal Guidelines, administered by the North Central New Mexico Economic Development District/NM Aging & Long Term Services Department, and sponsored by the City of Alamogordo.

Mission Statement

The mission of the Alamo Senior Center is to provide services for persons 60 and over and their spouses regardless of age. The Center is a social environment, which provides support, education, recreation, nutrition and entertainment for elderly persons in Alamogordo and the surrounding area. The Center's goal is to provide an opportunity to maintain a vital role in life for all persons.

Performance Measures

| <i>Description of Measure</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY 11/12 Actual</i> | <i>FY 12/13 Estimate</i> |
|-------------------------------|-----------------------|-----------------------|------------------------|--------------------------|
| Transportation- one way | 21,000 | 13,019 | 13,550 | 14,520 |
| Congregate – Meals | 44,600 | 44,551 | 42,000 | 41,974 |
| Home Delivered Meals | 34,000 | 33,962 | 34,000 | 35,343 |

Budget Highlights

Budgeted appropriations for FY13 are (8.4) percent or (\$97,921) less than the FY12 Adjusted Budget. Service levels remain at FY12 levels.

The budgets for salaries and benefits have increased 1 percent or \$6,781 due to changes in employees and a 3% cost of living increase. In the operational budget, capital allocated for FY13 is for a generator and patio doors.

Alamo Senior Center Fund 071-0000

Department Budget Summary

| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| Beginning Cash - July 1 | | | | | | | | | 163,494 |
| Revenues | | | | | | | | | |
| User Fees | 142,193 | 147,582 | 131,890 | 144,472 | 119,100 | 152,571 | 106,900 | (45,671) | -29.9% |
| Miscellaneous Revenue | 4 | 7,850 | 18,751 | 11,581 | 11,930 | 11,584 | 11,840 | 256 | 2.2% |
| Grants | | | | | | | | | |
| State Grant | 80,175 | 1,297 | 10,498 | 46,150 | 77,691 | 41,515 | 35,794 | (5,721) | -13.8% |
| Prior Years Grant | 25,913 | 0 | 65,873 | 35,383 | 27,171 | 25,093 | 30,973 | 5,880 | 23.4% |
| SWNMAAA Federal | 92,015 | 92,015 | 77,946 | 99,268 | 99,929 | 90,526 | 99,929 | 9,403 | 10.4% |
| Otero County | 42,898 | 45,136 | 48,559 | 48,559 | 56,000 | 56,000 | 56,000 | 0 | 0.0% |
| HB-2 | 191,675 | 239,119 | 177,991 | 197,298 | 215,945 | 194,375 | 215,945 | 21,570 | 11.1% |
| Cash in Lieu of Comm | 42,130 | 44,806 | 49,096 | 48,627 | 49,414 | 49,414 | 49,414 | 0 | 0.0% |
| Other Grants | 25,000 | 105,000 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Federal Grant | 0 | 0 | 9,949 | 0 | 0 | 97 | 0 | (97) | -100% |
| Total Revenues | 642,003 | 682,805 | 590,553 | 631,338 | 657,180 | 621,175 | 606,795 | (14,380) | -2.3% |
| Transfers | | | | | | | | | |
| Transfers In | 290,126 | 497,646 | 426,250 | 420,000 | 652,321 | 596,141 | 594,968 | (1,173) | -0.2% |
| Transfers Out | 110,551 | 101,404 | 95,903 | 93,683 | 102,573 | 86,815 | 105,074 | 18,259 | 21.0% |
| Total Net Transfers | 179,575 | 396,242 | 330,347 | 326,317 | 549,748 | 509,326 | 489,894 | (19,432) | -3.8% |
| Total Resources Available | | | | | | | | | 1,260,183 |

** One or more zero value fields

Alamo Senior Center Fund 071-0000

Department Budget Summary

| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|---|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| <i>Expenditures 8023 Congregate</i> | | | | | | | | | |
| Salaries & Benefits | 183,587 | 190,374 | 182,783 | 182,852 | 199,802 | 193,581 | 200,430 | 6,849 | 3.5% |
| Supplies | 81,295 | 84,143 | 86,512 | 86,991 | 84,075 | 83,021 | 84,075 | 1,054 | 1.3% |
| Maintenance | 66 | 67 | 84 | 81 | 80 | 74 | 80 | 6 | 8.1% |
| Utilities | 534 | 548 | 526 | 514 | 374 | 391 | 540 | 149 | 38.1% |
| Other Services | 3,606 | 3,693 | 6,578 | 2,818 | 3,882 | 3,075 | 3,942 | 867 | 28.2% |
| Total Operating Cost | 269,088 | 278,825 | 276,483 | 273,256 | 288,213 | 280,142 | 289,067 | 8,925 | 3.2% |
| Capital Outlay | 0 | 990 | 0 | 905 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 269,088 | 279,815 | 276,483 | 274,161 | 288,213 | 280,142 | 289,067 | 8,925 | 3.2% |
| <i>Expenditures 8024 Home Bound</i> | | | | | | | | | |
| Salaries & Benefits | 151,209 | 155,921 | 150,244 | 150,216 | 179,417 | 173,325 | 177,012 | 3,687 | 2.1% |
| Supplies | 69,490 | 77,372 | 89,448 | 87,564 | 87,340 | 89,922 | 88,460 | (1,462) | -1.6% |
| Maintenance | 250 | 307 | 62 | 258 | 470 | 175 | 2,770 | 2,595 | 1482.9% |
| Utilities | 613 | 630 | 606 | 571 | 447 | 464 | 563 | 99 | 21.3% |
| Other Services | 5,796 | 6,000 | 12,035 | 4,924 | 6,258 | 4,969 | 6,326 | 1,357 | 27.3% |
| Total Operating Cost | 227,358 | 240,230 | 252,395 | 243,533 | 273,932 | 268,855 | 275,131 | 6,276 | 2.3% |
| Capital Outlay | 0 | 0 | 0 | 37,765 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 227,358 | 240,230 | 252,395 | 281,298 | 273,932 | 268,855 | 275,131 | 6,276 | 2.3% |
| <i>Expenditures 8025 Assisted Transportation</i> | | | | | | | | | |
| Salaries & Benefits | 118,084 | 121,279 | 109,164 | 108,944 | 119,123 | 113,285 | 117,901 | 4,616 | 4.1% |
| Supplies | 12,795 | 14,706 | 17,827 | 15,801 | 25,079 | 26,784 | 23,029 | (3,755) | -14.0% |
| Maintenance | 2,825 | 4,926 | 4,740 | 14,677 | 13,306 | 11,696 | 13,306 | 1,610 | 13.8% |
| Utilities | 1,062 | 1,127 | 1,023 | 875 | 1,041 | 794 | 1,250 | 456 | 57.4% |
| Other Services | 2,845 | 3,599 | 3,583 | 4,747 | 7,788 | 5,266 | 7,316 | 2,050 | 38.9% |
| Total Operating Cost | 137,611 | 145,637 | 136,337 | 145,044 | 166,337 | 157,825 | 162,802 | 4,977 | 3.2% |
| Capital Outlay | 0 | 0 | 0 | 0 | 56,180 | 0 | 0 | 0 | ** |
| Total Expenditures | 137,611 | 145,637 | 136,337 | 145,044 | 222,517 | 157,825 | 162,802 | 4,977 | 3.2% |
| <i>Expenditures 8026 Homemaker Program</i> | | | | | | | | | |
| Salaries & Benefits | 34,384 | 35,413 | 34,881 | 34,216 | 38,203 | 33,979 | 38,528 | 4,549 | 13.4% |
| Supplies | 886 | 1,383 | 2,679 | 2,098 | 2,089 | 2,183 | 1,689 | (494) | -22.6% |
| Maintenance | 87 | 0 | 78 | 0 | 350 | 0 | 750 | 750 | ** |
| Other Services | 286 | 0 | 386 | 329 | 444 | 324 | 444 | 120 | 37.0% |
| Total Expenditures | 35,643 | 36,796 | 38,024 | 36,643 | 41,086 | 36,486 | 41,411 | 4,925 | 13.5% |

** One or more zero value fields

Alamo Senior Center Fund 071-0000

Department Budget Summary

BUDGET SUMMARY

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| Expenditures- 8029 Daniel's Fund | | | | | | | | | |
| Salaries & Benefits | 0 | 10,939 | 26,335 | 0 | 0 | 0 | 0 | 0 | ** |
| Supplies | 0 | 2,104 | 6,350 | 0 | 0 | 0 | 0 | 0 | ** |
| Maintenance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Utilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Other Services | 0 | 3,931 | 14,552 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Operating Cost | 0 | 16,974 | 47,237 | 0 | 0 | 0 | 0 | 0 | ** |
| Capital Outlay | | | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 0 | 16,974 | 47,237 | 0 | 0 | 0 | 0 | 0 | ** |
| | | | | | | | | 0 | ** |
| Expenditures- 8115 Senior Services Title 3B | | | | | | | | | |
| Salaries & Benefits | 128,879 | 127,762 | 107,065 | 110,067 | 119,404 | 108,652 | 112,296 | 3,644 | 3.4% |
| Supplies | 14,281 | 21,452 | 14,428 | 17,328 | 11,755 | 12,391 | 11,579 | (812) | -6.6% |
| Maintenance | 0 | 466 | 748 | 327 | 0 | 0 | 358 | 358 | ** |
| Utilities | 2,464 | 2,532 | 2,429 | 2,277 | 1,713 | 1,807 | 2,181 | 374 | 20.7% |
| Other Services | 17,256 | 17,275 | 16,888 | 16,318 | 20,664 | 14,840 | 20,628 | 5,788 | 39.0% |
| Total Operating Cost | 162,880 | 169,487 | 141,558 | 146,317 | 153,536 | 137,690 | 147,042 | 9,352 | 6.8% |
| Capital Outlay | 100 | 0 | 0 | 242 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 162,980 | 169,487 | 141,558 | 146,559 | 153,536 | 137,690 | 147,042 | 9,352 | 6.8% |
| | | | | | | | | 0 | ** |
| Expenditures-8116 City Share | | | | | | | | | |
| Maintenance | 6,790 | 7,527 | 2,115 | 3,047 | 3,250 | 2,878 | 3,250 | 372 | 12.9% |
| Utilities | 52,812 | 43,488 | 63,677 | 55,360 | 63,322 | 51,272 | 63,637 | 12,365 | 24.1% |
| Total Operating Cost | 59,602 | 51,015 | 65,792 | 58,407 | 66,572 | 54,150 | 66,887 | 12,737 | 23.5% |
| Capital Outlay | 28,867 | 0 | 39,673 | 38,521 | 90,217 | 41,515 | 48,702 | 7,187 | 17.3% |
| Capital Improvements | 2,000 | 0 | 0 | 20,699 | 35,751 | 332 | 110,419 | 110,087 | 33158.7% |
| Total Expenditures | 90,469 | 51,015 | 105,465 | 117,627 | 192,540 | 95,997 | 226,008 | 130,011 | 135.4% |
| | | | | | | | | 0 | ** |
| Total Expenditures | 923,149 | 939,954 | 997,499 | 1,001,332 | 1,171,824 | 976,995 | 1,141,461 | 164,466 | 16.8% |

Ending Cash Balance - June 30

118,722

** One or more zero value fields

Alamo Senior Center Fund 071-0000

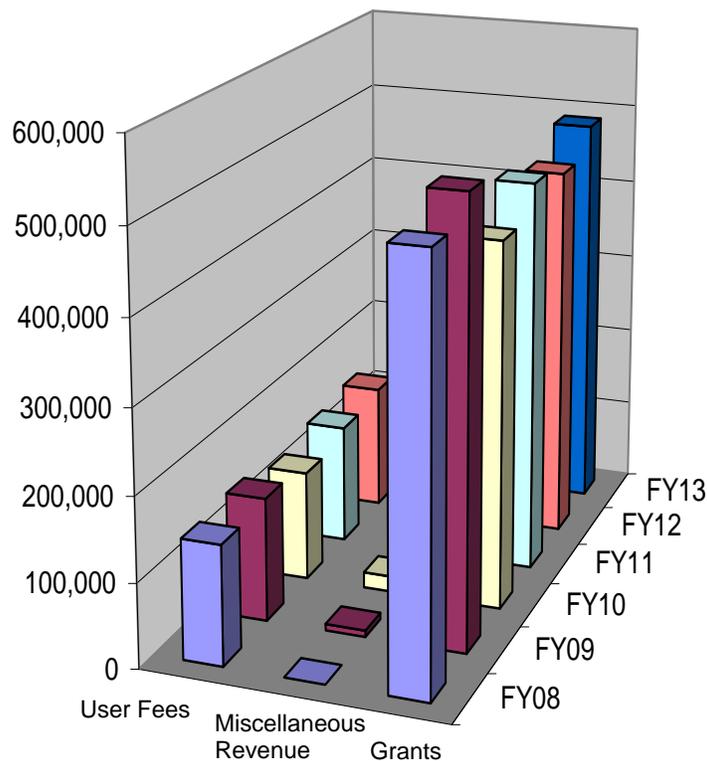
Department Budget Summary

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|------------------------|------------------------|---|
| Fund 11 | General Fund | 594,968 | 0% |
| | State & Federal Grants | 488,055 | 7% |
| | Miscellaneous Revenue | 118,740 | -29% |
| Total | | 1,201,763 | -1% |

Funded Positions

20

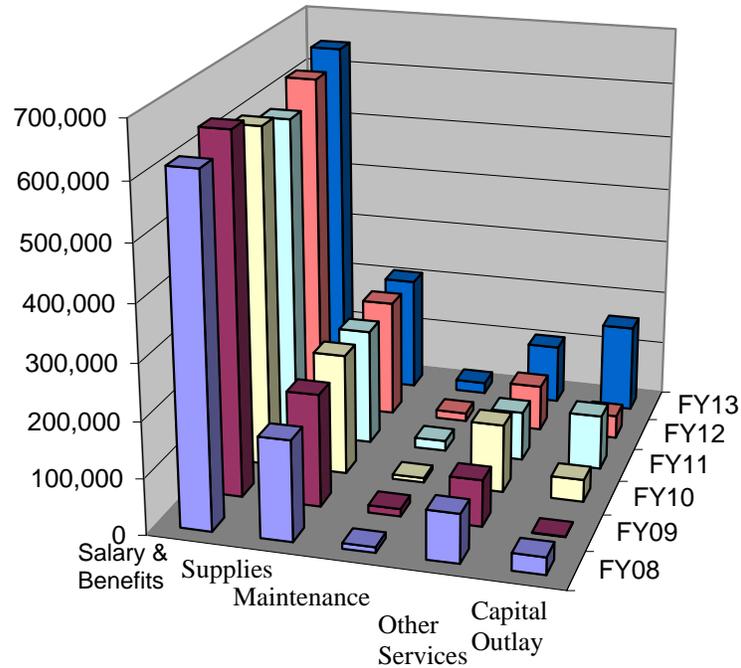
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Alamo Senior Center Fund 071-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | | <u>AMOUNT</u> |
|----|--|-----------------------|
| 1 | Benefit and Compensation Adjustment | 7,650 |
| 2 | Management Review Office Costs | 15,695 |
| | a. Supervisory Positions (3) | 6,871 |
| | b. Administrative Staff (18) | <u>8,824</u> |
| 3 | Adjustment in supplies and materials | (5,469) |
| 4 | Adjustment in maintenance costs | 5,691 |
| 5 | Adjustment in Phone Charges and othr Utilities | 13,443 |
| 6 | Adjustment in Insurance costs | 2,514 |
| 7 | Increase in Training & Travel | 4,366 |
| 8 | Increase in Copier Lease & Charges | 3,400 |
| 9 | Decrease in Printing needs | (218) |
| 10 | Increase in Inoculation Services | 120 |
| 11 | Capital Additions/replacements | |
| | a. Patio Doors \$25,000, Generator \$50,000 | <u>117,274</u> |
| | TOTAL OPERATING CHANGES | <u>164,466</u> |

Alamo Senior Center Fund 071-0000

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|--|----------------|---------------|---------------|---------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| <i>Home Services Supervisor</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Nutrition Coordinator/Program Aid</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Assistant Kitchen Manager</i> | 1 | 0.500 | 1 | 0.500 | 0 | 0.000 |
| <i>Food Services Administrator</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Kitchen Aide</i> | 3 | 2.125 | 3 | 2.125 | 0 | 0.000 |
| <i>Kitchen Custodian</i> | 1 | 0.625 | 1 | 0.625 | 0 | 0.000 |
| <i>Kitchen Cook</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Data Entry Clerk</i> | 1 | 0.450 | 1 | 0.450 | 0 | 0.000 |
| <i>Senior Center Custodian</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Receptionist</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Senior Center Maintenance</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Senior Info/Resource Coordinator</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Senior Program Aide/Bus Driver</i> | 2 | 2.000 | 2 | 2.000 | 0 | 0.000 |
| <i>Senior Services Supervisor</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Senior Homemaker</i> | 1 | 0.875 | 1 | 0.875 | 0 | 0.000 |
| <i>Administrative Assistant</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Senior Center Manager</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Fitness Coordinator</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Totals | 21 | 18.575 | 21 | 18.575 | 0 | 0.000 |

Frozen Position: Custodian

* A portion of each employee's salaries are divided between the various Senior Center Departments

Goals & Objectives

1. To maintain the number of units for transportation services.
2. To increase the number of units for home delivered meals (MOW's/Meals on Wheels). These meals are provided to our homebound seniors 60 and over and dependants who meet eligibility requirements. We are looking to increase our services by closing the gap of seniors who have unmet needs in our community. This requires more education of this service to our citizens.
3. To maintain the number of units for congregate meals. These are meals which are eaten at the Center. We are looking to increase our units of service for congregate lunches by providing more dinners in the evening, and holding a few breakfasts which will help to increase our meal counts

Department Budget Summary

FY2011/2012 Operational Highlights

- ◆ This year we were able to spend out most of our 2008' Legislative awarded capital outlay dollars. We purchased two convection ovens; an ice maker, a walk-in combo refrigerator/freezer, a boiler, food slicer and an electric can opener to update/replace outdated kitchen equipment. We were also able to replace our main entrance doors, and will spend out the entirety of the grant on the replacement of the remaining entrance doors.
- ◆ Were able to secure a part-time 9-month Meals on Wheels Aide to assist with meal delivery. Funding for this one time position was made possible by United Way grant funding.
- ◆ We are in the process of receiving a much needed new passenger bus for our seniors thanks to the City Commission for their approval of the capital equipment replacement program.
- ◆ We have had many successful fund raisers which allow for us to contribute to program income. Program income are the donations from seniors for our programs. The economy has hit many people, but most especially our seniors. We were able to have several successful fundraising events which brought in over \$12,000 to assist with meeting our program income budget.

Retired & Senior Volunteer Program Fund 075-0000

Department Budget Summary

Department Description

This fund enables seniors who are 55 years of age and older to provide a wide range of volunteer services to the City of Alamogordo to meet the pressing needs of the community.

Fund 75 Combined

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | (46,897) |
| Revenues | | | | | | | | | |
| User Fees | 183 | 0 | 0 | 5 | 200 | 0 | 0 | 0 | ** |
| Miscellaneous Revenue | 1,944 | 5,040 | 3,500 | 5,000 | 6,000 | 6,000 | 6,000 | 0 | 0.0% |
| Grants | 159,719 | 199,260 | 192,191 | 187,510 | 210,429 | 146,812 | 227,066 | 80,254 | 54.7% |
| Total Revenues | 161,846 | 204,300 | 195,691 | 192,515 | 216,629 | 152,812 | 233,066 | 80,254 | 52.5% |
| Transfers | | | | | | | | | |
| Transfers In | 36,312 | 42,254 | 37,580 | 39,259 | 49,595 | 49,595 | 63,758 | 14,163 | 28.6% |
| Transfers Out | 14,912 | 14,769 | 10,921 | 11,695 | 14,856 | 11,728 | 15,112 | 3,384 | 28.9% |
| Total Net Transfers | 21,400 | 27,485 | 26,659 | 27,564 | 34,739 | 37,867 | 48,646 | 10,779 | 28.5% |
| Total Resources Available | | | | | | | | | |
| | | | | | | | | | 234,815 |
| Expenditures | | | | | | | | | |
| RSVP | 106,703 | 112,527 | 104,477 | 106,441 | 98,290 | 97,855 | 119,376 | 21,521 | 22.0% |
| SCP | 56,502 | 66,631 | 62,590 | 62,723 | 64,515 | 64,094 | 65,752 | 1,658 | 2.6% |
| FGP | 42,855 | 50,649 | 50,457 | 47,791 | 47,205 | 52,752 | 48,366 | (4,386) | -8.3% |
| Total Expenditures | 206,060 | 229,807 | 217,524 | 216,955 | 210,010 | 214,701 | 233,494 | 18,793 | 8.8% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 1,321 |

** One or more zero value fields

Retired & Senior Volunteer Program Fund 075-0000

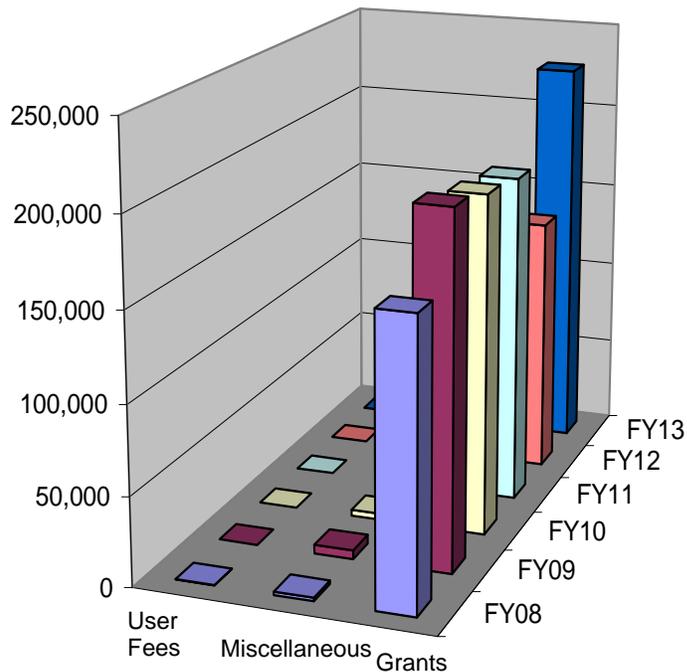
Department Budget Summary

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|------|------------------------|---|
| Prior Year Grants | RSVP | 49610 | 109.7% |
| RSVP NCSS Grant | RSVP | 42,914 | 132.17% |
| State RSVP Grant | RSVP | 22,812 | 33.66% |
| State Coop SCP Grant | RSVP | 64,000 | 29.41% |
| Foster Grant Parent | RSVP | 47,730 | 25.11% |
| Otero County | RSVP | 6,000 | 0.00% |
| General Fund | RSVP | 63,758 | 28.56% |
| Fund 75 | RSVP | 1,392 | -97.08% |
| Total | | 248,606 | 9.79% |

Funded Positions

3

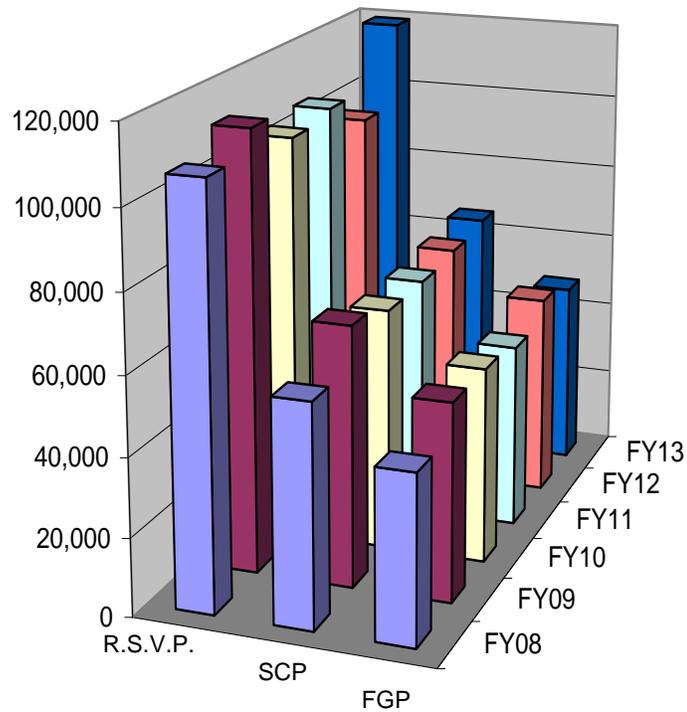
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Retired & Senior Volunteer Program Fund 075-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

Department Description

The Retired and Senior Volunteer Program (RSVP) staff recruits, trains and places senior volunteers in meaningful volunteer services in Alamogordo and throughout Otero County to positively impact pressing community needs. RSVP actively seeks out non-profit and governmental organizations wherein senior volunteers can augment paid staff in providing volunteer services that benefit the entire community. Senior volunteers strengthen communities by providing services that community budgets cannot afford and by building bridges across generations.

Mission Statement

RSVP's mission is to encourage Otero County residents who are 55 years of age and older to use their time, talents and lifelong experiences to improve their community's critical needs. The services provided by RSVP volunteers are in seven program emphasis areas: health and nutrition, human needs services, education, environment, public safety, community and economic development and faith-based organizations. The RSVP Volunteer Coordinator will provide the training; encouragement and support that RSVP senior volunteers need to carry out their volunteer duties and to achieve their own personal goals. A primary part of the mission is to educate the local community about the valuable services that the RSVP volunteers provide, and to provide the volunteers with the recognition they so richly deserve.

Performance Measures

| <i>Performance Measures</i> | FY 09/10 Actual | FY 10/11 Actual | FY 11/12 Actual | FY 12/13 Estimate |
|--|--------------------|--------------------|--------------------|----------------------|
| Number of seniors and low-income persons who report their needs have been met. | 3800 | 4000 | 4200 | 4400 |
| Registered RSVP Volunteers | 437 | 445 | 455 | 504 |
| Major fundraisers by SAC | 1 | 2 | 2 | 2 |

Retired & Senior Volunteer Program 075-8201

Department Budget Summary

Budget Highlights

Budgeted appropriations for FY13 are 22 percent or \$21,521 more than the FY12 Actual Budget. Service levels remain at FY12 levels.

The budgets for salaries and benefits have increased 34 percent or \$16,092. In the operational budget, Other Services decreased (25.6) percent or (\$10,176) due to a change in Grant funding. In FY12 State grant revenues were reduced by 2% but are being increased by \$3,500 mid-year through a Contract Amendment.

| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|-----------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| <i>Expenditures-RSVP</i> | | | | | | | | | |
| Salaries & Benefits | 62,130 | 65,929 | 57,215 | 60,478 | 52,694 | 47,268 | 63,360 | 16,092 | 34.0% |
| Supplies | 6,825 | 12,153 | 13,897 | 9,703 | 9,464 | 10,057 | 5,879 | (4,178) | -41.5% |
| Maintenance | 1,050 | 758 | 0 | 175 | 0 | 0 | 0 | 0 | ** |
| Utilities | 841 | 888 | 754 | 908 | 777 | 753 | 1,036 | 283 | 37.6% |
| Other Services | 35,817 | 32,799 | 32,611 | 34,397 | 35,355 | 39,777 | 29,601 | (10,176) | -25.6% |
| Total Operating Cost | 106,663 | 112,527 | 104,477 | 105,661 | 98,290 | 97,855 | 99,876 | 2,021 | 2.1% |
| Capital Outlay | 40 | 0 | 0 | 780 | 0 | 0 | 19,500 | 19,500 | ** |
| Total Expenditures | 106,703 | 112,527 | 104,477 | 106,441 | 98,290 | 97,855 | 119,376 | 21,521 | 22.0% |

** One or more zero value fields

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|--------------|------------------------|---|
| RSVP NCSS Grant | RSVP | 42,914 | 132.17% |
| State RSVP Grant | RSVP | 22,812 | 33.66% |
| Prior Year Grants | RSVP | 49,610 | |
| General Fund | RSVP | 4,040 | -89.55% |
| | Total | 119,376 | 21.99% |

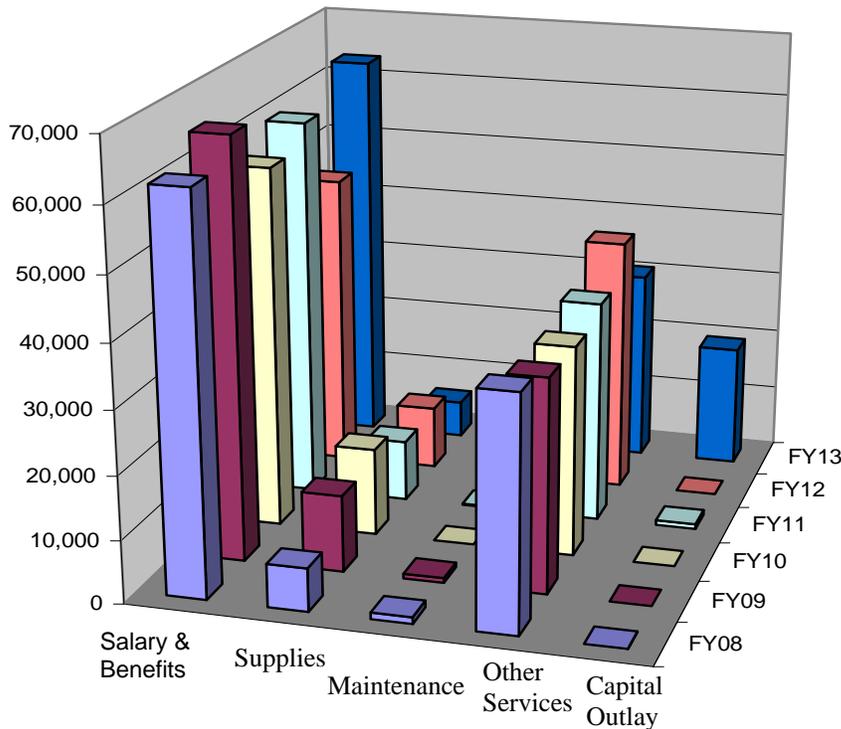
Funded Positions

2

Retired & Senior Volunteer Program 075-8201

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | | <u>AMOUNT</u> |
|----|--------------------------------------|-----------------------------|
| 1 | Benefit and Compensation Adjustment | 3,771 |
| 2 | Management Review Office Costs | 12,321 |
| a. | Supervisory Positions (1) | 11,547 |
| b. | Administrative Staff (1) | <u>774</u> |
| 3 | Adjustment in supplies and materials | (4,178) |
| 4 | Increase in phone charges | 283 |
| 5 | Increase in Training & Travel | 202 |
| 6 | Decrease in Volunteer Travel | (10,601) |
| 7 | Increase in Insurance costs | 223 |
| 8 | Capital Additions/replacements | |
| a. | Eldorado Aerotech 250 Bus | <u>19,500</u> |
| | TOTAL OPERATING CHANGES | <u><u>21,521</u></u> |

Retired & Senior Volunteer Program 075-8201

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|--|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| RSVP Volunteer Coordinator | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Senior Volunteer Programs Administrator | 1 | 0.850 | 1 | 0.850 | 0 | 0.000 |
| Totals | 2 | 1.850 | 2 | 1.850 | 0 | 0.000 |

Goals & Objectives

Alamogordo has many residents with little or no income. Many seniors are low-income or medium-income residents who need assistance from various social service agencies. The New Mexico Aging and Long-Term Services Department and the New Mexico Legislature recognize that there are many seniors and low-income residents that are in need of outreach in companionship, respite, senior assistance, medical assistance, taxes, mentoring and other human needs. Throughout the year, RSVP volunteers provide outreach to both senior and low-income residents in the above areas. To continue to make this possible, SVP staff will continue an on-going recruitment for volunteers. SVP staff will also continue providing travel reimbursements and recognition for the volunteers.

1. Seniors and low-income persons that are identified will receive volunteer assistance.
2. Recruitment of volunteers will continue through the City Profile newsletter, the SVP Newsletter, trainings, media outlets, and through word of mouth.
3. The Senior Advisory Council (SAC) will provide at least two major fundraising activities a year to help with travel/conference reimbursements.

FY2011/2012 Operational Highlights

RSVP staff uses monthly RSVP training meetings, local business meetings and volunteer fairs to share information about the program. Examples are the Earth Day, Cancer Resource, and GCRMC Auxiliary meetings, to name a few. By attending these community functions, rapport is developed and the opportunity for recruitment of new volunteers often results. RSVP staff visits with clubs, organizations and businesses and this has proven to be effective in getting the word out and signing up new volunteers: this outreach has resulted in the addition of approximately five new volunteers per month.

Department Budget Summary

FY2011/2012 Operational Highlights Cont.

RSVP collaborates with a wide variety of non-profit organizations and this has proven to be a venue for developing new volunteer worksites. For example, such collaboration with the American Association of Retired People (AARP) resulted in several RSVP volunteers being trained by AARP to provide tax preparation services for low-income persons, including seniors. They now prepare 1,500 to 2,000 E-Files annually with a very high acceptance rate, providing a valuable service to the community. There are currently 504 RSVP volunteers serving in 53 local RSVP worksites (organizations) such as the American Cancer Society, Animal Rescue Mission, and Habitat for Humanity.

STORY: In 2004, the American Cancer Society identified a need for a local organization that would facilitate the needs of cancer patients and cancer survivors in Otero County. The volunteer staff at the CRC currently has 23 senior volunteers registered with the Retired & Senior Volunteer Programs. Volunteers assist clients with prostheses, hair pieces, head covers, make-up consults, and references to educational materials, which are all donated through the American Cancer Society. Volunteers also provide out-of-town transportation for clients unable to drive themselves or just to provide support and companionship. The Cancer Resource Center serves approximately 45 clients per month and is expected to expand its client base due to the closing of a cancer support facility in Las Cruces. The success of the CRC is due in large part to the dedicated volunteers who serve over 2,100 hours each year.

Department Budget Summary

Department Description

The Senior Companion Program (SCP) recruits, trains, and supervises Senior Companion volunteers to serve one-to-one with frail and elderly persons in Alamogordo and throughout Otero County. The SCP Volunteer Coordinator assesses homebound client needs and nursing home client needs to create a care plan that specifies what duties the Senior Companion volunteers will perform. Some frail and elderly citizens are able to live in their own homes independently and with dignity due to the program's supportive services. Senior Companions assist with activities of daily living but, above all, provide companionship. These volunteers also provide short periods of relief to primary caregivers. Many Senior Companions serve clients for several years and form meaningful friendships. Volunteers are carefully chosen for compatibility with their clients. The SCP Volunteer Coordinator provides close supervision to ensure mutually beneficial experiences for clients and volunteers.

Mission Statement

The mission of the Senior Companion Program is to provide meaningful volunteer opportunities for low-income persons over 55 years of age by providing the mechanism for them to assist other adults who need person-to-person support because of loneliness, isolation, illness, or disability. The Senior Volunteer Program (SVP) staff will provide the training, encouragement and support that the SCP Volunteers need in order to carry out their duties and to achieve their own personal goals. A primary part of the SVP mission is to educate the public on the valuable services that SCP volunteers provide in the local community, and also to provide the recognition that these volunteers so richly deserve.

Senior Companion Program 075-8701

Department Budget Summary

Performance Measures

| <i>Performance Measures</i> | FY 09/10 Actual | FY 10/11 Actual | FY 11/12 Actual | FY 12/13 Estimate |
|--|----------------------------|----------------------------|----------------------------|------------------------------|
| Senior Companions Serving | 14 | 16 | 16 | 9 |
| Residents/Homebound clients served | 54 | 51 | 51 | 36 |
| Homebound Alzheimer's/Dementia clients | 5 | 5 | 5 | 4 |

Budget Highlights

Budgeted appropriations for FY13 are 2.6 percent or \$1,658 more than the FY12 Actual Budget. Service levels remain at FY12 levels.

The budgets for salaries and benefits have increased 10.8 percent or \$2,528 due to a 3% cost of living increase.

In the operational budget, Other Services decreased (4.6) percent or (\$1,693) due to a change in Grant funding. In FY12 State grant revenues were reduced by 2% but are being increased by \$3,000 mid-year through a Contract Amendment..

| BUDGET SUMMARY | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| Expenditures-Senior Companion Program | | | | | | | | | |
| Salaries & Benefits | 21,618 | 24,430 | 20,455 | 20,012 | 24,758 | 23,457 | 25,985 | 2,528 | 10.8% |
| Supplies | 1,621 | 3,617 | 4,601 | 2,490 | 2,597 | 3,597 | 4,400 | 803 | 22.3% |
| Maintenance | 0 | 0 | 0 | 50 | 50 | 50 | 50 | 0 | 0.0% |
| Utilities | 0 | 0 | 0 | 0 | 15 | 5 | 25 | 20 | 400.0% |
| Other Services | 33,263 | 38,584 | 37,534 | 40,171 | 37,095 | 36,985 | 35,292 | (1,693) | -4.6% |
| Total Operating Cost | 56,502 | 66,631 | 62,590 | 62,723 | 64,515 | 64,094 | 65,752 | 1,658 | 2.6% |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 56,502 | 66,631 | 62,590 | 62,723 | 64,515 | 64,094 | 65,752 | 1,658 | 2.6% |

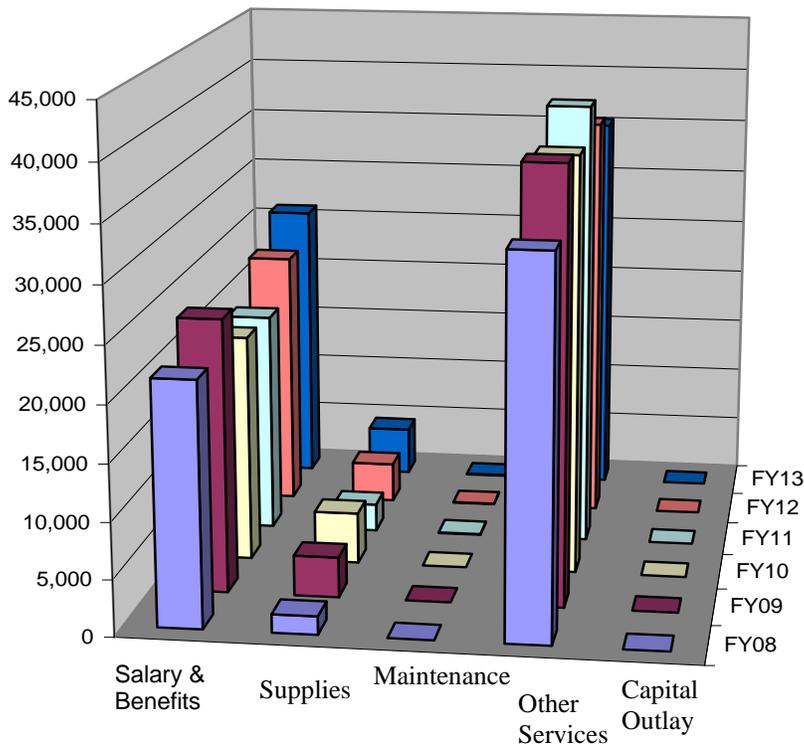
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Senior Companion Program 075-8701

Department Budget Summary

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|--------------|------------------------|---|
| State Coop SCP Grant | RSVP | 64,000 | 29.41% |
| General Fund | RSVP | 1,752 | -83.99% |
| | Total | 65,752 | 8.86% |
| Funded Positions | | 1 | |

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Senior Companion Program 075-8701

Department Budget Summary

| CHANGES FOR OPERATIONS | | | <u>AMOUNT</u> |
|--------------------------------|--------------------------------------|------------|----------------------|
| 1 | Benefit and Compensation Adjustment | | 861 |
| 2 | Management Review Office Costs | | 1,667 |
| | a. Supervisory Positions (1) | 1,018 | |
| | b. Administrative Staff (1) | <u>649</u> | |
| 3 | Adjustment in Supplies and Materials | | (1,207) |
| 4 | Increase in Program Supplies | | 2,012 |
| 5 | Increase in Volunteer Travel | | 1,136 |
| 6 | Increase in Telephone Services | | 20 |
| 7 | Increase in Copier Charges | | 233 |
| 8 | Decrease in Volunteer Services | | (3,303) |
| 9 | Increase in Physicals | | 184 |
| 10 | Decrease in Meal Reimbursements | | (68) |
| 11 | Increase in Insurance Costs | | <u>125</u> |
| TOTAL OPERATING CHANGES | | | <u>1,660</u> |

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|--|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| SCP/FGP Volunteer Coordinator | 1 | 0.750 | 1 | 0.750 | 0 | 0.000 |
| Senior Volunteer Programs Administrator | 1 | 0.075 | 1 | 0.075 | 0 | 0.000 |
| Totals | 2 | 0.825 | 2 | 0.825 | 0 | 0.000 |

Goals & Objectives

The SCP not only assists frail elderly persons who reside in their own homes but also assists them if they lose their ability to live in their own homes independently and are placed in a facility. Many suffer from emotional problems such as loneliness and depression, making it difficult for them to assimilate into the facility. Many frail elderly persons, who live in their own homes, or in a facility, do not have a family member or close friend nearby to assist with their needs for many reasons. Therefore, Senior Companion Program is available to fill this gap by matching a Senior Companion volunteer with a frail or homebound senior. Senior Companions typically develop a close personal one-on-one relationship with their clients at this very crucial time in their lives. Senior Companions receive a stipend and are also reimbursed for their mileage and meal expenses. They also receive much-deserved volunteer recognition for their volunteer service as Senior Companions.

1. Senior Companions will each serve assigned clients throughout the year and provide one-on-one companionship for them at scheduled times.

Senior Companion Program 075-8701

Department Budget Summary

Goals & Objectives Cont.

2. The number of resident/homebound clients served by Senior Companions will report decreased isolation, loneliness and, if applicable, depression, and increased socialization.

FY2011/2012 Operational Highlights

There are 51 clients in the Senior Companion Program who are categorized as respite care. Five of these clients are living in their homes with structured lifestyles and only some outside assistance for household maintenance provided by other services. Senior Companions enhance the quality-of-life of all of the clients in their homes and in institutions through interpersonal support.

The special needs of those clients range from seniors with illnesses often associated with advanced age, such as Alzheimer's disease and Dementia, to more physically impairing diseases causing many clients to become wheelchair bound and bedridden. The care and needed attention by SCP volunteers to their clients may be as simple as reading to them or taking short walks. It may also include spending time playing games, singing or going on day outings to just talking of "days of old" together in comfortable surroundings. All of these activities are the means used by Senior Companions to provide much-needed personal attention to seemingly forgotten seniors. This interaction continuously results in noticeable improvements as seen on nursing staff field reports and home respite service visits. Our goal is to keep seniors in their own home, and to also provide that much needed companionship.

Story:

Our office received a call from a husband whose wife has dementia. He is the primary caregiver for her but also enjoys some respite care from a senior companion. He wanted us to know how happy both he and his wife are with their Senior Companion. He stated that he has noticed a difference in his wife's demeanor. She is talking more than she was before, seems to be happier and brighter when she spends time with her companion. Her husband is so please with his wife's companion; he stated that he wished the companion lived next door to them. W hat a difference in both husband and wife, their disposition has change for the better; one who needed respite care and the other who just needed a Senior Companion for companionship.

Department Budget Summary

Department Description

Foster Grandparents serve as mentors, tutors, and caregivers for children and youth with special needs. Foster Grandparents offer emotional support to children who have been abused and neglected, mentor troubled teenagers and young mothers, and care for premature infants and children with physical disabilities. Special needs children are identified and assessed by schoolteachers, and a work plan is developed in a cooperative effort between school personnel and the FGP Coordinator. The FGP Coordinator closely monitors the volunteer’s duties, schedule and working conditions to ensure that the experience is beneficial for all involved.

Mission Statement

The mission of the Foster Grandparent Program (FGP) is to provide meaningful retirement opportunities for low-income persons over sixty (60) to serve as mentors, tutors, and caregivers for children and youth with special needs. FGP Volunteers will develop a supportive intergenerational relationship that will enable these students to achieve their educational and personal goals. The Senior Volunteer Program (SVP) Office Staff will provide the training, encouragement and support that our FGP Volunteers need in order to carry out their program duties and to achieve their own personal goals. A primary part of our mission is to educate our community on the valuable services that the FGP volunteers provide in our community and to provide the recognition these volunteers so richly deserve.

Performance Measures

| <i>Performance Measures</i> | FY 09/10 Actual | FY 10/11 Actual | FY 11/12 Actual | FY 12/13 Estimate |
|--|----------------------------|----------------------------|----------------------------|------------------------------|
| Foster Grandparents serving | 8 | 16 | 16 | 9 |
| Students receiving one-on-one assistance | 30 | 64 | 64 | 36 |

Foster Grandparent Program 075-8801

Department Budget Summary

Budget Highlights

Budgeted appropriations for FY13 are (8.3) percent or (\$4,386) less than the FY12 Actual Budget. Service levels remain at FY12 levels.

The budgets for salaries and benefits have increased 19.2 percent or \$1,711. The Workman's Comp rates increased to 1.29 percent and a 3% cost of living increase.

| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|--|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| <i>Expenditures-Foster Grandparent Program</i> | | | | | | | | | |
| Salaries & Benefits | 8,900 | 10,131 | 8,436 | 8,602 | 9,457 | 8,907 | 10,618 | 1,711 | 19.2% |
| Supplies | 2,172 | 8,538 | 4,575 | 7,938 | 3,966 | 4,124 | 3,966 | (158) | -3.8% |
| Maintenance | 0 | 0 | 0 | 50 | 100 | 99 | 100 | 1 | 1.0% |
| Other Services | 31,783 | 31,180 | 36,015 | 30,011 | 33,682 | 39,622 | 33,682 | (5,940) | -15.0% |
| Total Operating Cost | 42,855 | 49,849 | 49,026 | 46,601 | 47,205 | 52,752 | 48,366 | (4,386) | -8.3% |
| Capital Outlay | 0 | 800 | 1,431 | 1,190 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 42,855 | 50,649 | 50,457 | 47,791 | 47,205 | 52,752 | 48,366 | (4,386) | -8.3% |

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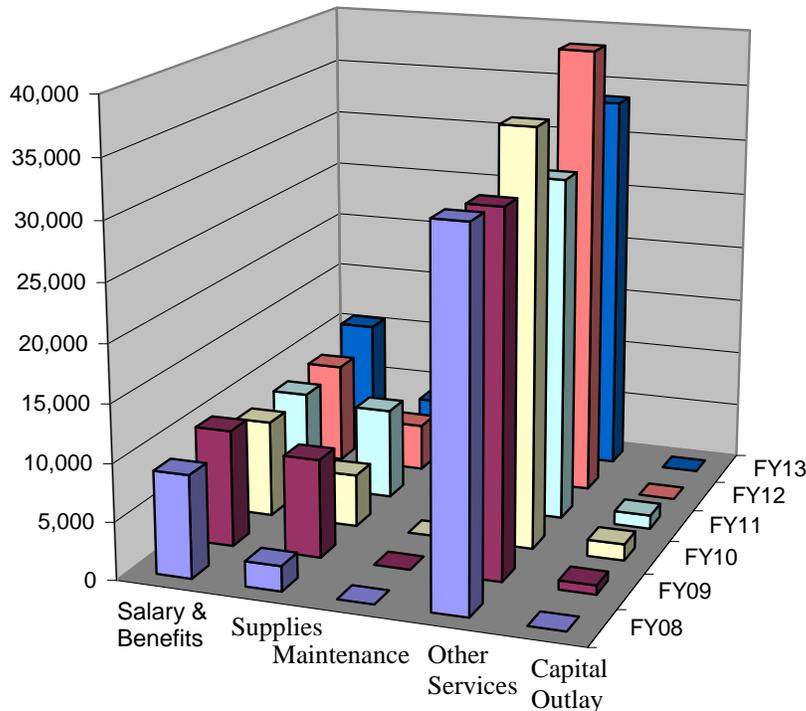
| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|--------------|------------------------|---|
| Foster Grand Parent | RSVP | 47,730 | 25.11% |
| General Fund | RSVP | 636 | ** |
| | Total | 48,366 | 26.78% |

Funded Positions 0

Foster Grandparent Program 075-8801

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | | <u>AMOUNT</u> |
|----|--------------------------------------|------------------------------|
| 1 | Benefit and Compensation Adjustment | 476 |
| 2 | Management Review Office Costs | 1,235 |
| a. | Supervisory Positions (1) | 1,018 |
| b. | Administrative Staff (1) | 217 |
| | | <hr/> |
| 3 | Adjustment in Supplies and Materials | (158) |
| 4 | Increase in Fleet Commercial Parts | 1 |
| 5 | Increase in Copier Charges | 329 |
| 6 | Decrease in Volunteer Services | (6,105) |
| 7 | Increase in Physicals | 70 |
| 8 | Decrease in Volunteer Travel | (266) |
| 9 | Decrease in Meal Reimbursements | (26) |
| 10 | Increase in Insurance Costs | 58 |
| 11 | Capital Additions/replacements | |
| a. | No new Capital allocated | 0 |
| | | <hr/> |
| | TOTAL OPERATING CHANGES | <u><u>(4,386)</u></u> |

Foster Grandparent Program 075-8801

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|--|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| SCP/FGP Volunteer Coordinator | 1 | 0.250 | 1 | 0.250 | 0 | 0.000 |
| Senior Volunteer Programs Administrator | 1 | 0.075 | 1 | 0.075 | 0 | 0.000 |
| Totals | 2 | 0.325 | 2 | 0.325 | 0 | 0.000 |

Goals & Objectives

The elementary and pre-schools have identified children as needing one-on-one attention, tutoring, mentoring and socialization skills. The school system has asked FGP Volunteers to assist these identified children on a one-on-one basis in tutoring, mentoring and socialization skills. All volunteers will receive monthly trainings from SVP staff and any additional training that would be beneficial to them in assisting their students. The FGP will reimburse stipend, mileage/meals and provide recognition to volunteers.

1. Foster Grandparents will provide a one-on-one involvement with students who have been identified as "at risk" during the school year.
2. Number of students identified by teachers will improved both in literacy and social/behavior skills.

FY2011/2012 Operational Highlights

We have 16 Foster Grandparents volunteering in seven community schools, working with 64 students. Our goal for this fiscal year is to collaborate with the Mescalero tribal authorities to initiate a recruitment campaign for their elders to go into their schools and assist teaching their young. However, next fiscal we will be force to decrease the numbers in our program from 16 volunteers to 9 volunteers due to budgeting. This will hurt our program as well as the schools, especially when our schools are thriving with our Foster Grandparent Program.

Story: One of our Foster Grandparent's is assigned to a child in K-5 who has not been identified as having a serious learning problem; however, there is a suspicious with officials that he may have autism. At the beginning of the school year this child was at the level of a pre-k student. His teacher stated that with the help of his Foster Grandparent giving him encouragement and reinforcement he has come a long way. He is now at grade level in his writing and math skills, although, he is struggling with his reading; his Foster Grandparent is helping him with these skills as well. His teacher stated that reading is hard for him, but with the help of his Foster Grandparent he is making tremendous strides and she firmly believes this too will also improve. His teacher also stated that in the beginning of the school year; socially, he kept to himself, he was very distant and shy, now however, he is making friends easier and is breaking out of his shell and she feels this is from the relationship and encouragement from his foster grandparent.

Department Budget Summary

Department Description

The 1992 Gross Receipts Tax Fund accounts for a one-sixteenth of one percent (.0625%) gross receipts tax dedication adopted in 1992 to be used for the acquisition, construction, operations of solid waste, water facilities sewer systems, and related projects.

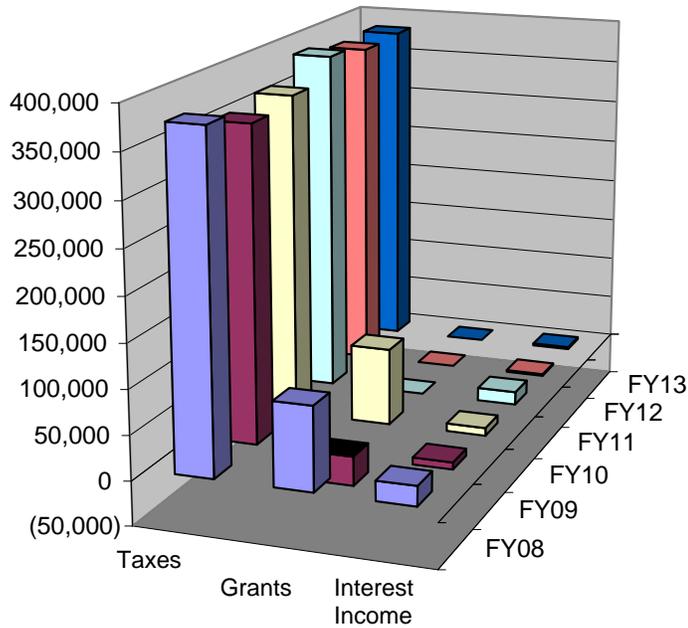
| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 1,025,920 |
| Revenues | | | | | | | | | |
| Taxes & Fees | 376,667 | 356,380 | 365,708 | 390,132 | 378,569 | 380,310 | 382,353 | 2,043 | 0.5% |
| Grants | 93,997 | (33,291) | 86,937 | 0 | 0 | 0 | 0 | 0 | ** |
| Interest Income | 22,228 | 8,052 | 8,825 | 14,722 | 2,813 | 1,993 | 2,485 | 492 | 24.7% |
| Total Revenues | 492,892 | 331,141 | 461,470 | 404,854 | 381,382 | 382,303 | 384,838 | 2,535 | 0.01 |
| Transfers | | | | | | | | | |
| Transfers In | 322,155 | 69,362 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 935,502 | 306,862 | 0 | 628,157 | 99,684 | 95,684 | 4,000 | (91,684) | -95.8% |
| Total Net Transfers | | | 0 | (628,157) | (99,684) | (95,684) | (4,000) | 91,684 | -95.8% |
| Total Resources Available | | | | | | | | | 1,406,758 |
| Expenditures-ESGRT .0625% | | | | | | | | | |
| Engineering Fees | 0 | 685 | 2,179 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Operating Cost | 0 | 685 | 2,179 | 0 | 0 | 0 | 0 | 0 | ** |
| Capital Outlay | | | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 0 | 685 | 2,179 | 0 | 0 | 0 | 0 | 0 | ** |
| Ending Cash Balance - June 30 | | | | | | | | | 1,406,758 |

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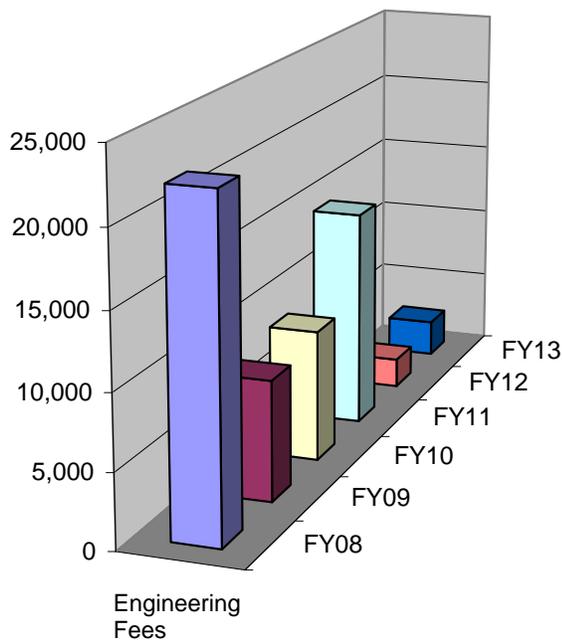
| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|------------------------|------------------------|---|
| Fund 89 | Municipal ESGRT .0625% | 384,838 | 0.66% |
| Total | | 384,838 | 0.66% |
| Funded Positions | | 0 | |

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Fleet Collision Insurance 096-0000

Department Budget Summary

Department Description

This fund provides the City of Alamogordo with funds used towards self-paid and comprehensive claims on City-owned trucks and automotive equipment. Each year, each unit is assessed a premium comparable to a premium charged by New Mexico Self Insurer's Fund based on the first five years of vehicle life. After all self-paid claims are paid each year, the remaining monies are deposited into the reserves.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 598,579 |
| Revenues | | | | | | | | | |
| User Fees | 0 | 52,510 | 57,239 | 59,455 | 50,000 | 50,000 | 50,000 | 0 | 0.0% |
| Miscellaneous Revenue | 2,265 | 4,454 | 0 | 6,198 | 0 | 5,851 | 0 | (5,851) | -100% |
| Interest Income | 38,294 | 16,033 | 6,621 | 6,698 | 1,884 | 1,388 | 1,650 | 262 | 18.9% |
| Total Revenues | 40,559 | 72,997 | 63,860 | 72,351 | 51,884 | 57,239 | 51,650 | (5,589) | -9.8% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 0 | 376,355 | 25,500 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | 0 | (376,355) | (25,500) | 0 | 0 | 0 | 0 | 0 | ** |
| Total Resources Available | | | | | | | | | 650,229 |
| Expenditures | | | | | | | | | |
| Other Services | 25,796 | 7,263 | 25,119 | 7,478 | 50,000 | 17,270 | 50,000 | 32,730 | 189.5% |
| Total Operating Cost | 25,796 | 7,263 | 25,119 | 7,478 | 50,000 | 17,270 | 50,000 | 32,730 | 189.5% |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 25,796 | 7,263 | 25,119 | 7,478 | 50,000 | 17,270 | 50,000 | 32,730 | 189.5% |
| Ending Cash Balance - June 30 | | | | | | | | | 600,229 |

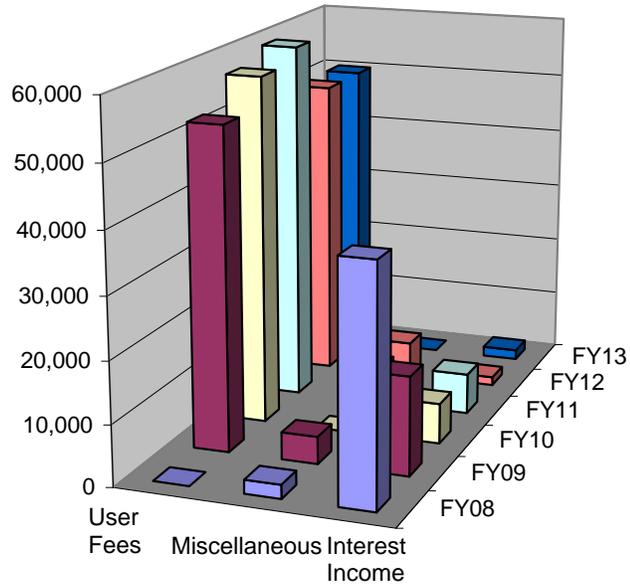
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| | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|--------------|----------------|--------------------------------|
| RESOURCES FOR BUDGET | | | |
| Fund 96 | Self-Insured | 51,650 | -9.76% |
| | Total | 51,650 | -9.76% |
| Funded Positions | | 0 | |

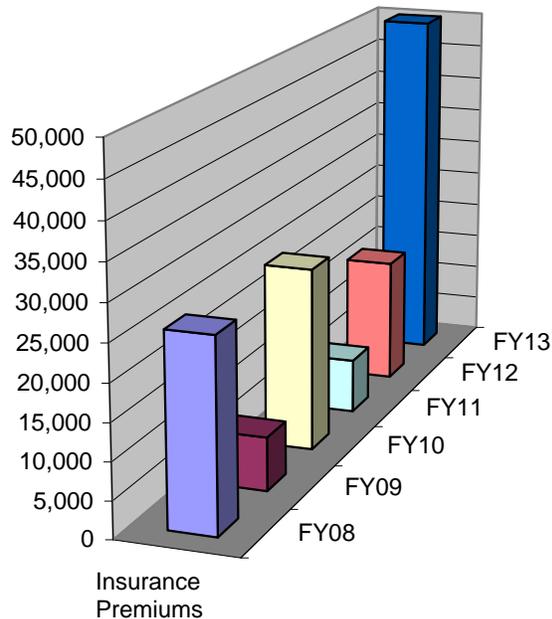
Fleet Collision Insurance 096-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Self Insured/Liability 107-0000

Department Budget Summary

Department Description

This fund provides the City of Alamogordo with an accounting of self-paid claims, NM unemployment security, and the deductibles for general liability. Each year, each department is assessed a premium comparable to a premium charged by New Mexico Self Insurer's Fund.

In FY08, this fund also began paying charges for outside legal services related to claims that are not anticipated or directly involving a specific enterprise fund.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 407,686 |
| Revenues | | | | | | | | | |
| Miscellaneous Revenue | 0 | 0 | 0 | 29,833 | 10,000 | 1,476 | 10,000 | 8,524 | 577.5% |
| Interest Income | 7,271 | 3,189 | 5,562 | 4,742 | 1,249 | 941 | 1,275 | 334 | 35.5% |
| Total Revenues | 7,271 | 3,189 | 5,562 | 34,575 | 11,249 | 2,417 | 11,275 | 8,858 | 366.5% |
| Transfers | | | | | | | | | |
| Transfers In | 103,000 | 103,000 | 200,917 | 145,000 | 145,000 | 167,000 | 177,000 | 10,000 | 6.0% |
| Transfers Out | | | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | 103,000 | 103,000 | 200,917 | 145,000 | 145,000 | 167,000 | 177,000 | 10,000 | 6.0% |
| Total Resources Available | | | | | | | | | |
| | | | | | | | | | 595,961 |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 0 | 0 | 0 | 0 | 0 | 0 | 95,609 | 95,609 | ** |
| Other Services | 25,545 | 82,975 | 66,482 | 67,810 | 125,000 | 24,259 | 105,000 | 80,741 | 332.8% |
| Insurance Premiums | 71,225 | 21,033 | 62,844 | 36,345 | 82,000 | 38,787 | 82,000 | 43,213 | 111.4% |
| Total Expenditures | 96,770 | 104,008 | 129,326 | 104,155 | 207,000 | 63,046 | 282,609 | 219,563 | 348.3% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 313,352 |

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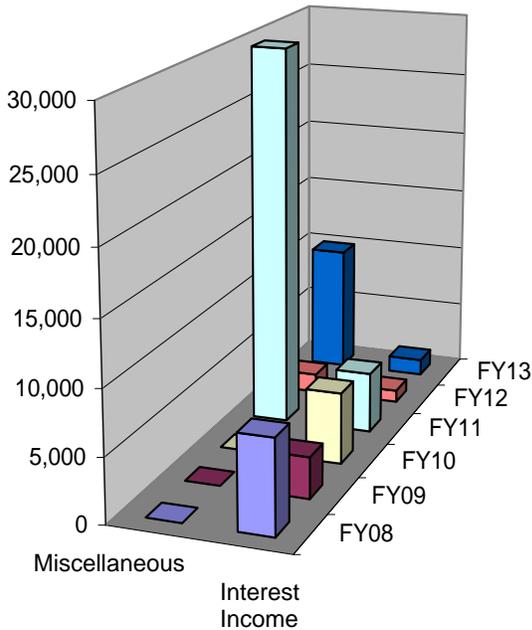
Self Insured/Liability 107-0000

Department Budget Summary

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|-----------------------|------------------------|---|
| Fund 107 | Liability/Deductibles | <u>282,609</u> | <u>348.26%</u> |
| Total | | <u>282,609</u> | 348.26% |

Funded Positions 0

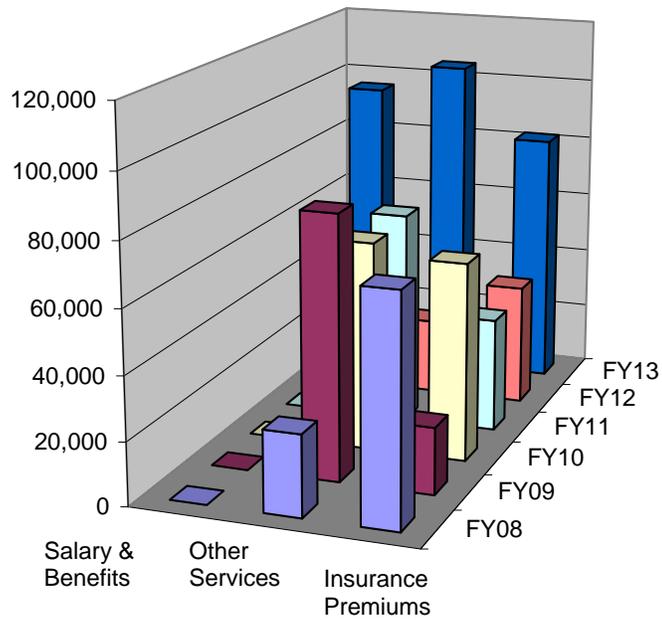
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Self Insured/Liability 107-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YER AND ACCOUNT CATEGORY



Capital Projects Fund

Capital Projects Fund Description

Funds used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds, Special Assessment Funds, and Trust Funds).

CAPITAL PROJECTS COMPARITIVE BUDGET STATEMENT

| | FY08 ACTUALS 6/30/2008 | FY09 ACTUALS 6/30/2009 | FY10 ACTUALS 6/30/2010 | FY11 ACTUALS 6/30/2011 | FY12 ACTUALS 6/30/2012 | FY13 PRELIM BUDGET |
|--|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|--------------------------|
| Beginning Cash Fund Balance | 7,775,627 | 9,824,362 | 20,428,726 | 27,910,452 | 25,092,429 | 35,601,493 |
| Revenues | | | | | | |
| Taxes | 1,502,604 | 5,146,609 | 3,975,188 | 4,291,452 | 4,183,413 | 5,735,308 |
| Fees & Permits | 0 | 5,015 | 332 | 0 | 0 | 0 |
| User Fees | 0 | 8,496 | 11,050 | 13,222 | 13,067 | 12,000 |
| Fines | 0 | 39 | 54 | 0 | 0 | 0 |
| Miscellaneous | 3,568,564 | 61,851 | 53,296 | 41,538 | 4,289 | 0 |
| Grants | 715,483 | 1,494,388 | 2,246,805 | 354,552 | 811,799 | 6,168,696 |
| Investment Income | 281,162 | 265,950 | 312,612 | 303,757 | 71,113 | 99,789 |
| Loan & Bond Proceeds | 0 | 21,082,019 | 7,420,000 | 2,855,373 | 25,714,955 | 3,125,597 |
| Total Revenues | 6,067,812 | 28,064,365 | 14,019,337 | 7,859,894 | 30,798,636 | 15,141,390 |
| Other Financing Sources | | | | | | |
| Transfers In | 1,325,343 | 101,219 | 2,279,251 | 1,355,924 | 439,439 | 1,249,058 |
| Total Other Financing Sources | 1,325,343 | 101,219 | 2,279,251 | 1,355,924 | 439,439 | 1,249,058 |
| Total Revenues & Other Financing | 7,393,155 | 28,165,584 | 16,298,587 | 9,215,818 | 31,238,075 | 16,390,448 |
| Expenditures | | | | | | |
| Grant Capital Improvement | 49,604 | 42,604 | 93,672 | 227,096 | 69,156 | 248,191 |
| Airport Improvement Projects | 439,451 | 171,264 | 264,838 | 218,618 | 248,201 | 181,054 |
| New Mexico C.D.B.G. | 321,308 | 40,805 | 329,769 | 35,551 | 0 | 153,938 |
| 86 Gross Receipts | 626,595 | 2,757,229 | 782,990 | 239,781 | 339,700 | 2,128,159 |
| Property Acquisition | 0 | 16,872 | 8,754 | 12,296 | 294,801 | 42,071 |
| Reverse Osmosis Prj Rsv | 2,537,185 | 256,742 | 104,123 | 45,660 | 266,072 | 2,528,973 |
| 99 GRT Flood Control Bond Proj | 1,207,835 | 1,154,940 | 731,618 | 223,782 | 1,342,393 | 1,332,650 |
| Economic Development | 0 | 91,063 | 450,000 | 108,449 | 70,000 | 587,201 |
| 2000 Fire Services Bond | 0 | 0 | 0 | 42,997 | 0 | 0 |
| 2002 GRT Bond Acquisition | 9,289 | 60,638 | 151,191 | 27,554 | 0 | 0 |
| Street Capital GRT | 0 | 1,253,063 | 2,427,170 | 2,258,247 | 2,869,378 | 3,503,340 |
| 2004 GRT Bond Acq | 106,920 | 37,723 | 47,286 | 0 | 0 | 0 |
| 2009 Sewer Improvement Bond Acq | 0 | 10,000,000 | 105,704 | 1,069,232 | 4,637,497 | 3,077,931 |
| Reg Water Supply Transmission Line | 0 | 0 | 0 | 500,111 | 562,389 | 4,753,128 |
| 2011 Jt W/S Ref/Imp Revbd | 0 | 0 | 0 | 0 | 182,054 | 5,999,976 |
| 2011 NMFA St GRT Street #15 | 0 | 0 | 0 | 0 | 115,489 | 0 |
| 2012 GRT Ref/Imp Revbd | 0 | 0 | 0 | 0 | 425,104 | 3,953,405 |
| Housing Capital Fund Projects | 0 | 0 | 678,372 | 95,656 | 105,838 | 914,712 |
| Total Expenditures | 5,298,187 | 15,882,942 | 6,175,487 | 5,105,030 | 11,528,072 | 29,404,729 |
| Other Financing Uses | | | | | | |
| Transfers Out | 46,233 | 1,678,278 | 2,641,374 | 6,928,811 | 9,200,939 | 1,964,089 |
| Total Other Financing Uses | 46,233 | 1,678,278 | 2,641,374 | 6,928,811 | 9,200,939 | 1,964,089 |
| Total Expenditures & Other Finance Uses | 5,344,420 | 17,561,220 | 8,816,861 | 12,033,841 | 20,729,011 | 31,368,818 |
| Net Change in Fund Balance | (2,048,735) | (10,604,364) | (7,481,726) | 2,818,023 | (10,509,064) | 14,978,370 |

Capital Projects Fund

Fund 24 Grant Capital Improvement - This fund is created to account for proceeds from State grants for the purpose of financing improvement to the City of Alamogordo.

Fund 40 Airport Improvements - This fund is created to account for proceeds from federal and state grants for the purpose of financing improvements to the Alamogordo-White Sands Regional Airport.

Fund 49 1986 Gross Receipts Tax - The purpose of this fund is to account for $\frac{1}{4}$ of 1% Gross Receipts Tax dedicated to the repair, upgrading, rehabilitation, replacement and installation of facilities for the collection and treatment of water facilities outside of the city limits.

Fund 50 Property Acquisition - This fund is created to account for financing the costs of acquisition, disposition or maintenance of property.

Fund 54 Reverse Osmosis Project Reserve – This fund accounts for the proceeds from Federal and State grants and local funds for the purpose of financing the reverse osmosis project.

Fund 56 Alamogordo Flood Control - This fund is created to account for the bond proceeds for the purpose of providing flood protection to the city.

Fund 61 Municipal Infrastructure Gross Receipts Tax – This fund is created to account for $\frac{1}{16}$ of 1% Gross Receipts Tax dedicated for repair, replacement, construction and acquisition of infrastructure improvements within our municipality's and to construct, acquire a waste water treatment plant.

Fund 103 Fire Services Bond – This fund is created to account for the bond proceed for the purpose of constructing a new fire station.

Fund 105 Economic Development – The purpose of this fund is to account for $\frac{1}{8}$ of 1% Gross Receipts Tax imposed January 2001 dedicated to the economic development of the City of Alamogordo.

Fund 108 2002 GRT (94 GRT Refunding) – The purpose of this fund is to account for the refunding and discharging the outstanding 1994 Gross Receipts Tax Revenue Bonds and the City's flood control system, public buildings, land for open space, public parks, public recreational buildings or other recreational facilities and equipment for street maintenance.

Fund 109 The 2004 GRT Capital Outlay – This fund accounts for $\frac{1}{4}$ of 1% gross receipts tax dedication adopted in 2004 to be used for construction, reconstruction or improvement of municipal streets, alleys, roads or bridges, including acquisition of rights-of-way.

Fund 110 04 W/S Revenue Bond Emergency Sewer Project – This fund is created for the purpose of paying for an emergency pipeline replacement.

Capital Projects Fund

Fund 113 2009 Sewer Improvement Bond ACQ – This fund is created to account for the purpose of financing the construction and improvement of a Sewer Plant.

Fund 114 Sidewalks Revolving Loans – This fund provides the City of Alamogordo with an accounting of loans financed through the city for qualified property owners. The qualified property owners finance through the city for the placement/repair of sidewalks, curb cuts and driveway ramps on their property.

Fund 116 Reg. Water Supply Transmission Line – This fund accounts for the Water Trust Board Grant (WTB #80) and NMFA Loan for the purpose of financing the cost of approximately 15 miles of pipeline for a potable water transmission system or City of Alamogordo project known as “Regional Water Supply Transmission Line Phase 1”. Ordinance No. 1370 authorized the execution of the grant/loan agreement.

Fund 117 2011 Jt Water/Sewer Refunding Improvement Revenue Bond -- This fund accounts for the 2011 refunding of the Joint Utility System Revenue Bond for the purpose of financing the construction and improvement of a Sewer Plant.

Fund 118 2011 NMFA State GRT Street #15 – This fund accounts for the NMFA Loan for the purpose of providing funds for the acquisition, construction, installation and improvement for various street projects. Ordinance No. 1410 authorized 11/15/2011.

Fund 119 2012 Gross Receipts Tax Ref/Imp Revenue Bond – This fund account for the refunding of the 2002 GRT Revenue Bond for the purpose of providing funds for the acquisition, construction, improving, furnishing, equipping, rehabilitating, making additions to various buildings, streets, parks, recreational facilities and open space. Ordinance No. 1414 authorized 02/17/2012.

Fund 904 Housing Capital Fund Projects – This fund is created to account for the purchase, refurbishment, and maintenance of homes purchased for the Homeownership Program.

Grant Capital Improvement Fund 024-0000

Department Budget Summary

Department Description

This fund accounts for Grant funds received through Capital Outlay from the State of New Mexico, which do not fit within existing operating departments.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|--|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 48,687 |
| Revenues | | | | | | | | | |
| Grants | | | | | | | | | |
| State Grant | 49,604 | 39,495 | 28,312 | 72,082 | 135,769 | 119,778 | 0 | (119,778) | -100% |
| Federal Grant | 0 | 0 | 30,848 | 0 | 141,852 | 1,786 | 116,852 | 115,066 | 6442.7% |
| Miscellaneous | 0 | 0 | 0 | 10,775 | 11,570 | 558 | 0 | (558) | -100% |
| Total Revenues | 49,604 | 39,495 | 59,160 | 82,857 | 289,191 | 122,122 | 116,852 | (5,270) | -4.3% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 26,928 | 25,999 | 184,786 | 12,661 | 0 | 117,661 | 117,661 | ** |
| Transfers Out | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | 0 | 26,928 | 25,999 | 184,786 | 12,661 | 0 | 117,661 | 117,661 | ** |
| Total Resources Available | | | | | | | | | |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 0 | | 318 | 0 | 0 | 0 | 0 | 0 | ** |
| Supplies | 0 | 240 | 1,595 | 0 | 2,250 | 195 | 0 | (195) | -100% |
| Other Services | 57,799 | 34,830 | 5,477 | 9,828 | 46,832 | 10,549 | 26,339 | 15,790 | 149.7% |
| Capital Outlay | | | | | | | | 0 | ** |
| State Grant | | | | | | | | 0 | ** |
| Holloman Air Force Bas | 0 | 0 | 19,166 | 0 | 0 | 0 | 0 | 0 | ** |
| SRTS | 0 | 0 | 2,123 | 0 | 0 | 0 | 0 | 0 | ** |
| Federal Grant | | | | | | | | 0 | ** |
| AARA Energy | 0 | 0 | 30,848 | 0 | 116,852 | 0 | 116,852 | 116,852 | ** |
| COPE Drainage/Renov: | 0 | 0 | 0 | 78,608 | 58,870 | 58,412 | 0 | (58,412) | -100% |
| Building Improvements | 0 | 1,194 | 32,287 | 138,660 | 0 | 0 | 105,000 | 105,000 | ** |
| Total Expenditures | 57,799 | 36,264 | 91,814 | 227,096 | 224,804 | 69,156 | 248,191 | 179,035 | 258.9% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 35,009 |

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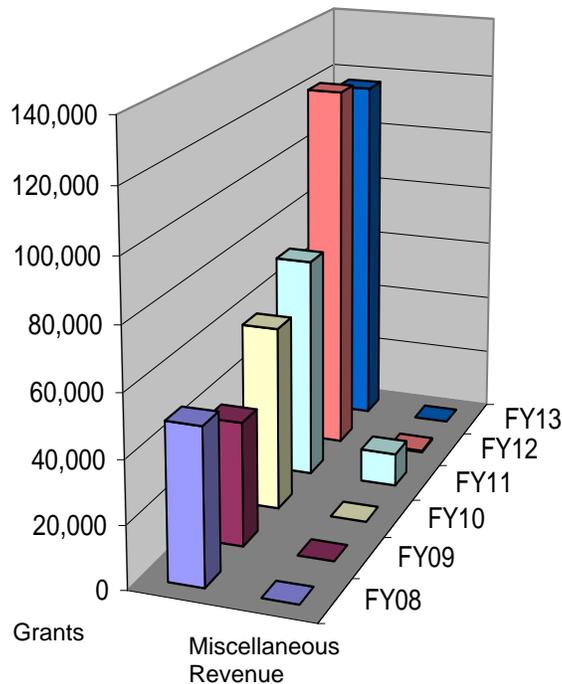
Grant Capital Improvement Fund 024-0000

Department Budget Summary

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|-------------------|------------------------|---|
| Fund 24 | Grant Capital Imp | 13,678 | 2351.3% |
| Grants | Federal & State | 116,852 | -3.9% |
| Fund 61 | 91GRT Inf | 8,661 | ** |
| Fund 69 | 94 GRT | 105,000 | ** |
| Fund 89 | ESGRT .0625% | 4,000 | ** |
| Total | | 248,191 | 103.23% |

Funded Positions 0

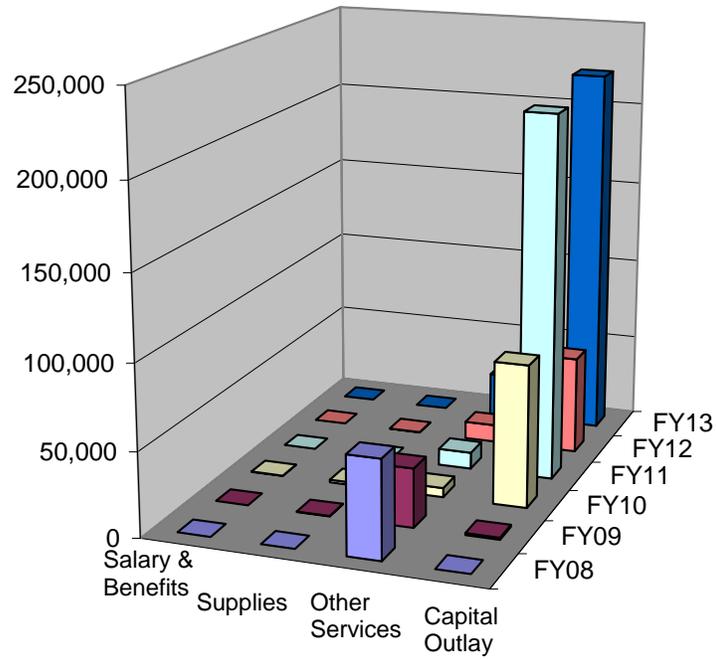
TOTAL REVENUE ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Grant Capital Improvement Fund 024-0000

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Airport Improvement Fund 040-0000

Department Budget Summary

Department Description

This fund accounts for the Federal, State, and City funding for Airport Improvement Projects. Federal funding accounts for 95%, State funding accounts for 2 ½%, and the City funding accounts for 2 ½% of all grant eligible projects.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 40,623 |
| Revenues | | | | | | | | | |
| Grants | | | | | | | | | |
| State Grant | 11,674 | 101,706 | 6,602 | 5,542 | 9,864 | 6,205 | 4,572 | (1,633) | -26.3% |
| Federal - Aviation | 417,151 | 66,630 | 249,082 | 207,672 | 374,798 | 235,773 | 172,000 | (63,773) | -27.0% |
| Interest Income | 2,078 | 717 | 129 | 358 | 108 | 83 | 110 | 27 | 32.5% |
| Total Revenues | 430,903 | 169,053 | 255,813 | 213,572 | 384,770 | 242,061 | 176,682 | (65,379) | -27.0% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 216,833 | 0 | 264,795 | 218,531 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | (216,833) | 0 | (264,795) | (218,531) | 0 | 0 | 0 | 0 | ** |
| Total Resources Available | | | | | | | | | |
| | | | | | | | | | 217,305 |
| Expenditures | | | | | | | | | |
| Other Services | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Capital Outlay | | | | | | | | | ** |
| Property Acq | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Building Improvements | 60,900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Paving Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Capital Improvements | | | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| ICIP | 161,718 | 71,264 | 265,002 | 218,531 | 394,526 | 248,201 | 181,054 | (67,147) | -27.1% |
| Total Expenditures | 222,618 | 171,264 | 265,002 | 218,531 | 394,526 | 248,201 | 181,054 | (67,147) | -27.1% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 36,251 |

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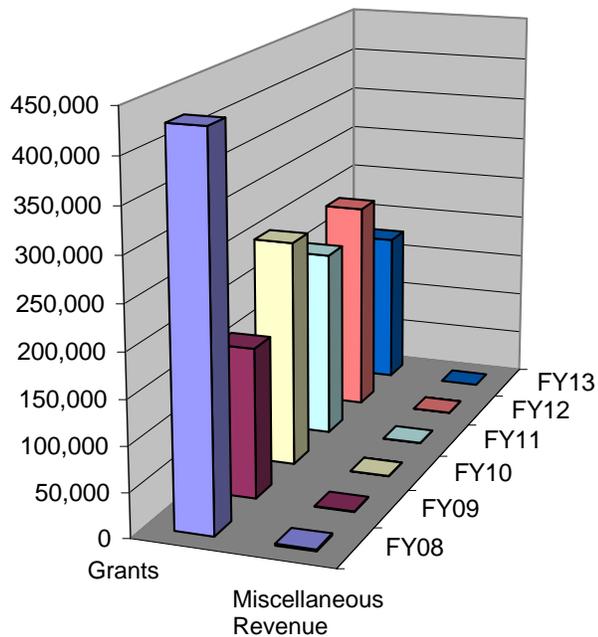
Airport Improvement Fund 040-0000

Department Budget Summary

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|---------------------|------------------------|---|
| State Airport Grant | Airport Improvement | 4,572 | -26.32% |
| Federal Grant | Airport Improvement | 172,000 | -27.05% |
| Fund 40 | Airport Improvement | 4,482 | -27.98% |
| | Total | 181,054 | -27.05% |

Funded Positions 0

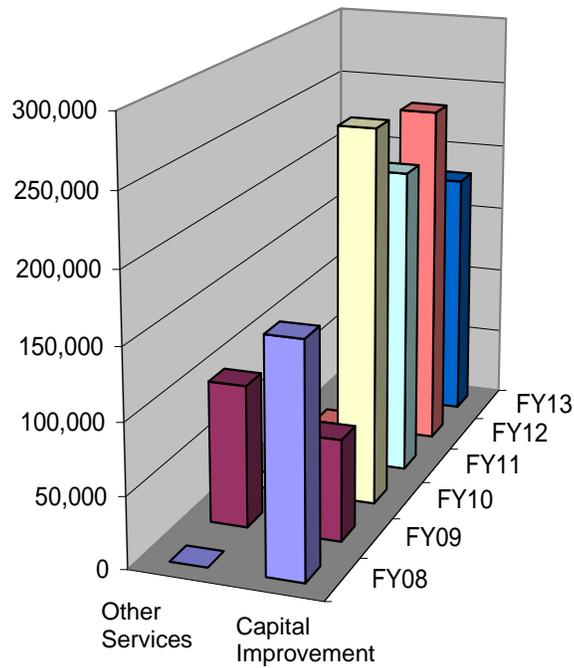
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Airport Improvement Fund 040-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

Department Description

The Community Development Block Grant Program (CDBG) is a competitive application process, which requires public input and incorporates local Public Hearings to determine community priorities. These are generally held at least twice per year, during an application year. If awarded, funds may be used for community housing needs, or for infrastructure projects which would benefit low to moderate-income families. Funds may also be used to address an urgent need for public safety, or to prevent a slum or blight situation. Planning funds are also available through the Community Development Block Grant Program.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 0 |
| Revenues | | | | | | | | | |
| Miscellaneous Revenue | 50,426 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | ** |
| Grants | 289,139 | 22,974 | 296,996 | (7,392) | 139,943 | 0 | 139,943 | 139,943 | ** |
| Total Revenues | 339,565 | 22,974 | 346,996 | (7,392) | 139,943 | 0 | 139,943 | 139,943 | ** |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 4,400 | 0 | 0 | 10,189 | 13,995 | 3,806 | 37.4% |
| Transfer Out | 0 | 0 | 0 | 19,940 | 19,939 | 0 | 0 | 0 | ** |
| Net Transfers | 0 | 0 | 4,400 | (19,940) | (19,939) | 10,189 | 13,995 | 3,806 | 37.4% |
| Total Resources Available | | | | | | | | | 153,938 |
| Expenditures | | | | | | | | | |
| C.D.B.G | 321,308 | 41,179 | 329,395 | 35,551 | 153,938 | 0 | 153,938 | 153,938 | ** |
| Total Expenditures: | 321,308 | 41,179 | 329,395 | 35,551 | 153,938 | 0 | 153,938 | 153,938 | ** |
| Ending Cash Balance - June 30 | | | | | | | | | 0 |

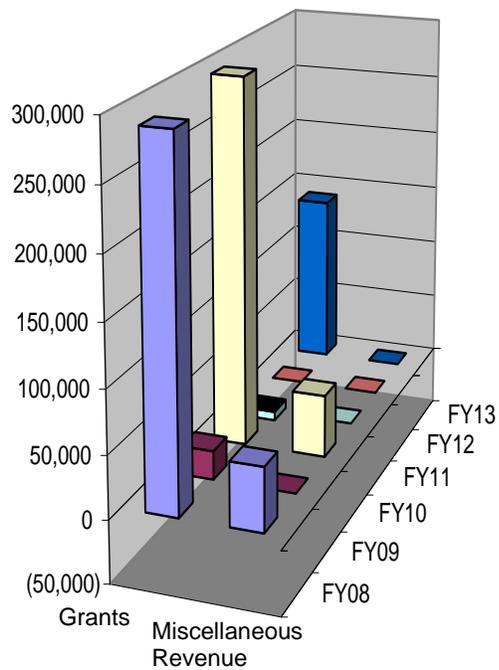
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C.D.G.B. Fund 048-0000

Department Budget Summary

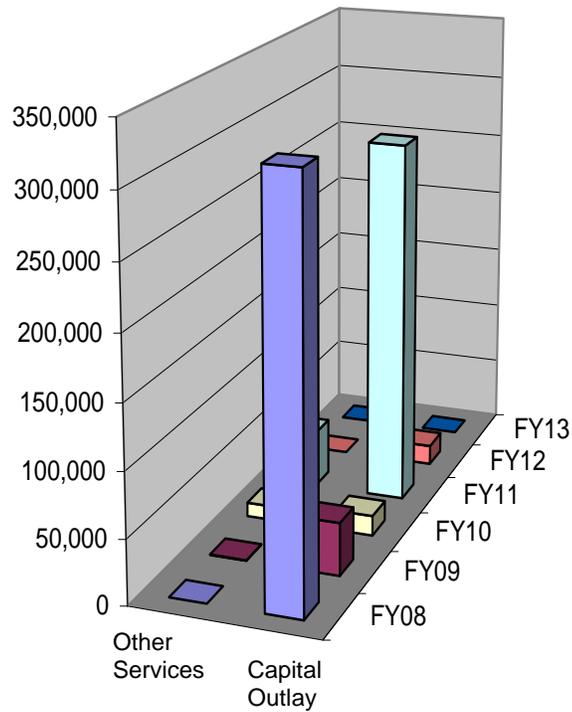
| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|------------|------------------------|---|
| Fund 48 | CDBG Grant | 139,943 | ** |
| Total | | <u>139,943</u> | <u>-100.00%</u> |
| Funded Positions | | 0 | |

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



1986 Gross Receipts Tax Fund 049-0000

Department Budget Summary

Department Description

The purpose of this fund is to account for the one-quarter of one-percent gross receipts tax that is dedicated to the purpose of repair, upgrade, rehabilitate, replace and install water facilities outside of the City limits. Included in the eligible projects, but not limited to, are filter plants, including acquisition of necessary real property rights, water rights and payments to bond funds for the purpose of these projects.

The 1986 Gross Receipts Tax was also pledged against two new loans with the New Mexico Finance Authority (NMFA). The loan detail is covered under the Debt Service Section.

| | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> | |
|--------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|--|
| BUDGET SUMMARY | | | | | | | | | |
| <i>Beginning Cash - July 1</i> | | | | | | | | 7,070,718 | |
| Revenues | | | | | | | | | |
| Gross Receipts 1/4% | 1,506,668 | 1,425,520 | 1,462,830 | 1,560,528 | 1,521,241 | 1,529,415 | 8,174 | 0.5% | |
| Grants | 1,304 | 534,074 | 175,427 | 0 | 0 | 312,617 | 312,617 | ** | |
| Miscellaneous Income | 180,427 | 85,234 | 63,194 | 71,458 | 15,430 | 18,050 | 2,620 | 17.0% | |
| Total Revenues | 1,688,399 | 2,044,828 | 1,701,451 | 1,631,986 | 1,536,671 | 1,860,082 | 323,411 | 21.0% | |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** | |
| Transfers Out | 97,721 | 1,512,753 | 762,469 | 320,196 | 163,155 | 1,047,857 | 884,702 | 542.2% | |
| Total Net Transfers | (97,721) | (1,512,753) | (762,469) | (320,196) | (163,155) | (1,047,857) | (884,702) | 542.2% | |
| Total Resources Available | | | | | | | | | |
| | | | | | | | 7,882,943 | | |
| Expenditures | | | | | | | | | |
| Capital Improvements | 83,707 | 1,149,949 | 740,909 | 379,044 | 324,490 | 1,923,830 | 1,599,340 | 492.9% | |
| Legal & Consulting Expenses | 438,116 | 77,351 | 52,860 | 33,569 | 15,210 | 204,329 | 189,119 | 1243.4% | |
| Total Expenditures | 521,823 | 1,227,300 | 793,769 | 412,613 | 339,700 | 2,128,159 | 1,788,459 | 526.5% | |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | 5,754,784 | | |

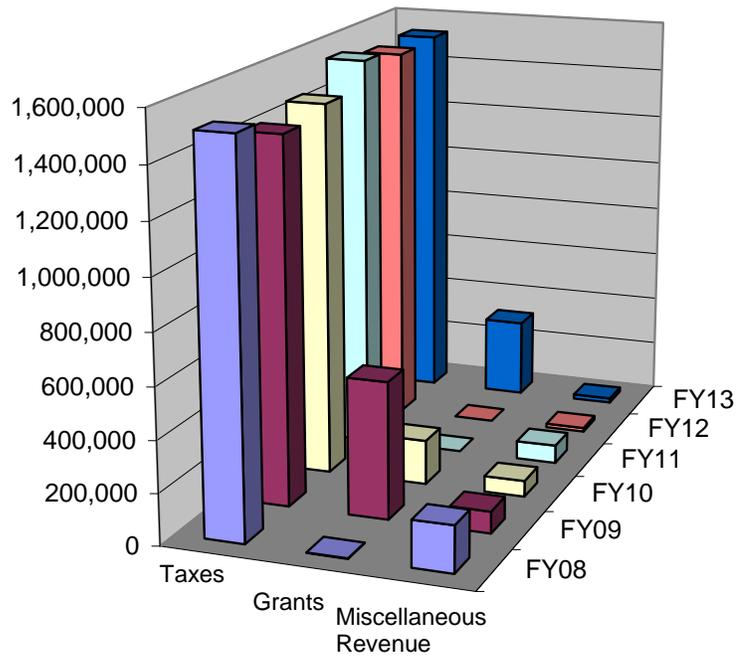
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1986 Gross Receipts Tax Fund 049-0000

Department Budget Summary

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|---------------------|------------------------|---|
| Fund 49 | Gross Receipts 1/4% | 1,529,415 | 0.54% |
| Fund 49 | Grants | 312,617 | ** |
| Fund 49 | 86 GRT | 286,127 | 1754.36% |
| | Total | 2,128,159 | 38.49% |
| Funded Positions | | 0 | |

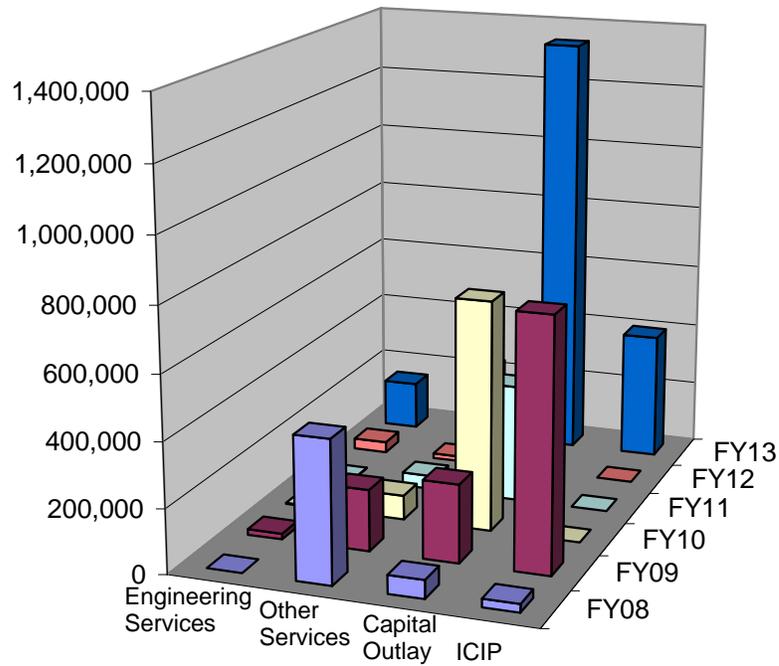
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



1986 Gross Receipts Tax Fund 049-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Property Acquisition Fund 050-0000

Department Budget Summary

Department Description

The Property Acquisition Fund is for the purpose of acquiring right-of-way and easements necessary for the completion of City projects as well as expenses involved in the disposition of City property (legal notices, surveys, appraisals, etc). This fund also supports activities related to City property that is rented to others. The income and expenses from those rentals are accounted for in this fund.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 148,811 |
| Revenues | | | | | | | | | |
| Fees & Permits | 55 | 34 | 52 | 0 | 0 | 0 | 0 | 0 | ** |
| User Fees | 9,867 | 8,496 | 11,050 | 13,222 | 12,000 | 13,067 | 12,000 | (1,067) | -8.2% |
| Fines | 0 | 39 | 54 | 0 | 0 | 0 | 0 | 0 | ** |
| Miscellaneous Revenue | 0 | 61,851 | 61 | 30,366 | 0 | 0 | 0 | 0 | ** |
| Interest Income | 18,026 | 6,421 | 5,321 | 5,245 | 1,036 | 728 | 430 | (298) | -40.9% |
| Total Revenues | 27,948 | 76,841 | 16,538 | 48,833 | 13,036 | 13,795 | 12,430 | (1,365) | -9.9% |
| Transfers | | | | | | | | | |
| Transfers In | 8,026 | 65,564 | 1,005 | 0 | 130,572 | 0 | 124,572 | 124,572 | ** |
| Transfers Out | 11,239 | 0 | 1,055 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | (3,213) | 65,564 | (50) | 0 | 130,572 | 0 | 124,572 | 124,572 | ** |
| Total Resources Available | | | | | | | | | |
| | | | | | | | | | 285,813 |
| Expenditures | | | | | | | | | |
| Supplies | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Maintenance | 31 | 15 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Utilities | 1,536 | 1,155 | 35 | 0 | 0 | 0 | 0 | 0 | ** |
| Other Services | 3,085 | 3,186 | 1,909 | 1,935 | 2,014 | 2,013 | 2,200 | 187 | 9.3% |
| <i>Total Operating Cost</i> | <i>4,652</i> | <i>4,356</i> | <i>1,944</i> | <i>1,935</i> | <i>2,014</i> | <i>2,013</i> | <i>2,200</i> | <i>187</i> | <i>9.3%</i> |
| Capital Outlay | 162,896 | 14,527 | 4,800 | 10,361 | 326,474 | 292,788 | 39,871 | (252,917) | -86.4% |
| Total Expenditures | 167,548 | 18,883 | 6,744 | 12,296 | 328,488 | 294,801 | 42,071 | (252,730) | -85.7% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 243,742 |

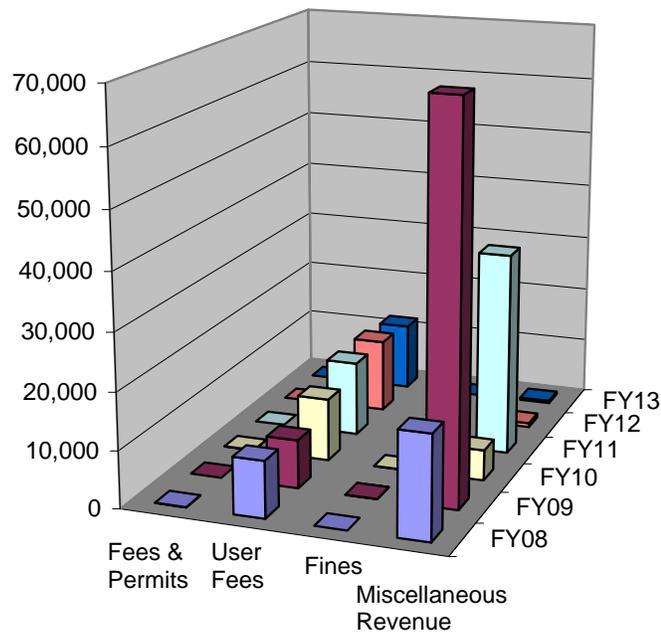
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Property Acquisition Fund 050-0000

Department Budget Summary

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|--------------|------------------------|---|
| Fund 50 | Trans Fr 49 | 124,572 | ** |
| Fund 50 | Property Acq | 2,200 | -98.23% |
| Total | | 126,772 | 1.77% |
| Funded Positions | | 0 | |

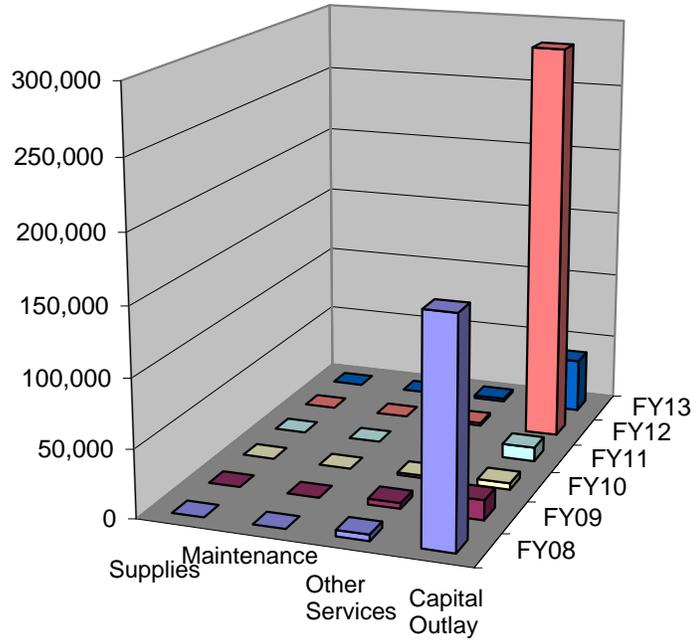
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Property Acquisition Fund 050-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



**Reverse Osmosis Project
(Desalination /Snake Tank) Fund 054-0000**

Department Budget Summary

Department Description

To provide an alternate source of water for residents of the City of Alamogordo using reverse osmosis technology.

The Reverse Osmosis project removes water with high mineral content from within the Tularosa Basin, reduces the mineral content and places the additional water into the City's water supply. Studies were completed in 99-00 to determine possible sites. This was followed by the NEPA studies, which are funded by a federal grant. Then the next step will be construction of the plant, wells, and transmission lines, which is anticipated to be funded by the City and the Federal Government. Monies reserved in this fund are planned for the City's share of the project. This fund is used in conjunction with Fund 49.

The Office of the State Engineers (OSE) approved the city's permit for 4,000 acre feet of new water. The OSE's decision was challenged in District Court where the city prevailed. The District Court's decision was appealed and the appellate court ruled in favor of the District Court decision in November 2009. The decision was then brought before the NM Supreme Court which refused to hear the matter. This essentially ended any challenge to the OSE's decision.

Reverse Osmosis Project (Desalination /Snake Tank) Fund 054-0000

Department Budget Summary

| BUDGET SUMMARY | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| Beginning Cash - July 1 | | | | | | | | | 288,386 |
| Revenues | | | | | | | | | |
| Grants | (150,000) | 17,003 | (1,173) | 0 | 0 | 0 | 0 | 0 | ** |
| Loan Proceeds | 0 | 0 | 0 | 0 | 2,171,378 | 132,281 | 2,039,097 | 1,906,816 | 1441.5% |
| Interest Income | 2,817 | 10,862 | 6,502 | 5,425 | 1,284 | 939 | 1,284 | 345 | 36.7% |
| Total Revenues | (147,183) | 27,865 | 5,329 | 5,425 | 2,172,662 | 133,220 | 2,040,381 | 1,907,161 | 1431.6% |
| Transfers | | | | | | | | | |
| Transfers In | 3,543,907 | 120,746 | 7,405 | 27,006 | 242,920 | 5,046 | 237,874 | 232,828 | 4614.1% |
| Transfers Out | 2,544,159 | 226,855 | 103,493 | 27 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | 999,748 | (106,109) | (96,088) | 26,979 | 242,920 | 5,046 | 237,874 | 232,828 | 4614.1% |
| Total Resources Available | | | | | | | | | 2,566,641 |
| Expenditures | | | | | | | | | |
| Other Services | 0 | 25,515 | 8,035 | 10,677 | 243,371 | 12,776 | 659,595 | 646,819 | 5062.8% |
| Capital Outlay | 64,609 | (69,602) | 95,440 | 35,010 | 2,551,675 | 253,296 | 1,869,378 | 1,616,082 | 638.0% |
| Total Expenditures | 64,609 | (44,087) | 103,475 | 45,687 | 2,795,046 | 266,072 | 2,528,973 | 2,262,901 | 850.5% |
| Ending Cash Balance - June 30 | | | | | | | | | 37,668 |

** One or more zero value fields

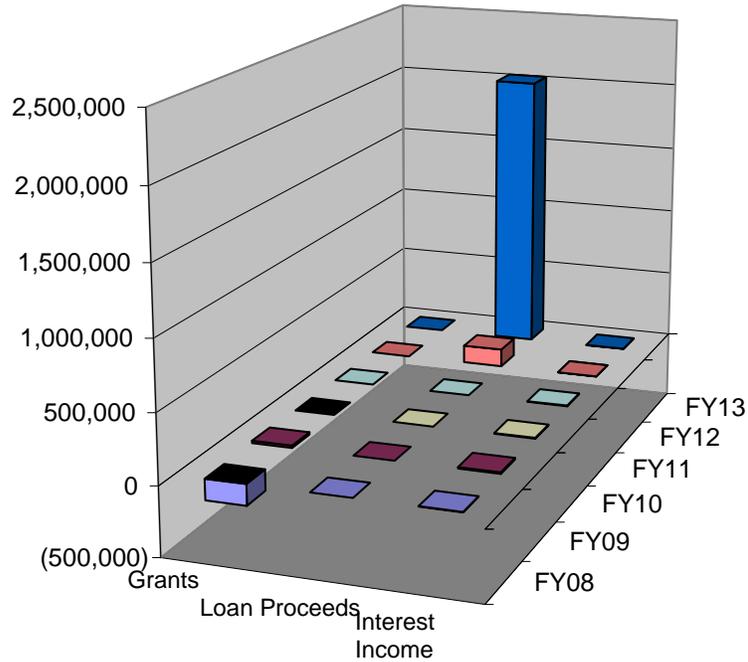
| RESOURCES FOR BUDGET | FY13 BUDGET | % Change From Prior Year |
|-----------------------|------------------|--------------------------------|
| Fund 54 State Grants | 0 | 0.00% |
| Fund 54 Loan Proceeds | 2,171,378 | 1541.49% |
| Fund 54 Miscellaneous | 357,595 | 167.28% |
| Total | 2,528,973 | 850.48% |

Funded Positions 0

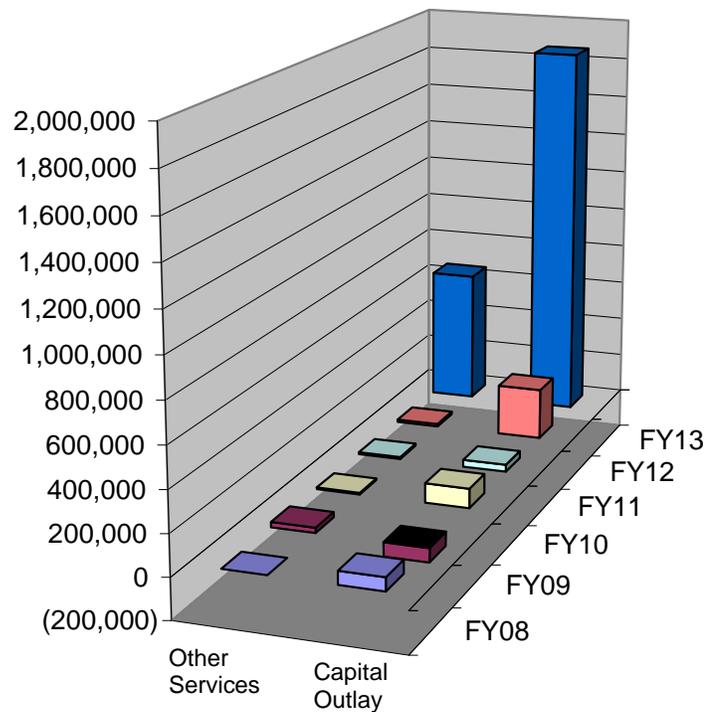
Reverse Osmosis Project (Desalination /Snake Tank) Fund 054-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

Department Description

This fund was established to account for the financing of a portion of the cost of the acquisition, extension, enlargement, betterment, repair and improvement of a flood control project in cooperation with the United States Department of the Army Corp of Engineers.

The project consists of the construction of the North Diversion Channel and the South/McKinley diversion Channel within the City. The project is expected to be constructed in phases over a period of approximately 10 years. The total cost of the project is expected to be \$72,000,000. Of that amount, the city is required to pay at least 25% of total project cost (\$15,000,000). Of this 25%, the city can apply up to 20% in in-kind expenses.

99 GRT Flood Control Bond Fund 056-0000

Department Budget Summary

| BUDGET SUMMARY | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| Beginning Cash - July 1 | | | | | | | | | 1,470,182 |
| Revenues | | | | | | | | | |
| Loan & Bond Proceeds | 0 | 3,620,000 | 0 | 2,735,456 | 0 | 0 | 0 | 0 | ** |
| Investment Income | 50,410 | 39,472 | 41,615 | 39,501 | 9,532 | 7,672 | 7,000 | (672) | -8.8% |
| Total Revenues | 50,410 | 3,659,472 | 41,615 | 2,774,957 | 9,532 | 7,672 | 7,000 | (672) | -8.8% |
| Transfers | | | | | | | | | |
| Transfer In | 1,300,000 | 0 | 0 | 383,018 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 0 | 0 | 0 | 3,045,078 | 6,000 | 0 | 0 | 0 | ** |
| Total Revenues | 1,300,000 | 0 | 0 | (2,662,060) | (6,000) | 0 | 0 | 0 | ** |
| Total Resources Available | | | | | | | | | 1,477,182 |
| Expenditures | | | | | | | | | |
| Other Services | 7,835 | 84,571 | 8,215 | 74,795 | 48,248 | 36,331 | 47,405 | 11,074 | 30.5% |
| Capital Outlay | 1,200,000 | 1,082,248 | 725,518 | 148,987 | 2,630,542 | 1,306,062 | 1,285,245 | (20,817) | -1.6% |
| Total Expenditures | 1,207,835 | 1,166,819 | 733,733 | 223,782 | 2,678,790 | 1,342,393 | 1,332,650 | (9,743) | -0.7% |

Ending Cash Balance - June 30

144,532

** One or more zero value fields

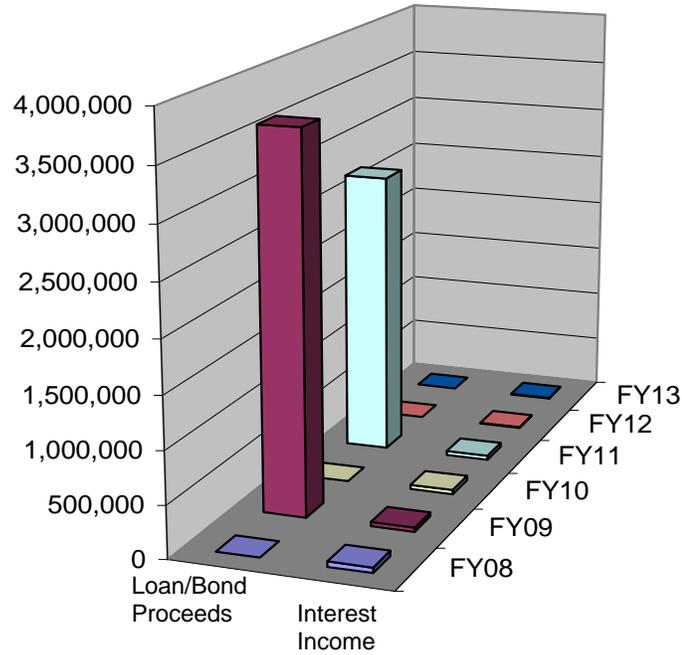
| RESOURCES FOR BUDGET | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|------------------------|---|
| Fund 56 99 Flood Control | 1,332,650 | -0.73% |
| Total | 1,332,650 | -0.73% |

Funded Positions 0

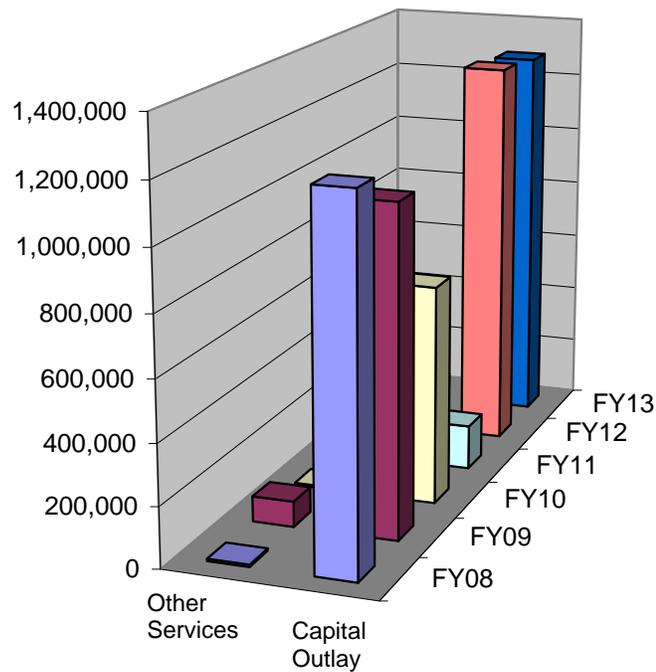
99 GRT Flood Control Bond Fund 056-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



99 GRT Flood Control Bond Fund 056-0000

Department Budget Summary

| | TOTAL PROJECT | COE SHARE | CITY SHARE |
|------------------------------|----------------------|------------------|----------------------|
| | \$ 72,000,000 | \$ 54,000,000 | \$ 15,000,000 |
| <i>FY 2000 - FY 2002</i> | | | \$ 1,402,063 |
| <i>In-Kind</i> | | | \$ 31,982 |
| <i>Total</i> | | | \$ 1,434,045 |
| <i>FY 2003</i> | | | \$ 539,877 |
| <i>In-Kind</i> | | | \$ 10,199 |
| <i>Total</i> | | | \$ 550,076 |
| <i>FY 2004</i> | | | \$ 422,489 |
| <i>In-Kind</i> | | | \$ 1,909 |
| <i>Total</i> | | | \$ 424,398 |
| <i>FY 2005</i> | | | \$ 486,273 |
| <i>In-Kind</i> | | | \$ 7,742 |
| <i>Total</i> | | | \$ 494,015 |
| <i>FY 2006</i> | | | \$ 1,464,230 |
| <i>In-Kind</i> | | | \$ 6,951 |
| <i>Total</i> | | | \$ 1,471,181 |
| <i>FY 2007</i> | | | \$ 1,900,505 |
| <i>In-Kind</i> | | | \$ 10,259 |
| <i>Total</i> | | | \$ 1,910,764 |
| <i>FY 2008</i> | | | \$ 1,207,835 |
| <i>In-Kind</i> | | | \$ 8,671 |
| <i>Total</i> | | | \$ 1,216,506 |
| <i>FY 2009</i> | | | \$ 1,070,000 |
| <i>In-Kind</i> | | | \$ 9,347 |
| <i>Total</i> | | | \$ 1,079,347 |
| <i>FY 2010</i> | | | \$ 2,875,551 |
| <i>In-Kind</i> | | | \$ 8,215 |
| <i>Total</i> | | | \$ 2,883,766 |
| <i>FY 2011</i> | | | \$ 2,875,551 |
| <i>In-Kind</i> | | | \$ 2,064 |
| <i>Total</i> | | | \$ 2,877,615 |
| <i>FY 2012 (Projected) *</i> | | | \$ 1,200,000 |
| <i>In-Kind</i> | | | \$ 36,466 |
| <i>Total</i> | | | \$ 1,236,466 |
| TOTAL | | | \$ 15,578,178 |
| BALANCE | | | \$ (578,178) |

*Depending on availability of funding

Municipal Infrastructure GRT Fund 061-0000

Department Budget Summary

Department Description

This fund is used to account for the one-sixteenth of one-percent gross receipt tax enacted in 1991 and implemented on January 1, 1992 (Ordinance 826). This increment is dedicated for either the payment of special obligation bonds issued pursuant to a revenue bond act or for repair, replacement, construction and acquisition of infrastructure improvements, including, but not limited to, sanitary sewer lines, storm sewers and other drainage improvements, water, water rights, water lines and utilities, streets, alleys, right-of-way, easements and land within the municipality or within the extraterritorial zone of the our municipality.

| BUDGET SUMMARY | FY07/08 | FY08/09 | FY09/10 | FY10/11 | FY11/12 | FY12/13 | FY13 Dollar | Percent |
|-----------------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------------|----------------|
| | <i>Actual</i> | <i>Actual</i> | <i>Actual</i> | <i>Actual</i> | <i>Actual</i> | <i>Budget</i> | <i>Diff From</i> | <i>Change</i> |
| | | | | | | | <i>FY12 Actual</i> | |

| | | | | | | | | |
|--------------------------------|--|--|--|--|--|--|--|----------------|
| Beginning Cash - July 1 | | | | | | | | 553,422 |
|--------------------------------|--|--|--|--|--|--|--|----------------|

Revenues

| | | | | | | | | |
|-------------------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------|--------------|
| Mun. Infrastructure GRT | 376,667 | 356,380 | 365,708 | 390,132 | 380,310 | 382,353 | 2,043 | 0.5% |
| Grants | 458,366 | 15,671 | 0 | 0 | 0 | 0 | 0 | ** |
| Interest Income | 19,609 | 8,430 | 11,848 | 11,368 | 2,039 | 2,000 | (39) | -1.9% |
| Total Revenues | 854,642 | 380,481 | 377,556 | 401,500 | 382,349 | 384,353 | 2,004 | 0.5% |

Transfers

| | | | | | | | | |
|----------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---------------|
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 115,671 | 439,221 | 397,901 | 426,482 | 622,339 | 326,929 | (295,410) | -47.5% |
| Total Net Transfers | (115,671) | (439,221) | (397,901) | (426,482) | (622,339) | (326,929) | 295,410 | -47.5% |

Total Resources Available

610,846

Expenditures

| | | | | | | | | |
|---------------------------|----------------|----------|----------|----------|----------|----------|----------|-----------|
| Salaries & Benefits | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Other Services | 369,068 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Emergency Disaster Relf | 384,756 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 753,824 | 0 | 0 | 0 | 0 | 0 | 0 | ** |

Ending Cash Balance - June 30

610,846

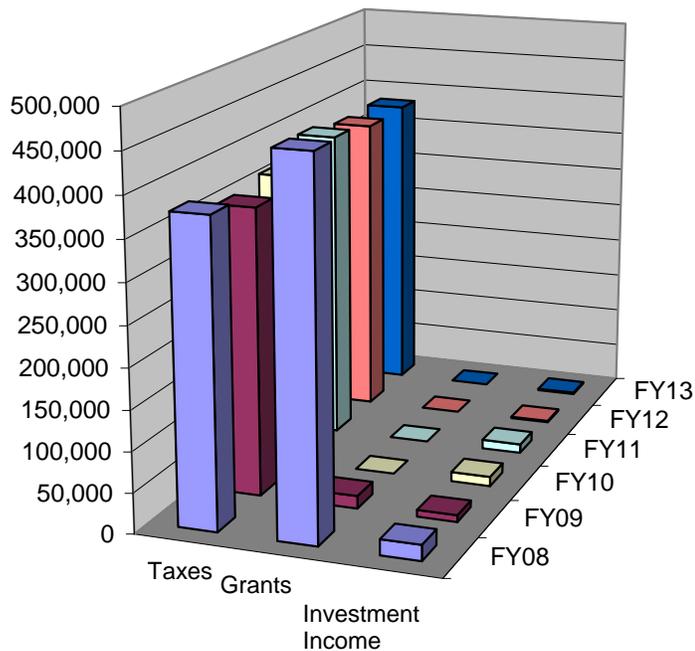
** One or more zero value fields

Municipal Infrastructure GRT Fund 061-0000

Department Budget Summary

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|------------|------------------------|---|
| Fund 61 | 91 GRT Inf | 384,353 | 0.52% |
| Total | | 384,353 | 0.52% |
| Funded Positions | | 0 | |

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Fire Services Bond Fund 103-0000

Department Budget Summary

Department Description

A bond issue was authorized by the voters to construct, repair and improve roads and bridges and to construct, acquire a waste water treatment plant.

| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|--------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| Beginning Cash - July 1 | | | | | | | | | 7,588 |
| Revenues | | | | | | | | | |
| Miscellaneous Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Bond Proceeds | 0 | 0 | 0 | 1,350,000 | 0 | 0 | 0 | 0 | ** |
| Interest Income | 0 | 0 | 0 | 0 | 12 | 11 | 1,015 | 1,004 | 9127.3% |
| Total Revenues | 0 | 0 | 0 | 1,350,000 | 12 | 11 | 1,015 | 1,004 | 9127.3% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 0 | 0 | 0 | 1,299,426 | | 0 | 0 | 0 | ** |
| Total Net Transfers | 0 | 0 | 0 | (1,299,426) | 0 | 0 | 0 | 0 | ** |
| Total Resources Available | | | | | | | | | 8,603 |
| Expenditures | | | | | | | | | |
| Other Services | 0 | 0 | 0 | 42,997 | 0 | 0 | 0 | 0 | ** |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Capital Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 0 | 0 | 0 | 42,997 | 0 | 0 | 0 | 0 | ** |
| Ending Cash Balance - June 30 | | | | | | | | | 8,603 |

** One or more zero value fields

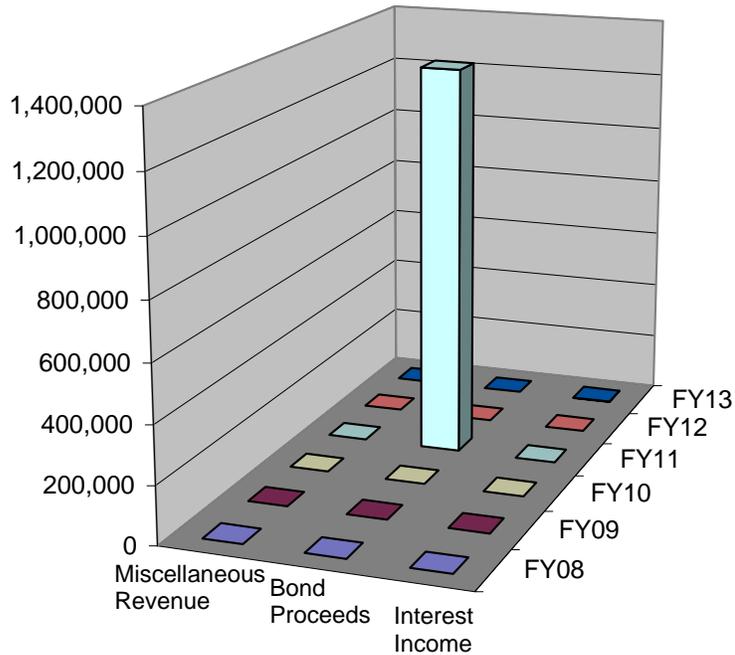
| RESOURCES FOR BUDGET | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|------------------------|---|
| Fund 103 Fire Bond | 1,015 | 9127.27% |
| Total | 1,015 | 9127.27% |

Funded Positions 0

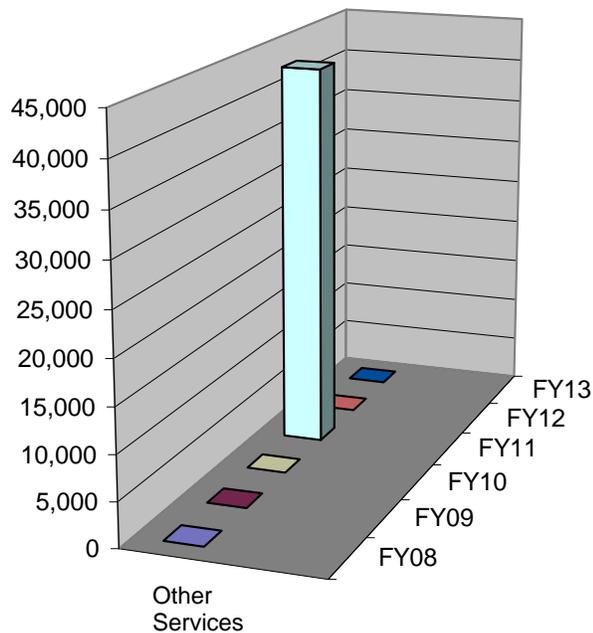
Fire Services Bond Fund 103-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Economic Development Fund 105-0000

Department Budget Summary

Department Description

Fund 105 is the Economic Development Fund which was established with gross receipts tax revenue. This fund allows the City to contract with the Otero County Economic Development Council, Inc. (OCEDC) at \$50,000 per year, for the purpose of marketing the City to prospective new companies and employers. This tax is currently scheduled to end, or sunset, on December 31, 2010 per Ordinance 1209.

This fund can also provide cash incentives to new companies which move to Alamogordo, bringing new jobs to our area and stimulating economic development. With this fund, the City and OCEDC successfully solicited and secured the 1800-Flowers.com call center, Marietta Biscuit Company, and PreCheck.

The contract for 1800-Flowers.com has been completed. In the last audit year, this company yielded 451 full time new jobs for Alamogordo. 32 full time jobs were produced by PreCheck during its most recent audit period, completed March 28, 2008. As a result of not meeting the required 55 full-time jobs, the Company was entitled to receive only the "Value of each Job Created" short of the goal, per contract. Therefore the company received \$97,369.21 for that period. 89.67 full time jobs were produced by Marietta as of their audit in August 2008. They exceeded their goal of 50 full time jobs.

| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|--------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| Beginning Cash - July 1 | | | | | | | | | 3,623,640 |
| Revenues | | | | | | | | | |
| Taxes & Fees | 753,334 | 712,760 | 731,415 | 780,264 | 757,139 | 760,621 | 764,710 | 4,089 | 0.5% |
| Grants | 315,739 | 0 | 400,000 | 0 | 0 | 0 | 0 | 0 | ** |
| Interest Income | 28,071 | 24,905 | 26,958 | 33,799 | 10,714 | 7,665 | 9,150 | 1,485 | 19.4% |
| Total Revenues | 1,097,144 | 737,665 | 1,158,373 | 814,063 | 767,853 | 768,286 | 773,860 | 5,574 | 0.7% |
| Total Resources Available | | | | | | | | | 4,397,500 |
| Expenditures | | | | | | | | | |
| Other Services | | | | | | | | | |
| Airport Business Park | 879 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Community Dev | 411,200 | 34,666 | 508,971 | 38,449 | 285,715 | 0 | 517,201 | 517,201 | ** |
| Marketing | 43,603 | 56,397 | 50,000 | 70,000 | 70,000 | 70,000 | 70,000 | 0 | 0.0% |
| Total Expenditures | 455,682 | 91,063 | 558,971 | 108,449 | 355,715 | 70,000 | 587,201 | 517,201 | 738.9% |
| Ending Cash Balance - June 30 | | | | | | | | | 3,810,299 |

** One or more zero value fields

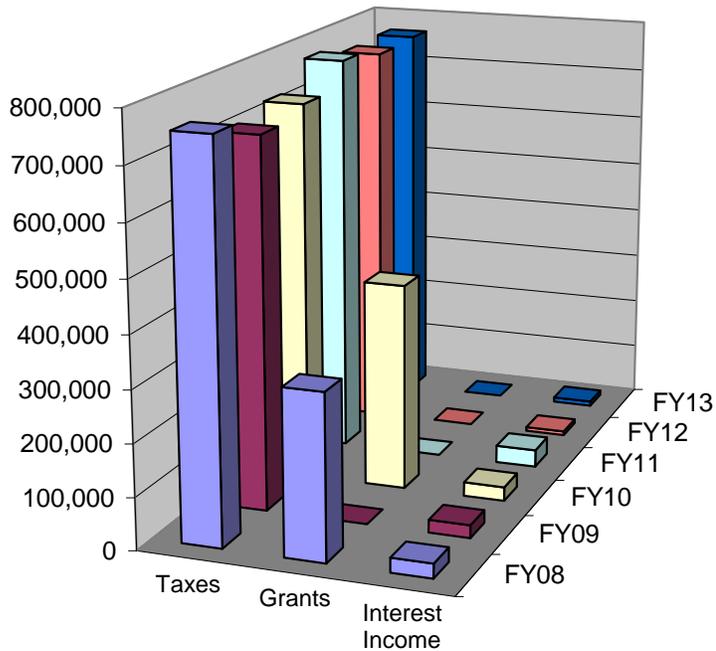
Economic Development Fund 105-0000

Department Budget Summary

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|----------------------|------------------------|---|
| Fund 105 | Economic Development | 773,860 | 0.73% |
| | Total | 773,860 | 0.73% |

Funded Positions 0

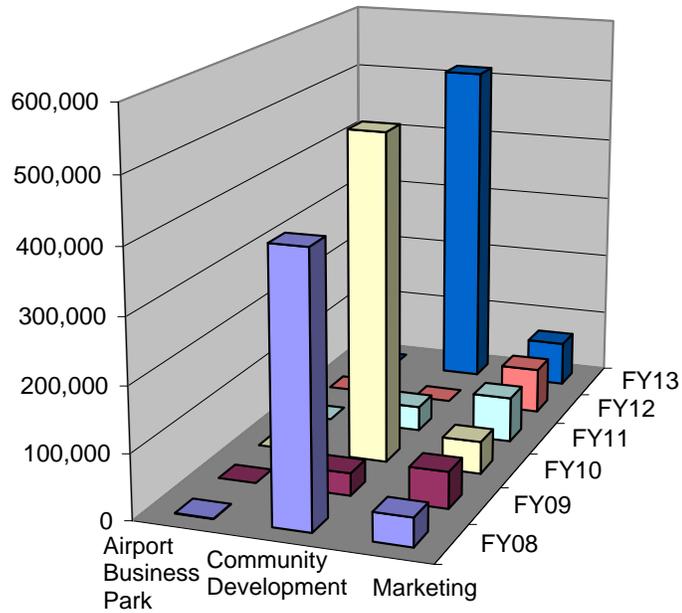
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Economic Development Fund 105-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



2002 GRT Bond Projects 108-0000

Department Budget Summary

Department Description

The 2002 Gross Receipts Tax Revenue Bonds were issued to provide funds for (1) refunding and discharging the outstanding 1994 Gross Receipts Tax Revenue Bonds, Series 1994, (2) (a) the City's flood control system, both within and without the corporate limits of the City; (b) public buildings or any ground relating thereto; (c) land for open space; (d) public parks, public recreational buildings or other public recreational facilities and (e) equipment for street maintenance; and (3) paying all costs incidental thereto and to the issuance of the bonds. The bonds are payable and collectible from one-quarter of one percent of the Gross Receipts Tax Revenues.

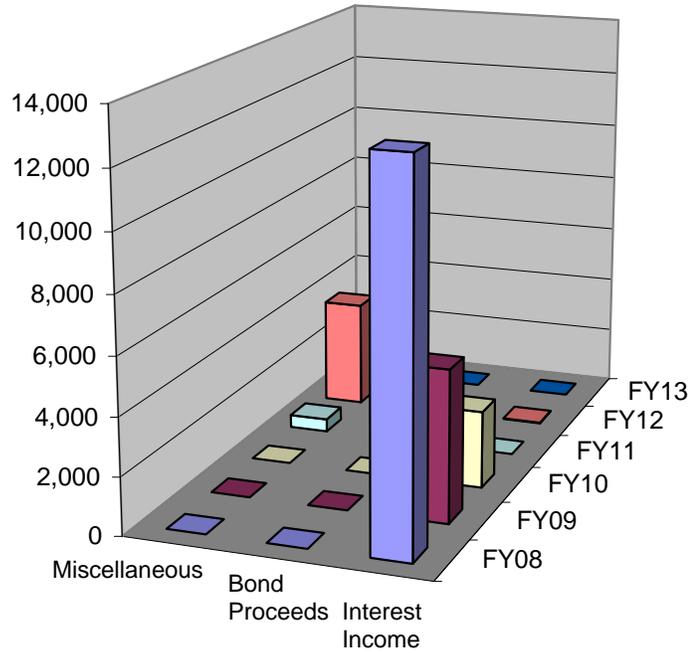
| <i>BUDGET SUMMARY</i> | <i>FY07/08</i> | <i>FY08/09</i> | <i>FY09/10</i> | <i>FY10/11</i> | <i>FY11/12</i> | <i>FY11/12</i> | <i>FY12/13</i> | <i>FY13 Dollar</i> | <i>Percent</i> |
|--------------------------------------|----------------|----------------|----------------|----------------|-----------------|----------------|----------------|--------------------|----------------|
| | <i>Actual</i> | <i>Actual</i> | <i>Actual</i> | <i>Actual</i> | <i>Adjusted</i> | <i>Actual</i> | <i>Budget</i> | <i>Diff From</i> | <i>Change</i> |
| | | | | | <i>Budget</i> | | | <i>FY12 Actual</i> | |
| Beginning Cash - July 1 | | | | | | | | | 15,542 |
| Revenues | | | | | | | | | |
| Miscellaneous Revenue | 0 | 0 | 0 | 459 | 0 | 3,771 | 0 | (3,771) | -100% |
| Bond Proceeds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Interest Income | 12,978 | 5,229 | 2,681 | 0 | 0 | 22 | 0 | (22) | -100% |
| Total Revenues | | | 2,681 | 459 | 0 | 3,793 | 0 | (3,793) | -100% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 11,537 | 0 | 24,735 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | | | (24,735) | 0 | 0 | 0 | 0 | 0 | ** |
| Total Resources Available | | | | | | | | | 15,542 |
| Expenditures | | | | | | | | | |
| Other Services | 8,315 | 8,975 | 7,723 | 4,257 | 0 | 0 | 0 | ** | ** |
| Capital Outlay | 856 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Capital Improvements | 118 | 19,191 | 143,467 | 23,297 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 9,289 | 28,166 | 151,190 | 27,554 | 0 | 0 | 0 | 0 | ** |
| Ending Cash Balance - June 30 | | | | | | | | | 15,542 |

** One or more zero value fields

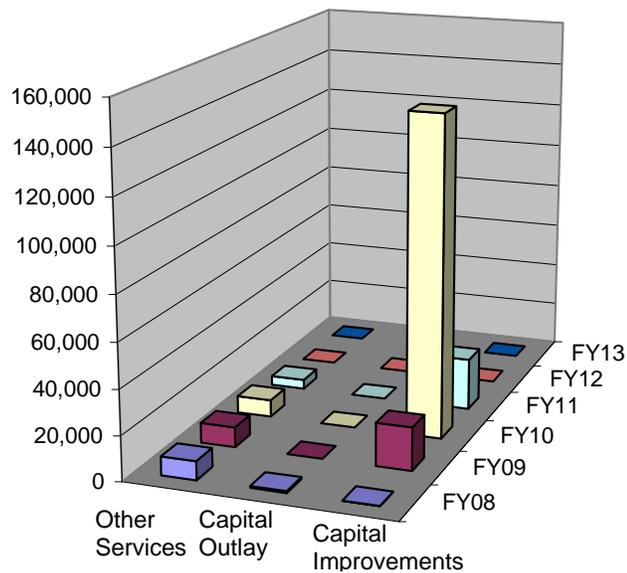
2002 GRT Bond Projects 108-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



2002 GRT Bond Projects 108-0000

Department Budget Summary

PROJECT SUMMARY

| FUND 108 - PROJECT LISTING FOR THE 2002 GRT BOND ACQUISITION FUND | | | | | | | |
|--|-------------------------------------|-------------------------|-------------------|-------------------|-------------------|-------------------|------------------|
| PROJ # | EXPENDITURE SUMMARY | FY02 thru FY09Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Budget | FY12/13 Budget | TOTALS |
| BP0301 | Street Sweeper | 109,287 | 0 | 0 | 0 | 0 | 109,287 |
| BP0303 | Lake Water Storage Improvements | 173,922 | 0 | 0 | 0 | 0 | 173,922 |
| BP0304 | Walker Field Improvements | 379,707 | 0 | 0 | 0 | 0 | 379,707 |
| BP0305 | Griggs Field Improvements | 19,360 | 0 | 0 | 0 | 0 | 19,360 |
| BP0306 | Pool Cover | 103,964 | 0 | 0 | 0 | 0 | 103,964 |
| BP0307 | Tennis/Basketball Court Renovations | 53,047 | 0 | 0 | 0 | 0 | 53,047 |
| BP0308 | Park Improvements | 77,024 | 151,190 | 27,824 | 0 | 0 | 256,038 |
| BP0309 | In-Line Hockey Rink | 88,022 | 0 | 0 | 0 | 0 | 88,022 |
| BP0310 | Golf Course Club House | 742,687 | 0 | 0 | 0 | 0 | 742,687 |
| BP0401 | Skateboard Park | 42,481 | 0 | 0 | 0 | 0 | 42,481 |
| BP0402 | Water Tower | 16,938 | 0 | 0 | 0 | 0 | 16,942 |
| Total Project Expenditures | | 1,806,438 | 151,190 | 27,824 | 0 | 0 | 1,985,456 |

NOTE: All projects above include Engineering Fees (In-house) and contracted.

This shade indicates COMPLETED Projects

Street Capital Gross Receipts Tax Fund 109-0000

Department Budget Summary

Department Description

This fund accounts for the Municipal Capital Outlay Gross Receipts Tax ¼% option enacted by Ordinance No. 1188, effective 07/01/2004 and the Municipal Gross Receipts Tax ¼% option enacted by Ordinance No. 1312, effective 07/01/2008. Both GRT increments have been dedicated to construction and improvements of streets.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|--------------------|--------------------|--------------------|-------------------|-------------------------------|-------------------|-------------------|--|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 2,855,604 |
| Revenues | | | | | | | | | |
| Gross Receipts 1/4% | 1,506,668 | 2,611,250 | 1,462,830 | 1,560,528 | 1,514,273 | 1,521,241 | 3,058,830 | 1,537,589 | 101.1% |
| Loan & Bond Proceeds | 0 | 7,350,000 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Interest Income | 64,453 | 73,623 | 90,152 | 71,936 | 16,546 | 11,764 | 9,100 | (2,664) | -22.6% |
| Total Revenues | 1,571,121 | 10,034,873 | 1,552,982 | 1,632,464 | 1,530,819 | 1,533,005 | 3,067,930 | 1,534,925 | 100.1% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 1,318,456 | 1,138,847 | 1,660,783 | 584,903 | 809,903 | 809,903 | 589,303 | (220,600) | -27.2% |
| Total Net Transfers | (1,318,456) | (1,138,847) | (1,660,783) | (584,903) | (809,903) | (809,903) | (589,303) | 220,600 | -27.2% |
| Total Resources Available | | | | | | | | | 5,334,231 |
| Expenditures | | | | | | | | | |
| Fees | | 130,035 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Other Services | | 3,292 | 0 | 50,000 | 52,561 | 39,575 | 12,986 | (26,589) | -67.2% |
| Capital Improvements | 1,639 | 1,190,760 | 2,501,696 | 2,208,247 | 4,686,524 | 2,829,803 | 3,490,354 | 660,551 | 23.3% |
| Total Expenditures | 1,639 | 1,324,087 | 2,501,696 | 2,258,247 | 4,739,085 | 2,869,378 | 3,503,340 | 633,962 | 22.1% |
| Ending Cash Balance - June 30 | | | | | | | | | 1,830,891 |

** One or more zero value fields

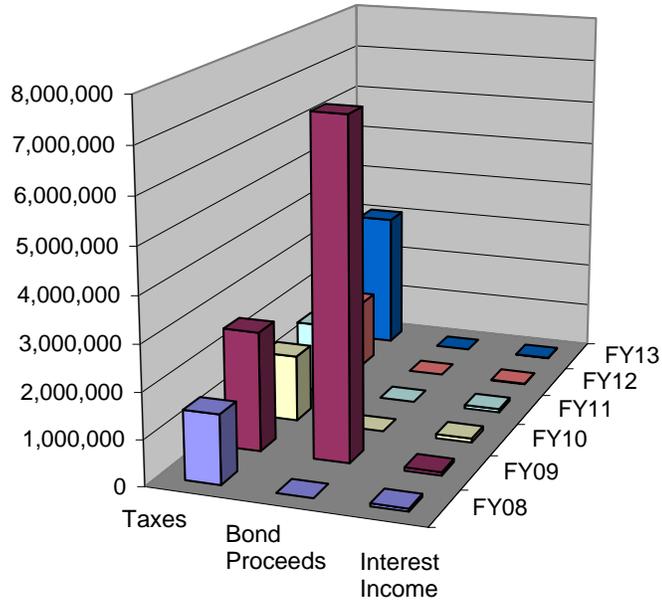
| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|---------------|------------------------|---|
| Fund 109 | 08 Street GRT | 1,529,415 | 0.54% |
| Fund 109 | 04 Street GRT | 1,529,415 | ** |
| Total | | 3,058,830 | 101.07% |

Funded Positions 0

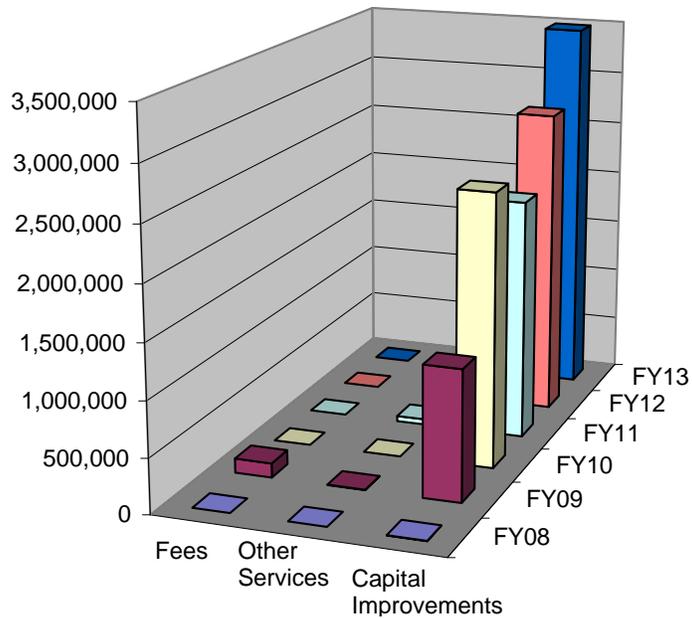
Street Capital Gross Receipts Tax Fund 109-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



2004 Water/Sewer Bond Project Fund 110-0000

Department Budget Summary

Department Description

Fund 110 is the Sewer Bond Fund that is paid by water and sewer revenue and is dedicated strictly to sewer projects. This revenue bond was established in 2004 to pay for an emergency pipeline replacement, when a concrete sewer main failed in the west side of town. The emergency project was completed in the late summer of 2004 at a cost of more than \$2.2 million. The next urgent project for which these funds were utilized is the University Area Sewer Rehabilitation Project in the University and Dyer Addition Subdivisions. The City secured a \$330,713 Community Development Block Grant through the State of New Mexico towards the project. This project was completed during the summer of 2005.

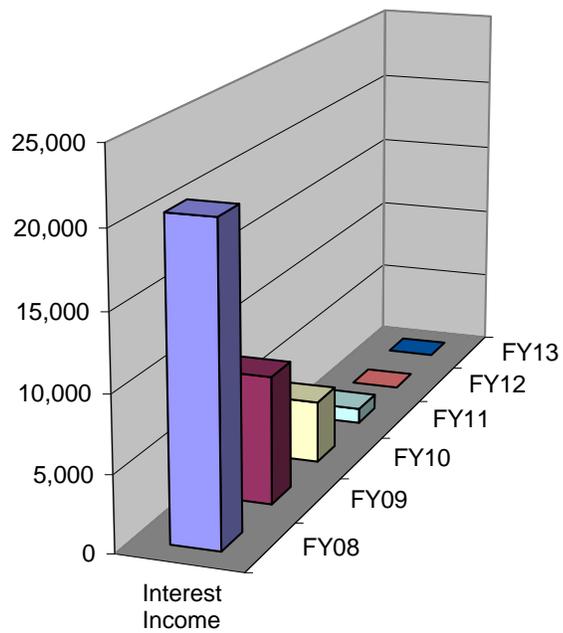
| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 0 |
| Revenues | | | | | | | | | |
| Interest Income | 20,565 | 8,380 | 4,109 | 1,012 | 55 | 0 | 0 | 0 | ** |
| Total Revenues | (20,565) | (8,380) | (4,109) | 1,012 | 55 | 0 | 0 | 0 | ** |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 1,327 | 54,984 | 280,647 | 119,945 | 103,142 | 0 | 0 | 0 | ** |
| Total Net Transfers | (1,327) | (54,984) | (280,647) | (119,945) | (103,142) | 0 | 0 | 0 | ** |
| Total Resources Available | | | | | | | | | |
| Expenditures | | | | | | | | | |
| Other Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Capital Outlay | 12,989 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 12,989 | 0 | 0 | 0 | 0 | 0 | 0 | ** | ** |
| Ending Cash Balance - June 30 | | | | | | | | | |
| 0 | | | | | | | | | |

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2004 Water/Sewer Bond Project Fund 110-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



2004 GRT Bond Acquisition Projects Fund 111-0000

Department Budget Summary

Department Description

The 2004 Gross Receipts Tax Bond Acquisition was issued to provide funds for (1) the City's flood control system, (2) (a) acquisition; (b) construction or improvement to public buildings, including recreation buildings; (3) refinancing the outstanding City Gross Receipts Tax Refunding Revenue Bonds, Series 1996 (the "1996 Bonds"); and (4) paying all costs pertaining to the issuance of the Bonds and to the payment and discharge of the 1996 Bonds.

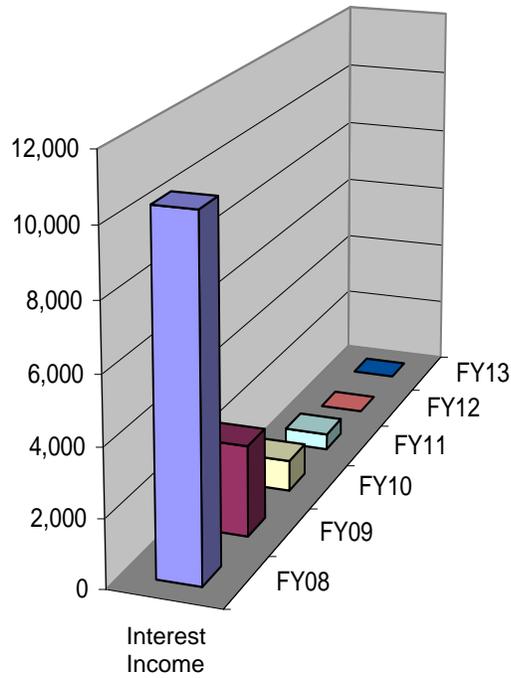
| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 0 |
| Revenues | | | | | | | | | |
| Grants | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Miscellaneous Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Interest Income | 10,373 | 2,676 | 926 | 480 | 0 | 0 | 0 | 0 | ** |
| Total Revenues | 10,373 | 2,676 | 926 | 480 | 0 | 0 | 0 | 0 | ** |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 0 | 11,987 | 0 | 55,039 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | 0 | (11,987) | 0 | (55,039) | 0 | 0 | 0 | 0 | ** |
| Total Resources Available | | | | | | | | | |
| | | | | | | 0 | 0 | | 0 |
| Expenditures | | | | | | | | | |
| Other Services | 0 | 2,291 | 56 | 0 | 0 | 0 | 0 | 0 | ** |
| Capital Improvements | 106,920 | 35,432 | 47,229 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 106,920 | 37,723 | 47,285 | 0 | 0 | 0 | 0 | 0 | ** |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 0 |

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2004 GRT Bond Acquisition Projects Fund 111-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



2009 Sewer Bond Acquisition Fund 113-0000

Department Budget Summary

Department Description

The 2009 Sewer Improvement Bond Acquisition was issued to provide funds for the purpose of financing the construction and improvement of a Sewer Plant.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 2,977,424 |
| Revenues | | | | | | | | | |
| Loan & Bond Proceeds | 0 | 0 | 920,000 | 0 | 0 | 0 | 0 | 0 | ** |
| Miscellaneous Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Interest Income | 0 | 0 | 62,412 | 95,719 | 24,183 | 18,729 | 19,575 | 846 | 4.5% |
| Total Revenues | 0 | 0 | 982,412 | 95,719 | 24,183 | 18,729 | 19,575 | 846 | 4.5% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 6,500,000 | 750,111 | 905,658 | 410,766 | 494,892 | 84,126 | 20.5% |
| Transfers Out | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | 0 | 0 | 6,500,000 | 750,111 | 905,658 | 410,766 | 494,892 | 84,126 | 20.5% |
| Total Resources Available | | | | | | | | | |
| | | | | | | | | | 3,491,891 |
| Expenditures | | | | | | | | | |
| Other Services | 0 | 0 | 23,542 | 773,885 | 446,639 | 11,303 | 434,230 | 422,927 | 3741.7% |
| Capital Improvements | 0 | 0 | 16,413 | 295,347 | 7,269,780 | 4,626,194 | 2,643,701 | (1,982,493) | -42.9% |
| Total Expenditures | 0 | 0 | 39,955 | 1,069,232 | 7,716,419 | 4,637,497 | 3,077,931 | (1,559,566) | -33.6% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 413,960 |

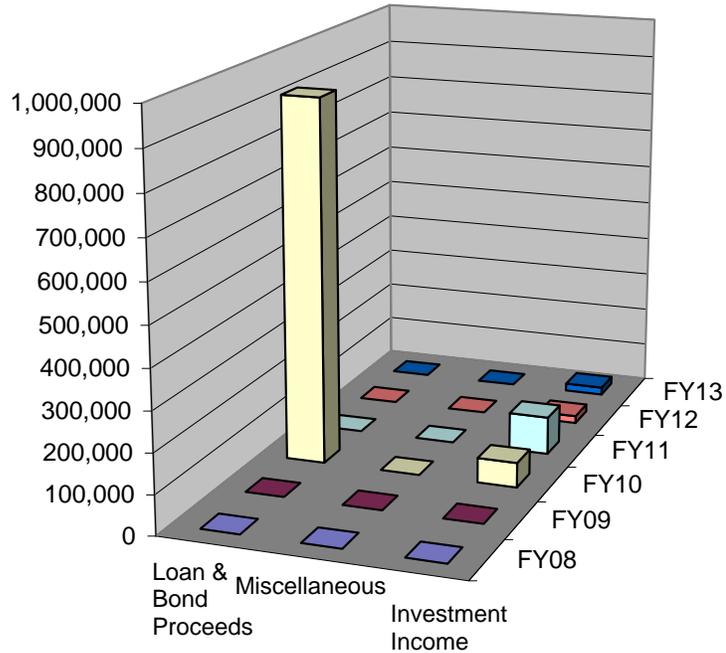
** One or more zero value fields

| | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|------------------|--------------------------------|
| RESOURCES FOR BUDGET | | |
| Fund 113 09 GO Bond | 3,077,931 | -33.63% |
| Total | 3,077,931 | -33.63% |
| Funded Positions | 0 | |

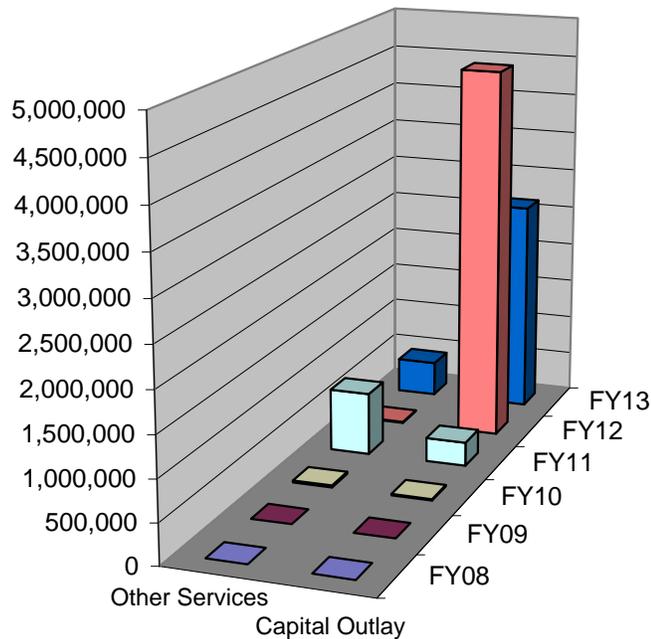
2009 Sewer Bond Acquisition Fund 113-0000

Department Budget Summary

TOTAL REVENUES BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Sidewalk Revolving Loans Fund 114-0000

Department Budget Summary

Department Description

This fund provides the City of Alamogordo with an accounting of loans financed through the city for qualified property owners. The qualified property owners finance through the city for the placement/repair of sidewalks, curb cuts and driveway ramps on their property.

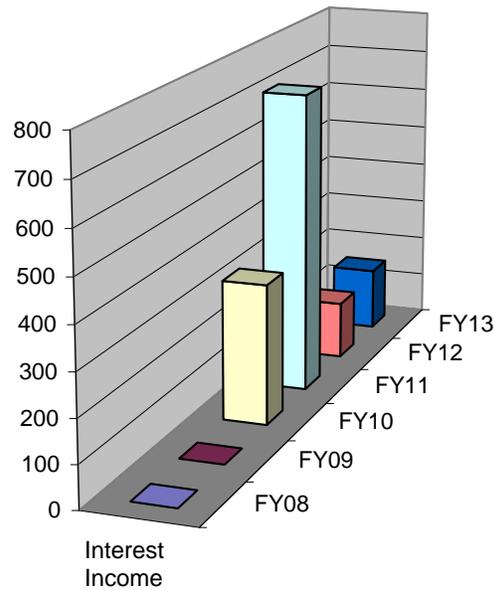
| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|--|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| <i>Beginning Cash - July 1</i> | | | | | | | | | 53,885 |
| Revenues | | | | | | | | | |
| Interest Income | 0 | 0 | 332 | 715 | 189 | 137 | 150 | 13 | 9.5% |
| Total Revenues | | | 332 | 715 | 189 | 137 | 150 | 13 | 9.5% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 52,800 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | | | 52,800 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Resources Available | | | | | | | | | |
| | | | | | | | | | 54,035 |
| Expenditures | | | | | | | | | |
| Supplies | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Other Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Capital Outlay | 0 | 0 | 99 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | | | 99 | 0 | 0 | 0 | 0 | 0 | ** |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 54,035 |

** One or more zero value fields

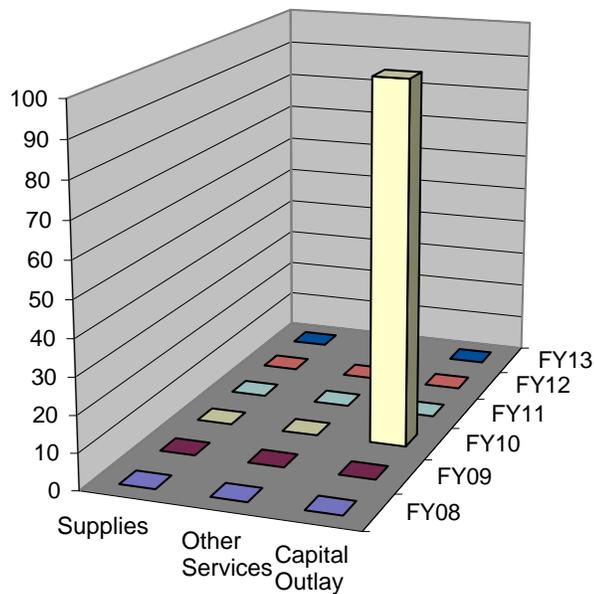
Sidewalk Revolving Loans Fund 114-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Regional Water Supply Transmission Line Fund 116-0000

Department Budget Summary

Department Description

This fund accounts for the Water Trust Board Grant (WTB #80) and NMFA Loan for the purpose of financing the cost of approximately 15 miles of pipeline for a potable water transmission system or City of Alamogordo project known as "Regional Water Supply Transmission Line Phase 1". Ordinance No. 1370 authorized the execution of the grant/loan agreement.

The WTB granted \$4,508,000 with a requirement that the City enter into a loan agreement at zero percent interest with NMFA for the remaining \$1,127,000 needed for a total project cost of \$5,635,000.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | (1,054,915) |
| Revenues | | | | | | | | | |
| Grant | 0 | 0 | 0 | 0 | 4,508,000 | 0 | 4,508,000 | 4,508,000 | ** |
| Loan & Bond Proceeds | 0 | 0 | 0 | 40,500 | 1,086,500 | 0 | 1,086,500 | 1,086,500 | ** |
| Interest Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Revenues | 0 | 0 | 0 | 40,500 | 5,594,500 | 0 | 5,594,500 | 5,594,500 | ** |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 0 | 11,003 | 256,188 | 13,438 | 242,749 | 229,311 | 1706.4% |
| Transfers Out | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | 0 | 0 | 0 | 11,003 | 256,188 | 13,438 | 242,749 | 229,311 | 1706.4% |
| Total Resources Available | | | | | | | | | |
| | | | | | | | | | 4,782,334 |
| Expenditures | | | | | | | | | |
| Other Services | 0 | 0 | 7,349 | 13,160 | 239,332 | 3,932 | 235,400 | 231,468 | 5886.8% |
| Capital Improvements | 0 | 0 | 40,500 | 496,457 | 5,076,186 | 558,457 | 4,517,728 | 3,959,271 | 709.0% |
| Total Expenditures | 0 | 0 | 47,849 | 509,617 | 5,315,518 | 562,389 | 4,753,128 | 4,190,739 | 745.2% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 29,206 |

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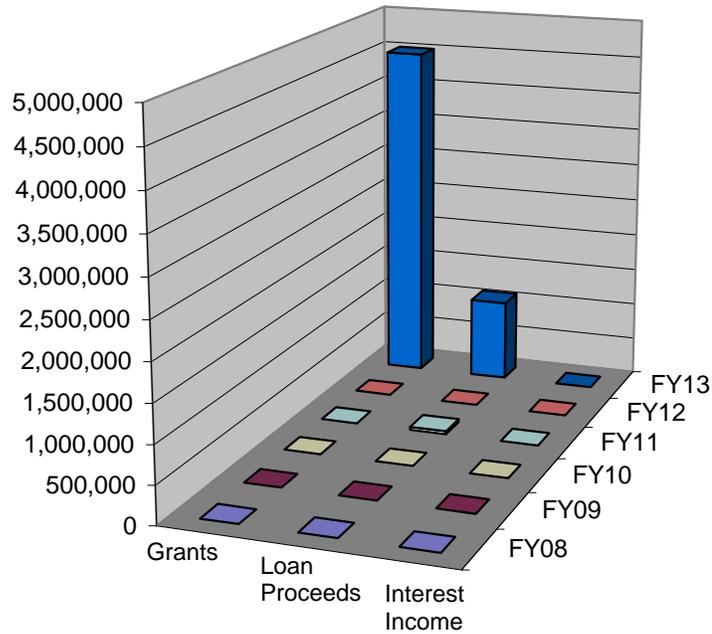
Regional Water Supply Transmission Line Fund 116-0000

Department Budget Summary

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|---------------|------------------------|-------------------------------------|
| State Grant | Reg Water Sup | 4,508,000 | ** |
| Loan Proceeds | Reg Water Sup | 1,086,500 | ** |
| Total | | 5,594,500 | ** |

Funded Positions 0

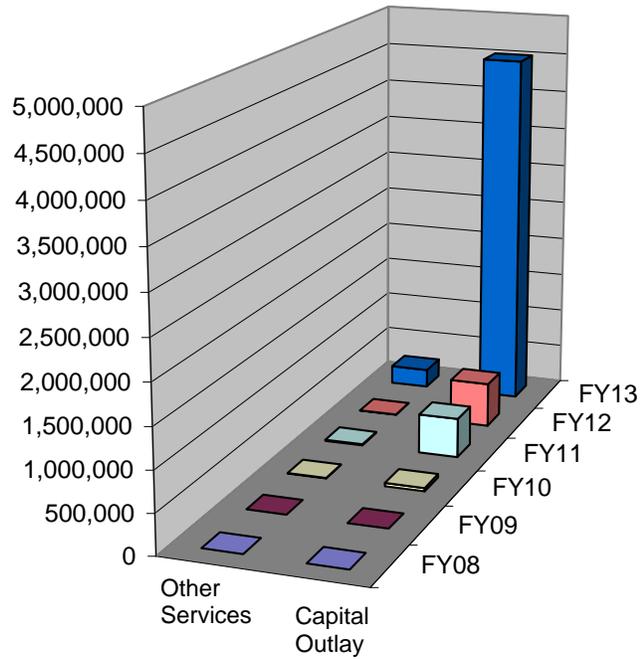
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Regional Water Supply Transmission Line Fund 116-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



2011 Jt. Water/Sewer Ref/Imp Revenue Bond Fund 117-0000

Department Budget Summary

Department Description

The 2011 Refunding of the Joint Utility System Revenue Bond was issued to provide funds for the purpose of financing the construction and improvement of a Sewer Plant.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 6,015,380 |
| Revenues | | | | | | | | | |
| Loan & Bond Proceeds | 0 | 0 | 0 | 0 | 9,812,674 | 9,812,674 | 0 | (9,812,674) | -100% |
| Interest Income | 0 | 0 | 0 | 0 | 1,446 | 2,433 | 12,000 | 9,567 | 393.2% |
| Total Revenues | | | 0 | 0 | 9,814,120 | 9,815,107 | 12,000 | (9,803,107) | -99.9% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 0 | 0 | 0 | 0 | 3,617,674 | 3,617,674 | 0 | (3,617,674) | -100% |
| Total Net Transfers | | | 0 | 0 | (3,617,674) | (3,617,674) | 0 | 3,617,674 | -100% |
| Total Resources Available | | | | | | | | | |
| | | | | | | | | | 6,027,380 |
| Expenditures | | | | | | | | | |
| Other Services | 0 | 0 | 0 | 0 | 145,000 | 132,030 | 0 | (132,030) | -100% |
| Capital Improvements | 0 | 0 | 0 | 0 | 6,050,000 | 50,024 | 5,999,976 | 5,949,952 | 11894.2% |
| Total Expenditures | 0 | 0 | 0 | 0 | 6,195,000 | 182,054 | 5,999,976 | 5,817,922 | 3195.7% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 27,404 |

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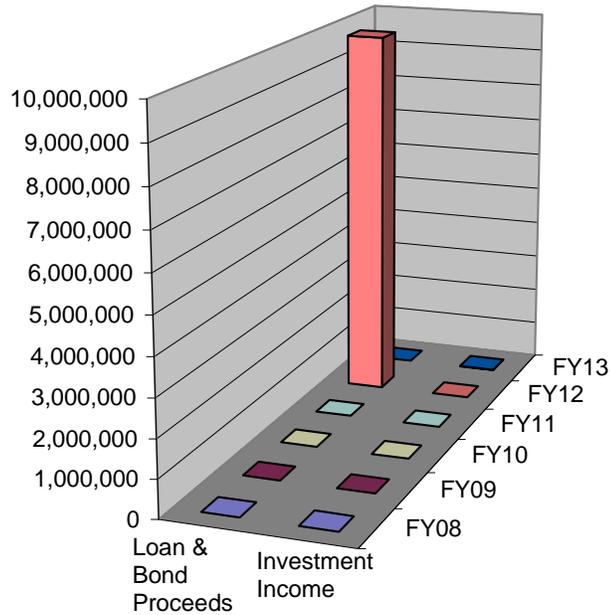
| | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|-----------------|----------------|-----------------------------|
| RESOURCES FOR BUDGET | | | |
| Loan Proceeds | 2011 JT W/S Ref | 12,000 | -99.88% |
| Total | | 12,000 | -99.88% |

Funded Positions 0

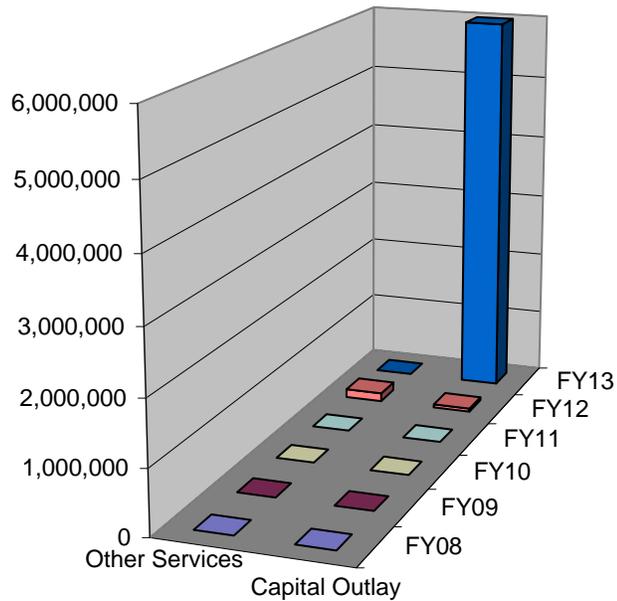
2011 Jt. Water/Sewer Ref/Imp Revenue Bond Fund 117-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



2011 NMFA State GRT Street Fund 118-0000

Department Budget Summary

Department Description

This fund accounts for the NMFA Loan enacted by Ordinance No. 1410, effective 11/15/2011. The loan was authorized for the purpose of providing funds for the acquisition, construction, installation and improvement for various street projects.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 7,526,881 |
| Revenues | | | | | | | | | |
| Loan & Bond Proceeds | 0 | 0 | 0 | 0 | 7,640,000 | 7,640,000 | 0 | (7,640,000) | -100% |
| Interest Income | 0 | 0 | 0 | 0 | 815 | 2,369 | 10,600 | 8,231 | 347.4% |
| Total Revenues | 0 | 0 | 0 | 0 | 7,640,815 | 7,642,369 | 10,600 | (7,631,769) | -99.9% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 0 | 0 | 0 | 0 | 3,617,674 | 0 | 0 | 0 | ** |
| Total Net Transfers | 0 | 0 | 0 | 0 | (3,617,674) | 0 | 0 | 0 | ** |
| Total Resources Available | | | | | | | | | |
| Expenditures | | | | | | | | | |
| Other Services | 0 | 0 | 0 | 0 | 640,000 | 115,489 | 0 | (115,489) | -100% |
| Capital Improvements | 0 | 0 | 0 | 0 | 7,000,000 | 0 | 0 | 0 | ** |
| Total Expenditures | 0 | 0 | 0 | 0 | 7,640,000 | 115,489 | 0 | (115,489) | -100% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 7,537,481 |

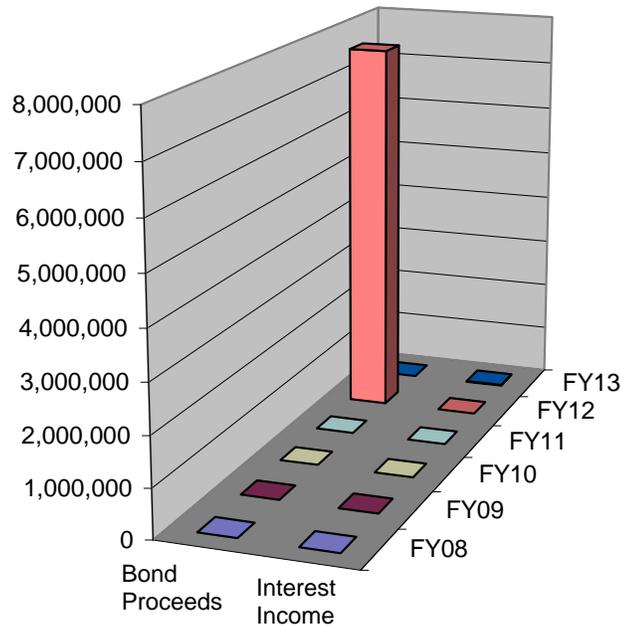
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| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|----------------------|-----------------|----------------|-----------------------------|
| Loan Proceeds | 2011 NMF ST GRT | 0 | -100.00% |
| Total | | 0 | -100.00% |
| Funded Positions | | 0 | |

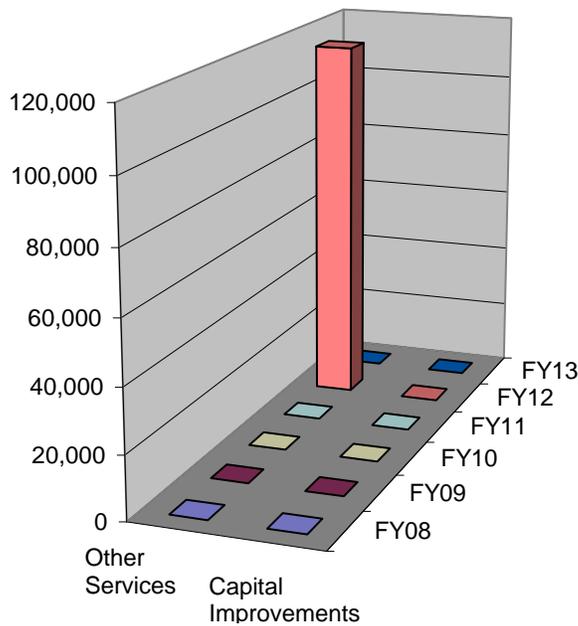
2011 NMFA State GRT Street Fund 118-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



2012 Gross Receipts Tax Ref/Imp Revbnd Fund 119-0000

Department Budget Summary

Department Description

This fund accounts for the refunding of the 2002 GRT Revenue Bond enacted by Ordinance No. 1414, effective 02/17/2012. The revenue bond was authorized for the purpose of providing funds for the acquisition, construction, improving, furnishing, equipping, rehabilitating, making additions to various buildings, streets, parks, recreational facilities and open space.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 3,976,951 |
| Revenues | | | | | | | | | |
| Loan & Bond Proceeds | 0 | 0 | 0 | 0 | 8,130,000 | 8,130,000 | 0 | (8,130,000) | -100% |
| Interest Income | 0 | 0 | 0 | 0 | 0 | 1,052 | 9,325 | 8,273 | 786.4% |
| Total Revenues | 0 | 0 | 0 | 0 | 8,130,000 | 8,131,052 | 9,325 | (8,121,727) | -99.9% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 0 | 0 | 0 | 0 | 3,728,997 | 3,728,997 | 0 | (3,728,997) | -100% |
| Total Net Transfers | 0 | 0 | 0 | 0 | (3,728,997) | (3,728,997) | 0 | 3,728,997 | -100% |
| Total Resources Available | | | | | | | | | 3,986,276 |
| Expenditures | | | | | | | | | |
| Other Services | 0 | 0 | 0 | 0 | 150,000 | 128,507 | 0 | (128,507) | -100% |
| Capital Improvements | 0 | 0 | 0 | 0 | 4,250,000 | 296,597 | 3,953,405 | 3,656,808 | 1232.9% |
| Total Expenditures | 0 | 0 | 0 | 0 | 4,400,000 | 425,104 | 3,953,405 | 3,528,301 | 830.0% |
| Ending Cash Balance - June 30 | | | | | | | | | 32,871 |

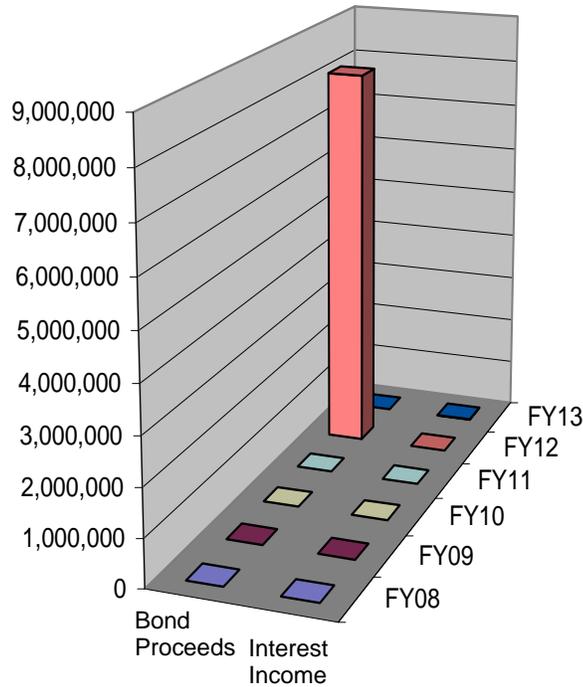
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| | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|--------------|----------------|-----------------------------|
| RESOURCES FOR BUDGET | | | |
| Bond Proceeds | 2012 GRT/IMP | 0 | -100.00% |
| Total | | 0 | -100.00% |
| Funded Positions | | 0 | |

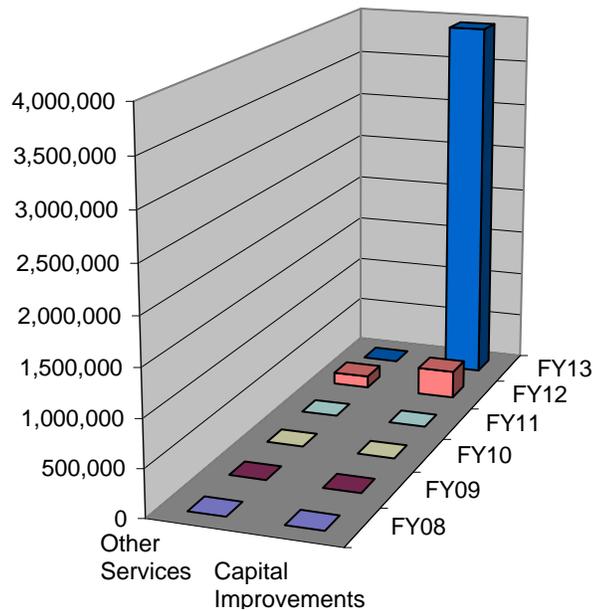
2012 Gross Receipts Tax Ref/Imp Revbnd Fund 119-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

Department Description

The prime objective of the Housing Authority is to promote adequate and affordable housing, economic opportunity and a suitable living environment free from discrimination. Capital Funds are reserved for improvements on the investment of 220 public housing units included in the Annual Contributions Contract. Every 5 years and annually, a plan is submitted to HUD identifying the improvements planned for that period. All improvements are based on the Physical Needs Assessment that is completed before the 5 year plan is due. Annual plans update HUD on the progress toward the 5 year goals.

Goal 1: To create new parking opportunities at Alta Vista

Objective: To create new parking areas to alleviate current unsafe conditions on Alta Vista Drive

Goal 2: Purchase Air Conditioner Units for lease by tenants

Objective: Provide portable window A/C units for lease to tenants.

Goal 3: To retrofit the Learning Centers at Alta Vista and Plaza Hacienda for laundry facilities.

Objective: Provide laundry facilities for tenants at both complexes.

Goal 4: Landscaping at both complexes.

Objective: To landscape Alta Vista and Plaza Hacienda to increase curb appeal. Upgrade fencing at Alta Vista.

Goal 5: Bathroom remodel at Alta Vista.

Objective: To remodel failing bath tubs and sinks at Alta Vista.

Housing Capital Fund Projects 904-0000

Department Budget Summary

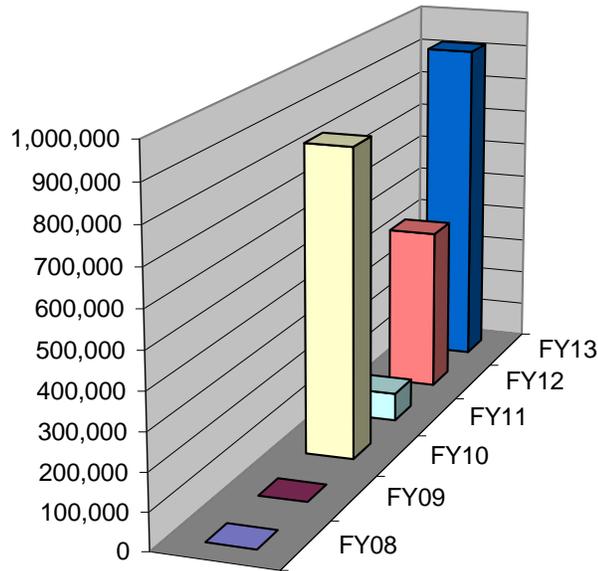
| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|--------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| Beginning Cash - July 1 | | | | | | | | | (17,315) |
| Revenues | | | | | | | | | |
| Grants | 0 | 0 | 839,989 | 76,648 | 1,540,410 | 448,257 | 914,712 | 466,455 | 104.1% |
| Interest Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Revenues | 0 | 0 | 839,989 | 76,648 | 1,540,410 | 448,257 | 914,712 | 466,455 | 104.1% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 17,315 | 17,315 | ** |
| Transfers Out | 0 | 0 | 125,800 | 0 | 186,506 | 258,872 | 0 | (258,872) | -100% |
| Total Net Transfers | 0 | 0 | (125,800) | 0 | (186,506) | (258,872) | 17,315 | 276,187 | -106.7% |
| Total Resources Available | | | | | | | | | 914,712 |
| Expenditures | | | | | | | | | |
| Salary & Benefits | 0 | 0 | 36,911 | 19,415 | 0 | 0 | 0 | 0 | ** |
| Capital Outlay | 0 | 0 | 24,329 | 0 | 0 | 0 | 0 | 0 | ** |
| Modernization | 0 | 0 | (18,814) | 76,241 | 1,231,474 | 105,838 | 914,712 | 808,874 | 764.3% |
| Total Expenditures | 0 | 0 | 42,426 | 95,656 | 1,231,474 | 105,838 | 914,712 | 808,874 | 764.3% |
| Ending Cash Balance - June 30 | | | | | | | | | 0 |

** One or more zero value fields

| RESOURCES FOR BUDGET | FY13 BUDGET | % Change From Prior Year | |
|-----------------------------|------------------------|---|---------|
| Federal Grant | Housing Capital | 914,712 | 764.26% |
| Total | 914,712 | 764.26% | |
| Funded Positions | | 0 | |

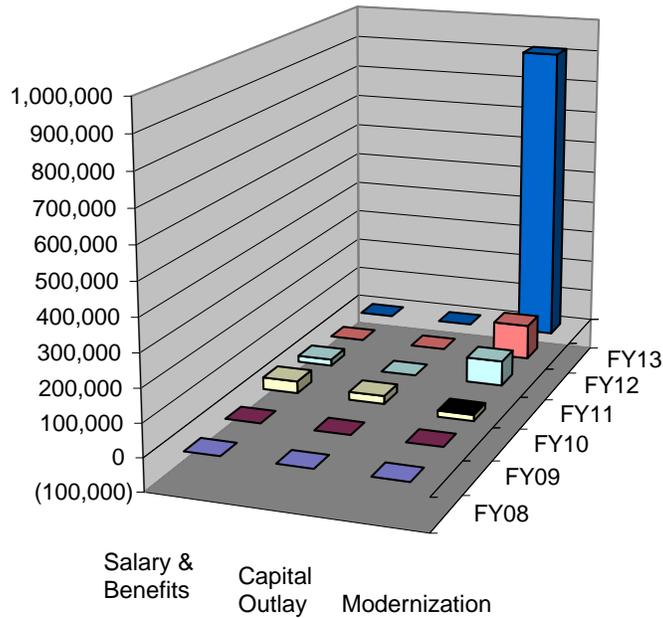
Housing Capital Fund Projects 904-0000

Department Budget Summary



Grants

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Debt Service Fund

Debt Service Fund Description

In this section, all Debt Service Funds (Bonds and Loan Obligations) will be summarized and illustrated. The individual Funds are used to account for the accumulation of resources for and the payment of, general long-term debt principal and interest.

DEBT SERVICE COMPARITIVE BUDGET STATEMENT

| | FY08 ACTUALS 6/30/2008 | FY09 ACTUALS 6/30/2009 | FY10 ACTUALS 6/30/2010 | FY11 ACTUALS 6/30/2011 | FY12 ACTUALS 6/30/2012 | FY13 PRELIM BUDGET |
|--|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|--------------------------|
| Beginning Cash Fund Balance | 1,997,836 | 2,089,717 | 2,010,927 | 1,793,700 | 1,425,931 | 2,164,206 |
| Revenues | | | | | | |
| Taxes | 886,102 | 727,231 | 648,869 | 691,852 | 710,739 | 649,083 |
| Investment Income | 75,053 | 30,784 | 20,457 | 19,556 | 5,574 | 5,225 |
| Total Revenues | 961,155 | 758,015 | 669,326 | 711,408 | 716,313 | 654,308 |
| Other Financing Sources | | | | | | |
| Transfers In | 2,713,706 | 3,340,943 | 3,843,568 | 8,173,165 | 11,437,064 | 4,793,911 |
| Total Other Financing Sources | 2,713,706 | 3,340,943 | 3,843,568 | 8,173,165 | 11,437,064 | 4,793,911 |
| Total Revenues & Other Financing | 3,674,861 | 4,098,958 | 4,512,894 | 8,884,573 | 12,153,377 | 5,448,219 |
| Expenditures | | | | | | |
| General Obligation P & I | 810,796 | 807,198 | 934,577 | 1,977,572 | 669,200 | 710,001 |
| JPA ESGRT Bond Reserve | 356,610 | 369,275 | 0 | 0 | 0 | 0 |
| Revenue Bond P & I | 1,506,448 | 2,037,577 | 2,363,417 | 5,384,010 | 6,345,311 | 2,901,358 |
| 98 JT W/S Bond P & I | 909,125 | 907,725 | 1,432,127 | 1,507,752 | 4,400,591 | 1,906,900 |
| Total Expenditures | 3,582,979 | 4,121,774 | 4,730,121 | 8,869,333 | 11,415,102 | 5,518,259 |
| Other Financing Uses | | | | | | |
| Transfers Out | 0 | 55,974 | 0 | 383,008 | 0 | 0 |
| Total Other Financing Uses | 0 | 55,974 | 0 | 383,008 | 0 | 0 |
| Total Expenditures & Other Finance Uses | 3,582,979 | 4,177,748 | 4,730,121 | 9,252,341 | 11,415,102 | 5,518,259 |
| Net Change in Fund Balance | (91,881) | 78,790 | 217,227 | 367,769 | (738,275) | 70,040 |
| Ending Cash Fund Balance | 2,089,717 | 2,010,927 | 1,793,700 | 1,425,931 | 2,164,206 | 2,094,166 |

Debt Service Fund

FUND SUMMARIES

Fund 53 General Obligation (Property Tax) – The purpose of this fund is to account for servicing of principal and interest requirements on the 2011 General Obligation Fire Protection Bonds (Refunded from 2000), and the 2009 General Obligation Bonds for the Waste Water Treatment Plant and Roadway Improvements. Property tax revenues secure these bonds.

Fund 59 Revenue Bond P & I – This fund is created for the purpose of accumulating monies for payment of principal and interest on Gross Receipts Tax Revenue Bonds and outstanding loans obligated by gross receipts tax income. Currently there is one bond and five loans that are paid from the fund.

Fund 82 JT. Water/Sewer Revenue – This fund is created to account for the bond required reserve for the Jt. Water and Sewer Improvement Revenue Bonds, Series 2005 and for the purpose of accumulating monies for the payment of principal and interest. This fund also accounts for the annual loan payments of principal and interest for five loans to NMFA pledged by the water and sewer rate revenue.

In summary, the city currently has seventeen debts outstanding totaling \$69M which includes fifteen loans with the NMFA (New Mexico Finance Authority).

Types of Bonds and Loan Obligations:

Revenue Bonds pledge specific recurring revenue sources of the municipality, most commonly the City's gross receipts tax. Revenue bonds may be issued for constructing, purchasing, furnishing, equipping, rehabilitating, making additions or improvements to one or more public buildings or purchasing and improving grounds. Revenue bonds are enacted by action of the City Commission and do not require voter approval.

General Obligation Bonds are authorized by the voters of the City of Alamogordo. The debt limit shall not exceed four percent (4%) of the value of the taxable property in the City. The City may, however, contract debt in excess of such limitation for the construction or purchase of a system for supplying water or a sewer system for the City. Based on a 2012 assessed valuation of \$498,302,073 the City's general obligation debt limit is \$19,932,083. The City presently has \$1,350,000 outstanding (as of 06/30/2012) general obligation debt (other than water and sewer bonds) consisting of its General Obligation Fire Protection Bonds, Series 2011 and the 2009 G.O. Bond for the portion of Roadway Improvements. Accordingly, the City has a legal debt margin of \$12,139,983 for non-water and sewer debt.

Debt Service Fund

The City currently has one General Obligation Bond outstanding for water and sewer issues. This is the 2009 G.O. Bond Revenue Bond portion of \$7,205,000 for the Waste Water Treatment Plant Improvements.

Loans thru New Mexico Finance Authority (NMFA)

The New Mexico Finance Authority (the NMFA) was created with passage of the New Mexico Finance Authority Act in 1992 (Chapter 6, Article 21, NMSA 1978). The NMFA assists qualified governmental entities with affordable financing of capital equipment and infrastructure projects by providing low-cost funds and technical assistance. The NMFA is a state instrumentality governed by a Board of Directors, consisting of twelve members, ten of whom are appointed by the Governor. The NMFA is not subject to the supervision or control of any other board, bureau, department or agency of the state. The Legislative Oversight Committee is empowered to monitor and oversee its operations. <http://www.nmfa.net/NMFAInternet/AboutUs.aspx>

The City has entered into numerous loans with the NMFA, taking advantage of the low interest rates they provide. These are explained further later, in this section of the document.

Special Assessment Bond proceeds are used to pay costs of the specifically stated improvements. Once the bonds have been issued and the improvements completed, a special assessment is levied to property owners who benefit from the improvements and liens are placed against the property. The special assessments are scheduled to coincide with the principal and interest debt retirement needs of the bond issue.

The City currently has no outstanding Special Assessment Bonds.
The authority for issuing bonds is found in the State of New Mexico Constitution.

Debt Service Fund

Schedule of Bonded Debt Fiscal Year 2012-2013

| DESCRIPTION | DATE OF ISSUE | MATURITY DATE | AMOUNT ISSUED | OUTSTANDING 06/30/2012 |
|---|---------------|---------------|----------------------------|----------------------------|
| REVENUE BONDS | | | | |
| Jt. Water and Waste Revenue Bonds, Series 2011 (Refunding Series 1998) | 11/18/11 | 06/03/31 | \$9,812,674 | \$9,505,034 |
| Gross Receipts Tax Refunding and Revenue Bonds, Series 2011 (Flood Control), Refunding 2000 | 04/15/11 | 06/01/21 | \$2,735,456 | \$2,156,281 |
| Gross Receipts Tax Revenue Bonds, Series 2012, (Refunding 2002 Series) | 02/17/12 | 06/01/27 | \$8,130,000 | \$7,505,000 |
| Gross Receipts Tax Refunding & Improvement Bonds, Series 2004 | 12/01/04 | 06/01/19 | \$5,405,000 | \$3,385,000 |
| JT Water/Sewer Improvements Revenue Bonds, Series 2005 | 06/02/05 | 06/01/25 | \$5,530,000 | \$4,060,000 |
| <i>TOTAL REVENUE BONDS</i> | | | <u>\$31,613,130</u> | <u>\$26,611,315</u> |
| GENERAL OBLIGATION BONDS | | | | |
| General Obligation Fire Protection Bonds and Refunding, Series 2000 | 04/15/11 | 08/01/20 | \$1,350,000 | \$1,232,000 |
| General Obligation Waste Water Treatment Plant and Street Bonds, Series 2009 | 02/01/10 | 08/01/29 | \$7,420,000 | \$6,950,000 |
| <i>TOTAL GENERAL OBLIGATION BONDS</i> | | | <u>\$8,770,000</u> | <u>\$8,182,000</u> |
| TOTAL - ALL BONDS | | | <u>\$40,383,130</u> | <u>\$34,793,315</u> |

Debt Service Fund

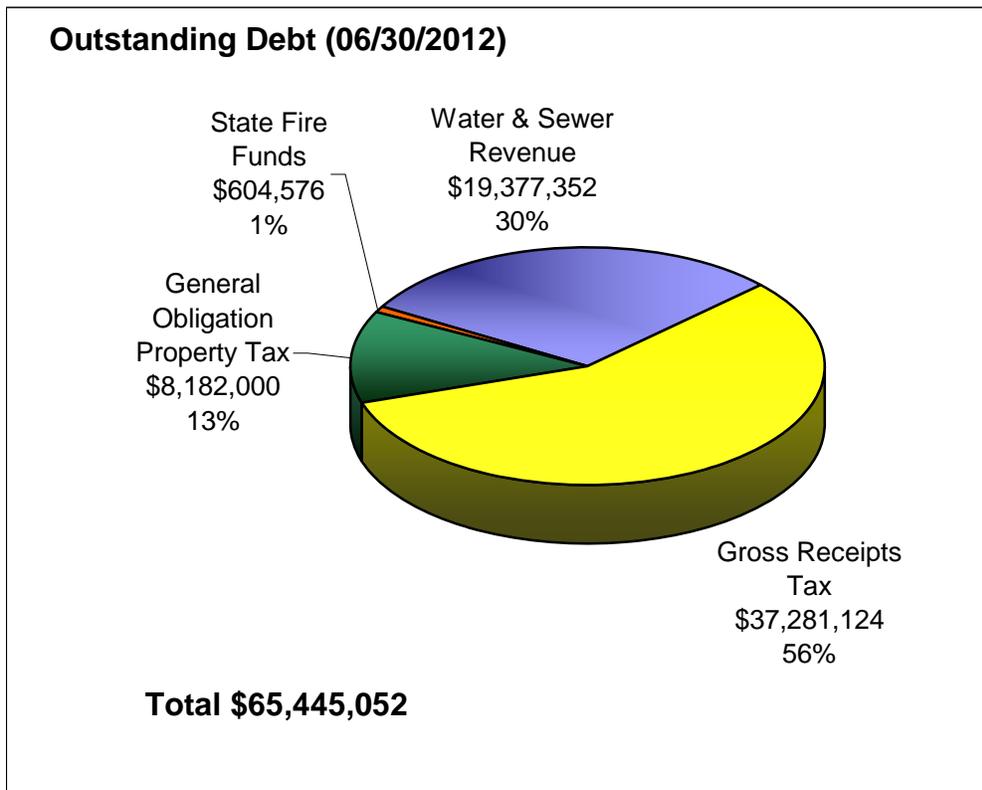
DEBT SERVICE LOAN OBLIGATION SUMMARIES

The City of Alamogordo entered into several loan agreements with the New Mexico Finance Authority (NMFA).

Summary of Loan Obligations Issued

| Schedule of Loan Obligations (NMFA) | | | | |
|---|---------------|---------------|---------------------|---------------------------|
| Fiscal Year 2012-2013 | | | | |
| DESCRIPTION | DATE OF ISSUE | MATURITY DATE | AMOUNT ISSUED | OUTSTANDING 06/30/2012 |
| Fire Station - NMFA, 2000 | 7/1/2000 | 5/1/2020 | \$577,778 | \$307,669 |
| Ladder Truck (Fire) - NMFA, 2004 | 5/21/2004 | 5/1/2016 | \$455,000 | \$167,904 |
| Westside R.O. Project - NMFA Loan, 2006 (Water Project) | 6/30/2006 | 5/1/2029 | \$6,565,000 | \$6,565,000 |
| <i>*Only Interest is paid until full amount is fully withdrawn and then payment schedules will include principal to pay down outstanding balance.</i> | | | | |
| Precheck Westside Project, NMFA Loan 2006 (Water Project) | 8/11/2006 | 5/1/2026 | \$730,453 | \$574,843 |
| Flood Control - NMFA, 2008 | 11/21/2008 | 6/1/2028 | \$3,620,000 | \$3,215,000 |
| Fire Pumper - NMFA, 2008 | 12/5/2008 | 5/1/2017 | \$196,910 | \$129,003 |
| Street Projects - NMFA, 2008B | 12/12/2008 | 6/1/2028 | \$7,350,000 | \$6,370,000 |
| Jt. Utility Project - NMFA #2283-PP, 2009A | 6/18/2009 | 6/1/2029 | \$5,340,000 | \$4,795,000 |
| Reg Wtr Pipeline WTB80- NMFA, 2010 | 2/1/2010 | 6/1/2031 | \$1,127,000 | \$1,017,318 |
| Street Projects - NMFA 2011 | 12/23/2011 | 6/1/2031 | \$7,640,000 | \$7,510,000 |
| TOTAL LOAN OBLIGATIONS | | | \$33,602,141 | \$30,651,737 |

Debt Service Fund



Summary of Outstanding Obligations and Indebtedness

Summarizing the above chart, the City's total outstanding debt service is \$65,466,052 and is broken down in the following:

General Obligation Bonds: 12.5% of the City's total outstanding debt is pledged by property tax. The City has \$8,182,000 in general obligation bonds.

Gross Receipts Tax Revenue Bonds: The City has \$37,281,124 outstanding in bonds pledged by Gross Receipts Tax which represents 56% of the total debt outstanding as of June 30, 2012.

Other Revenue Bonds: The City has revenue debt pledged with water and sewer rate revenue debt obligations totaling \$19,337,352; representing 30% of all outstanding debt. Additionally, the City has pledged State Fire Funds against an outstanding debt obligation of \$604,576.

Debt Service Fund

Intergovernmental and Other Agreements

None at this time.

Lease-Purchase Obligations:

The City has an outstanding capital lease:

- a) Mobile Data Terminals (MDT) – Public Safety (Funds 28, 36, 38). The Lease Purchase is made through Kansas State Bank and was entered into 10/03/07 for a total of \$220,453. The debt is obligated and paid by special revenue funds generated from law enforcement grants and special operations. The outstanding balance as of 06/30/12 is \$10,083. This is a five year lease ending in September 2012.

Other Notes Payable:

The City currently has seven (14) loan obligations with the New Mexico Finance Authority (NMFA):

- a) Three of the loans are for Fire Station #5, Fire Ladder Truck and Fire Pumper – State fire funds are pledged to pay the principal and interest on these loans. The outstanding balance of the loans are respectively \$307,669, \$168,908, and \$129,003 as of 6/30/12. These loans mature on 05/01/2020, 5/1/2026 and 5/1/2017.
- b) R.O./Desalination – Westside Infrastructure Project – June, 2006, the City entered into a loan agreement with NMFA for \$6,565,000 which is pledged by the 1986 ¼% Municipal Gross Receipts Tax (dedicated to outside city-limit water resources). The proceeds of the loan are to be used for the construction of the R.O. Desalination project. The loan is set up in a manner that the City draws on the principal as project phases are completed and the annual debt service is calculated based on the draw amounts. Once the full principal has been drawn down, the annual amortization schedule will be recalculated. This is a 23-year loan, maturing 05/01/2029.
- c) Flood Control – November, 2008, the City entered into a loan agreement with the NMFA for \$3,620,000, which is pledged by a portion of the Municipal Gross Receipts Tax. The proceeds of the loan will be used to acquire, construct and complete various flood control projects. The outstanding balance as of June 30, 2012 is \$3,215,000. This is a 20-year loan, maturing 06/30/2028.

Debt Service Fund

- d) Westside Infrastructure Project – August, 2006, the City entered into a loan agreement with the NMFA for \$730,453, which is pledged by the 1986 ¼% Municipal Gross Receipts Tax (dedicated to outside city-limit water resources). The proceeds of the loan will be used to lay water pipe lines from the R.O. Desalination line off of Hwy54 to and across the bypass. The outstanding balance as of June 30, 2012 is \$574,843.
- e) Street Projects – December, 2008, the City entered into a loan agreement with the NMFA for \$7,350,000, which is pledged by a portion of the 1.225% State-Shared Gross Receipts Tax. The proceeds of the loan will be used to acquire, construct, and complete various street projects. The outstanding balance as of June 30, 2012 is \$6,370,000. This is a 20-year loan, maturing 06/01/2028.
- f) Joint Utility Project – On June 18, 2009, the City entered into a loan agreement with the NMFA for \$5,340,000, which is pledged by the joint revenue generated from the water and sewer rates. The proceeds of the loan will be used for water and sewer pipeline replacement improvements associated with the Street Capital Projects funded by the 2008 ¼% Street Gross Receipts Tax. The loan was written to allow for improvements to the Waste Water Treatment Plant should there be any remaining funds available from this loan after the water and sewer pipeline replacements in conjunction with the street projects is complete. The outstanding balance as of June 30, 2012 is \$4,795,000. This is a 20-year loan, maturing 06/01/2029.
- g) Regional Water Pipeline, WTB80 Project – February 1, 2010, the City entered into this loan agreement with NMFA for \$1,127,000 in combination with the Water Trust Board (WTB) Grant agreement in the amount of \$4,508,000 for the purpose of financing the cost of approximately 15 miles of pipeline for a potable water transmission system (Phase I). The WTB#80 Grant required the city to enter into a loan agreement with NMFA for the city's portion of the project. Further detail regarding this project can be found under the Capital Improvements section of this document. The loan has a term of 20 years, maturing 06/01/2031.
- h) Bond Series 2000 GO Refunding – On April 15, 2011 the City entered into this loan agreement with NMFA for \$1,350,000 to retire the Series 2000 bonds and take advantage of lower interest rates. The net present value savings from the transaction was 10.85%. The new loan has a term of 10 years maturing 08/01/2020 and the outstanding balance as of June 30, 2012 is \$1,232,000.
- i) Flood Control Refunding – On April 15, 2011 the City entered into this loan agreement with NMFA for \$2,735,456.00 to retire the Series 2000 MGRT bonds and take advantage of the lower interest rates. The net present value savings from the transaction was 11.96%. The new loan has a term of 10 years maturing 06/01/2021 and the outstanding balance as of June 30, 2012 is \$2,156,281.

Debt Service Fund

- j) Wastewater Infrastructure Improvements – On November 18, 2011 the City entered into this loan agreement with NMFA to payoff the Series 1998 Joint Water and Sewer Bonds totaling \$2,944,535. Again to take advantage of lower interest rates and provide additional funds for completion of the new wastewater treatment plant. The new loan has a term of 20 years maturing 06/03/2031 and the outstanding balance as of June 30, 2012 is \$9,505,034.
- k) Street Projects – On December 23, 2011 the City entered into this public project revolving fund loan agreement with NMFA for \$7,640,000 (new money) for various Street Projects. The new loan has a term of 20 years maturing 06/01/2031 and the outstanding balance as of June 30, 2012 is \$7,510,000.
- l) Quality of Life Capital Improvements and Refunding – On February 17, 2012 the City entered into this public project revolving fund loan agreement with NMFA for \$8,130,000 to retire the 2002 Gross Receipts Tax Bonds and add new money for various quality of life projects. The net present value savings from the transaction was 5.62%. The new loan has a term of 15 years maturing 06/01/2027 and the outstanding balance as of June 30, 2012 is \$7,505,000.

General Obligation P&I Fund 053-0000

Department Budget Summary

Department Description

The purpose of this fund is to account for property tax receipts for Debt Service of General Obligation Bonds. This fund services the principal and interest requirements for the 2009 General Obligation Sanitary Sewer Refunding and Water Improvement Bonds and the Series 2011 Refunding through NMFA . The bonds are secured by property tax revenues.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 585,728 |
| Revenues | | | | | | | | | |
| Taxes & Fees | 873,283 | 732,008 | 650,671 | 689,457 | 687,805 | 710,739 | 649,083 | (61,656) | -8.7% |
| Interest Income | 15,813 | 6,971 | 3,267 | 2,809 | 424 | 268 | 825 | 557 | 207.8% |
| Total Revenues | 889,096 | 738,979 | 653,938 | 692,266 | 688,229 | 711,007 | 649,908 | (61,099) | -8.6% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 111,398 | 1,299,426 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 0 | 0 | 0 | 165,766 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | 0 | 0 | 111,398 | 1,133,660 | 0 | 0 | 0 | 0 | ** |
| Total Resources Available | | | | | | | | | 1,235,636 |
| Expenditures | | | | | | | | | |
| Other Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Debt Service | 0 | 807,198 | 410,784 | 1,623,464 | 669,200 | 669,200 | 710,001 | 40,801 | 6.1% |
| Total Expenditures | 0 | 807,198 | 410,784 | 1,623,464 | 669,200 | 669,200 | 710,001 | 40,801 | 6.1% |
| Ending Cash Balance - June 30 | | | | | | | | | 525,635 |

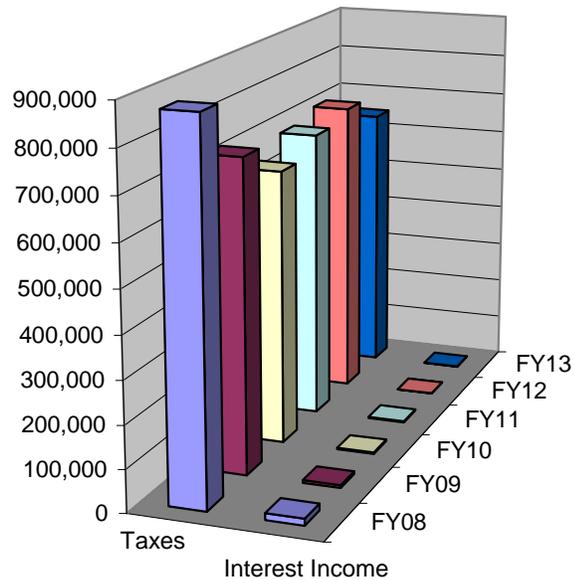
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General Obligation P&I Fund 053-0000

Department Budget Summary

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|------------------------|------------------------|---|
| Fund 53 | Property Taxes | 649,083 | -8.67% |
| Fund 53 | General Obligation P&I | 60,918 | -100% |
| Total | | <u>710,001</u> | <u>-0.10%</u> |
| Funded Positions | | 0 | |

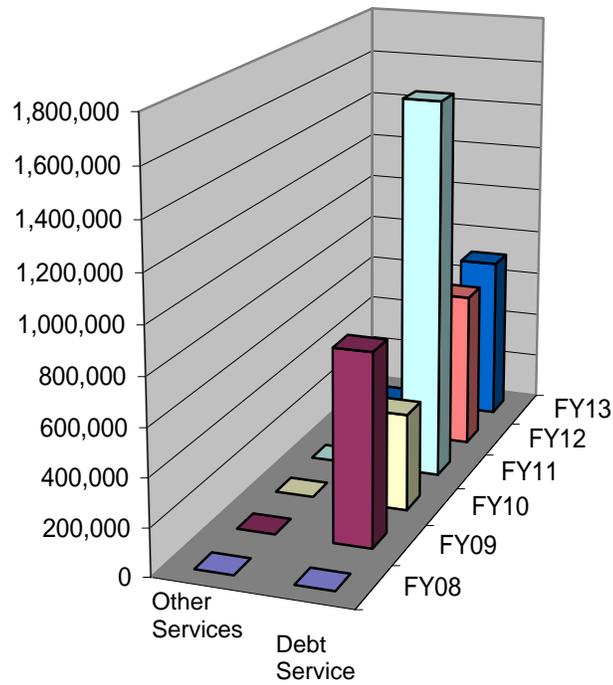
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT YEAR



General Obligation P&I Fund 053-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



General Obligation P&I Fund 053-0000

Department Budget Summary

Gross Receipts Tax Revenue Improvement and Refunding Bonds Fund 53 Series 2009

The bonds are authorized for the purpose of constructing, repairing and improving roads and bridges and to constructing, acquiring, enlarging, improving and extending a waste water treatment plant in the City.

The bond purposes are further broken down to include an amount of \$920k for constructing, repairing and other wise improving roads and bridges and an amount of \$6.5M for constructing, acquiring, enlarging, improving and extending a waste water treatment plant (collectively, the "Projects").

The Bonds shall be dated as of the Series Date are issuable in the denomination of \$5k each or any integral multiple thereof (provided that no Bond may be in a denomination which exceeds the principal coming due on any maturity date and no individual Bond will be issued for more than one maturity).

Principal and interest are payable to the DTC. Interest is payable on February 1 and August 1 of each year, commencing February 1, 2010 and principal is paid on August 1 of each year.

| | |
|------------------------------------|--|
| Original Amount: | \$7,420,000 |
| Principal Outstanding: | \$7,205,000 (as of June 30, 2011) |
| Total Outstanding (P&I): | \$10,757,624 |
| Blended Interest Rate (All in TIC) | 4.126% |
| Final Maturity: | 08/01/2029 |
| Reserve Fund: | None |
| Call Date: | N/A |
| Security Pledged: | General Obligations payable solely out of general (ad valorem) property taxes that are required to be levied against all taxable property in the City without limitation as to rate or amount. |

Additional Comments: 4/4/11 - New Mexico Finance Authority Senior-Lien Bond Rating Raised to 'AAA' from "AA+"
Optional Prior Redemption: Beginning on August 1, 2020 and any date thereafter, the City may elect to redeem any Bonds maturing on and after August 1, 2019, in whole or in part at any time.

General Obligation P&I Fund 053-0000

Department Budget Summary

General Obligation Refunding Bonds (Fund 53) Series 2011

The bonds are authorized for the purpose of providing funds for refunding, paying and discharging all of the outstanding City of Alamogordo, New Mexico General Obligation Bonds, Series 2000, and to pay costs of issuance of the Bonds.

The Bonds have been issued by the City on April 15, 2011 and delivered to the New Mexico Finance Authority (the "NMFA") as purchaser.

The Series 2011 Bonds shall constitute the general obligation indebtedness of the City, payable from general and valorem taxes which shall be levied without limitation as to rate or amount.

Principal and interest are payable to the New Mexico Finance Authority (Loan/Project# 2568-PP), located at 207 Shelby Street, Sante Fe, New Mexico, 87501. The bonds are not subject to optional redemption prior to maturity. Interest is payable on February 1 and August 1 of each year, beginning August 1, 2011 and principal is paid on August 1 of each year.

| | |
|--------------------------|---|
| Original Amount: | \$1,350,000 |
| Principal Outstanding: | \$1,350,000 (as of June 30, 2011) |
| Total Outstanding (P&I): | \$1,512,321 |
| Blended Interest Rate: | 2.493% |
| Final Maturity: | 08/01/2020 |
| Reserve Fund: | None |
| Call Date: | N/A |
| Security Pledged: | Ad valorem property taxes |
| Additional Comments: | 4/4/11 - New Mexico Finance Authority Senior-Lien Bond Rating Raised to 'AAA' from "AA+" |

Revenue Bond P&I Fund 059-0000

Department Budget Summary

Department Description

This fund was established to account for debt service principal and interest payments on City of Alamogordo Revenue Bonds and loans as required by all Ordinances where the principal and interest payments are to be transferred to a separate fund for execution on due dates of each revenue bonds. Currently this fund is accounting for the P & I of the 2011 MGRT Loan Refunding, 2011 Street Projects , 2012 GRT (2002 Refunding), 2004 GRT Refunding, and 2008 NMFA Loans (2) .

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| <i>Beginning Cash - July 1</i> | | | | | | | | | 7,696 |
| Revenues | | | | | | | | | |
| Interest Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Revenues | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers | | | | | | | | | |
| Transfers In | 1,508,096 | 2,037,578 | 2,363,418 | 5,384,012 | 6,348,813 | 6,345,311 | 2,901,358 | (3,443,953) | -54.3% |
| Transfers Out | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | 1,508,096 | 2,037,578 | 2,363,418 | 5,384,012 | 6,348,813 | 6,345,311 | 2,901,358 | (3,443,953) | -54.3% |
| Total Resources Available | | | | | | | | | |
| | | | | | | | | | 2,909,054 |
| Expenditures | | | | | | | | | |
| Other Services | 0 | 0 | 4,000 | 7,000 | 3,500 | 0 | 3,500 | 3,500 | ** |
| Debt Service | 0 | 2,037,578 | 2,359,419 | 5,377,012 | 6,345,313 | 6,345,311 | 2,897,858 | (3,447,453) | -54.3% |
| Total Expenditures | 0 | 2,037,578 | 2,363,419 | 5,384,012 | 6,348,813 | 6,345,311 | 2,901,358 | (3,443,953) | -54.3% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 7,696 |

** One or more zero value fields

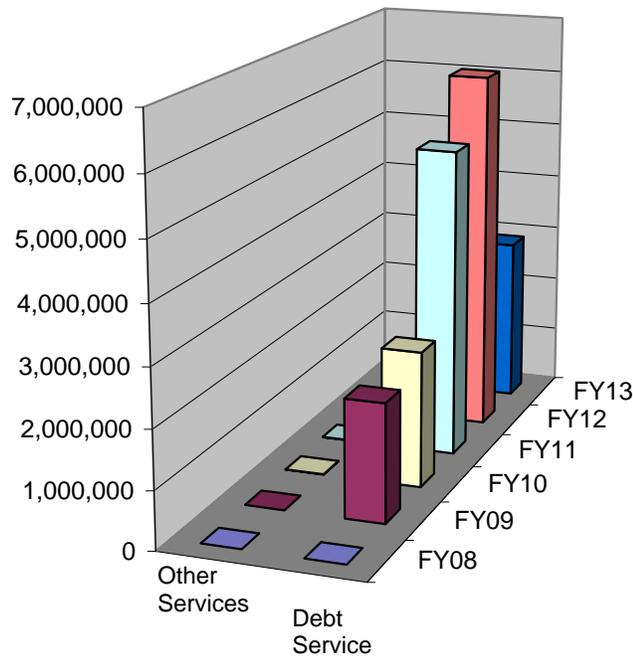
Revenue Bond P&I Fund 059-0000

Department Budget Summary

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|--------------|------------------------|---|
| Fund 42 | 84 GRT | 1,177,453 | 36.75% |
| Fund 69 | 94 GRT | 1,134,602 | -2.64% |
| Fund 109 | 2004 GRT | 589,303 | -0.10% |
| Fund 119 | 2012 GRT REF | 0 | -100.00% |
| Total | | 2,901,358 | -54.28% |

Funded Positions 0

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Revenue Bond P&I Fund 059-0000

Department Budget Summary

Public Project Revolving Fund Loan (2000 MGRT Bond Refunding) Fund 59 Series 2011

The loan is authorized for the purpose of refunding the Municipal Gross Receipts Tax Revenue Bonds, Series 2000 outstanding for the City of Alamogordo. The original 2000 bonds were issued for the purpose of financing the cost of acquisition, extension, enlargement, betterment, repair and improvement of a flood control project in cooperation with the United States Department of the Army.

Payment of principal and interest due under the loan agreement are solely from the revenues of the governmental unit's on-quarter of one percent (.025%) municipal gross receipts tax distributed to the governmental unit by the state taxation and revenue department.

Principal and interest are payable to the New Mexico Finance Authority (Loan/Project# 2569-PP), located at 207 Shelby Street, Sante Fe, New Mexico, 87501. Per Section 8.1 of the Loan Agreement, there is no option to prepay this Loan Agreement in whole or in part. Interest is payable on June 1 and December 1 of each year, commencing June 1, 2011 and principal is paid on June 1 of each year.

| | |
|--------------------------|---|
| Original Amount: | \$2,735,456 |
| Principal Outstanding: | \$2,156,281 (as of June 30, 2012) |
| Total Outstanding (P&I): | \$2,460,710 |
| Blended Interest Rate: | 2.706% |
| Final Maturity: | 06/01/2021 |
| Reserve Fund: | None |
| Call Date: | N/A |
| Security Pledged: | .025% Municipal Gross Receipts Tax (Flood Control) |
| Additional Comments: | 4/4/11 - New Mexico Finance Authority Senior-Lien Bond Rating Raised to 'AAA' from "AA+" |

Revenue Bond P&I Fund 059-0000

Department Budget Summary

Gross Receipts Tax Revenue Improvement and Refunding Bonds Fund 59 Series 2012 (Refunded 2002)

The loan is authorized for the purpose of defraying the cost of public improvement projects, and paying discharging and liquidating the outstanding City of Alamogordo Gross Receipts tax Revenue Bonds, Series 2002 (ordinance #1414).

The loan agreement stipulates that payments on the loan are to be made solely from the revenues of the state-shared gross receipts tax distributed to the governmental unit pursuant to section 7-1-6.4, NMSA 1978.

Principal and interest are payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Sante Fe, New Mexico, 87501. The loan per Article VIII states the city is granted the option to prepay the principal components of this loan agreement in whole or in part on any day on or after ten (10) years following the closing date without penalty or prepayment premium. Interest is payable on June and December 1st of each year, beginning June 1, 2012 and principal is paid on June 1st of each year.

| | |
|--------------------------|--|
| Original Amount: | \$8,130,000 |
| Principal Outstanding: | \$7,505,000 (as of June 30, 2012) |
| Total Outstanding (P&I): | \$9,146,099 |
| Blended Interest Rate: | 2.718% |
| Final Maturity: | 06/01/2027 |
| Reserve Fund: | No deposits are required, so long as the Pledged Revenues in each Fiscal Year are equal or exceed two (2) times the maximum annual principal and interest requirements in any subsequent Fiscal Year |
| Call Date: | 06/01/2022 |
| Security Pledged: | State Shared Gross Receipt Tax distributed to the city pursuant to Section 7-1-6.4, NMSA 1978 |
| Additional Comments: | None |

Revenue Bond P&I Fund 059-0000

Department Budget Summary

Gross Receipts Tax Refunding and Improvement Revenue Bonds Fund 59 Series 2004 (Refunded 1996)

The bonds are authorized for the purpose of defraying the cost of flood control projects, public buildings, open space, public parks, and recreational facilities and the cost of refinancing the outstanding City of Alamogordo Gross Receipts Tax Revenue Bonds, Series 1996.

The Bonds shall be dated as of the Series Date are issuable in the denomination of \$5k each or any integral multiple thereof (provided that no Bond may be in a denomination which exceeds the principal coming due on any maturity date and no individual Bond will be issued for more than one maturity), numbered consecutively from 1 upwards, shall bear interest from the Series Date until their respective maturities at the rates hereinafter designated, payable semiannually on June 1 and December 1, commencing June 1, 2004.

Principal and interest are payable to the DTC. Interest is payable on June 1 and December 1 of each year, commencing December 1, 2004 and principal is paid on June 1 of each year.

| | |
|---------------------------|---|
| Original Amount: | \$5,405,000 |
| Principal Outstanding: | \$3,385,000 (as of June 30, 2012) |
| Total Outstanding (P&I): | \$4,086,335 |
| True Interest Cost (TIC): | 4.154% |
| Final Maturity: | 06/01/2019 |
| Reserve Fund: | No |
| Call Date: | N/A |
| Security Pledged: | The bonds are secured by a 1.225% state shared gross receipts tax |
| Additional Comments: | 4/4/11 - New Mexico Finance Authority Senior-Lien Bond Rating Raised to 'AAA' from "AA+" |
| Optional Redemption: | The Bonds maturing on and after June 1, 2015 are subject to prior redemption at the City's option in one or more units of principal of \$5k on and after June 1, 2014 in whole or in part at any time |

Revenue Bond P&I Fund 059-0000

Department Budget Summary

2008 Flood Control (Fund 59) NMFA Loan Agreement November 2008

The loan was authorized for the purpose of financing the acquisition, construction and completion of various flood control projects.

The loan agreement stipulates that payments on the loan are to be made solely from the distributions of the State of New Mexico Taxation and Revenue Department provided that the revenues from the State Treasurer to be re-directed by the New Mexico Finance Authority pursuant to the intercept agreement.

Principal and interest are payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Sante Fe, New Mexico, 87501. The loan per Article VIII states the city is granted the option to prepay the principal component of this loan agreement in whole or in part on any day on or after ten (10) years following the closing date without penalty or prepayment premium. Interest is payable on June 1 and December 1 of each year, beginning June 1, 2009 and principal is paid on June 1 of each year.

| | |
|--------------------------|--|
| Original Amount: | \$3,620,000 |
| Principal Outstanding: | \$3,215,000 (as of June 30, 2012) |
| Total Outstanding (P&I): | \$4,761,473 |
| Blended Interest Rate: | 4.631% |
| Final Maturity: | 06/01/2028 |
| Reserve Fund: | None |
| Call Date: | N/A |
| Security Pledged: | The revenues derived from the Governmental Unit's municipal gross receipts tax imposed on all persons engaging in business by Ordinance #655 adopted on June 27, 1983, as amended, which tax equals, subject to the exemptions specified in Section 7-19D-9 NMSA 1978, one-fourth of one percent of the gross receipts tax |
| Additional Comments: | None |

Revenue Bond P&I Fund 059-0000

Department Budget Summary

2008 Street Projects (Fund 59) NMFA Loan Agreement December 2008

The loan was authorized for the purpose providing funds for various street projects (ordinance #1344 adopted November 2008).

The loan agreement stipulates that payments on the loan are to be made solely from the distributions of the State of New Mexico Taxation and Revenue Department (State-Shared Gross Receipts Tax pursuant to Sections 7-1-6.4 and 7-1-6.46, NMSA 1978).

Principal and interest are payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Sante Fe, New Mexico, 87501. The loan per Article VIII states the city is granted the option to prepay the principal component of this loan agreement in whole or in part on any day on or after ten (10) years following the closing date without penalty or prepayment premium. Interest is payable on June 1 and December 1 of each year, beginning June 1, 2009 and principal is paid on June 1 of each year.

| | |
|--------------------------|---|
| Original Amount: | \$7,350,000 |
| Principal Outstanding: | \$6,370,000 (as of June 30, 2012) |
| Total Outstanding (P&I): | \$9,403,776 |
| Blended Interest Rate: | 4.531% |
| Final Maturity: | 06/01/2028 |
| Reserve Fund: | None |
| Call Date: | N/A |
| Security Pledged: | The revenues of the State-Shared Gross Receipts Tax distributed monthly to the City pursuant to Section 7-1-6.4 NMSA 1978 from the New Mexico Department of Taxation and Revenue equal to one and two hundredths percent (1.225%) of the gross receipts of persons engaging in business within the City, as determined and adjusted under the Gross Receipts Tax compensating tax Act, Chapter 7, Article 9 NMSA 1978 |
| Additional Comments: | None |

Revenue Bond P&I Fund 059-0000

Department Budget Summary

2011 Street Projects (Fund 59) NMFA Loan Agreement

The loan was authorized for the purpose providing funds for various street projects (ordinance #1410 adopted November 15, 2011).

The loan agreement stipulates that payments on the loan are to be made solely from the revenues of the state-shared gross receipts tax distributed to the governmental unit pursuant to section 7-1-6.4, NMSA 1978.

Principal and interest are payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Sante Fe, New Mexico, 87501. The loan per Article VIII states the city is granted the option to prepay the principal component of this loan agreement in whole or in part on any day on or after ten (10) years following the closing date without penalty or prepayment premium. Interest is payable on June 1 and December 1 of each year, beginning June 1, 2012 and principal is paid on June 1 of each year.

| | |
|--------------------------|---|
| Original Amount: | \$7,640,000 |
| Principal Outstanding: | \$7,510,000 (as of June 30, 2012) |
| Total Outstanding (P&I): | \$10,104,085 |
| True Interest Cost: | 3.246% |
| Final Maturity: | 06/01/2031 |
| Reserve Fund: | None |
| Call Date: | 06/01/2022 |
| Security Pledged: | The revenues of the State-Shared Gross Receipts Tax distributed monthly to the City pursuant to Section 7-1-6.4 NMSA 1978 from the New Mexico Department of Taxation and Revenue equal to one and two hundredths percent (1.225%) of the gross receipts of persons engaging in business within the City, as determined and adjusted under the Gross Receipts Tax compensating tax Act, Chapter 7, Article 9 NMSA 1978 |
| Additional Comments: | None |

Department Budget Summary

Department Description

This fund accounts for the Debt Service Requirements of the Joint Water/Sewer Revenue Bonds, Series 2011 and 2005, as well as the debt obligation to NMFA for four (4) loans pledged with the water and sewer rate revenue.

| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| <i>Beginning Cash - July 1</i> | | | | | | | | | 1,570,782 |
| Revenues | | | | | | | | | |
| Interest Income | 21,223 | 8,486 | 11,888 | 12,222 | 5,721 | 5,306 | 4,400 | (906) | -17.1% |
| Total Revenues | 21,223 | 8,486 | 11,888 | 12,222 | 5,721 | 5,306 | 4,400 | (906) | -17.1% |
| Transfers | | | | | | | | | |
| Transfers In | 897,078 | 1,276,848 | 1,465,556 | 1,276,865 | 5,389,475 | 5,091,753 | 1,892,553 | (3,199,200) | -62.8% |
| Transfers Out | 505,000 | 5,865,000 | 0 | 83,879 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | 392,078 | (4,588,152) | 1,465,556 | 1,192,986 | 5,389,475 | 5,091,753 | 1,892,553 | (3,199,200) | -62.8% |
| <i>Total Resources Available</i> | | | | | | | | | 3,467,735 |
| Expenditures | | | | | | | | | |
| Debt | 0 | 356,206 | 679,710 | 856,012 | 4,684,383 | 4,400,591 | 1,906,900 | (2,493,691) | -56.7% |
| Total Expenditures | 0 | 356,206 | 679,710 | 856,012 | 4,684,383 | 4,400,591 | 1,906,900 | (2,493,691) | -56.7% |

Ending Cash Balance - June 30 1,560,835

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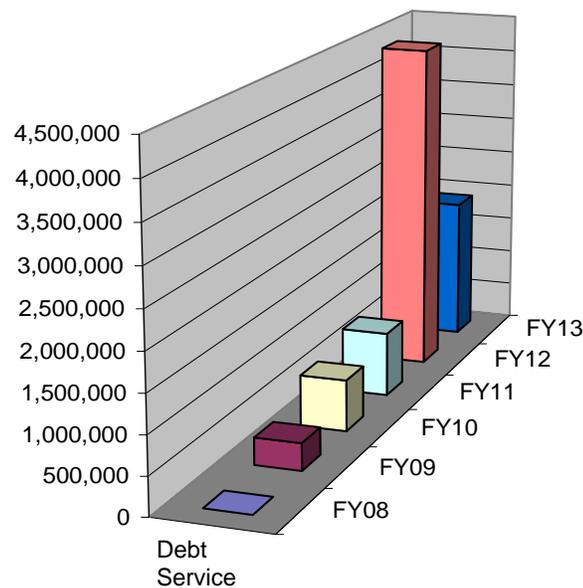
Jt. Water/Sewer P&I Fund 082-0000

Department Budget Summary

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|-------------|------------------------|---|
| Fund 49 | 86 GRT | 442,662 | 205.98% |
| Fund 81 | Water/Sewer | 1,449,891 | 9.06% |
| Fund 117 | 2011 JT W/S | 0 | -100.00% |
| Total | | 1,892,553 | -62.83% |

Funded Positions 0

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Jt. Water/Sewer P&I Fund 082-0000

Department Budget Summary

Joint Water and Sewer Improvement Revenue Bonds Series 2011

The loan is authorized for the purpose of financing the cost of refunding and paying the governmental unit's series 1998 bonds (ordinance #1036) and of water and wastewater infrastructure improvements, including the wastewater treatment plant, ordinance #1405 adopted October 11, 2011.

The loan agreement stipulates that payments on the loan are to be made solely from the net system revenues received by the governmental unit from the operation of its joint water and sewer utility system.

Principal and interest are payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Santa Fe, New Mexico, 87501. The loan per Article VIII states the city is granted the option to prepay the principal components of this loan agreement in whole or in part on any day on or after one ten (10) years following the closing date without penalty or prepayment premium. Interest is payable on June and December 1st of each year, beginning December 1, 2011 and principal is paid on June 1st of each year.

| | |
|--------------------------|---|
| Original Amount: | \$9,812,674 |
| Principal Outstanding: | \$9,505,034 (as of June 30, 2012) |
| Total Outstanding (P&I): | \$12,989,993 |
| True Interest Cost | 3.11% |
| Final Maturity: | 06/30/2031 |
| Reserve Fund: | Yes - \$673,138.12 |
| Call Date: | N/A |
| Security Pledged: | This loan is payable from the Net Revenues of the municipally owned public utility (water & sanitary sewer system). |
| Additional Comments: | 4/4/11 - New Mexico Finance Authority Senior-Lien Bond Rating Raised to 'AAA' from "AA+" |

Jt. Water/Sewer P&I Fund 082-0000

Department Budget Summary

Joint Water and Sewer Improvement Revenue Bonds Series 2005

The bonds are authorized for the purpose of extension, enlargement, betterment, repair and other improvement of such joint water and sewer system (Ordinance #1225).

The Bonds shall be dated as of the Series Date are issuable in the denomination of \$5k each or any integral multiple thereof (provided that no Bond may be in a denomination which exceeds the principal coming due on any maturity date and no individual Bond will be issued for more than one maturity), numbered consecutively from 1 upwards, shall bear interest from the Series Date until their respective maturities at the rates hereinafter designated, payable semiannually on June 1 and December 1, commencing June 1, 2005.

Principal and interest are payable to the DTC. Interest is payable on June 1 and December 1 of each year, commencing June 1, 2005 and principal is paid on June 1 of each year.

| | |
|---------------------------|---|
| Original Amount: | \$5,530,000 |
| Principal Outstanding: | \$4,060,000 (as of June 30, 2012) |
| Total Outstanding (P&I): | \$5,340,663 |
| True Interest Cost (TIC): | 4.181% |
| Final Maturity: | 06/01/2025 |
| Reserve Fund: | Yes - \$412,852.50 |
| Call Date: | N/A |
| Security Pledged: | Revenues |
| Additional Comments: | 4/4/11 - New Mexico Finance Authority Senior-Lien Bond Rating Raised to 'AAA' from "AA+" |
| Optional Redemption: | The Bonds maturing on and after June 1, 2016 are subject to prior redemption at the City's option in one or more units of principal of \$5k on and after June 1, 2015 in whole or in part at any time |

Jt. Water/Sewer P&I Fund 082-0000

Department Budget Summary

Drinking Water Loan NMFA Loan Agreement June 2006

The loan was authorized for the purpose to finance the renovation and expansion of the City's water system.

The loan agreement stipulates that payments on the loan are to be made solely from the revenues of the city's first one-fourth on one percent increment (0.25%) of municipal gross receipts tax enacted pursuant to section 7-19D-9 NMSA 1978 and city ordinance adopted on May 23, #1272; providing for the distributions of the revenues from the city's first increment of municipal gross receipts tax may be re-directed by the New Mexico Taxation and Revenue department to the New Mexico Finance Authority pursuant to the intercept agreement.

Principal and interest are payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Sante Fe, New Mexico, 87501. The loan per Article VIII states the city is granted the option to prepay the principal component of this Loan Agreement in whole or in part on any day without penalty or prepayment premium, beginning one year after the Final Disbursement. Interest is payable on May 1 and November 1 of each year, beginning November 1, 2007 and principal is paid on May 1 of each year.

| | |
|--------------------------|---|
| Original Amount: | \$6,565,000 |
| Principal Outstanding: | \$4,393,621 (as of June 30, 2012) |
| Total Outstanding (P&I): | \$5,530,225 |
| Blended Interest Rate: | 2.00% |
| Final Maturity: | 05/01/2029 |
| Reserve Fund: | None |
| Call Date: | N/A |
| Security Pledged: | The first on-quarter of one percent increment (.025%) of Municipal Gross Receipts Tax. |
| Additional Comments: | Proceeds of the Loan cannot be used to refund any other obligation of the Governmental Unit Original Ordinance set up in Fund 54 |

Jt. Water/Sewer P&I Fund 082-0000

Department Budget Summary

Westside Improvements to Water System NMFA Loan Agreement August 2006

The loan was authorized for the purpose of defraying the cost of Westside Water Infrastructure Improvements for the City.

The loan agreement stipulates that payments on the loan are to be made solely from the revenues of the city's first one-fourth on one percent increment (0.25%) of municipal gross receipts tax enacted pursuant to section 7-19D-9 NMSA 1978 and city ordinance adopted on April 28, 1981; providing for the distributions of the revenues from the city's first increment of municipal gross receipts tax may be re-directed by the New Mexico Taxation and Revenue department to the New Mexico Finance Authority pursuant to the intercept agreement.

Principal and interest are payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Sante Fe, New Mexico, 87501. The loan per Article VIII states the city is granted the option to prepay the principal component of this loan agreement in whole or in part on any day on or after one year following the closing date without penalty or prepayment premium. Interest is payable on May 1 and November 1 of each year, beginning November 1, 2006 and principal is paid on May 1 of each year.

| | |
|--------------------------|---|
| Original Amount: | \$730,453 |
| Principal Outstanding: | \$574,843 (as of June 30, 2012) |
| Total Outstanding (P&I): | \$766,039 |
| Blended Interest Rate: | 4.242% |
| Final Maturity: | 05/01/2026 |
| Reserve Fund: | Yes - \$55,452.94 |
| Call Date: | N/A |
| Security Pledged: | The first on-quarter of one percent increment (.025%) of Municipal Gross Receipts Tax. |
| Additional Comments: | Proceeds of the Loan cannot be used to refund any other obligation of the Governmental Unit |

Jt. Water/Sewer P&I Fund 082-0000

Department Budget Summary

2009 Water and Wastewater Infrastructure Improvements NMFA Loan Agreement June 2009

The loan was authorized for the purpose of financing the cost of water and wastewater infrastructure improvements for the City.

The loan agreement stipulates that payments on the loan are to be made solely from the distributions of the State of New Mexico Taxation and Revenue Department.

Principal and interest are payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Sante Fe, New Mexico, 87501. The loan per Article VIII states the city is granted the option to prepay the principal component of this loan agreement in whole or in part on any day on or after ten (10) years following the closing date without penalty or prepayment premium. Interest is payable on June 1 and December 1 of each year, beginning June 1, 2009 and principal is paid on June 1 of each year.

| | |
|--------------------------|---|
| Original Amount: | \$5,340,000 |
| Principal Outstanding: | \$4,795,000 (as of June 30, 2012) |
| Total Outstanding (P&I): | \$6,834,919 |
| Blended Interest Rate: | 4.371% |
| Final Maturity: | 06/01/2029 |
| Reserve Fund: | Yes - \$403,656.26 |
| Call Date: | N/A |
| Security Pledged: | The net revenues derived from the Governmental Unit's municipal gross receipts tax imposed on all persons engaging in business. |
| Additional Comments: | None |

Jt. Water/Sewer P&I Fund 082-0000

Department Budget Summary

2010 Regional Water Supply (Fund 82) NMFA Loan/Grant Agreement May 2010

The loan was authorized for the purpose providing funds for regional water supply project consisting of approximately fifteen (15) miles of pipeline for a potable water transmission system that will deliver treated water for the reverse osmosis desalination plant to the existing delivery system.

The grant amount totaled \$4,508,000 of the total project with the loan agreement of \$5,635,000.

Principal is payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Sante Fe, New Mexico, 87501. Principal is payable annually on June 1 of each year, beginning June 1, 2011.

| | |
|--------------------------|--|
| Original Amount: | \$1,127,000 |
| Principal Outstanding: | \$1,086,500 (as of June 30, 2012) |
| Total Outstanding (P&I): | \$1,116,396 (Only includes principal and admin fees) |
| Blended Interest Rate: | .250% |
| Final Maturity: | 06/01/2030 |
| Reserve Fund: | None |
| Call Date: | N/A |
| Security Pledged: | Pledged revenues from the use of the facilities by the citizens of the area. |
| Additional Comments: | None |

2000 GRT Bond Reserve Fund 106-0000

Department Budget Summary

Department Description

The purpose of this fund is to account for the monies that must be held in reserve for the Flood Control Bond Issue, Series 2000. Complete description of Bond is shown under Fund 59.

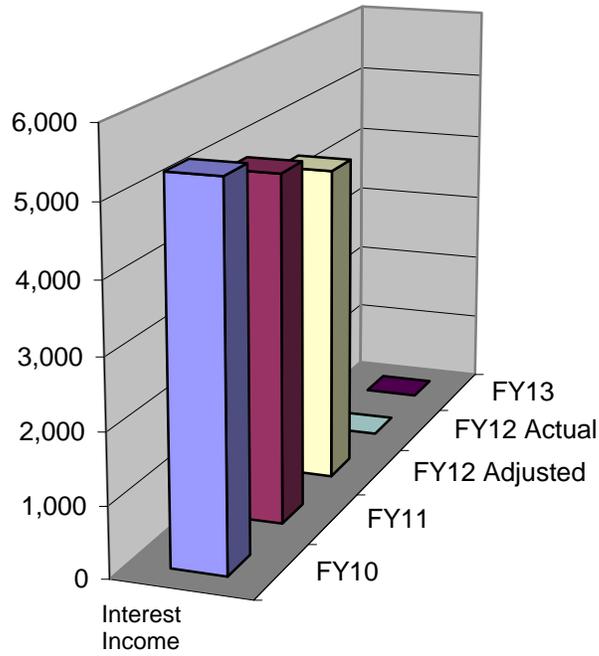
| <i>BUDGET SUMMARY</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Preliminary Budget</i> | <i>FY13 Dollar Diff From FY12 Actual Budget</i> | <i>Percent Change</i> |
|--------------------------------------|---------------------------|---------------------------|--|---------------------------|---|---|---------------------------|
| <i>Beginning Cash - July 1</i> | | | | | | | 0 |
| <i>Revenues</i> | | | | | | | |
| Interest Income | 5,303 | 4,914 | 4,524 | 0 | 0 | 0 | -100% |
| Total Revenues | 5,303 | 4,914 | 4,524 | 0 | 0 | 0 | -100% |
| <i>Transfers</i> | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 0 | 383,408 | 383,018 | 0 | 0 | 0 | -100% |
| Total Net Transfers | 0 | (383,408) | (383,018) | 0 | 0 | 0 | -100% |
| <i>Total Resources Available</i> | | | | | | | 0 |
| <i>Ending Cash Balance - June 30</i> | | | | | | | 0 |

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2000 GRT Bond Reserve Fund 106-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Enterprise Fund

Enterprise Fund Description

Funds used to account for operations for which a fee is charged to external users for goods or services.

ENTERPRISE COMPARITIVE BUDGET STATEMENT

| | FY08 ACTUALS 6/30/2008 | FY09 ACTUALS 6/30/2009 | FY10 ACTUALS 6/30/2010 | FY11 ACTUALS 6/30/2011 | FY12 ACTUALS 6/30/2012 | FY13 PRELIM BUDGET |
|--|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|--------------------------|
| Beginning Cash Fund Balance | 4,803,873 | 5,502,996 | 11,238,910 | 9,956,629 | 11,453,513 | 12,697,709 |
| Revenues | | | | | | |
| Fees & Permits | 102,025 | 1,556 | 0 | 0 | 0 | 0 |
| User Fees | 10,068,886 | 10,877,498 | 12,205,000 | 12,901,539 | 13,233,647 | 13,479,770 |
| Fines | | | 892 | 1,496 | 10,548 | 9,100 |
| Miscellaneous | 401,536 | 160,659 | 154,055 | 303,634 | 108,667 | 105,077 |
| Grants | 170,916 | 250,505 | 504,219 | 616,008 | 611,065 | 615,622 |
| Investment Income | 167,857 | 89,513 | 116,260 | 121,749 | 29,388 | 35,931 |
| Loan & Bond Proceeds | 0 | 5,486,740 | 0 | 0 | 0 | 0 |
| Total Revenues | 10,911,220 | 16,866,471 | 12,980,425 | 13,944,426 | 13,993,315 | 14,245,500 |
| Other Financing Sources | | | | | | |
| Transfers In | 973,567 | 755,746 | 650,327 | 91,531 | 634,949 | 1,289,396 |
| Total Other Financing Sources | 973,567 | 755,746 | 650,327 | 91,531 | 634,949 | 1,289,396 |
| Total Revenues & Other Financing | 11,884,787 | 17,622,217 | 13,630,753 | 14,035,957 | 14,628,264 | 15,534,896 |
| Expenditures | | | | | | |
| Water/Sewer Operating | 6,531,209 | 6,584,653 | 8,627,496 | 6,155,302 | 6,447,623 | 13,269,010 |
| Solid Waste Collection System | 1,600,451 | 1,724,599 | 1,668,639 | 1,710,819 | 1,983,299 | 1,908,195 |
| Bonito Lake | 309,580 | 434,266 | 292,231 | 232,042 | 237,797 | 1,443,396 |
| Golf Course | 1,209,502 | 1,141,782 | 1,101,175 | 1,238,345 | 1,349,488 | 1,403,072 |
| Airport | 169,326 | 158,963 | 162,148 | 210,261 | 185,551 | 499,196 |
| Housing Low Rent Opr | | | 1,041,641 | 1,020,894 | 1,079,327 | 1,402,769 |
| Housing Homeownership Opr | | | 185,185 | 92,055 | 38,457 | 56,055 |
| Total Expenditures | 9,820,069 | 10,044,263 | 13,078,515 | 10,659,717 | 11,321,542 | 19,981,693 |
| Other Financing Uses | | | | | | |
| Transfers Out | 1,365,595 | 1,842,040 | 1,834,518 | 1,879,357 | 2,062,526 | 4,270,458 |
| Total Other Financing Uses | 1,365,595 | 1,842,040 | 1,834,518 | 1,879,357 | 2,062,526 | 4,270,458 |
| Total Expenditures & Other Finance Uses | 11,185,663 | 11,886,303 | 14,913,033 | 12,539,074 | 13,384,068 | 24,252,151 |
| Net Change in Fund Balance | (699,123) | (5,735,914) | 1,282,281 | (1,496,883) | (1,244,196) | 8,717,255 |
| Ending Cash Fund Balance | 5,502,996 | 11,238,910 | 9,956,629 | 11,453,513 | 12,697,709 | 3,980,454 |

Enterprise Fund



Fund 81 Water & Sewer – This fund is created to account for the operations and maintenance of water and sewer services.

Fund 86 Solid Waste Collection System – This fund is established to account for the solid waste services provided to the residents of the city and all related costs.

Fund 88 Bonito Lake – This fund is created to account for the management and daily operations of the Bonito Lake Watershed, recreation area, and part of the Bonito Pipeline.

Fund 90 Desert Lakes Golf Course – This fund is created to account for the maintenance and daily operations of the municipal golf course.

Fund 91 Alamogordo-White Sands Regional Airport – This fund is established to account for the daily operations and maintenance of the municipal airport.

Fund 901 Housing Low Rent Operating – The Housing Authority assists income eligible families with housing needs within the guidelines set forth by Housing and Urban Development (HUD).

Fund 903 Housing Homeownership Operating – The Housing Authority assists income eligible families with housing needs within the guidelines set forth by Housing and Urban Development (HUD).

Department Budget Summary

Department Description

The Water and Sewer Fund was created to account for the operations and maintenance of the water and sewer services. Operations are divided into six (6) operational sections; Central Receiving 081-1602, Public Works Administration 081-1803, Customer Service 081-2202, Utility Maintenance 081-5503, Water Filter Plant 081-5703 and Construction 081-7803. These departments have separate narratives to explain their functions. Capital Improvements are also divided into a separate division 081-9300.

Mission Statement

The City of Alamogordo Water and Sewer Department's mission is to provide a high level of customer satisfaction by providing reliable, high quality water and sewer service in an efficient, cost effective and environmentally sensitive manner.



Water/Sewer Fund 081-0000

Department Budget Summary

| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| Beginning Cash - July 1 | | | | | | | | | 10,348,281 |
| Revenues | | | | | | | | | |
| Fees & Permits | 23,285 | 1,556 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| User Fees | | | | | | | | | |
| Water Sales | 4,434,315 | 4,644,420 | 5,012,405 | 5,464,077 | 5,664,441 | 5,517,009 | 5,665,281 | 148,272 | 2.7% |
| Release of Lein | 432 | 396 | 396 | 387 | 500 | 358 | 1,000 | 642 | 179.3% |
| Sewer Charges | 2,428,739 | 2,667,760 | 2,996,849 | 3,232,993 | 3,357,060 | 3,311,040 | 3,394,220 | 83,180 | 2.5% |
| Connection Charges | 12,803 | 10,334 | 15,354 | 14,741 | 11,580 | 11,743 | 10,000 | (1,743) | -14.8% |
| Water Sales to City | 55,261 | 48,105 | 46,762 | 51,738 | 57,795 | 68,142 | 47,599 | (20,543) | -30.1% |
| Application Fees | 55,475 | 54,025 | 56,125 | 53,575 | 56,055 | 54,025 | 59,749 | 5,724 | 10.6% |
| Service Charges | 159,670 | 187,973 | 236,629 | 240,662 | 233,708 | 243,627 | 225,903 | (17,724) | -7.3% |
| Fire Protection Fee | 7,625 | 0 | 0 | 0 | | 0 | 0 | 0 | ** |
| Septage Disposal Fees | 89,078 | 49,053 | 29,240 | 35,972 | 44,216 | 73,548 | 26,279 | (47,269) | -64.3% |
| Reclaimed Water | 0 | 70,644 | 60,068 | 90,402 | 87,143 | 70,143 | 86,407 | 16,264 | 23.2% |
| Miscellaneous Revenue | 166,550 | 134,082 | 90,475 | 247,938 | 94,512 | 90,275 | 10,000 | (80,275) | -88.9% |
| Grants/Loans | 97,264 | 86,915 | 0 | 16,465 | 18,570 | 18,570 | 0 | (18,570) | -100% |
| Interest Income | 129,882 | 71,811 | 103,063 | 104,185 | 32,988 | 24,874 | 29,485 | 4,611 | 18.5% |
| Loan Proceeds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Revenues | 7,660,379 | 8,027,074 | 8,647,366 | 9,553,135 | 9,658,568 | 9,483,354 | 9,555,923 | 72,569 | 0.8% |
| Transfers | | | | | | | | | |
| Transfers In | 3,576,482 | 7,995,934 | 1,844,815 | 1,687,929 | 88,409 | 88,409 | 0 | (88,409) | -100% |
| Transfers Out | 4,689,595 | 1,693,519 | 8,174,962 | 1,353,511 | 3,022,052 | 1,831,098 | 4,076,241 | 2,245,143 | 122.6% |
| Total Net Transfers | (1,113,113) | 6,302,415 | (6,330,147) | 334,418 | (2,933,643) | (1,742,689) | (4,076,241) | (2,333,552) | 133.9% |
| Total Resources Available | | | | | | | | | 15,827,963 |
| Expenditures | | | | | | | | | |
| Purchasing/Central Recv (1602) | 70,333 | 73,526 | 73,258 | 78,965 | 72,130 | 72,130 | 85,526 | 13,396 | 18.6% |
| Public Works Admin (1803) | 129,283 | 73,076 | 61,726 | 62,094 | 794,812 | 759,879 | 903,879 | 144,000 | 19.0% |
| Customer Service (2202) | 744,384 | 759,054 | 567,590 | 615,795 | 3,216,887 | 441,906 | 3,263,961 | 2,822,055 | 638.6% |
| Utility Maintenance (5503) | 2,715,403 | 3,280,766 | 3,177,149 | 3,892,065 | 928,936 | 909,221 | 994,584 | 85,363 | 9.4% |
| Water Filter Plant (5703) | 3,149,099 | 2,436,762 | 2,894,305 | 2,199,692 | 2,491,970 | 2,500,011 | 2,673,000 | 172,989 | 6.9% |
| Construction (7803) | 0 | 0 | 0 | 38,930 | 1,653,495 | 657,028 | 916,119 | 259,091 | 39.4% |
| | | | | | | | 0 | 0 | ** |
| Total Operating Cost | 6,808,502 | 6,623,184 | 6,774,028 | 6,887,541 | 9,158,230 | 5,340,175 | 8,837,069 | 3,496,894 | 65.5% |
| | | | | | | | 0 | 0 | ** |
| Water & Sewer Capital | 3,531,198 | 1,240,742 | 2,801,745 | 829,094 | 3,349,956 | 1,107,448 | 4,431,941 | 3,324,493 | 300.2% |
| Total Expenditures | 10,339,700 | 7,863,926 | 9,575,773 | 7,716,635 | 12,508,186 | 6,447,623 | 13,269,010 | 6,821,387 | 105.8% |

Ending Cash Balance - June 30

2,558,953

** One or more zero value fields

Operating Reserve: **1,000,001**

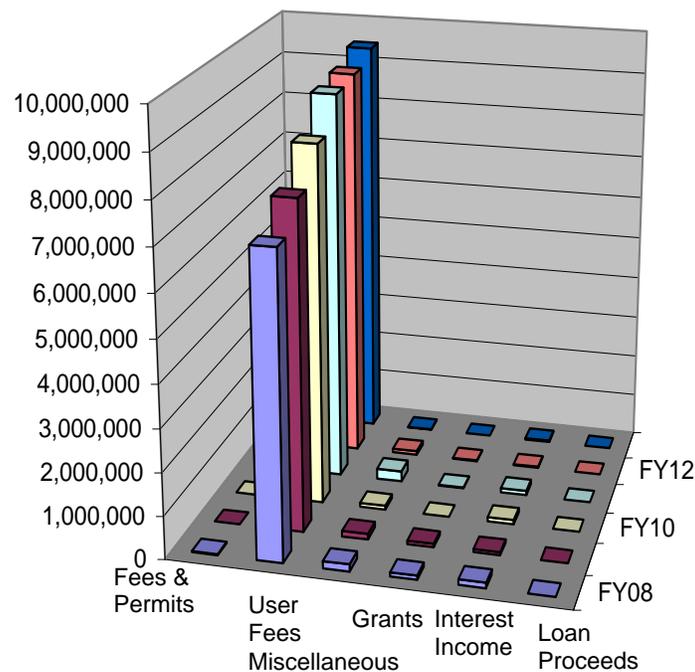
Available Balance: **1,558,952**

Water/Sewer Fund 081-0000

Department Budget Summary

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|----------------------|-------------|-------------------|-----------------------------|
| State Grant | Water/Sewer | 0 | -100% |
| Water/Sewer Sales | Water/Sewer | 9,059,501 | 2.6% |
| Fund 81 | Water/Sewer | 4,209,509 | ** |
| Fund 86 | Solid Waste | 0 | -100% |
| Total | | 13,269,010 | 48.51% |

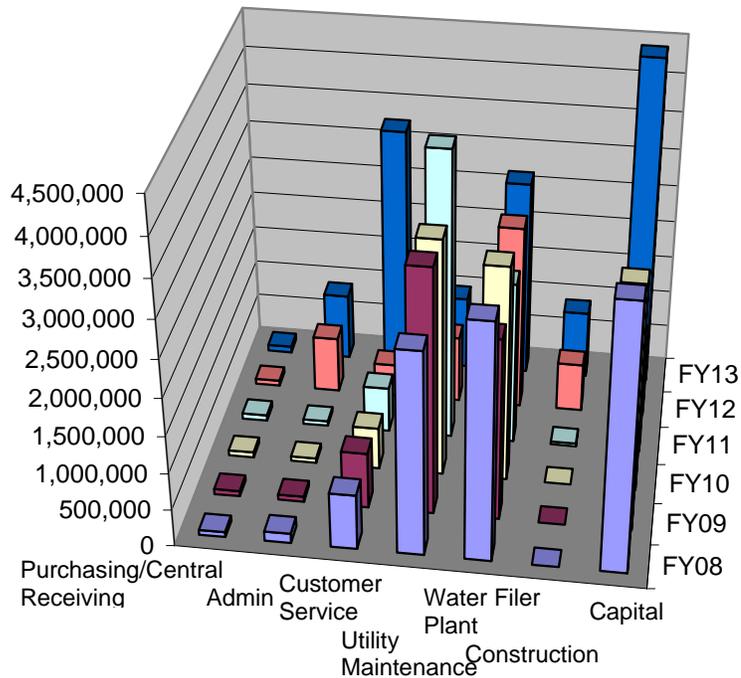
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Water/Sewer Fund 081-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

Department Description

This department is a division of Purchasing and includes 90% of the Central Receiving salary and benefits. Central Receiving maintains inventories for City supplies and materials for departments throughout the City; however, it is estimated that the bulk of inventory is related directly to the Utility Fund and; therefore, the bulk of expenditures for salaries and benefits is charged directly to the Water & Sewer Fund.

Mission Statement

To provide efficient procurement services for the City while ensuring compliance with the City’s Public Purchasing Ordinance and State Procurement Code Regulations.

Performance Measures

| <i>Performance Measures</i> | <i>FY 10 Actual</i> | <i>FY 11 Actual</i> | <i>FY 12 Actual</i> | <i>FY 13 Estimate</i> |
|---|----------------------------|----------------------------|----------------------------|------------------------------|
| Percentage of Inventory error ratio | 1.27% | 0.50% | 0.66% | 0.50% |
| Inventory error ratio by physical stock | 11.19% | 8.33% | 9.29% | 5% |

Budget Highlights

Budget appropriations for FY13 are 18.6 percent or \$13,396 above the FY12 Actual Budget. Service levels remain at the FY12 levels. The operating budget increased 18.2 percent or \$13,126 due to Central Receiving operating with one position on medical leave and a 3% cost of living increase.

Purchasing/Central Receiving 081-1602

Department Budget Summary

| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|-----------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| <i>Expenditures</i> | | | | | | | | | |
| Salaries & Benefits | 70,333 | 73,526 | 73,130 | 78,873 | 89,146 | 72,130 | 85,256 | 13,126 | 18.2% |
| Supplies | 0 | 0 | 128 | 92 | 270 | 0 | 270 | 270 | ** |
| <i>Total Operating Cost</i> | 70,333 | 73,526 | 73,258 | 78,965 | 89,416 | 72,130 | 85,526 | 13,396 | 18.6% |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 70,333 | 73,526 | 73,258 | 78,965 | 89,416 | 72,130 | 85,526 | 13,396 | 18.6% |

** One or more zero value fields

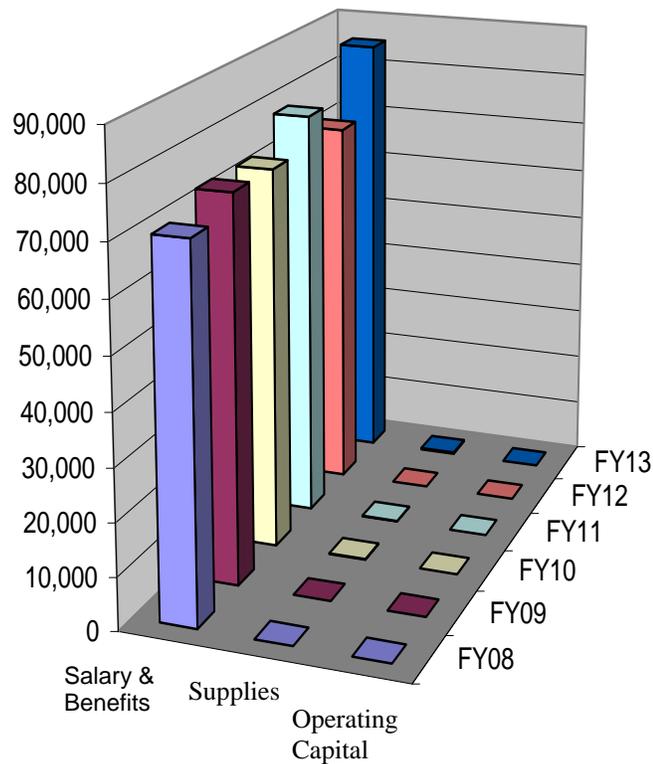
| RESOURCES FOR BUDGET | FY13 BUDGET | % Change From Prior Year |
|-------------------------------|------------------------|---|
| Fund 81 Water/Sewer Operating | 85,526 | 18.57% |
| Total | 85,526 | |

Funded Positions 3

Purchasing/Central Receiving 081-1602

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | | <u>AMOUNT</u> |
|---|-------------------------------------|-----------------------------|
| 1 | Benefit and Compensation Adjustment | 4,056 |
| 2 | Management Review Office Costs | 9,070 |
| | a. Supervisory Positions (1) | (1,284) |
| | b. Administrative Staff (2) | <u>10,354</u> |
| 3 | Increase in Safety Supplies | <u>270</u> |
| | TOTAL OPERATING CHANGES | <u><u>13,396</u></u> |

Purchasing/Central Receiving 081-1602

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|-----------------------------|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| Procurement Manager | 1 | 0.150 | 1 | 0.150 | 0 | 0.000 |
| Inventory Administrator | 1 | 0.900 | 1 | 0.900 | 0 | 0.000 |
| Central Receiving Attendant | 1 | 0.900 | 1 | 0.900 | 0 | 0.000 |
| Totals | 3 | 1.950 | 3 | 1.950 | 0 | 0.000 |

Goals & Objectives

1. To having Central Receiving warehouse reach an error ratio of less than (5) percent for inventory on a monetary basis. The industry's acceptable national average is less than five (5) percent.
2. To continue to utilize electronic media to reduce obsolete stock.

FY2011/2012 Operational Highlights

- ◆ Acquired security partition for Central Receiving warehouse for more inventory control.
- ◆ Reduce obsolete inventory through electronic media.

Department Budget Summary

Department Description

The Utilities Administrative Department is responsible for the management of the Utilities Maintenance and Utilities Construction divisions and Bonito Lake water operations. We also manage the service contract with Severn Trent who operates the Wastewater and Water Filter Plants. The allocations of expenditures within this department are those directly related to the operations of the Water and Sewer Fund.

Mission Statement

It is our mission to provide the City of Alamogordo with the very best Utility services and to do so in a timely and cost effective manner.

Performance Measures

Performance Measures

The Utilities Department's performance is the collective accomplishments of the various operations that we manage. These accomplishments have already been noted elsewhere under each division.

Our challenge in administration is to provide the leadership and the work environment that allows each employee to perform at their maximum potential service to the community. By doing so, we assure an overall successful Department operation. To this extent, I believe that we have been successful and will continue to be in the future.

Administrative Services 081-1803

Department Budget Summary

Budget Highlights

- 1) Salary & Benefits increased due to a 3% cost of living increase and change in employees.
- 2) Overtime line item remains at same level of \$250.
- 4) Reduction of \$137 in Equipment line item that is utilized for water sampling equipment.
- 5) PTO / Sick leave conversion increase was due to the shifting of the Dispatcher position from Utility Maintenance to Utilities Administration.
- 6) Administrative charges are calculated at 5% of 081 projected revenue.

| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|-----------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 0 | 0 | 0 | 1,255 | 233,653 | 225,493 | 340,356 | 114,863 | 50.9% |
| Supplies | 3,061 | 0 | 0 | 371 | 3,960 | 2,355 | 3,860 | 1,505 | 63.9% |
| Maintenance | 0 | 0 | 0 | 0 | 2,450 | 216 | 650 | 434 | 200.9% |
| Utilities | 0 | 0 | 0 | 6 | 3,096 | 1,294 | 3,332 | 2,038 | 157.5% |
| Other Services | 126,222 | 73,076 | 61,726 | 60,462 | 551,653 | 530,521 | 555,681 | 25,160 | 4.7% |
| Total Operating Cost | 129,283 | 73,076 | 61,726 | 62,094 | 794,812 | 759,879 | 903,879 | 144,000 | 19.0% |
| Capital Outlay | | | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 129,283 | 73,076 | 61,726 | 62,094 | 794,812 | 759,879 | 903,879 | 144,000 | 19.0% |

** One or more zero value fields

*In FY12 All Administrative Charges have been relocated due to re-organization

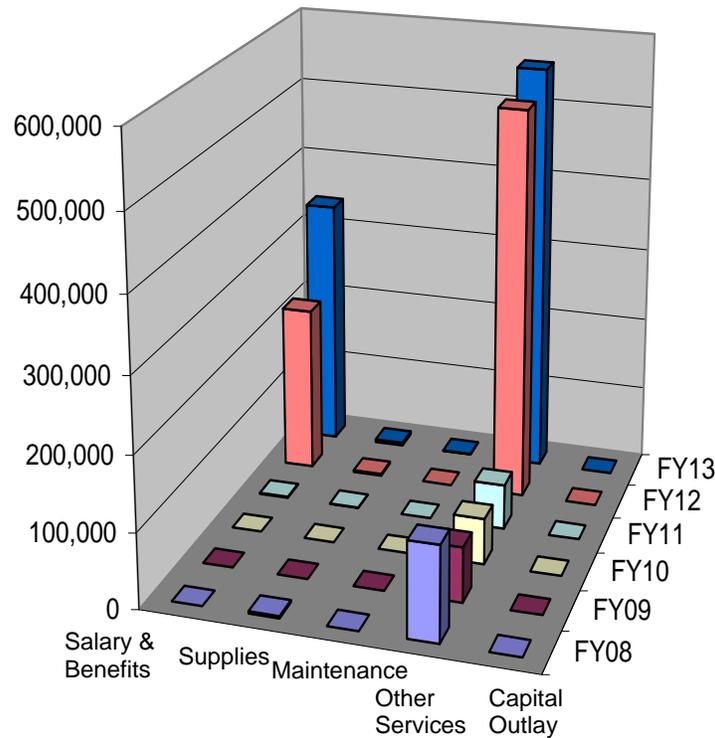
| RESOURCES FOR BUDGET | FY13 BUDGET | % Change From Prior Year |
|-------------------------------|------------------------|---|
| Fund 81 Water/Sewer Operating | 903,879 | 18.95% |
| Total | 903,879 | |

Funded Positions 3

Administrative Services 081-1803

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | <u>AMOUNT</u> |
|--|---------------|
| 1 Benefit and Compensation Adjustment | 42,125 |
| 2 Management Review Office Costs | 72,738 |
| a. Supervisory Positions (1) | 70,424 |
| b. Administrative Staff (2) | <u>2,314</u> |
| 3 Increase in Supplies and Materials | 1,505 |
| 5 Increase in Heating & Building & Structures allocation | 134 |
| 6 Increase in Communication Maintenance | 100 |
| 7 Increase in Fleet Commercial Parts | 200 |
| 8 Increase in Telephone charges and Utilities | 2,038 |
| 9 Increase in Travel, Conferences & Membership Dues | 1,302 |
| 10 Increase in Audit fees | 5,476 |
| 11 Increase in Administrative Charges | 3,296 |
| 12 Increase in Tuition Reimbursement for employees | 1,500 |
| 13 Increase in insurance costs | <u>13,586</u> |

TOTAL OPERATING CHANGES

144,000

Administrative Services 081-1803

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|--------------------------|----------------|------------|---------------|------------|-------------------|------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| Administrative Assistant | 0 | 0.000 | 1 | 1.000 | 1 | 1.000 |
| Utilities Director | 0 | 0.000 | 1 | 1.000 | 1 | 1.000 |
| Dispatch/Clerk | 0 | 0.000 | 1 | 1.000 | 1 | 1.000 |
| Totals | 0 | 0.000 | 3 | 3.000 | 3 | 3.000 |

Department Budget Summary

Department Description

The Customer Service (Utility Billing) Department is responsible for reading, maintaining, and billing of more than 12,300 water, sewer and garbage accounts each month. Utility Billing also handles requests to stop and start services, answers customer inquiries concerning their accounts and handles billing maintenance entries necessary to send accurate and timely bills to our customers. Staff also monitors and collects on delinquent accounts.

Mission Statement

The Customer Service Department is dedicated to exceeding the expectations of our customers by providing excellent customer service in an efficient and effective manner, while complying with the Utility Billing Ordinances and Policies.

Performance Measures

| | <i>FY 09/10</i> | <i>FY10/11</i> | <i>FY11/12</i> | <i>FY12/13</i> |
|---------------------------------------|-----------------|----------------|----------------|-----------------|
| <i>Performance Measures</i> | <i>Actual</i> | <i>Actual</i> | <i>Actual</i> | <i>Estimate</i> |
| Amount of Write-Offs | 19,968.43 | 11,842.65 | 7,058.76 | 9,466.82 |
| % diff of Production vs. Billed Water | 16% | 11% | 11% | 11% |
| Radio Reads Installed | 3,500 | 3,500 | 12,300 | 0 |

Customer Service 081-2202

Department Budget Summary

Budget Highlights

Budget appropriations for operations in FY13 are 638.6 percent or 2,822,055 more than FY12 Actual Budget. The increase is primarily due to the completion of the Radio Read Program carried over from FY12. Currently the Radio Read Project is in the RFP Stage. The Contract Services increased \$29,458 for the inclusion of Online Bill pay services.

| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|-----------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 353,363 | 354,255 | 347,132 | 352,197 | 361,980 | 321,474 | 378,312 | 56,838 | 17.7% |
| Supplies | 66,967 | 64,381 | 69,641 | 71,571 | 81,413 | 72,840 | 82,640 | 9,800 | 13.5% |
| Maintenance | 1,523 | 7,331 | 1,717 | 6,708 | 6,861 | 949 | 6,861 | 5,912 | 623.0% |
| Utilities | 9,178 | 8,751 | 10,863 | 10,140 | 11,186 | 10,339 | 11,754 | 1,415 | 13.7% |
| Other Services | 125,729 | 135,106 | 135,633 | 137,825 | 48,415 | 36,304 | 77,362 | 41,058 | 113.1% |
| Operating Capital | 45,877 | 0 | 2,524 | 37,354 | 0 | 0 | 0 | 0 | ** |
| Total Operating Cost | 602,637 | 569,824 | 567,510 | 615,795 | 509,855 | 441,906 | 556,929 | 115,023 | 26.0% |
| | | | | | | | | 0 | ** |
| Capital Improvements | 141,747 | 189,230 | 80 | 0 | 2,707,032 | 0 | 2,707,032 | 2,707,032 | ** |
| Total Expenditures | 744,384 | 759,054 | 567,590 | 615,795 | 3,216,887 | 441,906 | 3,263,961 | 2,822,055 | 638.6% |

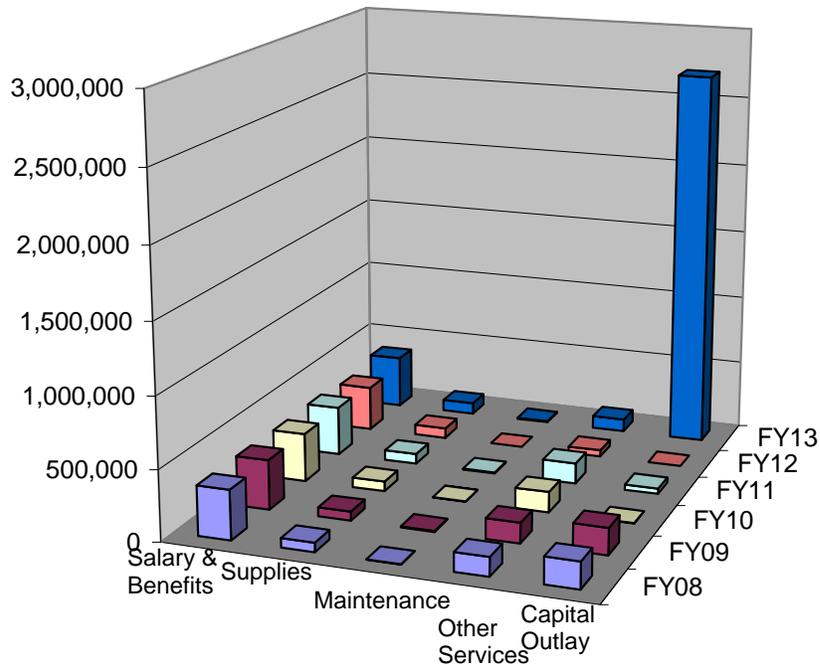
** One or more zero value fields

| <u>RESOURCES FOR BUDGET</u> | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-------------------------------|--------------------|---|
| Fund 81 Water/Sewer Operating | 3,263,961 | 638.52% |
| Total | 3,263,961 | |

Funded Positions 10

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | <u>AMOUNT</u> |
|--|------------------|
| 1 Benefit and Compensation Adjustment | 13,160 |
| 2 Management Review Office Costs | 43,678 |
| a. Finance Director (1) | 180 |
| b. Supervisory Positions (2) | 9,898 |
| c. Administrative Staff (6) | <u>33,600</u> |
| 3 Realignment of supplies and materials | 9,800 |
| 4 Increase in Fleet Commercial Parts and Equipment | 5,912 |
| 5 Increase in Telephone costs | 1,415 |
| 6 Increase in Training & Travel | 2,588 |
| 7 Increase in Copier Charges | 417 |
| 8 Increase in Collection Agency Fees | 5,359 |
| 9 Increase in Printing costs | 1,920 |
| 10 Increase in Contract Services for Postal Pros/Online Bill Pay | 29,458 |
| 11 Increase in In-Service Training | 500 |
| 12 Increase in Insurance Costs | 816 |
| 13 Capital Additions/replacements | |
| a. Equipment Replacement - No new requests funded, Carryover of Radio Read Prg | <u>2,707,032</u> |

TOTAL OPERATING CHANGES

2,822,055

Customer Service 081-2202

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|--|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| <i>Finance Director</i> | 1 | 0.200 | 1 | 0.200 | 0 | 0.000 |
| <i>Customer Service Manager</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>General Cashier/Customer Service</i> | 1.5 | 1.500 | 2 | 1.500 | 0 | 0.000 |
| <i>Meter Reader</i> | 2 | 2.000 | 2 | 2.000 | 0 | 0.000 |
| <i>Utility Billing Clerk</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Utility Billing Technician</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Utility Billing Clerk/Collections</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Utility Billing Supervisor</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Totals | 9.5 | 8.700 | 10 | 8.700 | 0 | 0.000 |

Goals & Objectives

- Provide accurate and timely processing of Utility Customer accounts for usage and billing.
- Continue monitoring expense levels while maintaining our high level of service.
- Implement online bill pay services.
- Review all policies and procedures to ensure effective and efficient processes.
- Enhance procedures relative to more effective collection methods and reducing number of collection accounts.
- Complete installation of radio read devices on all locations and develop an efficient reading and billing process, utilizing the upgraded systems.
- Begin a monitoring system this year comparing services versus cost.

FY2011/2012 Operational Highlights

- ◆ Funding is in place to accomplish the installation of 12,300 radio read devices. The project is in the RFP stage.
- ◆ Staff gathered quotes and information for online bill pay services. A presentation has been prepared for Commission.
- ◆ Cross trained staff; this is an ongoing process due to turnover.
- ◆ Together with Public Works, we maintained the gap between the production and billed consumption to within 11%.

Department Budget Summary

Department Description

The Utility Maintenance Division is responsible for the operation of the City's Water Distribution and Wastewater Collection Systems.

Mission Statement

To provide the citizens of Alamogordo the best quality service with minimum interruptions consistent with State and Federal Regulations.

Performance Measures

| <i>Performance Measures</i> | <i>FY 10/11 Actual</i> | <i>FY 11/12 Actual</i> | <i>FY 12/13 Estimate</i> |
|---|-----------------------------------|-----------------------------------|-------------------------------------|
| Length of Water Distribution Main replaced | 2200 | 1600 | 1000 |
| Repair 100% of reported water breaks within one day | 100 | 100 | 100 |
| Percentage of broken Water Main valves found that were repaired or replaced | 97 | 99 | 100 |
| Complete 100% of reported sewer calls within one day | 100 | 100 | 100 |

Utility Maintenance 081-5503

Department Budget Summary

Budget Highlights

- 1) Operational line item was increased by \$46,211 due to the shifting of the Utility Dispatcher position to Utilities Administration, a 3% cost of living increase, and changes in other employees.
- 2) Overtime reduced by \$2,248 due to the implementation of a new Standby / Overtime procedure.
- 3) Group Health Insurance increase due to the selection of health insurance by two employees.
- 4) Heating & Cooling, Buildings & Structures, and Communication Maintenance line items combined for Utility Maintenance and Utility Construction.
- 5) Sewer Line Maintenance line item increased due to expected increase in number of elevation adjustments to manhole rings and lids and increase in number of main line failures.
- 6) Water / Sewer/ Garbage line item increased due to FY12 budget entry error. Actual charges to this line item have averaged \$30,000 per year.

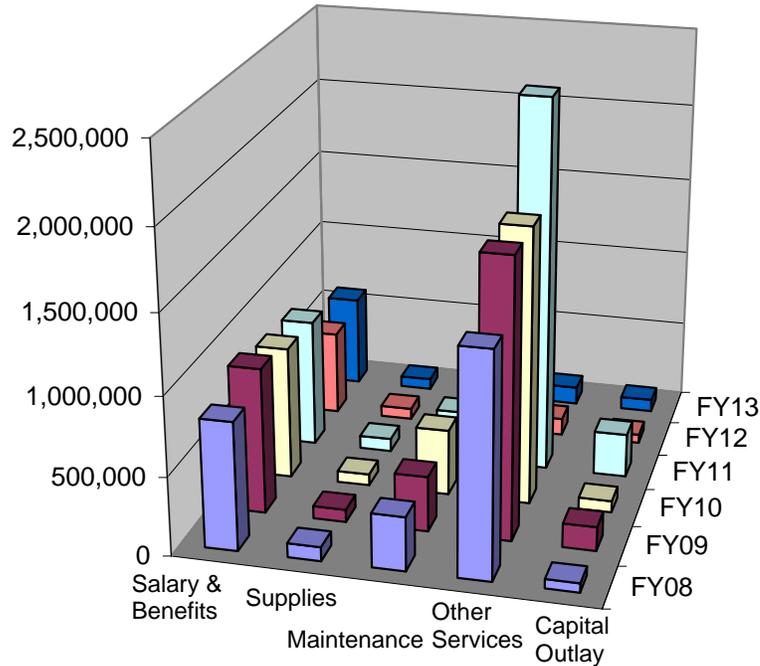
| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|-----------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| <i>Expenditures</i> | | | | | | | | | |
| Salaries & Benefits | 814,084 | 927,766 | 847,594 | 821,683 | 557,927 | 543,892 | 590,103 | 46,211 | 8.5% |
| Supplies | 89,183 | 78,891 | 72,404 | 83,104 | 69,510 | 71,750 | 68,960 | (2,790) | -3.9% |
| Maintenance | 342,124 | 352,469 | 420,705 | 317,117 | 134,155 | 128,158 | 141,446 | 13,288 | 10.4% |
| Utilities | 37,462 | 39,160 | 42,415 | 59,391 | 55,457 | 48,211 | 55,741 | 7,530 | 15.6% |
| Other Services | 1,374,327 | 1,728,739 | 1,720,037 | 2,330,617 | 56,331 | 61,654 | 58,334 | (3,320) | -5.4% |
| <i>Total Operating Cost</i> | 2,657,180 | 3,127,025 | 3,103,155 | 3,611,912 | 873,380 | 853,665 | 914,584 | 60,919 | 7.1% |
| Capital Outlay | 58,223 | 153,741 | 73,994 | 280,153 | 55,556 | 55,556 | 80,000 | 24,444 | 44.0% |
| Total Expenditures | 2,715,403 | 3,280,766 | 3,177,149 | 3,892,065 | 928,936 | 909,221 | 994,584 | 85,363 | 9.4% |

| RESOURCES FOR BUDGET | FY13 BUDGET | % Change From Prior Year |
|-------------------------------|------------------------|---|
| Fund 81 Water/Sewer Operating | 994,584 | 9.39% |
| Total | 994,584 | |

Funded Positions 10

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | | AMOUNT |
|----|--|---------------|
| 1 | Benefit and Compensation Adjustment | 23,917 |
| 2 | Management Review Office Costs | 22,294 |
| | a. Supervisory Positions (1) | 2,120 |
| | b. Administrative Staff (9) | <u>20,174</u> |
| 3 | Decrease in Supplies and Materials | (2,790) |
| 4 | Increase in Building & Structures, Heating & Cooling, and Communication | 6,227 |
| 5 | Increase in Water Transmission for repair and maintenance of Potable Water System. | 3,558 |
| 6 | Increase in Sewer Line Maintenance | 3,503 |
| 7 | Increase in Telephone Services and Utilities | 7,530 |
| 8 | Increase in Training & Travel | 92 |
| 9 | Decrease in Line Locates | (2,078) |
| 10 | Decrease in Membership and Dues | (100) |
| 11 | Decrease in Copier Charges and Inventory Changes | (3,794) |
| 12 | Increase in Contract Services & Equipment Lease | 276 |
| 13 | Increase in Insurance Costs | 2,284 |
| 14 | Capital Additions/replacements | |
| | a. 5 cu/yd Dump Truck \$80,000 | <u>24,444</u> |

TOTAL OPERATING CHANGES

85,363

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|-----------------------|----------------|---------------|---------------|--------------|-------------------|---------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| Maintenance/Welder | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Supervisor | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Utility Worker II | 2 | 2.000 | 1 | 1.000 | -1 | -1.000 |
| Utility Worker III | 2 | 2.000 | 2 | 2.000 | 0 | 0.000 |
| Utility Worker IV | 2 | 2.000 | 2 | 2.000 | 0 | 0.000 |
| Utility Worker V | 2 | 2.000 | 2 | 2.000 | 0 | 0.000 |
| Totals | 10 | 10.000 | 9 | 9.000 | -1 | -1.000 |

Goals & Objectives

1. Replace 1000 feet of Water Distribution Main each year
2. Repair 100% of all reported water breaks
3. Repair or replace 100% of broken water main valves found in the system
4. Clear or Repair 100% of reported sewer main problems

FY2011/2012 Operational Highlights

- Department crews completed 6739 work orders, of which 77 were Water Main breaks and 147 were service line breaks
- Scheduled and conducted an in-house 3 day 27 hour CEU Wastewater Certification School, presented by Ragsdale and Associates of Albuquerque, NM
- Assisted various departments through welder equipment and personnel support in the construction of Zoo exhibits, demolition projects, Police Vehicle modifications and other fabricated steel items
- Responded to 193 after hours emergency utility calls
- Installed 62 Water Main Valves as part of the ongoing Street Maintenance/Utility upgrade projects
- Department crews installed 1400' of re-use pipeline in Washington Ditch from 10th Street to 14th Street in support of the re-shaping of the ditch area by the Public Works Dept

Department Budget Summary

Department Description

This division under Utilities is responsible for the production and treatment of the City's potable water and treatment and disposal of the City's wastewater. Currently, this service is contracted to Severn Trent Services.

Budget Highlights

- 1) Increase in Contract Services-Bonito is due to the completion of repairs to the main line at the dam and the bank stabilization project.
- 2) Contract Services line item is estimated at this time. Negotiations are on-going and once completed, this line item will be adjusted to the contract amount approved by the City Commission.

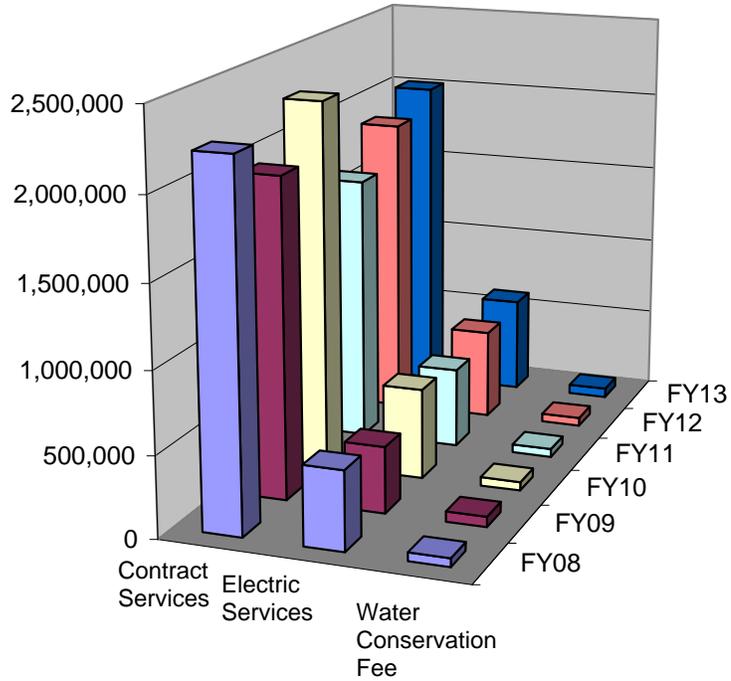
| <i>BUDGET SUMMARY</i> | <i>FY07/08</i> | <i>FY08/09</i> | <i>FY09/10</i> | <i>FY10/11</i> | <i>FY11/12</i> | <i>FY11/12</i> | <i>FY12/13</i> | <i>FY13 Dollar</i> | <i>Percent</i> |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|----------------|
| | <i>Actual</i> | <i>Actual</i> | <i>Actual</i> | <i>Actual</i> | <i>Adjusted</i> | <i>Actual</i> | <i>Budget</i> | <i>Diff From</i> | <i>Change</i> |
| | | | | | <i>Budget</i> | | | <i>FY12</i> | |
| | | | | | | | | <i>Actual</i> | |
| <i>Expenditures</i> | | | | | | | | | |
| Other Services | | | | | | | | | |
| Contract Services | 2,219,522 | 1,964,063 | 2,280,133 | 1,653,048 | 1,933,970 | 1,886,070 | 2,015,000 | 128,930 | 6.8% |
| Electric Service | 484,419 | 409,121 | 560,855 | 495,293 | 500,000 | 561,354 | 600,000 | 38,646 | 6.9% |
| Water Conservation Fee | 52,930 | 63,578 | 53,317 | 51,351 | 58,000 | 52,587 | 58,000 | 5,413 | 10.3% |
| <i>Total Operating Cost</i> | 2,756,871 | 2,436,762 | 2,894,305 | 2,199,692 | 2,491,970 | 2,500,011 | 2,673,000 | 172,989 | 6.9% |
| Capital Improvements | 392,228 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 3,149,099 | 2,436,762 | 2,894,305 | 2,199,692 | 2,491,970 | 2,500,011 | 2,673,000 | 172,989 | 6.9% |

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| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|-----------------------|--------------------|---------------------------------|
| Fund 81 | Water/Sewer Operating | 2,673,000 | 6.92% |
| | Total | 2,673,000 | |
| Funded Positions | | 0 | |

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | | <u>AMOUNT</u> |
|---|--|----------------------|
| 1 | Decreased Contract Services - Bonito | (45,371) |
| 2 | Increased Contract Services for Severn Trent | 174,301 |
| 3 | Increase in USF Electrical for systems | 38,646 |
| 4 | Increase in Water Conversation Fees | 5,413 |

TOTAL OPERATING CHANGES

172,989

Department Budget Summary

Department Description

The Utility Construction Division is responsible for the installation of new infrastructure, the replacement of concrete structures and the laying of new pavement as it relates to a funded project. This division is also responsible for the existing infrastructure, concrete and paving for the City.

Mission Statement

To provide the citizens of Alamogordo the best quality service with minimum interruptions in a cost effective manner.

Performance Measures

| <i>Performance Measures</i> | <i>FY 11/12 Actual</i> | <i>FY 12/13 Estimate</i> |
|---|-------------------------------|---------------------------------|
| Complete 100% of all projects on-time and within budget. | 100% | 100% |
| Complete 100% of all service requests from other Departments on-time and within budget. | 100% | 100% |

Construction 081-7803

Department Budget Summary

Budget Highlights

- 1) Salary & Benefits reduced by (\$41,204) due to scheduling changes by project or task performed and a change in employees.
- 2) Heating & Cooling, Buildings & Structures, and Communication Maintenance charges have been transferred under Utility Maintenance.
- 3) Contract Services line item is used for the financing of expansion tanks. This has been consolidated under Utility Maintenance.
- 4) No new Capital was allocated in FY13.

| <i>BUDGET SUMMARY</i> | <i>FY07/08 Actual</i> | <i>FY08/09 Actual</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Budget</i> | <i>FY13 Dollar Diff From FY12 Actual</i> | <i>Percent Change</i> |
|-----------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|---------------------------|---------------------------|--|---------------------------|
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 0 | 0 | 0 | 39,003 | 492,996 | 452,767 | 411,563 | (41,204) | -9.1% |
| Supplies | 0 | 0 | 0 | (126) | 367,050 | 173,184 | 360,350 | 187,166 | 108.1% |
| Maintenance | 0 | 0 | 0 | 0 | 41,500 | 22,750 | 39,016 | 16,266 | 71.5% |
| Utilities | 0 | 0 | 0 | 53 | 1,304 | 1,391 | 1,443 | 52 | 3.7% |
| Other Services | 0 | 0 | 0 | 0 | 12,645 | 6,936 | 13,291 | 6,355 | 91.6% |
| <i>Total Operating Cost</i> | 0 | 0 | 0 | 38,930 | 915,495 | 657,028 | 825,663 | 168,635 | 25.7% |
| Capital Outlay | 0 | 0 | 0 | 0 | 738,000 | 0 | 90,456 | 90,456 | ** |
| Total Expenditures | 0 | 0 | 0 | 38,930 | 1,653,495 | 657,028 | 916,119 | 259,091 | 39.4% |

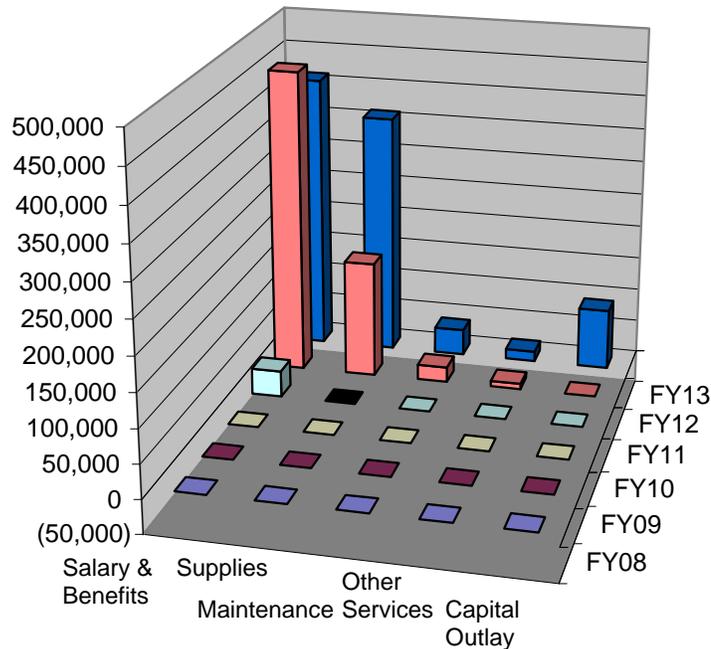
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| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|-----------------------|------------------------|---|
| Fund 81 | Water/Sewer Operating | 916,119 | 39.43% |
| | Total | 916,119 | |
| Funded Positions | | 13 | |

Construction 081-7803

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | | <u>AMOUNT</u> |
|--------------------------------|--|-----------------------|
| 1 | Benefit and Compensation Adjustment | (8,008) |
| 2 | Management Review Office Costs | (33,196) |
| a. | Supervisory Positions (1) | 1,219 |
| b. | Administrative Staff (12) | <u>(34,415)</u> |
| 3 | Increase in Supplies and Materials | 5,596 |
| 4 | Increase in Construction Supplies | 181,570 |
| 5 | Increase in Building & Structure, Communication Maint, | 16,266 |
| 6 | Increase in Telephone Services | 52 |
| 7 | Increase in Training & Travel | 1,005 |
| 8 | Increase in Copier Charges | 10 |
| 9 | Increase in Membership Dues & Inventory changes | 5,165 |
| 10 | Increase in Equipment Rental/Lease | 103 |
| 11 | Increase in Fleet Insurance for more rolling stock | 72 |
| 12 | Capital Additions/replacements | |
| a. | No new Capital Allocated | <u>90,456</u> |
| TOTAL OPERATING CHANGES | | <u>259,091</u> |

Construction 081-7803

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|---------------------------------|----------------|---------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| Supervisor | 1 | 1.000 | 1 | 1.000 | 1 | 1.000 |
| Street Maintenance Worker II | 2 | 2.000 | 0 | 0.000 | -2 | -2.000 |
| Street Maintenance Worker III | 5 | 5.000 | 0 | 0.000 | -5 | -5.000 |
| Street Maintenance Worker IV | 1 | 1.000 | 0 | 0.000 | -1 | 1.000 |
| Utility Construction Worker II | 1 | 1.000 | 2 | 2.000 | 1 | 1.000 |
| Utility Construction Worker III | 2 | 2.000 | 5 | 5.000 | 3 | 5.000 |
| Utility Construction Worker I | 0 | 0.000 | 1 | 1.000 | 1 | 1.000 |
| Street Maintenance Worker IV | 1 | 1.000 | 0 | 0.000 | -1 | -1.000 |
| Totals | 13 | 13.000 | 9 | 9.000 | -3 | 1.000 |

Goals & Objectives

1. Complete 100% of all projects on-time and within budget.
2. Complete 100% of all service requests from other Departments on-time and within budget.

FY2011/2012 Operational Highlights

- The Utility Construction Division completed 1,166 work orders in FY12.
- The Utility Construction Division placed 2682.8 tons of Hot Mix in FY12.
- The Utility Construction Division placed 444.95 cubic yards of concrete in FY12.
- The Utility Construction Division completed the Pecan utility and re-paving project at a savings to the City of \$283,000.
- The Utility Construction Division completed the Foothills Park Walking Trail.
- The Utility Construction Division completed the Kiowa and Comanche Court project.
- The Utility Construction Division completed the Spruce Project.

Water/Sewer Capital 081-9303

Department Budget Summary

Department Description

This division was established to account for the water/sewer improvements related to the miscellaneous street projects.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|---|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Expenditures-Projects | | | | | | | | | |
| Contract Engineering Fees | 102,602 | 367,316 | 306,974 | 3,997 | 0 | 8,168 | 0 | (8,168) | -100% |
| Engineering Fees | 61,535 | 11,635 | 22,951 | 44,405 | 0 | 0 | 0 | 0 | ** |
| Pipeline Replacement | 139,221 | 167,420 | 186,107 | 134,801 | 1,539,017 | 672,027 | 1,858,155 | 1,186,128 | 176.5% |
| Sewer line Replacement | 0 | 0 | 13,161 | 4,286 | 0 | 0 | 0 | 0 | ** |
| Water Line Improvements | 0 | 660,286 | 2,221,543 | 588,089 | 966,477 | 360,120 | 1,761,356 | 1,401,236 | 389.1% |
| Westside infrastructure Proj | 2,315,152 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| ICIP | | | | | | | | 0 | ** |
| Ozone Systems | 0 | 0 | 0 | 0 | 76,000 | 0 | 0 | 0 | ** |
| Alamo Filter Plant Underdrain | 0 | 0 | 0 | 0 | 240,000 | 0 | 240,000 | 240,000 | ** |
| LaLuz Filter Plant | 0 | 0 | 9,834 | 17,689 | 39,462 | 0 | 181,293 | 181,293 | ** |
| Disc Filters | 210,990 | 16,307 | | | | | | 0 | ** |
| Ocotillo GSR Repair | 178,362 | 0 | 0 | 0 | 45,000 | 0 | 45,000 | 45,000 | ** |
| Griggs Field Booster Station | 0 | 0 | 0 | 0 | 184,000 | 0 | 76,000 | 76,000 | ** |
| Scada and Zone Valve Replacement | 0 | 0 | 0 | 0 | 100,000 | 14,806 | 85,194 | 70,388 | 475.4% |
| Reclaimed Water Dist System | 97,264 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Water Sewer Lines connected with Street | 426,072 | 0 | 0 | 0 | 106,731 | 0 | 126,707 | 126,707 | ** |
| Maintenance Program | 0 | 17,778 | 41,175 | 35,827 | 53,269 | 52,326 | 58,236 | 5,910 | 11.3% |
| Total Expenditures | 3,531,198 | 1,240,742 | 2,801,745 | 829,094 | 3,349,956 | 1,107,448 | 4,431,941 | 3,324,493 | 300.2% |

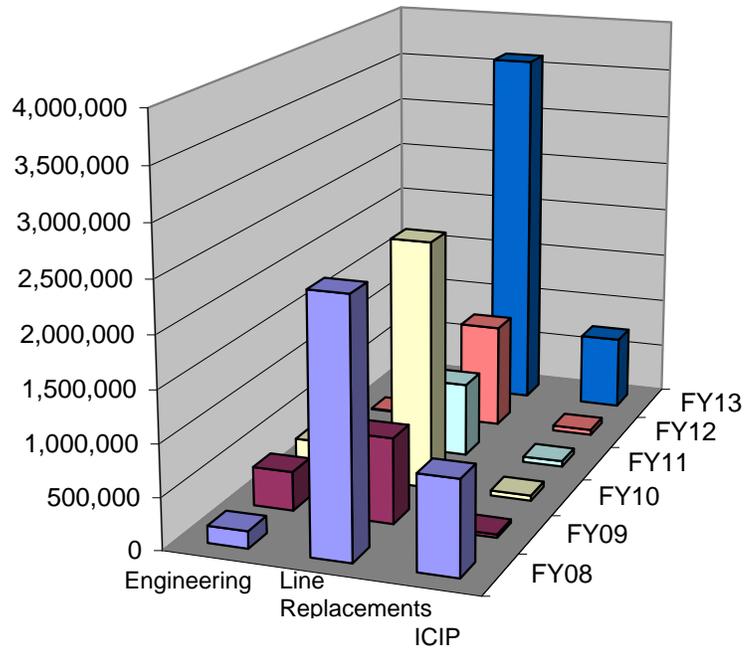
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Water/Sewer Capital 081-9303

Department Budget Summary

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|-----------------------|------------------------|---|
| Fund 81 | Water/Sewer Operating | 4,381,941 | 295.68% |
| | Total | 4,381,941 | |
| Funded Positions | | 0 | |

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Water/Sewer Capital 081-9303

Department Budget Summary

Westside Improvements to Water System NMFA Loan Agreement August 2006

The loan was authorized for the purpose of defraying the cost of Westside Water Infrastructure Improvements for the City.

The loan agreement stipulates that payments on the loan are to be made solely from the revenues of the city's first one-fourth on one percent increment (0.25%) of municipal gross receipts tax enacted pursuant to section 7-19D-9 NMSA 1978 and city ordinance adopted on April 28, 1981; providing for the distributions of the revenues from the city's first increment of municipal gross receipts tax may be re-directed by the New Mexico Taxation and Revenue department to the New Mexico Finance Authority pursuant to the intercept agreement.

Principal and interest are payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Sante Fe, New Mexico, 87501. The loan per Article VIII states the city is granted the option to prepay the principal component of this loan agreement in whole or in part on any day on or after one year following the closing date without penalty or prepayment premium. Interest is payable on May 1 and November 1 of each year, beginning November 1, 2006 and principal is paid on May 1 of each year.

| | |
|--------------------------|---|
| Original Amount: | \$730,453 |
| Principal Outstanding: | \$604,781 (as of June 30, 2011) |
| Total Outstanding (P&I): | \$808,016 |
| Blended Interest Rate: | 4.242% |
| Final Maturity: | 05/01/2026 |
| Reserve Fund: | Yes - \$55,452.94 |
| Call Date: | N/A |
| Security Pledged: | The first on-quarter of one percent increment (.025%) of Municipal Gross Receipts Tax. |
| Additional Comments: | Proceeds of the Loan cannot be used to refund any other obligation of the Governmental Unit |

Department Budget Summary

Department Description

This Division is responsible for the collection, recycling, and transfer of non-hazardous solid waste from area residents and contractors. The main operation is contracted with Southwest Disposal. The City also operates the LaVelle Road Solid Waste Disposal Convenience Center. At this site, area residents and contractors are allowed to drop off solid waste.

Mission Statement

To provide a safe and sanitary solid waste disposal facility for area residents and to insure the facility is operated in strict compliance with State Regulations. Also, to insure customers are treated in a friendly and helpful manner.

Performance Measures

| <i>Performance Measures</i> | <i>FY 09/10 Actual</i> | <i>FY 10/11 Actual</i> | <i>FY 11/12 Actual</i> | <i>FY 12/13 Estimate</i> |
|--|-----------------------------------|-----------------------------------|-----------------------------------|-------------------------------------|
| Percent of Compliance with State Regulations | 100% | 100% | 100 % | 100% |

Budget Highlights

Budget appropriations for FY13 reflect increase over FY12 mid year increase of \$1,000 due to substantial fuel price increases.

In the operational budget, fleet commercial parts are increase to cover tires for the loader/backhoe 27.4 percent or (\$8,763). Building and Structures line item increase for the repair of the can gates, to replace two window air conditioners and for motorized overhead door openers for the equipment storage building. Travel and training increase is due to catch-up training for personnel on handling waste and state compliance.

Solid Waste Collection System Fund 086-0000

Department Budget Summary

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 122,762 |
| Revenues | | | | | | | | | |
| User Fees | 1,601,960 | 1,733,154 | 1,860,267 | 1,912,952 | 1,971,264 | 1,944,770 | 1,996,264 | 51,494 | 2.6% |
| Miscellaneous Income | (8) | 6,776 | 5,405 | 6,558 | 3,535 | 7,773 | 3,535 | (4,238) | -54.5% |
| Interest Income | 387 | 2,122 | 823 | 1,827 | 324 | 260 | 225 | (35) | -13.5% |
| Total Revenues | 1,602,339 | 1,742,052 | 1,866,495 | 1,921,337 | 1,975,123 | 1,952,803 | 2,000,024 | 47,221 | 2.4% |
| Transfers | | | | | | | | | |
| Transfers In | 198,500 | 52,212 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 102,892 | 104,096 | 104,471 | 105,017 | 112,478 | 109,123 | 24,908 | (84,215) | -77.2% |
| Total Net Transfers | 95,608 | (51,884) | (104,471) | (105,017) | (112,478) | (109,123) | (24,908) | 84,215 | -77.2% |
| Total Resources Available | | | | | | | | | |
| | | | | | | | | | 2,097,878 |
| Expenditures- Nondivisional | | | | | | | | | |
| Contract Services | 1,427,431 | 1,290,956 | 1,437,046 | 1,448,333 | 1,508,496 | 1,464,975 | 1,552,017 | 87,042 | 5.9% |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 1,427,431 | 1,290,956 | 1,437,046 | 1,448,333 | 1,508,496 | 1,464,975 | 1,552,017 | 87,042 | 5.9% |
| Expenditures-Convenience Center | | | | | | | | | |
| Salaries & Benefits | 145,290 | 139,475 | 146,453 | 136,864 | 156,922 | 146,081 | 156,159 | 10,078 | 6.9% |
| Supplies | 20,398 | 16,533 | 14,711 | 21,175 | 23,510 | 24,190 | 25,110 | 920 | 3.8% |
| Maintenance | 4,727 | 7,148 | 6,028 | 11,622 | 6,479 | 6,017 | 16,381 | 10,364 | 172.2% |
| Utilities | 5,550 | 5,373 | 6,553 | 6,124 | 6,722 | 6,872 | 7,187 | 315 | 4.6% |
| Other Services | 84,761 | 97,558 | 77,568 | 53,446 | 141,825 | 135,847 | 151,341 | 15,494 | 11.4% |
| Total Operating Cost | 260,726 | 266,087 | 251,313 | 229,231 | 335,458 | 319,007 | 356,178 | 37,171 | 11.7% |
| Capital Outlay | 7,690 | 111,731 | 555 | 35,328 | 201,469 | 199,317 | 0 | (199,317) | -100% |
| Total Expenditures | 268,416 | 377,818 | 251,868 | 264,559 | 536,927 | 518,324 | 356,178 | (162,146) | -31.3% |
| | | | | | | | | 0 | ** |
| Total Expenditures | 1,695,847 | 1,668,774 | 1,688,914 | 1,712,892 | 2,045,423 | 1,983,299 | 1,908,195 | (75,104) | -3.8% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 189,683 |

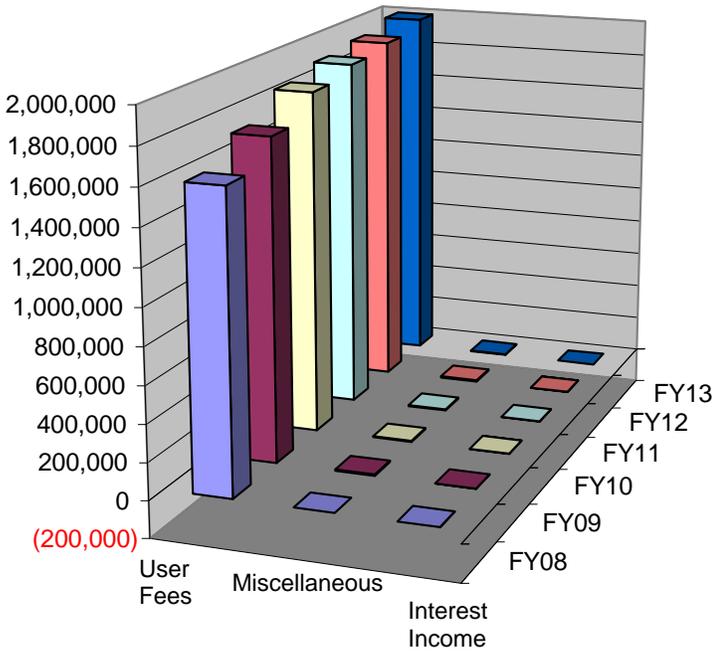
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Solid Waste Collection System Fund 086-0000

Department Budget Summary

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|--------------|--------------------|---------------------------------|
| Fund 86 | Solid Waste | 1,908,195 | -3.79% |
| | Total | 1,908,195 | -3.79% |
| Funded Positions | | 4 | |

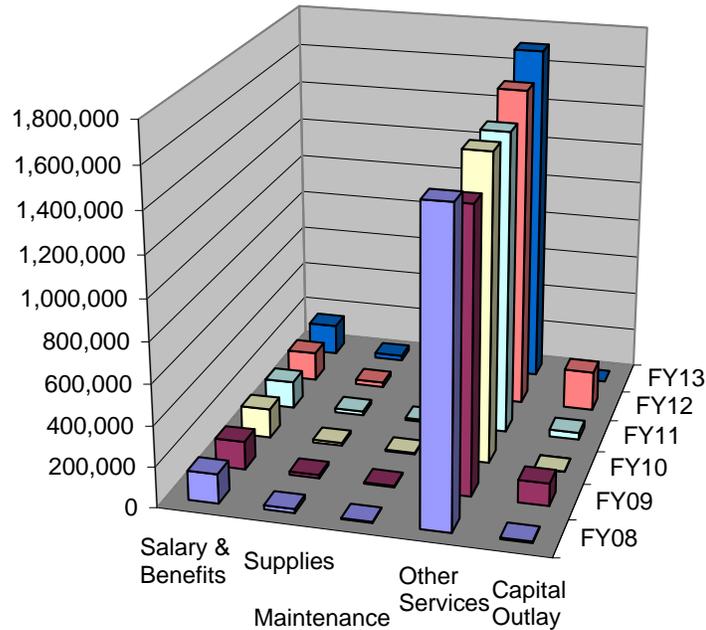
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Solid Waste Collection System Fund 086-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | <u>AMOUNT</u> |
|--|------------------------|
| 1 Benefit and Compensation Adjustment | 3,562 |
| 2 Management Review Office Costs | 6,516 |
| a. Supervisory Positions (0) | 0 |
| b. Administrative Staff (4) | <u>6,516</u> |
| 3 Adjustment in supplies and materials | 920 |
| 4 Increase in Fleet Commercial Parts | 3,003 |
| 5 Increase in Equipment Maintenance | 470 |
| 6 Adjustment in other maintenance | 6,891 |
| 7 Increase in telephone charges | 315 |
| 8 Increase in Travel and Training needs | 714 |
| 9 Increase in Printing charges | 525 |
| 10 Increase in Membership and Dues requirement | 250 |
| 11 Increase in Collection Agency Fees | 200 |
| 12 Increase in Tipping Fees | 6,357 |
| 13 Increase in Administration charges | 1,078 |
| 14 Increase in Professional Services for Stae/OSHA Regulations | 3,000 |
| 15 Increase in Contract Services for Landill Disposal Charges | 87,042 |
| 16 Increase in insurance costs | 3,370 |
| Capital Additions/replacements | |
| a. No new Capital funded | <u>(199,317)</u> |
| TOTAL OPERATING CHANGES | <u>(75,104)</u> |

Solid Waste Collection System Fund 086-0000

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|-------------------------------------|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| <i>Convenience Center Attendant</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Convenience Center Laborer</i> | 2 | 2.000 | 2 | 2.000 | 0 | 0.000 |
| <i>Heavy Equipment Operator</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Totals | 4 | 4.000 | 4 | 4.000 | 0 | 0.000 |

Goals & Objectives

1. Operate in strict compliance with State Regulations.
2. Improve efficiency and reduce customer complaints with the new weighing equipment.

FY2011/2012 Operational Highlights

- ◆ 20,000 City residents served by the Convenience Center.
- ◆ 3000 tons of solid waste transferred to the Landfill.
- ◆ Doors installed on equipment storage building for security.
- ◆ Temporary gates added to cans to protect workers and public and to comply with OSHA audit
- ◆ Canopy cover installed over chipper area to protect equipment and personnel from sun and other weather elements
- ◆ Concrete pads installed in front of cans to improve unloading area conditions
- ◆ Continued working on billing/software issues

Department Budget Summary

Department Description

This division is responsible for the management and daily operation of the Bonito Lake Watershed, Water Supply and Recreational Enterprise.

Mission Statement

Manage and preserve Alamogordo’s most valuable source of water supply. Provide and maintain a clean, safe recreational facility in which the public can picnic, camp or fish. Plan and implement Resource Conservation and Development projects to enhance land and water resources.

Performance Measures

| <i>Performance Measures</i> | <i>FY 09/10 Actual</i> | <i>FY 10/11 Actual</i> | <i>FY 11/12 Actual</i> | <i>FY 12/13 Estimate</i> |
|---|------------------------|------------------------|------------------------|--------------------------|
| Percent of total land acres reduced of timber | 10% | 5 % | 5 % | 0 |
| Percent of water rights utilized | 95% | 80 % | 80 % | 0 |

Budget Highlights

Budget appropriations are 507 percent or \$1,205,599 more than the FY 12 Actual Budget due to the June fire and damages to the lake. The budget for salaries and benefits has increased overall 33 percent or \$40,887. The Workman’s Comp rates increased to 1.29 percent.

Budget appropriations for FY13 Capital is for a Snowplow Attachment for the Polaris Ranger \$3,500 and vault restrooms \$37,000.

Bonito Lake 088-0000

Department Budget Summary

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | 56,889 |
| Revenues | | | | | | | | |
| User Fees | 118,602 | 181,366 | 169,431 | 154,300 | 82,794 | 206,250 | 123,456 | 149.1% |
| Miscellaneous Revenue | 6,620 | 6,090 | 3,325 | 6,494 | 8,081 | 82,926 | 74,845 | 926.2% |
| Grants | 100,207 | 210,939 | 0 | 0 | 0 | 0 | 0 | ** |
| Interest Income | 24,282 | 8,693 | 5,399 | 3,641 | 529 | 410 | (119) | -22.5% |
| Total Revenues | 249,711 | 407,088 | 178,155 | 164,435 | 91,404 | 289,586 | 198,182 | 216.8% |
| Transfers | | | | | | | | |
| Transfers In | 55,785 | 64,162 | 0 | 0 | 0 | 1,145,562 | 1,145,562 | ** |
| Transfers Out | 44,150 | 13,769 | 40,971 | 25,364 | 25,571 | 29,408 | 3,837 | 15.0% |
| Total Net Transfers | 11,635 | 50,393 | (40,971) | (25,364) | (25,571) | 1,116,154 | 1,141,725 | -4464.9% |
| Total Resources Available | | | | | | | | |
| | | | | | | | | 1,462,629 |
| Expenditures - Bonito Lake (0003) | | | | | | | | |
| Salaries & Benefits | 73,528 | 78,681 | 156,231 | 133,608 | 122,710 | 163,597 | 40,887 | 33.3% |
| Supplies | 11,171 | 16,167 | 21,664 | 17,153 | 20,705 | 23,790 | 3,085 | 14.9% |
| Maintenance | 14,493 | 14,004 | 22,791 | 12,972 | 16,283 | 26,032 | 9,749 | 59.9% |
| Utilities | 3,752 | 4,253 | 7,811 | 7,094 | 8,088 | 9,502 | 1,414 | 17.5% |
| Other Services | 118,502 | 269,845 | 35,179 | 43,059 | 37,188 | 179,975 | 142,787 | 384.0% |
| Total Operating Cost | 221,446 | 382,950 | 243,676 | 213,886 | 204,974 | 402,896 | 197,922 | 96.6% |
| Capital Outlay | 19,408 | 0 | 24,073 | 19,521 | 32,823 | 1,040,500 | 1,007,677 | 3070.0% |
| Total Expenditures | 240,854 | 382,950 | 267,749 | 233,407 | 237,797 | 1,443,396 | 1,205,599 | 507.0% |
| Expenditures -Utilities Maintenance (5503) | | | | | | | | |
| Salaries & Benefits | 38,808 | 49,201 | 0 | 0 | 0 | 0 | 0 | ** |
| Supplies | 5,141 | 6,360 | 0 | 0 | 0 | 0 | 0 | ** |
| Maintenance | 3,381 | 3,403 | 0 | 0 | 0 | 0 | 0 | ** |
| Utilities | 3,139 | 3,029 | 0 | 0 | 0 | 0 | 0 | ** |
| Other Services | 5,585 | 2,537 | 30,605 | 0 | 0 | 0 | 0 | ** |
| Total Operating Cost | 56,054 | 64,530 | 30,605 | 0 | 0 | 0 | 0 | ** |
| Capital Outlay | | | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 56,054 | 64,530 | 30,605 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 296,908 | 447,480 | 298,354 | 233,407 | 237,797 | 1,443,396 | 1,205,599 | 507.0% |
| Ending Cash Balance - June 30 | | | | | | | | |
| | | | | | | | | 19,233 |

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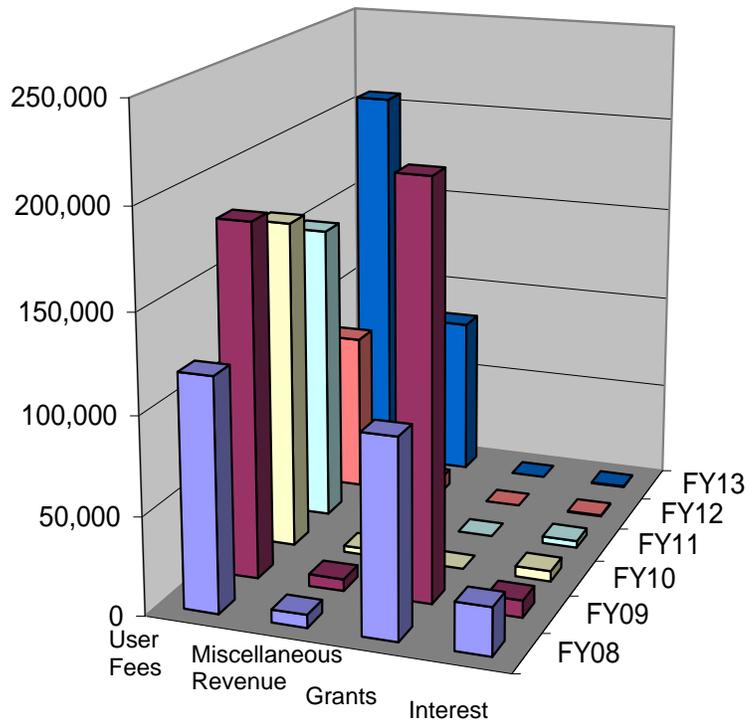
Bonito Lake 088-0000

Department Budget Summary

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|-----------------|------------------------|---|
| Fund 81 | Water/Sewer Ope | 1,145,562 | -100% |
| Fund 88 | Bonito Lake | 297,834 | 25.25% |
| Total | | 1,443,396 | 506.99% |

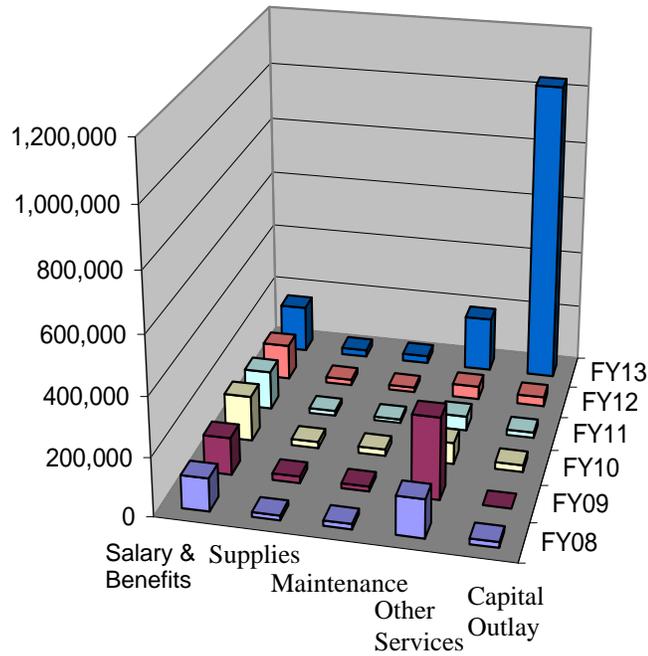
Funded Positions 11

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | | | <u>AMOUNT</u> |
|----|---|---------------|-------------------------|
| 1 | Benefit and Compensation Adjustment | | 14,691 |
| 2 | Management Review Office Costs | | 26,196 |
| a. | Supervisory Positions (1) | 1,579 | |
| b. | Administrative Staff (10) | <u>24,617</u> | |
| 3 | Adjustment in supplies and materials | | 1,709 |
| 4 | Increase in Fuels | | 1,376 |
| 5 | Adjustment in other maintenance | | 6,433 |
| 6 | Increase in campground maintenance | | 3,316 |
| 7 | Adjustment in Telephone charges | | 1,414 |
| 8 | Increase in Training and Travel needs | | 1,000 |
| 9 | Increase in Contract Services | | 11,019 |
| 10 | Decrease in Administration charges | | (5,193) |
| 11 | Increase in Emergency Disaster Relief for Fire | | 76,926 |
| 12 | Increase for other minor services | | 11,384 |
| 11 | Increase in Professional Services for Emergency Action Plan | | 47,079 |
| 12 | Increase in insurance costs | | 572 |
| 13 | Capital Additions/replacements | | |
| a. | Vault Restrooms \$37,000 | | 7,677 |
| b. | Bonito Lake Restoration | | <u>1,000,000</u> |
| | TOTAL OPERATING CHANGES | | <u>1,205,599</u> |

Bonito Lake 088-0000

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|----------------------------|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| Manager | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Park Ranger I | 8 | 2.770 | 8 | 2.770 | 0 | 0.000 |
| Maintenance Foreman | 1 | 0.710 | 1 | 0.710 | 0 | 0.000 |
| Maintenance | 1 | 0.580 | 1 | 0.580 | 0 | 0.000 |
| Clerical Specialist | 0 | 0.000 | 0 | 0.000 | 0 | 0.000 |
| Totals | 11 | 5.060 | 11 | 5.060 | 0 | 0.000 |

Goals & Objectives

1. Enhance forest health and reduce fire risk by the removal of standing dead timber and reduction of small diameter trees.
2. Maximize water rights from Bonito Lake without jeopardizing sufficient water levels to provide for a continued water flow without severely impacting the cold water trout fisheries.

FY2011/2012 Operational Highlights

- Completed the second year on a three-year agreement with the NM Game and Fish Dept. for designation of Bonito Lake as a public fishery.
- Implemented and completed the fencing project for the well and storage tank area for the Westlake Campground that was required by the state.
- We are a little over two – thirds the way thru a very successful season.

Department Budget Summary

Department Description

Desert Lakes Golf Course is a full service 18 hole golf facility. It has a full service restaurant, a fully stocked pro shop, extensive practice facilities and driving range. It serves the golfing public 364 days per year, weather permitting. The course has a PGA class A professional under contract to provide pro shop services and golf activities. The City has a Golf Course Superintendent who provides maintenance services for the course.

Mission Statement

Desert Lakes Golf Course is a full service 18 hole golf facility. It has a full service restaurant, a fully stocked pro shop, extensive practice facilities and driving range. It serves the golfing public 364 days per year, weather permitting. The course has a PGA class A professional under contract to provide pro shop services and golf activities. The City has a Golf Course Superintendent who provides maintenance services for the course.

Performance Measures

| <i>Performance Measures</i> | <i>FY 09/10 Actual</i> | <i>FY 10/11 Actual</i> | <i>FY 11/12 Actual</i> | <i>FY 12/13 Estimate</i> |
|-----------------------------|------------------------|------------------------|------------------------|--------------------------|
| Total rounds of play | 46,500 | 46560 | 46,643 | 46,640 |
| Tournaments & Leagues | 44 | 44 | 44 | 44 |
| League participants | 2,550 | 2550 | 2500 | 2,500 |
| Growth of Game Programs | 6 | 6 | 6 | 6 |
| GOG participants | 550 | 550 | 550 | 550 |
| Overall Maintenance survey | 400 | 400 | 435 | 435 |

Budget Highlights

Budget appropriations are 4.0 percent or \$53,987 higher than the FY12 Actual Budget. The budget for salaries and benefits has increased overall 20.5 percent or \$50,893 due to a change in employees. Budget appropriations for Other Services increased \$13,513 due to an administration charge added (5% Franchise Fee) but overall \$7,797.

Desert Lake Golf Course 090-0000

Department Budget Summary

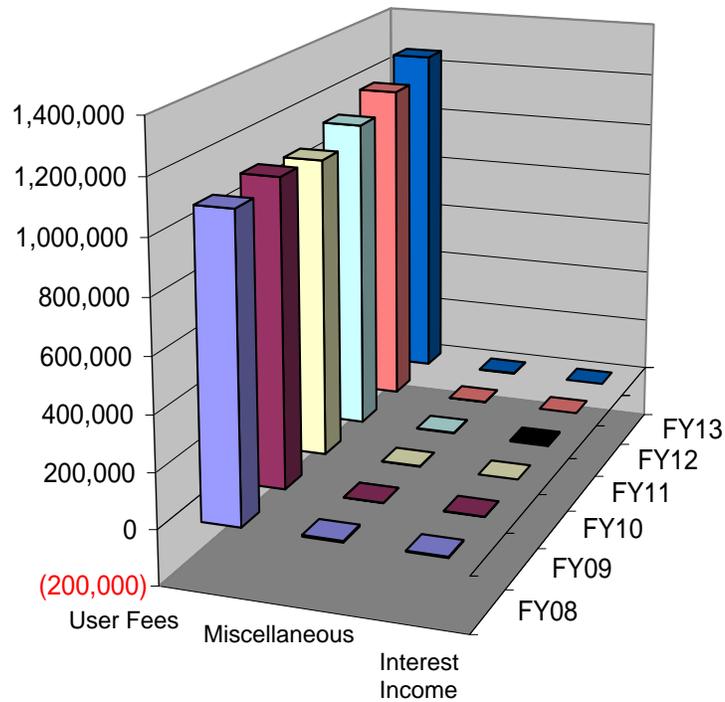
| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|--|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 209,116 |
| Revenues | | | | | | | | | |
| User Fees | 1,090,380 | 1,111,510 | 1,087,408 | 1,137,469 | 1,102,025 | 1,190,744 | 1,259,785 | 69,041 | 5.8% |
| Miscellaneous Revenue | 6,400 | 211 | 1,400 | 1,802 | 1,400 | 1,340 | 2,400 | 1,060 | 79.1% |
| Interest Income | 4,428 | 1,654 | 115 | (4,000) | 432 | 357 | 250 | (107) | -30.0% |
| Total Revenues | 1,101,208 | 1,113,375 | 1,088,923 | 1,135,271 | 1,103,857 | 1,192,441 | 1,262,435 | 69,994 | 5.9% |
| Transfers | | | | | | | | | |
| Transfers In | 159,815 | 159,815 | 143,834 | 0 | 287,668 | 287,668 | 143,834 | (143,834) | -50.0% |
| Transfers Out | 935,502 | 306,862 | 65,740 | 53,093 | 69,864 | 56,800 | 77,391 | 20,591 | 36.3% |
| Total Net Transfers | (775,687) | (147,047) | 78,094 | (53,093) | 217,804 | 230,868 | 66,443 | (164,425) | -71.2% |
| Total Resources Available | | | | | | | | | 1,537,994 |
| Expenditures-Nondivisional | | | | | | | | | |
| Utilities | 0 | 0 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 0 | 0.0% |
| Other Services | (28,985) | 8,434 | 4,468 | 7,368 | 9,900 | 5,628 | 8,500 | 2,872 | 51.0% |
| Golf Pro Contract | 711,612 | 679,706 | 668,576 | 727,418 | 680,000 | 762,874 | 777,200 | 14,326 | 1.9% |
| Total Expenditures | 682,627 | 688,140 | 683,044 | 744,786 | 699,900 | 778,502 | 795,700 | 17,198 | 2.2% |
| Expenditures-Maintenance | | | | | | | | | |
| Salaries & Benefits | 265,403 | 280,064 | 263,245 | 254,987 | 274,652 | 248,313 | 299,206 | 50,893 | 20.5% |
| Supplies | 70,789 | 54,085 | 65,277 | 85,372 | 103,224 | 92,776 | 105,224 | 12,448 | 13.4% |
| Maintenance | 77,724 | 76,150 | 41,124 | 36,182 | 43,998 | 38,950 | 46,976 | 8,026 | 20.6% |
| Utilities | 31,790 | 30,451 | 36,274 | 31,850 | 47,163 | 35,423 | 46,603 | 11,180 | 31.6% |
| Other Services | 190,889 | 175,114 | 159,609 | 175,729 | 68,962 | 64,186 | 77,699 | 13,513 | 21.1% |
| Operating Capital | 50,685 | 91 | 0 | 5,066 | 0 | 0 | 0 | 0 | ** |
| Total Operating Cost | 687,280 | 615,955 | 565,529 | 589,186 | 537,999 | 479,648 | 575,708 | 96,060 | 20.0% |
| | | | | | | | | 0 | ** |
| Capital Improvements | 0 | 0 | 0 | 71,863 | 122,000 | 90,935 | 31,664 | (59,271) | -65.2% |
| Total Expenditures | 687,280 | 615,955 | 565,529 | 661,049 | 659,999 | 570,583 | 607,372 | 36,789 | 6.4% |
| Total Expenditures | 1,369,907 | 1,304,095 | 1,248,573 | 1,405,835 | 1,359,899 | 1,349,085 | 1,403,072 | 53,987 | 4.0% |
| Ending Cash Balance - June 30 | | | | | | | | | 134,922 |

Desert Lake Golf Course 090-0000

Department Budget Summary

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|--------------|-------------------------|---|
| Fund 90 | Golf Course | <u>1,262,435</u> | <u>5.87%</u> |
| | Total | <u>1,262,435</u> | <u>5.87%</u> |
| Funded Positions | | 13 | |

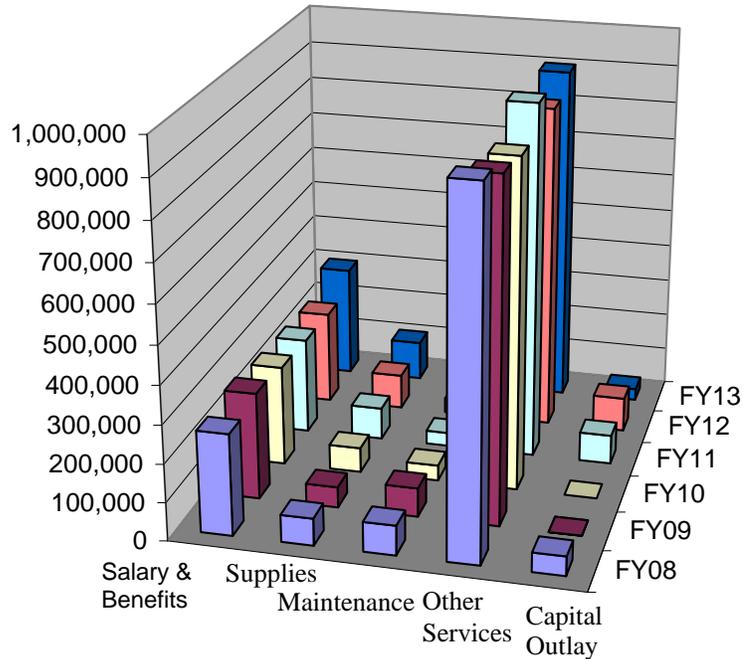
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Desert Lake Golf Course 090-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

AMOUNT

| | | |
|----|---|----------------------|
| 1 | Benefit and Compensation Adjustment | 18,086 |
| 2 | Management Review Office Costs | 32,807 |
| | a. Supervisory Positions (1) | 1,335 |
| | b. Administrative Staff (10) | <u>31,472</u> |
| 3 | Adjustment in supplies and materials | 12,448 |
| 4 | Adjustment in maintenance requirements | 8,026 |
| 5 | Adjustment in Telephone charges and Utilities | 11,180 |
| 6 | Increase in Travel & Training needs | 7,210 |
| 7 | Increase in Administration charges | 7,797 |
| 8 | Increase in Golf Pro expenses | 17,198 |
| 9 | Increase in insurance costs | 1,506 |
| 10 | Capital Additions/replacements | |
| | a. No new capital allocated | (59,271) |
| | TOTAL OPERATING CHANGES | <u>56,987</u> |

Desert Lake Golf Course 090-0000

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|---------------------------------|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| <i>Assistant Superintendent</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Irrigation Specialist</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Laborer</i> | 2 | 2.000 | 2 | 2.000 | 0 | 0.000 |
| <i>Laborer - Seasonal</i> | 5 | 2.170 | 5 | 2.170 | 0 | 0.000 |
| <i>Mechanic</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Superintendent</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Totals | 11 | 8.170 | 11 | 8.170 | 0 | 0.000 |

Frozen Positions: Golf Course Laborer
Golf Course Laborer-Seasonal

Goals & Objectives

1. Continue to improve course conditioning through the irrigation program set forth, to improve aesthetics with attention to detail work. Continue improvements set forth in the short term plan and create a long range master plan for the course.
2. Continue to increase rounds of play through aggressive growth of the game programs that encourage new and occasional golfers to play more rounds through course conditions and speed of greens for the golfer's pleasure of the course.
3. Edge all cart paths twice a year, once in the spring and once in the fall.
4. Cultural practices are in place for upkeep of the greens, proper irrigation, fertilization, rolling, flushing the greens two to three times per year to assist in the loosening of the high salt content in the soil, verti-cutting and sanding, and control of pests through pesticide applications.
5. Add (2) additional irrigation heads to the southwest corner of number 11 green due to strong winds.
6. Add (2) additional irrigation heads to the southwest corner of number 15 green due to strong winds.
7. Install additional (10) additional irrigation and grass seed west of number 14 fairway.

FY2011/2012 Operational Highlights

- ◆ Condition of D.L. greens this year was excellent due to proper use of: chemicals, fertilizers, soil conditioners and cultural practices which included: better aerification, topdressing, vertical mowing and regular, lightweight rolling. Green speed was much more consistent this past season earning praise from customers.
- ◆ With the purchase of the new Toro greens core aerator the Greens were aerated to a depth of 4 ½ to 4 ¾ inches twice the depth than previously aerated.
- ◆ A new chemical storage building was purchased to store fertilizer, herbicides, pesticides and fungicides away from the Maintenance shop.
- ◆ Over seeded the Practice Driving Range with Perennial Rye Grass seed, fertilized and watered, over seeded tee area tops numbers 1, 2, 3, 5, 6, 13, 14 and 18.

Desert Lake Golf Course 090-0000

Department Budget Summary

FY2011/2012 Operational Highlights Cont.

- ◆ Conditions of Desert Lakes greens this year was excellent due to proper irrigation and use of : chemicals, fertilizers, soil conditioners, and cultural practices which included: better aerification, top dressing, vertical mowing and regular, light weight rolling Green speed was much more consistent this past season earning praise from customers.
- ◆ Sprayed out the entire Golf Course, targeting winter annual weeds such as Green Foxtail, London Rocket, Spurge, and other cool season weeds. To aid in a cleaner look.
- ◆ Nine multi-national language signs were installed around the course perimeter warning the public of the “Danger” from golf balls and advising that the course is for Golfers only.
- ◆ Dug up and repaired the 12” inch transfer line where roots had grown into the line and stopped the flow of water at three sections of the pipe.
- ◆ Removed more than 14 trees that died due to the freeze in February, 2011 (-16 degrees).Dug the hole for the flag and pole than was donated by the AMGA.
- ◆ Cleaned off the rust and old paint on the skids in the pump stations to slow down the rust on them.

Department Budget Summary

Department Description

The Alamogordo-White Sands Regional Airport is a general aviation airport owned and operated by the City of Alamogordo. The Airport is served by an EAS subsidized commuter airline that provides scheduled flights to Albuquerque. Additionally, the Airport is a designated United States Forest Service Fire Tanker Base. The tanker aircraft are on station at the Airport as needed, but generally from April through September annually. The Civil Air Patrol has a division based at the Airport providing search and rescue functions. The Airport has two runways, one paved and the other dirt. The City owns the terminal building, maintenance shop, fire station, and 1500 acres of fenced-in property.

Mission Statement

To provide a necessary transportation and business hub for the continued growth and development of Alamogordo and the surrounding communities, To maintain the Airport at the highest standards of safety and utility, and to preserve the airport for future general aviation.

Performance Measures

| <i>Performance Measures</i> | <i>FY 09/10 Actual</i> | <i>FY 10/11 Actual</i> | <i>FY 11/12 Actual</i> | <i>FY 12/13 Estimate</i> |
|--|-----------------------------------|-----------------------------------|-----------------------------------|-------------------------------------|
| Federal Grants completed on time per FAA Contracts | 100% | 100 % | 100 % | 0 |
| Percentage of complaints vs. customers served | 1% | 1 % | 1 % | 0 |

White Sands Regional Airport 091-0000

Department Budget Summary

Budget Highlights

Budget appropriations are (41) percent or (\$127,189) below the FY12 Adjusted Budget. The budget for salaries and benefits has decreased overall (27.2) percent or (\$20,584). The City implemented a 3 percent wage increase for FY13 and there was a change in the Airport Coordinator.

Budget appropriations for Other Services decreased (62.6) or (\$28,466) due to Contract Services and Consultant Services not needed. FY13 Capital is for improvements on lobby and citizen access areas.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 268,200 |
| Revenues | | | | | | | | | |
| User Fees | 14,632 | 117,553 | 221,698 | 204,983 | 199,765 | 220,480 | 169,820 | (50,660) | -23.0% |
| Miscellaneous Revenue | 13,965 | 22,803 | 1,580 | 21,046 | 0 | 1,283 | 0 | (1,283) | -100% |
| Grants | 0 | 0 | 0 | 0 | 15,000 | 0 | 257,602 | 257,602 | ** |
| Investment Income | 6,875 | 5,234 | 3,639 | 3,594 | 888 | 679 | 675 | (4) | -0.6% |
| Total Revenues | 35,472 | 145,590 | 226,917 | 229,623 | 215,653 | 222,442 | 428,097 | 205,655 | 92.5% |
| Transfers | | | | | | | | | |
| Transfers In | 269,337 | 52,504 | 264,619 | 218,531 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 10,733 | 42,351 | 45,178 | 39,256 | 42,975 | 39,934 | 45,195 | 5,261 | 13.2% |
| Total Net Transfers | 258,604 | 10,153 | 219,441 | 179,275 | (42,975) | (39,934) | (45,195) | (5,261) | 13.2% |
| Total Resources Available | | | | | | | | | |
| | | | | | | | | | 651,102 |
| Expenditures (0006) | | | | | | | | | |
| Salaries & Benefits | 107,403 | 105,964 | 103,266 | 108,565 | 112,272 | 96,143 | 84,191 | (11,952) | -12.4% |
| Supplies | 7,050 | 7,695 | 7,121 | 7,612 | 25,836 | 8,137 | 25,836 | 17,699 | 217.5% |
| Maintenance | 17,262 | 14,106 | 10,839 | 18,850 | 24,395 | 17,641 | 32,199 | 14,558 | 82.5% |
| Utilities | 27,995 | 23,078 | 33,163 | 35,159 | 33,517 | 32,160 | 33,929 | 1,769 | 5.5% |
| Other Services | 127,635 | 169,513 | 149,093 | 151,724 | 45,505 | 29,150 | 272,409 | 243,259 | 834.5% |
| Total Operating Cost | 287,345 | 320,356 | 303,482 | 321,910 | 241,525 | 183,231 | 448,564 | 265,333 | 144.8% |
| Capital Outlay | | | 0 | 40,387 | 45,000 | 2,320 | 10,632 | 8,312 | 358.3% |
| Capital Improvements | 226,855 | 0 | 0 | 0 | 25,000 | 0 | 40,000 | 40,000 | ** |
| Total Expenditures | 514,200 | 320,356 | 303,482 | 362,297 | 311,525 | 185,551 | 499,196 | 313,645 | 169.0% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 151,906 |

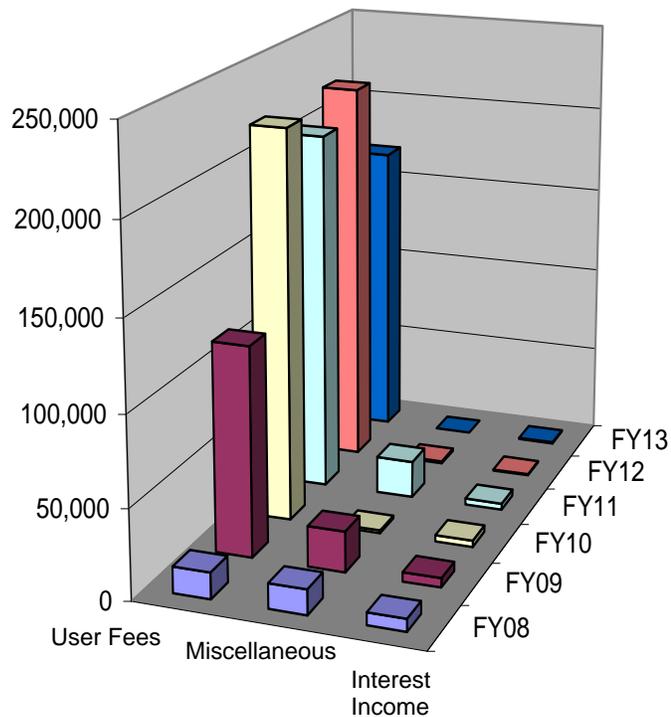
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White Sands Regional Airport 091-0000

Department Budget Summary

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|--------------|------------------------|---|
| Fund 90 | Airport | 499,196 | 169.03% |
| | Total | 499,196 | 169.03% |
| Funded Positions | | 2 | |

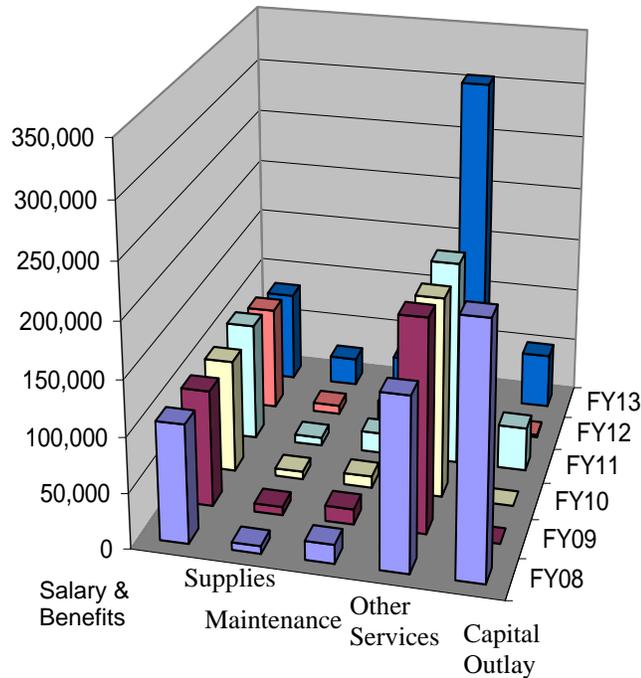
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



White Sands Regional Airport 091-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

| | <u>AMOUNT</u> |
|---|-----------------------|
| 1 Benefit and Compensation Adjustment | 2,309 |
| 2 Management Review Office Costs | (14,261) |
| a. Supervisory Positions (1) | (15,086) |
| b. Administrative Staff (1) | <u>825</u> |
| 3 Adjustment in supplies and materials due to Grant | 17,699 |
| 4 Adjustment in other maintenance | 14,558 |
| 5 Increase in Telephone charges and Utilities | 1,769 |
| 6 Increase in Training & Travel | 279 |
| 7 Increase in Membership, Dues and Monitoring Testing | 2,745 |
| 8 Decrease in Administrative Charges | (329) |
| 9 Increase in Consultant Fees for | 240,197 |
| 10 Adjustment in insurance costs | 367 |
| 11 Capital Additions/replacements | |
| a. Improvements to lobby and citizen access area \$15,000 | <u>48,312</u> |
| TOTAL OPERATING CHANGES | <u>313,645</u> |

White Sands Regional Airport 091-0000

Department Budget Summary

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|---------------------------------|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| <i>Airport Coordinator</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Light Equipment Operator</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Totals | 2 | 2.000 | 2 | 2.000 | 0 | 0.000 |

Goals & Objectives

1. Provide highest level of customer satisfaction with Airport Facilities and Operations.
2. Increase general aviation activity and attract more Airport tenants and businesses.
3. Seek funding for airport improvements to better support business activities and improve security and general utility.

FY2011/2012 Operational Highlights

- ◆ Phase II Drainage Project completed.
- ◆ Neptune has officially moved all its P2V training to ALM which results in more activity and more large aircraft stationed at ALM and more revenue from fuel flowage fees.
- ◆ Airport Ordinance & Standards review & suggestions completed by Airport Advisory Board and Airport Coordinator (over 1.5 yr. process) & submitted to Legal for review.
- ◆ Attracted more private investment in the airport via increased hangar construction.

Department Budget Summary

Department Description

The Housing Authority assists income eligible families with housing needs within the guidelines set forth by Housing and Urban Development (HUD).

Mission Statement

It is the mission of the Housing Authority of The City of Alamogordo to promote adequate, affordable housing; provide a decent, safe, and suitable living environment free from discrimination; foster economic independence and opportunity; and assure fiscal integrity and regulatory compliance by stakeholders.

Performance Measures

| <i>Performance Measures</i> | <i>FY 08/09 Actual</i> | <i>FY 09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY 11/12 Estimate</i> |
|------------------------------|------------------------|------------------------|-----------------------|--------------------------|
| Occupancy Rate Low Rent only | 85% | 87% | 92% | 97% |

Budget Highlights

- Decrease in Contract Services is from not using outside contractors to assist in turns of units in FY13.
- Decrease in Depreciation Expense is from the large amount of assets being fully depreciated.
- Decrease in Unemployment Security is from past employees no longer receiving unemployment.
- Decrease in Bad Debt Expense is from writing off prior tenant outstanding accounts.
- Increase in Equipment Maintenance is to accommodate the yearly upkeep of the lawn equipment.

Fund 905 Housing Low Rent Deposits combined with this fund.

Housing Low Rent Operating 901-0000

Department Budget Summary

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 1,384,093 |
| Revenues | | | | | | | | | |
| User Fees | 0 | 0 | 294,572 | 338,940 | 300,000 | 369,344 | 331,213 | (38,131) | -10.3% |
| Fines | 0 | 0 | 0 | 1,371 | 9,000 | 10,498 | 9,000 | (1,498) | -14.3% |
| Miscellaneous | 0 | 0 | 79,653 | (6,880) | 1,560 | (8,436) | 2,160 | 10,596 | -125.6% |
| Grants | 0 | 0 | 420,122 | 589,947 | 344,141 | 592,495 | 358,020 | (234,475) | -39.6% |
| Investment Income | 0 | 0 | 25,983 | 2,837 | 2,476 | 898 | 2,600 | 1,702 | 189.5% |
| Total Revenues | | | 820,330 | 926,215 | 657,177 | 964,799 | 702,993 | (261,806) | -27.1% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 125,800 | 0 | 186,506 | 258,872 | 0 | (258,872) | -100% |
| Transfers Out | 0 | 0 | 0 | 0 | 0 | 0 | 17,315 | 17,315 | ** |
| Total Net Transfers | | | 125,800 | 0 | 186,506 | 258,872 | (17,315) | (276,187) | -106.7% |
| Total Resources Available | | | | | | | | | 2,069,771 |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 0 | 0 | 390,980 | 389,886 | 411,629 | 395,172 | 454,072 | 58,900 | 14.9% |
| Supplies | 0 | 0 | 41,958 | 53,743 | 67,007 | 66,497 | 59,021 | (7,476) | -11.2% |
| Maintenance | 0 | 0 | 8,769 | 7,335 | 12,626 | 8,043 | 18,406 | 10,363 | 128.8% |
| Utilities | 0 | 0 | 135,922 | 148,385 | 168,745 | 159,938 | 169,008 | 9,070 | 5.7% |
| Other Services | 0 | 0 | 158,868 | 166,426 | 233,677 | 215,036 | 207,096 | (7,940) | -3.7% |
| Miscellaneous Expense | 0 | 0 | 235,011 | 253,799 | 251,530 | 234,641 | 236,294 | 1,653 | 0.7% |
| Total Operating Cost | 0 | 0 | 971,508 | 1,019,574 | 1,145,214 | 1,079,327 | 1,143,897 | 64,570 | 6.0% |
| Capital Outlay | 0 | 0 | 98,580 | 26,810 | 0 | 0 | 258,872 | 258,872 | ** |
| Total Expenditures | 0 | 0 | 1,070,088 | 1,046,384 | 1,145,214 | 1,079,327 | 1,402,769 | 323,442 | 30.0% |
| Ending Cash Balance - June 30 | | | | | | | | | 667,002 |

** One or more zero value fields

FY12 Fund 905 combined with Fund 901

| | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|------------------|------------------|--------------------------------|
| RESOURCES FOR BUDGET | | | |
| Hud Operating | Housing Low Rent | 358,020 | -39.57% |
| Fund 901 | Housing Low Rent | 684,749 | 40.65% |
| | Total | 1,042,769 | -3.39% |

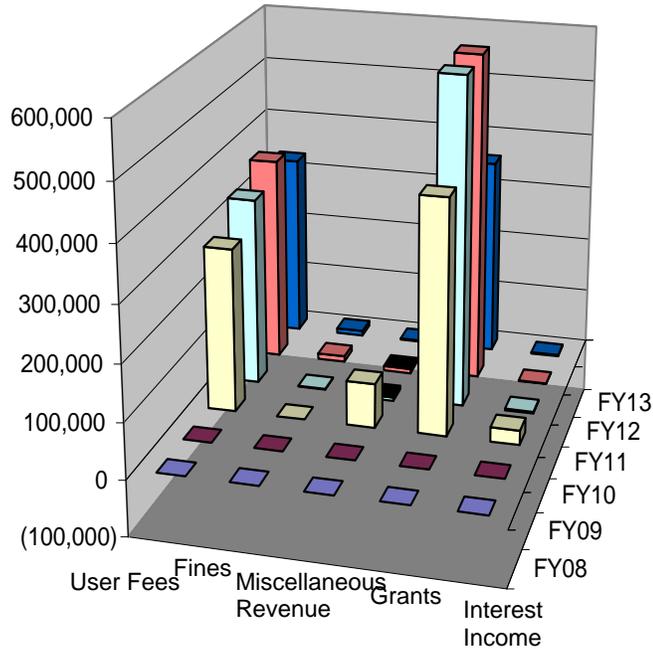
Funded Positions

12

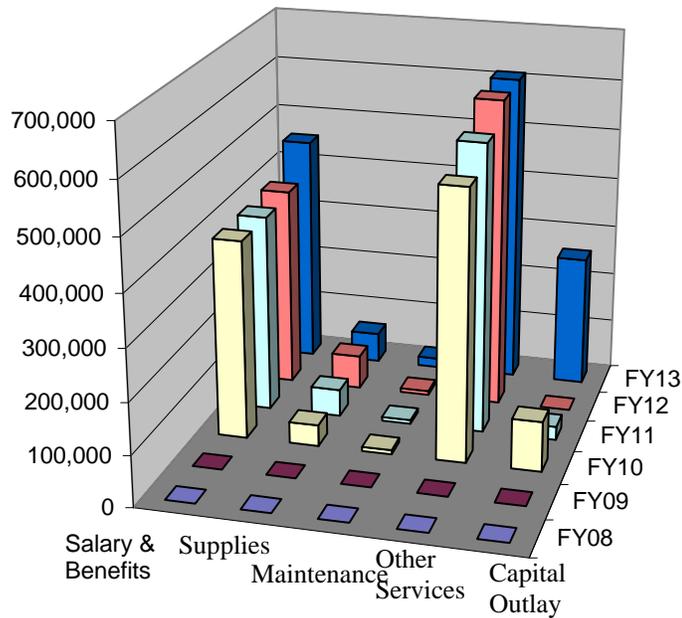
Housing Low Rent Operating 901-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Housing Low Rent Operating 901-0000

Department Budget Summary

| CHANGES FOR OPERATIONS | | AMOUNT |
|--------------------------------|---|----------------|
| 1 | Benefit and Compensation Adjustment | 21,561 |
| 2 | Management Review Office Costs | 37,339 |
| a. | Supervisory Positions (1) | 1,750 |
| b. | Administrative Staff (11) | 35,589 |
| 3 | Adjustment in supplies and materials | (7,476) |
| 4 | Increase in Fleet Maintenance | 840 |
| 5 | Increase in Pest Control needs | 3,523 |
| 6 | Increase in Equipment Maintenance | 6,000 |
| 7 | Increase in Telephone Charges and Utilities | 9,070 |
| 8 | Increase in Training & Travel needs | 2,289 |
| 9 | Decrease in Plumbing Services | (5,575) |
| 10 | Decrease in Copier charges | (15) |
| 11 | Increase in Audit Charges | 329 |
| 12 | Decrease in Administration & Other Services | (9,011) |
| 13 | Adjustment in Insurance costs | 4,043 |
| 14 | Decrease in Bad Debt/Depreciation Expenses | 1,653 |
| 15 | Capital Additions/replacements | |
| 16 a. | No new Capital allocated | 258,872 |
| TOTAL OPERATING CHANGES | | 323,442 |

0007

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|--|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| <i>PHA Bookkeeper</i> | 1 | 0.800 | 1 | 0.800 | 0 | 0.000 |
| <i>Office Assistant</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Operations Manager</i> | 1 | 0.930 | 1 | 0.930 | 0 | 0.000 |
| <i>Property Management Coordinator</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Occupancy Specialist</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Eligibility Specialist</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Totals | 6 | 5.730 | 6 | 5.730 | 0 | 0.000 |

Frozen Position: Homeownership Coordinator

Housing Low Rent Operating 901-0000

Department Budget Summary

0107

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|---------------------------------|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| <i>Laborer</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Maintenance Foreman</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Maintenance Mechanic "A"</i> | 3 | 3.000 | 3 | 3.000 | 0 | 0.000 |
| Totals | 5 | 5.000 | 5 | 5.000 | 0 | 0.000 |

Goals & Objectives

The goal of the Housing Authority is to ensure a supply of affordable housing by:

1. Upgrading current housing stock and sites
2. Maintaining occupancy at a level required by federal mandate
3. Increase space available for parking at Alta Vista and Plaza Hacienda;
4. Retrofit the Learning Centers at Alta Vista and Plaza Hacienda for laundry facilities;
5. Landscaping at both complexes;
6. Bathroom remodel at Alta Vista;

FY2011/2012 Operational Highlights

1. Replacement of all front & back porches at Alta Vista.
2. Occupancy rate at end of FY12 was at an unprecedented high of 100%.
3. Eight Audit findings were cleared for year end June 30, 2011.
4. Purchased air conditioners for lease by tenants.

Department Budget Summary

Department Description

The Housing Authority assists income eligible families with housing needs within the guidelines set forth by Housing and Urban Development (HUD).

Mission Statement

It is the mission of the Housing Authority of The City of Alamogordo to promote adequate, affordable housing; provide a decent, safe, and suitable living environment free from discrimination; foster economic independence and opportunity; and assure fiscal integrity and regulatory compliance by stakeholders.

Budget Highlights

- For FY2013 No homes slated to sell.

Housing Homeownership Operating 903-0000

Department Budget Summary

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 579,963 |
| Revenues | | | | | | | | | |
| User Fees | 0 | 0 | 125,400 | 0 | 80,000 | 75,880 | 0 | (75,880) | -100% |
| Fines | 0 | 0 | 75 | 192 | 100 | 50 | 100 | 50 | 100.0% |
| Miscellaneous | 0 | 0 | 41,903 | 14,624 | 9,267 | 8,351 | 4,056 | (4,295) | -51.4% |
| Grants | 0 | 0 | 9,098 | 0 | 0 | 0 | 0 | 0 | ** |
| Investment Income | 0 | 0 | 2,310 | 2,538 | 1,715 | 1,791 | 2,286 | 495 | 27.6% |
| Total Revenues | 0 | 0 | 178,786 | 17,354 | 91,082 | 86,072 | 6,442 | (79,630) | -92.5% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 6,004 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | 0 | 0 | 6,004 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Resources Available | | | | | | | | | 586,405 |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 0 | 0 | 8,279 | 28,121 | 9,057 | 8,771 | 43,343 | 34,572 | 394.2% |
| Supplies | 0 | 0 | 284 | 554 | 3,078 | 593 | 3,052 | 2,459 | 414.7% |
| Maintenance | 0 | 0 | 118 | 6,779 | 822 | 717 | 804 | 87 | 12.1% |
| Utilities | 0 | 0 | 1,759 | 8,200 | 2,409 | 2,426 | 2,158 | (268) | -11.0% |
| Other Services | 0 | 0 | 8,218 | 47,686 | 26,409 | 20,332 | 6,698 | (13,634) | -67.1% |
| Total Operating Cost | 0 | 0 | 18,658 | 91,340 | 41,775 | 32,839 | 56,055 | 23,216 | 70.7% |
| Capital Outlay | 0 | 0 | 981 | 5,462 | 40,760 | 5,618 | 0 | (5,618) | -100% |
| Modernization | 0 | 0 | 153,058 | 0 | 69,362 | 0 | 0 | 0 | ** |
| Total Capital | 0 | 0 | 154,039 | 5,462 | 110,122 | 5,618 | 0 | (5,618) | -100% |
| Total Expenditures | 0 | 0 | 172,697 | 96,802 | 151,897 | 38,457 | 56,055 | 17,598 | 45.8% |
| Ending Cash Balance - June 30 | | | | | | | | | 530,350 |

** One or more zero value fields

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|----------------------|------------------------|----------------|--------------------------------|
| Fund 903 | Housing Home Ownership | 56,055 | 45.76% |
| Total | | 56,055 | 45.76% |

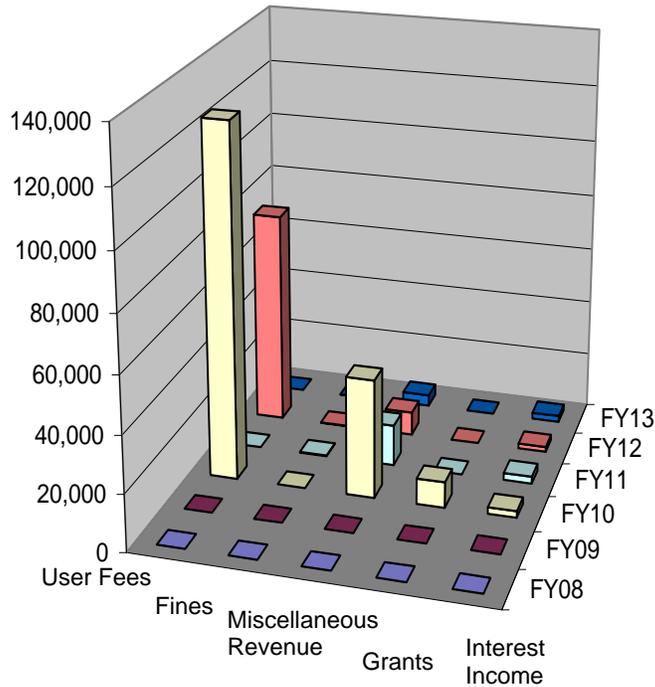
Funded Positions

2

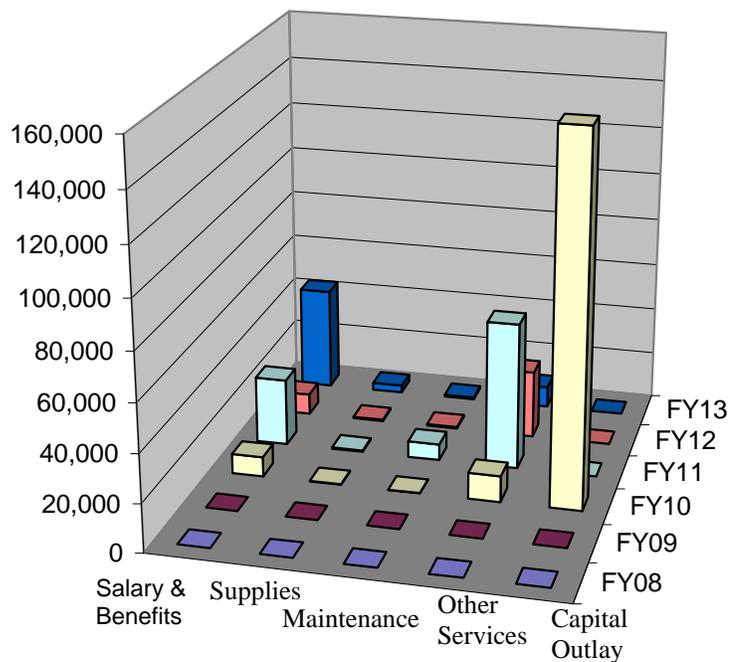
Housing Homeownership Operating 903-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Housing Homeownership Operating 903-0000

Department Budget Summary

| CHANGES FOR OPERATIONS | | AMOUNT |
|--------------------------------|---|----------------------|
| 1 | Benefit and Compensation Adjustment | 4,887 |
| 2 | Management Review Office Costs | 29,685 |
| a. | Supervisory Positions (1) | 132 |
| b. | Administrative Staff (1) | <u>29,553</u> |
| 3 | Adjustment in supplies and materials | 2,459 |
| 4 | Increase in Fleet Maintenance | 87 |
| 5 | Decrease in Telephone Charges and other Utilities | (268) |
| 6 | Decrease in Copier charges | (9) |
| 7 | Increase in Copier Lease | 5 |
| 8 | Increase in Audit Charges | 39 |
| 9 | Decrease in Administration & Other Services | (14,285) |
| 10 | Increase in Insurance needs | 616 |
| 11 | Capital Additions/replacements | |
| 12 a. | No new Capital allocated | <u>(5,618)</u> |
| TOTAL OPERATING CHANGES | | <u>17,598</u> |

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|---------------------------|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| <i>PHA Bookkeeper</i> | 1 | 0.200 | 1 | 0.200 | 0 | 0.000 |
| <i>Operations Manager</i> | 1 | 0.070 | 1 | 0.070 | 0 | 0.000 |
| Totals | 2 | 0.270 | 2 | 0.270 | 0 | 0.000 |

Goals & Objectives

1. Provide first time home buyers with the opportunity to purchase safe and affordable housing through a three year lease purchase program.
2. Minimize the number of participants who leave the program before purchasing a house.
3. Constantly improve the quality of the housing stock held in inventory.
4. Purchase quality housing stock.
5. Sell all of the houses that have reached the three year mark.
6. Purchase quality houses to replace those sold.
7. Approve quality first time home buyers.
8. Minimize damage to current houses.

FY2011/2012 Operational Highlights

1. No homes sold. No new property acquisition.
2. Housing Board approved disposal on 1907 Alaska Avenue and 1305 Filipino Avenue.

Trust & Agency Fund

Trust & Agency Fund Description

Funds used to account for operations for which a fee is charged to external users for goods or services.

TRUST & AGENCY COMPARITIVE BUDGET STATEMENT

| | FY08 ACTUALS 6/30/2008 | FY09 ACTUALS 6/30/2009 | FY10 ACTUALS 6/30/2010 | FY11 ACTUALS 6/30/2011 | FY12 ACTUALS 6/30/2012 | FY13 PRELIM BUDGET |
|--|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|--------------------------|
| Beginning Cash Fund Balance | 5,199,582 | 5,829,722 | 5,925,390 | 5,831,873 | 5,747,804 | 5,527,527 |
| Revenues | | | | | | |
| User Fees | 1,433,045 | 1,220,951 | 1,022,916 | 1,142,162 | 1,254,011 | 1,147,550 |
| Fines | 112,119 | 84,797 | 85,811 | 76,344 | 73,360 | 79,000 |
| Miscellaneous | 1,344,033 | 678,110 | 473,871 | 28,583 | 18,286 | 18,870 |
| Grants | 6,749 | 0 | 0 | 0 | 0 | 0 |
| Investment Income | 182,492 | 83,722 | 58,543 | 51,576 | 10,864 | 12,165 |
| Total Revenues | 3,078,438 | 2,067,580 | 1,641,141 | 1,298,666 | 1,356,521 | 1,257,585 |
| Other Financing Sources | | | | | | |
| Transfers In | 375,651 | 10,984 | 0 | 26,189 | 0 | 0 |
| Total Other Financing Sources | 375,651 | 10,984 | 0 | 26,189 | 0 | 0 |
| Total Revenues & Other Financing | 3,454,089 | 2,078,565 | 1,641,141 | 1,324,855 | 1,356,521 | 1,257,585 |
| Expenditures | | | | | | |
| Designated Gift | 10,780 | 13,244 | 7,322 | 11,340 | 2,581 | 14,750 |
| State Judicial | 114,607 | 83,809 | 87,339 | 74,786 | 75,462 | 79,000 |
| ESGRT Income Fund | 747,354 | 133,449 | 0 | 0 | 0 | 0 |
| Alamo Senior Center Gift | 6,983 | 10,468 | 6,210 | 20,293 | 25,820 | 50,727 |
| PHA/Low Rent Housing Program | 555,710 | 564,533 | 450,230 | 7,360 | 0 | 0 |
| Otero/Greentree Regional Landfill | 730,898 | 1,104,986 | 1,178,615 | 1,280,989 | 1,471,265 | 1,894,124 |
| Housing Homeownership Reserve | 0 | 0 | 1,563 | 1,261 | 0 | 0 |
| Total Expenditures | 2,166,333 | 1,910,488 | 1,731,280 | 1,396,029 | 1,575,128 | 2,038,601 |
| Other Financing Uses | | | | | | |
| Transfers Out | 657,615 | 72,408 | 3,379 | 12,895 | 1,670 | 2,248 |
| Total Other Financing Uses | 657,615 | 72,408 | 3,379 | 12,895 | 1,670 | 2,248 |
| Total Expenditures & Other Finance Uses | 2,823,949 | 1,982,896 | 1,734,659 | 1,408,924 | 1,576,798 | 2,040,849 |
| Net Change in Fund Balance | (630,140) | (95,668) | 93,517 | 84,069 | 220,277 | 783,264 |
| Ending Cash Fund Balance | 5,829,722 | 5,925,390 | 5,831,873 | 5,747,804 | 5,527,527 | 4,744,263 |

Trust & Agency Fund

Fund 17 Police Court Bond Fund – This fund is established to account for collection, holding and reimbursement of court bonds.

Fund 22 Designated Gift Fund – This fund is established to account for receipts and disbursements of funds donated for designated and specific purposes.

Fund 31 Cemetery – Perpetual Care – This fund is established to account for the accumulation of funds for the future maintenance of the cemetery.

Fund 39 State Judicial - This fund accounts for the State's share of fines from convicted persons of traffic violations and traffic violations of operating motor vehicles under the influence of alcohol or drugs. The City collects these fines on behalf of the State and remits to them on a monthly basis.

Fund 74 Alamo Senior Center Gift Fund – This fund is created to account for donations and proceeds from fund raising events. Expenditures are restricted to building improvements or special events.

Fund 94 Otero/Lincoln County Regional Landfill – The Otero/Lincoln County Regional Landfill is owned by Otero County and Lincoln County and includes those municipalities within those jurisdictions. The City is the Managing Agency for this Operation. This account is established to account for the daily operations and maintenance of the solid waste facility designed to dispose of residential, commercial and construction waste.

Fund 104 Utility Deposits – This fund accounts for the utility deposits collected from customers who use the Water, Sewer and Garbage services. Deposits are applied to the customer account following one year of good payment history and renter deposits are held until the account is terminated.

Fund 115 Corp Escrow Account Reserve – This fund is established to account for the escrow account for the Corp of Engineers.

Police Court Bond Fund 017-0000

Department Budget Summary

Department Description

This fund is established to account for collection, holding, and reimbursement of funds related to court bonds.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| <i>Beginning Cash - July 1</i> | | | | | | | | | 338 |
| Revenues | | | | | | | | | |
| Fines | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Revenues | | | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Resources Available | | | | | | | | | |
| | | | | | | | | | 338 |
| Expenditures | | | | | | | | | |
| Other Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 338 |

** One or more zero value fields

Designated Gift Fund 022-0000

Department Budget Summary

Department Description

This fund was established to account for receipts and disbursements of funds donated by other entities or private individuals for designated and specific purposes. Fund balance is allocated to the appropriate divisions. Interest income allocation will be determined at year-end based upon divisional activity throughout the year.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| <i>Beginning Cash - July 1</i> | | | | | | | | | 35,967 |
| Revenues | | | | | | | | | |
| Donations | 9,825 | 16,435 | 8,314 | 18,888 | 5,046 | 3,904 | 5,000 | 1,096 | 28.1% |
| Interest Income | 1,323 | 560 | 492 | 456 | 337 | 73 | 100 | 27 | 37.0% |
| Total Revenues | 11,148 | 16,995 | 8,806 | 19,344 | 5,383 | 3,977 | 5,100 | 1,123 | 28.2% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 0 | 2,021 | 0 | 10,420 | 10,420 | 0 | 0 | 0 | ** |
| Net Transfers | 0 | 2,021 | 0 | 10,420 | 10,420 | 0 | 0 | 0 | ** |
| Total Resources Available | | | | | | | | | |
| Expenditures | | | | | | | | | |
| Supplies | 7,563 | 8,688 | 5,452 | 8,373 | 8,470 | 1,336 | 8,470 | 7,134 | 534.0% |
| Other Services | 3,428 | 4,345 | 1,870 | 11,241 | 4,151 | 1,245 | 6,280 | 5,035 | 404.4% |
| Capital Outlay | 0 | 0 | 0 | 7,560 | 0 | | | 0 | ** |
| Total Expenditures | 10,991 | 13,033 | 7,322 | 27,174 | 12,621 | 2,581 | 14,750 | 12,169 | 471.5% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 26,317 |

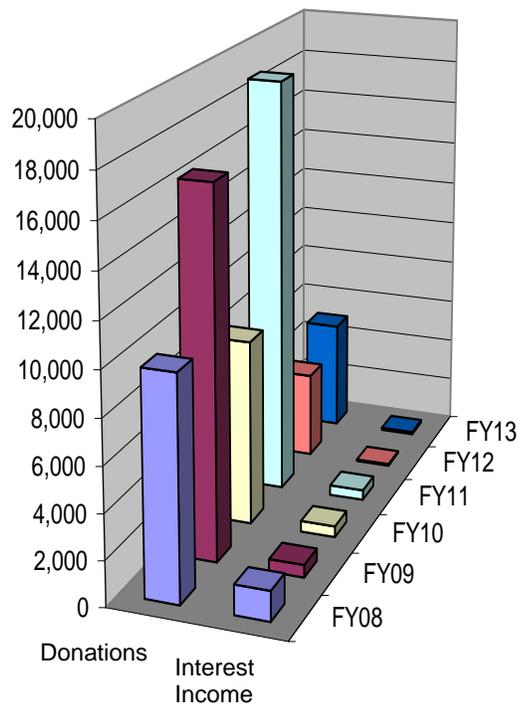
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Designated Gift Fund 022-0000

Department Budget Summary

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|----------------------|------------------------|---|
| Fund 22 | Designated Gift Fund | 14,750 | 471.48% |
| Total | | 14,750 | 471.48% |
| Funded Positions | | 0 | |

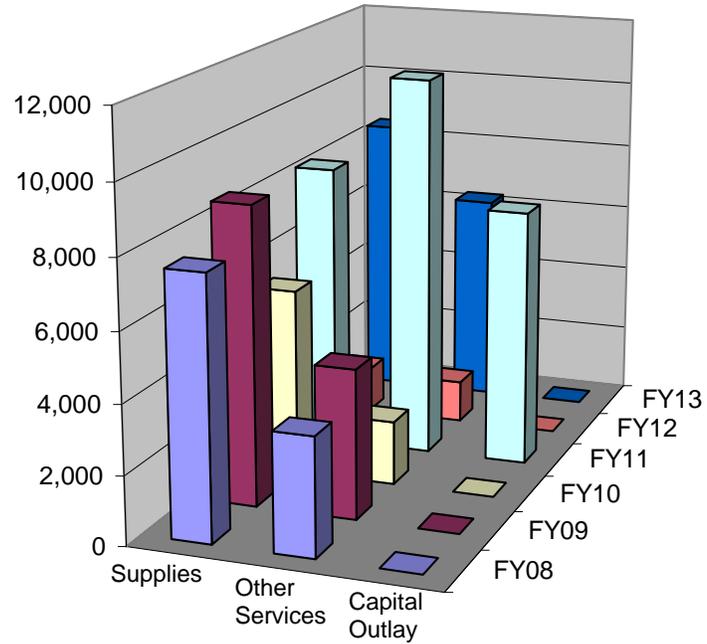
TOTAL REVENUE ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Designated Gift Fund 022-0000

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Cemetery-Perpetual Care Fund 031-0000

Department Budget Summary

Department Description

This fund was established to account for the accumulation of funds for the future maintenance of the cemetery.

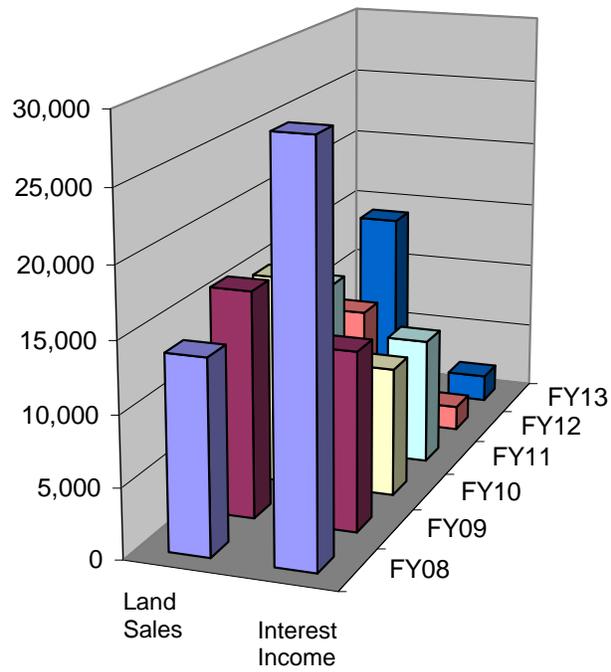
| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|--|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| <i>Beginning Cash - July 1</i> | | | | | | | | | 705,184 |
| Revenues | | | | | | | | | |
| Land Sales | 13,775 | 16,188 | 15,125 | 12,600 | 14,070 | 8,538 | 14,070 | 5,532 | 64.8% |
| Interest Income | 28,838 | 12,764 | 9,288 | 9,151 | 2,454 | 1,777 | 1,965 | 188 | 10.6% |
| Total Revenues | 42,613 | 28,952 | 24,413 | 21,751 | 16,524 | 10,315 | 16,035 | 5,720 | 55.5% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | | | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Resources Available | | | | | | | | | 721,219 |
| Ending Cash Balance - June 30 | | | | | | | | | 721,219 |

** One or more zero value fields

Cemetery-Perpetual Care Fund 031-0000

Department Budget Summary

TOTAL REVENUE ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

Department Description

This fund accounts for the collection and disbursement derived from convicted persons of traffic violations and traffic violations of operating motor vehicles under the influence of alcohol or drugs. These fees are as follows:

- ◆ Section 12-6-12.2 of the City Uniform Traffic Code provides for the imposition of a \$65 fee on persons convicted of driving a motor vehicle while under the influence of alcohol or drugs. These fees are used to help cover the cost of chemical and other tests used to determine the level or amount of alcohol or drugs. This fee is sent to the State of New Mexico DFA.
- ◆ Section 12-6-12.2 of the City Uniform Traffic Code provides for the imposition of a \$75 fee on persons convicted of driving a motor vehicle while under the influence of alcohol or drugs. These fees are used for the prevention of DWI offenders. This fee is sent to the State of New Mexico DFA.
- ◆ Section 11-04-020 of the City Municipal Code provides for the imposition of a fee for persons convicted of unlawful possession of marijuana. Persons shall pay, in addition to any fine, a \$75 fee. Funds collected are to help defray the cost of chemical and other analyses of controlled substances. This fee is sent to the State of New Mexico DFA.
- ◆ State Statute 35-14-11 Municipal Ordinance; court costs; collection and purpose provides for the imposition of a \$20 corrections fee to help defray the costs of housing prisoners at a detention facility. This fee remains in the city. The imposition of a \$3 judicial education fee to be used for training and education of judicial employees and a \$6 state court automation fee to help defray the costs of maintaining, purchasing and operation of court automation systems in Municipal Courts and these fees are sent to the State of New Mexico DFA.

State Judicial Fund 039-0000

Department Budget Summary

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 5,005 |
| Revenues | | | | | | | | | |
| Chemical Test-Alcohol | 5,560 | 5,168 | 4,276 | 4,172 | 4,500 | 4,635 | 4,500 | (135) | -2.9% |
| Chemical Test-Drugs | 5,964 | 5,265 | 4,571 | 4,899 | 4,500 | 3,725 | 4,500 | 775 | 20.8% |
| DWI Prevention | 6,556 | 6,280 | 5,366 | 4,581 | 5,000 | 4,448 | 5,000 | 552 | 12.4% |
| Court Automation | 70,600 | 51,130 | 51,594 | 42,307 | 45,000 | 40,573 | 45,000 | 4,427 | 10.9% |
| Judicial Education | 23,439 | 16,954 | 20,004 | 20,385 | 20,000 | 19,979 | 20,000 | 21 | 0.1% |
| Total Revenues | 112,119 | 84,797 | 85,811 | 76,344 | 79,000 | 73,360 | 79,000 | 5,640 | 7.7% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 7,930 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | 0 | 7,930 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Resources Available | | | | | | | | | |
| 84,005 | | | | | | | | | |
| Expenditures | | | | | | | | | |
| Judicial Education | 23,789 | 18,375 | 20,020 | 20,390 | 20,000 | 20,804 | 20,000 | (804) | -3.9% |
| Lab Services | 19,096 | 17,237 | 14,156 | 13,679 | 14,000 | 12,442 | 14,000 | 1,558 | 12.5% |
| Court Automation | 71,722 | 55,379 | 51,636 | 42,317 | 45,000 | 42,216 | 45,000 | 2,784 | 6.6% |
| Total Expenditures | 114,607 | 90,991 | 85,812 | 76,386 | 79,000 | 75,462 | 79,000 | 3,538 | 4.7% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| 5,005 | | | | | | | | | |

** One or more zero value fields

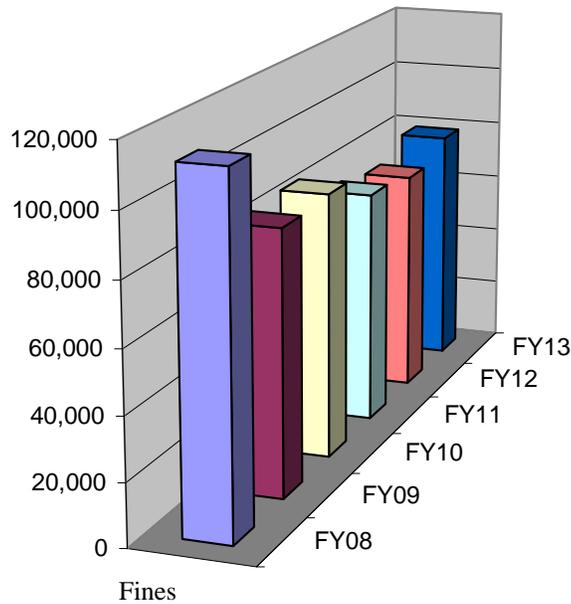
| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|-----------------------------|----------------------|------------------------|---|
| Fund 39 | State Judicial Fines | 79,000 | 7.69% |
| | Total | 79,000 | 7.69% |

Funded Positions 0

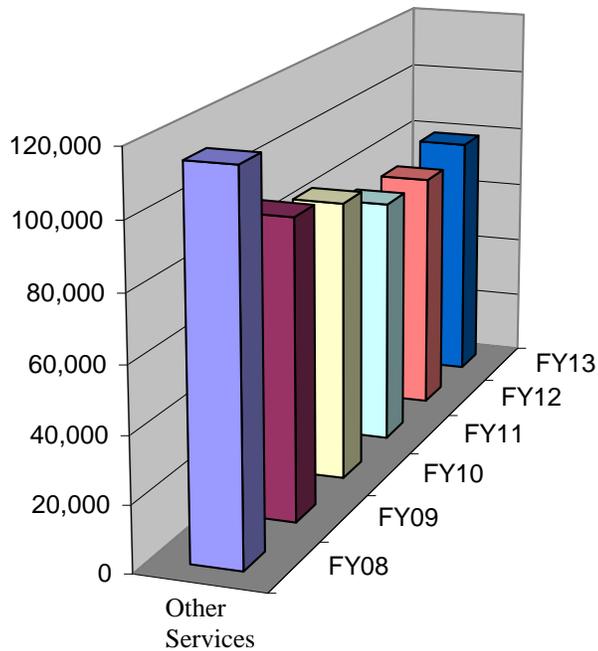
State Judicial Fund 039-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Senior Center Gift Fund 074-0000

Department Budget Summary

Department Description

The Senior Center Gift Fund receives funding primarily from donations and fund raising events. Proceeds are restricted to expenditures for Senior Center improvements or events.

Mission Statement

The purpose of the fund is to provide additional items and equipment for the Senior Center which otherwise would not be available to the program.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 73,915 |
| Revenues | | | | | | | | | |
| Donations | 0 | 24,035 | 23,082 | 24,186 | 12,900 | 38,261 | 21,050 | (17,211) | -45.0% |
| Interest Income | 1,025 | 473 | 485 | 721 | 209 | 156 | 175 | 19 | 12.2% |
| Total Revenues | 1,025 | 24,508 | 23,567 | 24,907 | 13,109 | 38,417 | 21,225 | (17,192) | -44.8% |
| Transfers | | | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 610 | 546 | 549 | 1,275 | 0 | 0 | 528 | 528 | ** |
| Total Net Transfers | (610) | (546) | (549) | (1,275) | 0 | 0 | (528) | (528) | ** |
| Total Resources Available | | | | | | | | | |
| | | | | | | | | | 94,612 |
| Expenditures | | | | | | | | | |
| Supplies | 246 | 1,977 | 385 | 2,756 | 26,207 | 12,174 | 25,304 | 13,130 | 107.9% |
| Maintenance | 6,737 | 3,980 | 0 | 9,981 | 5,830 | 5,660 | 5,214 | (446) | -7.9% |
| Other Services | 0 | 3,973 | (659) | 8,525 | 22,829 | 7,986 | 20,209 | 12,223 | 153.1% |
| <i>Total Operating Costs</i> | 6,983 | 9,930 | (274) | 21,262 | 54,866 | 25,820 | 50,727 | 24,907 | 96.5% |
| Capital Outlay | 0 | 537 | 6,483 | 2,029 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 6,983 | 10,467 | 6,209 | 23,291 | 54,866 | 25,820 | 50,727 | 24,907 | 96.5% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 43,885 |

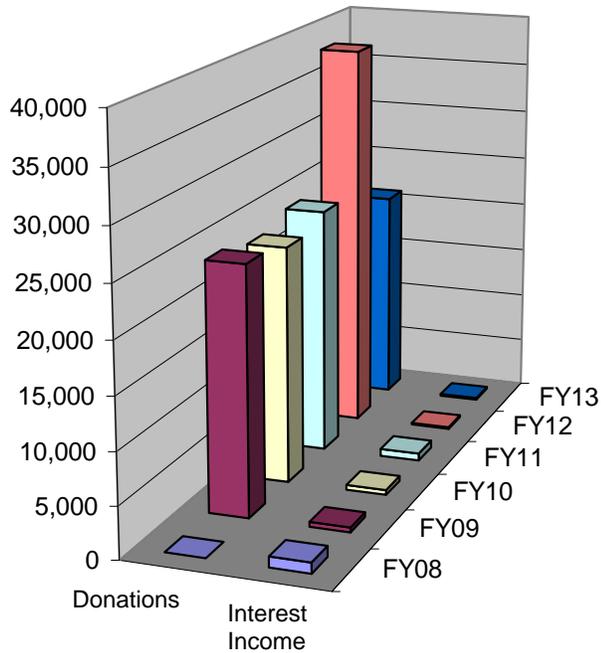
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Senior Center Gift Fund 074-0000

Department Budget Summary

| <u>RESOURCES FOR BUDGET</u> | | <u>FY13 BUDGET</u> | <u>% Change From Prior Year</u> |
|-----------------------------|--------------------|------------------------|---|
| Fund 74 | Senior Center Gift | 21,050 | -44.98% |
| Total | | 21,050 | -44.98% |
| Funded Positions | | 0 | |

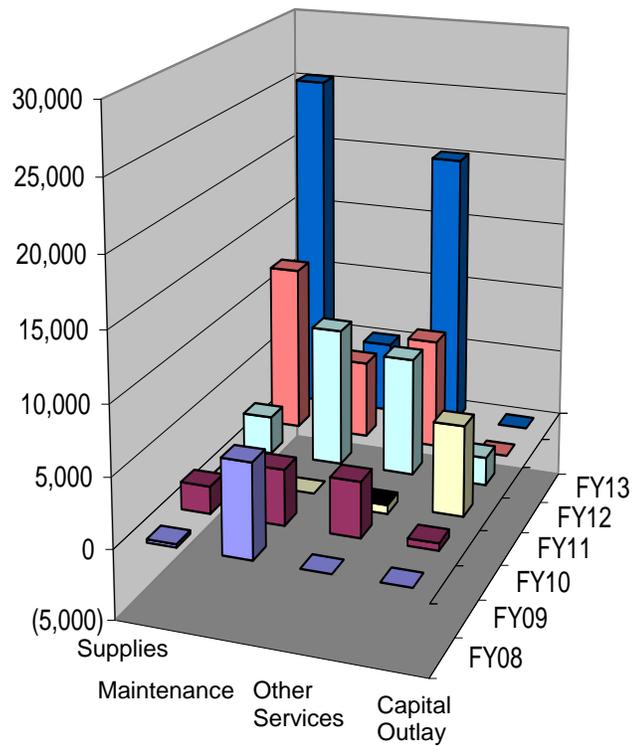
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Senior Center Gift Fund 074-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

Department Description

The Otero-Greentree Regional Landfill is owned by Otero County and Lincoln County and includes those municipalities within those jurisdictions. The City is the Managing Agency for this operation. The Otero-Greentree Regional Landfill is a New Mexico permitted solid waste facility designed to dispose of residential, commercial and construction waste. Additionally, it is permitted to accept certain special waste such as asbestos and sludge waste. The Landfill was designed with a life span of 99 years. It was incorporated in January 1994.

Mission Statement

To provide for the disposal of solid waste, asbestos and other special waste in a manner that protects human health and the environment.

Performance Measures

| <i>Performance Measures</i> | <i>FY 09/10 Actual</i> | <i>FY 10/11 Actual</i> | <i>FY 11/12 Actual</i> | <i>FY 12/13 Estimate</i> |
|---|------------------------|------------------------|------------------------|--------------------------|
| Percentage of time Landfill is NMED compliant | 100% | 100% | 100 % | 100% |

Budget Highlights

Budget appropriations for FY13 include substantial fuel increase charges based on additional fuel required for cell closure and increase in pricing. Expenses for cell closure were added to line items cell cap maintenance for materials \$75,000 and consulting \$150,000. Employee physicals for benchmark regarding asbestos handling are also being budgeted this year. Will complete equipment upgrade this year with purchase of a new loader.

Otero-Greentree Regional Landfill Fund 094-0000

Department Budget Summary

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 3,013,800 |
| Revenues | | | | | | | | | |
| User Fees | 1,423,313 | 1,180,481 | 991,520 | 1,099,234 | 1,042,500 | 1,211,846 | 1,121,500 | (90,346) | -7.5% |
| Miscellaneous Revenue | 11,316 | 28,330 | 13,118 | 10,170 | 5,000 | 9,748 | 4,800 | (4,948) | -50.8% |
| Interest Income | 146,275 | 69,925 | 48,118 | 41,246 | 11,718 | 8,858 | 9,925 | 1,067 | 12.0% |
| Total Revenues | 1,580,904 | 1,278,736 | 1,052,756 | 1,150,650 | 1,059,218 | 1,230,452 | 1,136,225 | (94,227) | -7.7% |
| Transfers | | | | | | | | | |
| Transfers In | 1,413 | 351,033 | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 296,075 | 2,500 | 2,830 | 1,450 | 1,670 | 1,670 | 1,720 | 50 | 3.0% |
| Total Net Transfers | (294,662) | 348,533 | (2,830) | (1,450) | (1,670) | (1,670) | (1,720) | (50) | 3.0% |
| Total Resources Available | | | | | | | | | |
| | | | | | | | | | 4,148,305 |
| Expenditures | | | | | | | | | |
| Salaries & Benefits | 305,182 | 316,410 | 315,750 | 296,227 | 307,380 | 271,702 | 314,478 | 42,776 | 15.7% |
| Supplies | 131,872 | 115,744 | 115,461 | 125,659 | 161,255 | 140,919 | 244,320 | 103,401 | 73.4% |
| Maintenance | 131,172 | 139,658 | 168,179 | 83,590 | 121,839 | 64,502 | 257,095 | 192,593 | 298.6% |
| Utilities | 13,263 | 11,412 | 10,084 | 10,960 | 14,863 | 11,726 | 15,665 | 3,939 | 33.6% |
| Other Services | 268,697 | 516,009 | 213,785 | 198,364 | 174,552 | 210,642 | 461,566 | 250,924 | 119.1% |
| Total Operating Cost | 850,186 | 1,099,233 | 823,259 | 714,800 | 779,889 | 699,491 | 1,293,124 | 593,633 | 84.9% |
| Capital Outlay | 20,908 | 389,251 | 410,591 | 605,632 | 1,085,000 | 771,774 | 601,000 | (170,774) | -22.1% |
| Total Expenditures | 871,094 | 1,488,484 | 1,233,850 | 1,320,432 | 1,864,889 | 1,471,265 | 1,894,124 | 422,859 | 28.7% |
| Ending Cash Balance - June 30 | | | | | | | | | |
| | | | | | | | | | 2,254,181 |
| RESERVE: | | | | | | | | | |
| | | | | | | | | | 1,516,922 |
| AVAILABLE BALANCE: | | | | | | | | | |
| | | | | | | | | | 737,259 |

Budget approved by Otero/Lincoln County Landfill Board on 04/12/12

** One or more zero value fields

| RESOURCES FOR BUDGET | | FY13 BUDGET | % Change From Prior Year |
|----------------------|--------------|------------------|--------------------------------|
| Fund 94 | Landfill | 1,894,124 | 28.74% |
| | Total | 1,894,124 | 28.74% |

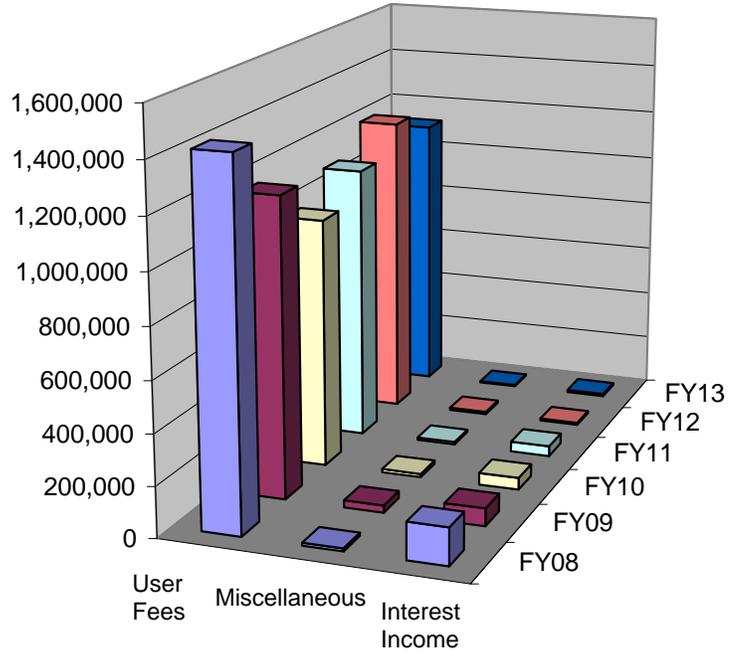
Funded Positions

7

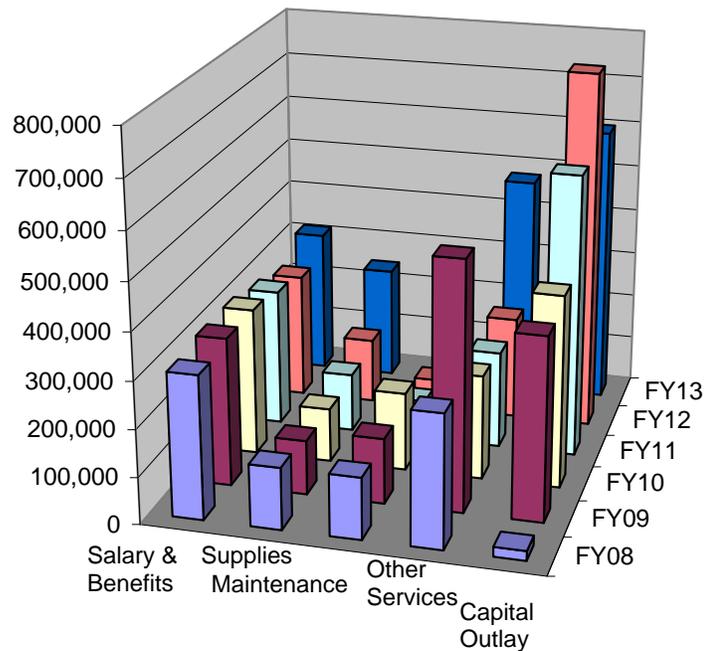
Otero-Greentree Regional Landfill Fund 094-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Otero-Greentree Regional Landfill Fund 094-0000

Department Budget Summary

| CHANGES FOR OPERATIONS | | AMOUNT |
|--------------------------------|--|-----------------------|
| 1 | Benefit and Compensation Adjustment | 27,548 |
| 2 | Management Review Office Costs | 15,228 |
| a. | Supervisory Positions (1) | 1,105 |
| b. | Administrative Staff (6) | <u>14,123</u> |
| 3 | Adjustment in supplies and materials | (3,058) |
| 4 | Increase in Fuel Charges | 55,180 |
| 5 | Increase in Permits & Licenses | 51,279 |
| 6 | Adjustment in other maintenance | 11,111 |
| 7 | Increase in Equipment Maintenance | 106,482 |
| 8 | Increase in Cell Maintenance | 75,000 |
| 9 | Increase in Telephone charges and Utilities | 3,939 |
| 10 | Decrease in Travel and Training needs | (224) |
| 11 | Increase in Printing costs | 714 |
| 12 | Increase in Membership & Dues requirement | 500 |
| 13 | Increase in NMED Air Quality Fee | 3,842 |
| 14 | Increase in Post Closure Reserve and Collection Agency | 600 |
| 15 | Increase in Physicals | 5,440 |
| 16 | Increase in Consultant Fees for | 203,000 |
| 17 | Decrease in Equipment Rental/Lease | (23,593) |
| 18 | Increase in Contingencies | 50,000 |
| 19 | Increase in insurance costs | 1,619 |
| 20 | Adjustment in Miscellaneous Other Services | 9,026 |
| 21 | Capital Additions/replacements | |
| a. | Front End Loader \$250,000 | (170,774) |
| b. | Used Pickup \$10,000 | 0 |
| c. | Replace Failed RO Water System \$30,000 | <u>0</u> |
| TOTAL OPERATING CHANGES | | <u>422,859</u> |

| <i>Position title</i> | <i>FY 2012</i> | | <i>FY2013</i> | | <i>Difference</i> | |
|---------------------------------|----------------|--------------|---------------|--------------|-------------------|--------------|
| | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> | <i>#</i> | <i>FTE</i> |
| <i>Attendant</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Laborer</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Maintenance Worker</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Supervisor</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| <i>Heavy Equipment Operator</i> | 2 | 2.000 | 2 | 2.000 | 0 | 0.000 |
| <i>Mechanic</i> | 1 | 1.000 | 1 | 1.000 | 0 | 0.000 |
| Totals | 7 | 7.000 | 7 | 7.000 | 0 | 0.000 |

Department Budget Summary

Goals & Objectives

1. Operate and maintain the Landfill in full compliance of NMED Regulations.
2. Operate the Landfill in such a manner as to provide maximum customer satisfaction.
3. Begin Landfills permit renewal process.

FY2011/2012 Operational Highlights

- Operated the Landfill in full compliance with NMED Regulations.
- Increased Asbestos Revenue

Utility Deposits Fund 104-0000

Department Budget Summary

Department Description

This fund accounts for the utility deposits collected from customers who use the Water, Sewer and Garbage services. Property owner's deposits are applied to the customer account following one-year good payment history while for renters the deposit is held until the account is terminated.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 622,631 |
| Revenues | | | | | | | | | |
| Interest Income | | | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Revenues | | | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers | | | | | | | | | |
| Transfers In | | | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | | | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | | | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Resources Available | | | 0 | | | | | | 622,631 |
| Expenditures | | | | | | | | | |
| Water Resources | | | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | | | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Ending Cash Balance - June 30 | | | | | | | | | 622,631 |

** One or more zero value fields

Corp Escrow Account Reserve Fund 115-0000

Department Budget Summary

Department Description

This fund is established to account for the escrow account for the Corp of Engineers.

| | FY07/08 Actual | FY08/09 Actual | FY09/10 Actual | FY10/11 Actual | FY11/12 Adjusted Budget | FY11/12 Actual | FY12/13 Budget | FY13 Dollar Diff From FY12 Actual | Percent Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|-------------------|---|-------------------|
| BUDGET SUMMARY | | | | | | | | | |
| Beginning Cash - July 1 | | | | | | | | | 1,049,159 |
| Revenues | | | | | | | | | |
| Interest Income | | | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Revenues | | | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers | | | | | | | | | |
| Transfers In | | | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | | | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | | | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Resources Available | | | 0 | | | | | | 1,049,159 |
| Expenditures | | | | | | | | | |
| Water Resources | | | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | | | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Ending Cash Balance - June 30 | | | | | | | | | 1,049,159 |

** One or more zero value fields

Housing Low Rent Deposits Fund 905-0000

Department Budget Summary

Department Description

The prime objective of the Housing Authority is to promote adequate and affordable housing, economic opportunity and a suitable living environment free from discrimination. The Housing Authority charges deposits to all residents living in a unit. These deposits are held until the person vacates and are then used to cover any damages or unpaid charges. Any remaining deposit is refunded to the former tenant.

| <i>BUDGET SUMMARY</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Preliminary Budget</i> | <i>FY13 Dollar Diff From FY12 Adjusted Budget</i> | <i>Percent Change</i> |
|---|---------------------------|---------------------------|--|---------------------------|---|---|---------------------------|
| <i>Beginning Cash - July 1</i> | | | | | | | 0 |
| <i>Revenues</i> | | | | | | | |
| Grants | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Investment Income | 160 | 122 | 0 | 0 | 0 | 0 | ** |
| Total Revenues | 160 | 122 | 0 | 0 | 0 | 0 | ** |
| <i>Transfers</i> | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| <i>Total Resources Available</i> | | | | | | | 0 |
| <i>Expenditures</i> | | | | | | | |
| Other Services | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| <i>Ending Cash Balance - June 30</i> | | | | | | | 0 |

*FY12 Fund 905 combined with Fund 901

** One or more zero value fields

Housing Homeownership Reserve Fund 906-0000

Department Budget Summary

Department Description

The prime objective of the Housing Authority is to promote adequate and affordable housing, economic opportunity and a suitable living environment free from discrimination.

In the Homeownership Assistance Program, the tenant leasing the home accrues funds in 2 escrow accounts. One is held exclusively for down payment and closing costs and one for the routine maintenance on the home. Any applicable expenses are paid from this account until the time of purchase

| | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Preliminary Budget</i> | <i>FY13 Dollar Diff From FY12 Adjusted Budget</i> | <i>Percent Change</i> |
|--------------------------------------|---------------------------|---------------------------|--|---------------------------|---|---|---------------------------|
| BUDGET SUMMARY | | | | | | | |
| <i>Beginning Cash - July 1</i> | | | | | | | 0 |
| Revenues | | | | | | | |
| Grants | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Investment Income | 375 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Revenues | 375 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Resources Available | | | | | | | 0 |
| Expenditures | | | | | | | |
| Supplies | 448 | 0 | 0 | 0 | 0 | 0 | ** |
| Other Services | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 448 | 0 | 0 | 0 | 0 | 0 | ** |
| Ending Cash Balance - June 30 | | | | | | | 0 |

** One or more zero value fields

FY12 Fund 906 combined with Fund 903

Housing Owner Occupied Fund 907-0000

Department Budget Summary

Department Description

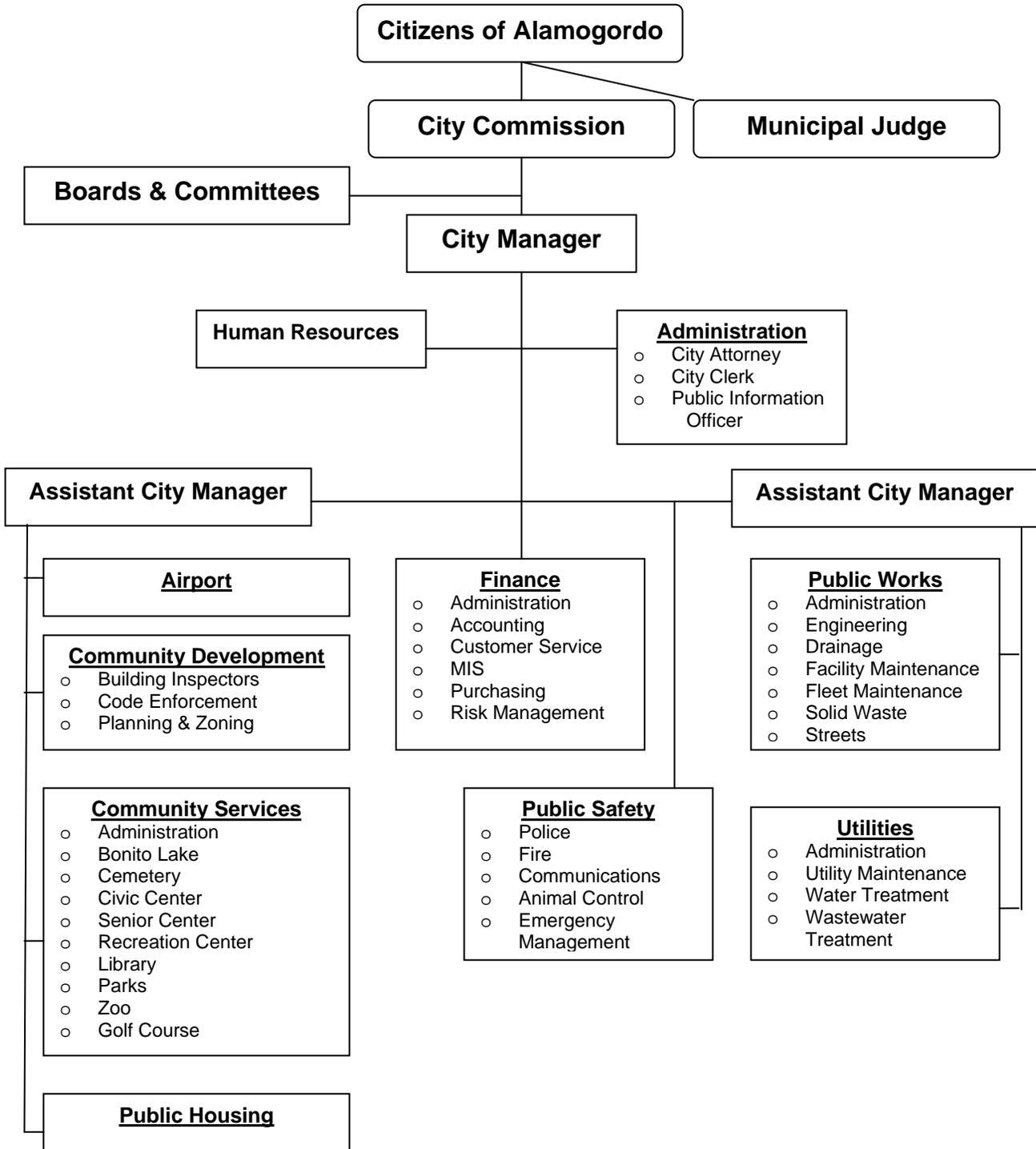
The prime objective of the Housing Authority is to promote adequate and affordable housing, economic opportunity and a suitable living environment free from discrimination. The HOME Owner Occupied grant is a federal pass through grant awarded by the New Mexico Mortgage Finance Authority. The grant provides funds to rehabilitate houses in the community owned by low income residents. The Housing Authority administers the grant and receives administration fees and soft costs.

| <i>BUDGET SUMMARY</i> | <i>FY09/10 Actual</i> | <i>FY10/11 Actual</i> | <i>FY11/12 Adjusted Budget</i> | <i>FY11/12 Actual</i> | <i>FY12/13 Preliminary Budget</i> | <i>FY13 Dollar Diff From FY12 Adjusted Budget</i> | <i>Percent Change</i> |
|--------------------------------------|---------------------------|---------------------------|--|---------------------------|---|---|---------------------------|
| Beginning Cash - July 1 | | | | | | | 0 |
| Revenues | | | | | | | |
| Grants | 88,439 | 0 | 0 | 0 | 0 | 0 | ** |
| Investment Income | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Revenues | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers | | | | | | | |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Transfers Out | 4,712 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Net Transfers | (4,712) | 0 | 0 | 0 | 0 | 0 | ** |
| Total Resources Available | | | | | | | 0 |
| Expenditures | | | | | | | |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 | ** |
| Modernization | 2,197 | 0 | 0 | 0 | 0 | 0 | ** |
| Total Expenditures | 2,197 | 0 | 0 | 0 | 0 | 0 | ** |
| Ending Cash Balance - June 30 | | | | | | | 0 |

** One or more zero value fields

FY12 Fund 907 combined with Fund 903

City of Alamogordo Organization Chart



Compensation, Classification, & Staffing Plan FY 2013

Description

This section of the budget document provides detailed information on staffing, compensation, and the City's classification plans as authorized by the City Commission. It includes factors affecting salaries and benefits. It also reviews changes that occurred during the fiscal year and changes proposed for the upcoming fiscal year.

Changes Occurring During Fiscal Year 2012

For efficiency and operational purposes, some changes to positions occurred in the City during fiscal year 2012. The changes include:

The Department of Public Safety left one Kennel Officer position frozen. Also, the following positions remain frozen: one Code Enforcement Officer, one Fire Equipment Officer, one DPS Administrative Secretary and one Administrative Lieutenant resulting in savings of \$187,142.39. The Department of Public Safety will have a few slight increases in pay when the Dispatcher Trainees and the Public Safety Officer Trainees become certified.

The Senior Center Custodian position remained frozen resulting in continued savings of \$24,391.44

The Administration Department chose to leave the Operations Analyst position frozen to save them \$33,390.00 for this year's budget.

In the Human Resource Office, elimination of the Benefits/Administrative Assistant resulted in a savings of \$25,745.

The Golf Course Department continued to freeze a Seasonal Laborer position. A Regular Golf Course Laborer was also frozen to save them a total of \$27,016.00.

Annually, we do adjust the seasonal staffing levels at Bonito Lake based on forest opening and closure along with revenue factors. Any changes needed are presented through budget revisions.

The Legal Department continued to freeze the Assistant City Attorney position to save them an amount of \$74,690.96.

Finance continued to freeze one Computer Specialist resulting in savings of \$42,899.02.

The Community Development Department continued to freeze one Public Works Inspector resulting in savings of \$24,606.

Compensation, Classification, & Staffing Plan FY 2013

Public Works continued to freeze the Streets Maintenance Worker and Electrical Technician resulting in continued savings of \$60,077.31.

Parks continued to freeze 4 Seasonal Laborer positions. They also chose to freeze two regular laborer positions to save a total of \$81,170.64.

Leisure Services continued to freeze an assistant head lifeguard, a seasonal lifeguard, and a recreation aide for a total savings of \$16,595.32.00. Two Rec Assistants were also frozen for a savings of \$8,109.60.

The Library has continued to freeze the Library Manager resulting in savings of \$61,093.50.

PHA is continuing to freeze the PHA Seasonal Laborer position resulting in savings of \$8,712.70.

Changes Proposed & Included For Fiscal Year 2013

Because budget is compiled based on staffing levels in the first quarter of the calendar year, there are often times when changes occur due to turnover or reorganizations that happen after the budget process is started. These changes may result in a change to the final budget, which will be explained at the time the final budget is presented to the Commission.

In the budget are the proposed changes for FY13 to include:

- Add new position of Part- Time Planning and Zoning Clerk for Community Development at 32 hours per week.
- Add two new positions of Part- Time Beverage Servers for Community Services at 312 hours per year.
- Add new position of Full- Time Public Works Chief Inspector for Public Works.
- Add new position of Full- Time Contract Coordinator position for Utilities.
- Add Full- Time Electronic Technician position for Public Works.
- Add Full- Time Lead Payroll Accounting Technician for Finance.
- Unfreeze the Full- Time Library Manager position for Community Services.
- Unfreeze the Computer Specialist I position and make Part- Time at 32 hour per week.
- Unfreeze the DPS Administrative Secretary position and reduce hours from Full- Time to Part- Time at 32 hours per week.
- Unfreeze the Full- Time DPS Fire Equipment Operator position.
- Unfreeze the Full- Time Public Works Street Maintenance Worker position.
- Change the status of the Administrative Assistant – Finance from Part- Time of 32 hours per week to Full- Time of 40 hours per week.
- Eliminate one Full- Time Payroll Specialist position for Finance.
- Eliminate one Full- Time Electronic Technician Apprentice position for Public Works.

Pending changes to be adjusted in the budget for FY13 include:

Compensation, Classification, & Staffing Plan FY 2013

- Add Seasonal Part- Time position of Administrative Assistant for Human Resources at 20 hours per week for a total expense of \$2606.54.
- Increase current Part- Time Administrative Assistant – Finance from 32 hours per week to 40 hours per week for a total expense of \$28574.18.
- Increase Full- Time Lead Payroll Technician for Finance at a total expense of \$47476.71.
- Continue to freeze positions of Recreation Assistant (2) and Special Events Coordinator from previous year for a total savings of \$50120.70.
- Title change for the Streets Maintenance Worker to the Utility Construction Worker which does not include a budgetary money difference.

With the changes discussed, City staffing will include 7 Elected City Commissioners, 1 Elected Municipal Judge, and 340 regular, seasonal, and temporary positions.

Personnel Budget Factors

Approximately 240 City employees are covered by one of two collective bargaining agreements. For fiscal year 2013, the City has a ratified contract with Alamogordo Public Safety Officers Association (APSOA). The City and the American Federation of State, County, and Municipal Employees (AFSCME), Local 3818, are still in negotiations. The City considers its relationship with both organizations to be positive.

Each year the salaries and benefits are reviewed with the economic conditions as well as evaluating cost increases. At the current time, negotiations are still in process to discuss details as well as any possibility of increase amounts for AFSCME Union employees and also non-represented employees.

APSOA Union has previously agreed to a step increase table for Public Safety Officers, Sergeants and Fire Equipment Officers.

Additionally, the merit pool has been frozen since of December 2009 for all at- will and regular full-time and part- time employees not covered under the collective bargaining agreements.

The original budgeted amounts for salaries and benefits included an estimated slight increase to health insurance, dental insurance, and life insurance premiums. Since our original estimates, we now know that health insurance, dental coverage and life insurance are not going to increase and have adjusted our figures accordingly.

The City's workers' compensation experience modifier is estimated at 1.29 for FY13. This portion of the insurance is actually based on how the City is performing in accident and injury cost control.

City employees, management, and the staff of the Human Resource Office are to be commended for their accomplishment which resulted in the modifier remaining at such a low level.

All of the City's qualified, regular full-time and part-time employees participate in a defined benefit contributory retirement plan through the Public Employees' Retirement Association of New Mexico. The City's general employee rate of contribution is 9.15% of salary to the plan and the City currently

Compensation, Classification, & Staffing Plan FY 2013

matches that contribution. In 2004, the Commission adopted a resolution requiring the City pay a graduated portion of the employee contributions for Regular members. As a result, the City contributes 4.6% of the employee's share of contributions for all Regular employees for a total contribution of 13.75% by the City.

The Police plan rate of contribution is 16.3%, which is matched with a contribution of 18.5% by the City. Fire employee rate of contribution is 16.2%, which is matched with a contribution of 21.25% by the City. In 2000, the Commission adopted a resolution requiring the City pay a graduated portion of the employee contributions for Police and Fire members. The City contribution increased by 3% every six months beginning on July 1, 2000 and ending on January 1, 2002. Since January 1, 2002, the City has and continues to contribute 12% of the employee's share of contributions for all Police and Fire employees for a total contribution by the City of 30.5% for Police and 33.25% for Fire Personnel.

Municipal Court Personnel Requests

The City Commission is the body that approves funding for the operation of the Municipal Court. Occasionally, personnel matters surface that change or impact the budget in some way with Court personnel. Under the separation of powers, these matters should only require the approval of the Municipal Judge once the City Commission has approved the necessary funding for Court operations. These matters include, but are not limited to, giving salary increases at the judge's discretion, and other personnel matters that impact salary and benefit budgets. The following request is included in the amount budgeted and is based on there being sufficient savings from the substitute judge salaries.

Personnel Summary by Department/Division

The attached schedule lists the positions authorized by the City Commission for each department and division. It includes the position status, number of positions, full-time equivalency of the position(s), and the salary. A total of position information is provided for each division and each department. A grand total for the City is also provided.

Classification Plans

The attached classification plans include the proposed compensation ranges for Fiscal Year 2013 for the APSOA eligible, DPS Rank Personnel, Executive, Non-Represented, and the Union Eligible, Part-time, and Seasonal Positions.

Total Number of Full Time Equivalent Employees: 339.85
 Total Salaries Budgeted: 12,009,000 without OT or Standby
 Average Salary Increase Budgeted: 3%

FORM S - 1
 Detailed Personal Services Schedule
 Number of Full-Time Equivalent Budgeted Positions
 Fiscal Year: 2012-2013

| ACCOUNT CODE | FTE | B/S | Position Title | SALARY | FICA | MEDICARE | EMP CONT. PERA | PERA RETIREMENT | HEALTH INSURANCE | WORKERS' COMP | RETIREE HEALTH | OTHER | TOTAL |
|-------------------------------------|------|-----|------------------------------------|----------------|---------------|--------------|----------------|-----------------|------------------|---------------|----------------|---------------|----------------|
| Administration | | | | | | | | | | | | | |
| Executive-Legislative | | | | | | | | | | | | | |
| 101 | 7.00 | S | City Commission | 35,400 | 2,195 | 513 | 0 | 0 | 21,314 | 336 | 0 | 56,706 | 116,465 |
| | 1.00 | S | City Manager | 117,866 | 8,593 | 2,010 | 0 | 0 | 12,773 | 947 | 0 | 20,406 | 162,595 |
| | 1.00 | B | Senior Executive Assistant to CM | 36,956 | 2,397 | 561 | 1,700 | 3,382 | 0 | 293 | 739 | 0 | 46,027 |
| | | | Sick/PTO Conversion | 1,000 | 62 | 15 | 0 | 0 | 0 | 13 | 0 | 0 | 1,090 |
| | | | ICMA Annual Plan Fees | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| 9.00 | | | Executive-Legislative | 191,722 | 13,247 | 3,098 | 1,700 | 3,382 | 34,087 | 1,589 | 739 | 77,112 | 326,677 |
| Legal | | | | | | | | | | | | | |
| 101 | 1.00 | S | City Attorney | 104,108 | 6,744 | 1,577 | 4,789 | 9,526 | 5,659 | 569 | 2,082 | 0 | 135,054 |
| | 1.00 | B | Paralegal | 26,264 | 1,704 | 398 | 1,208 | 2,403 | 9,127 | 211 | 525 | 0 | 41,840 |
| | | | Sick/PTO Conversion | 2,523 | 156 | 37 | 0 | 0 | 0 | 33 | 0 | 0 | 2,749 |
| 2.00 | | | Legal | 132,895 | 8,604 | 2,012 | 5,997 | 11,929 | 14,786 | 813 | 2,607 | 0 | 179,642 |
| Elections | | | | | | | | | | | | | |
| 101 | 1.00 | S | City Clerk | 42,694 | 2,761 | 645 | 1,964 | 3,906 | 7,544 | 337 | 854 | 0 | 60,706 |
| | 1.00 | B | Deputy City Clerk | 26,264 | 1,704 | 398 | 1,208 | 2,403 | 9,127 | 211 | 525 | 0 | 41,840 |
| | 1.00 | B | Administrative Assistant | 22,333 | 1,449 | 339 | 1,027 | 2,043 | 3,159 | 181 | 446 | 0 | 30,977 |
| | | | Sick/PTO Conversion | 1,272 | 79 | 18 | 0 | 0 | 0 | 16 | 0 | 0 | 1,386 |
| 3.00 | | | Elections | 92,563 | 5,993 | 1,401 | 4,199 | 8,353 | 19,829 | 745 | 1,825 | 0 | 134,909 |
| Human Resources | | | | | | | | | | | | | |
| 600 | 3.00 | B | Human Resource Generalist | 100,565 | 6,481 | 1,559 | 4,515 | 8,982 | 18,253 | 805 | 1,963 | 0 | 143,123 |
| | 1.00 | S | Human Resource Manager | 62,315 | 3,711 | 868 | 2,867 | 5,702 | 8,692 | 427 | 1,246 | 0 | 85,827 |
| | 0.50 | B | Administrative Assistant | 11,166 | 724 | 169 | 514 | 1,022 | 0 | 84 | 223 | 0 | 13,903 |
| | | | Sick/PTO Conversion | 400 | 25 | 6 | 0 | 0 | 0 | 5 | 0 | 0 | 436 |
| | | | Overtime | 750 | 47 | 11 | 0 | 0 | 0 | 6 | 0 | 0 | 813 |
| 4.50 | | | Human Resources | 175,196 | 10,987 | 2,612 | 7,896 | 15,706 | 26,946 | 1,327 | 3,432 | 0 | 244,102 |
| 18.50 | | | Total Administration | 592,376 | 38,831 | 9,124 | 19,792 | 39,369 | 95,648 | 4,475 | 8,604 | 77,112 | 885,331 |
| Finance & Administration | | | | | | | | | | | | | |
| Finance/Accounting | | | | | | | | | | | | | |
| 101 | 0.80 | S | Finance Director | 70,873 | 4,587 | 1,061 | 3,260 | 6,484 | 12,169 | 552 | 1,417 | 0 | 100,402 |
| | 1.00 | S | Accounting Manager | 43,996 | 2,578 | 603 | 2,024 | 4,026 | 6,929 | 347 | 880 | 0 | 61,382 |
| | 1.00 | B | Accounting Technician | 27,866 | 1,807 | 423 | 1,282 | 2,550 | 332 | 223 | 557 | 0 | 35,040 |
| | 1.00 | B | Accounting Specialist | 27,051 | 1,754 | 410 | 1,244 | 2,475 | 569 | 217 | 541 | 0 | 34,263 |
| | 1.00 | B | Accountant | 39,168 | 2,541 | 594 | 1,802 | 3,584 | 3,159 | 310 | 783 | 0 | 51,941 |
| | 0.75 | B | Administrative Assistant - Finance | 18,402 | 1,193 | 279 | 847 | 1,684 | 0 | 151 | 368 | 0 | 22,924 |
| | 1.00 | B | Payroll Accounting Technician | 27,322 | 1,772 | 414 | 1,257 | 2,500 | 569 | 219 | 547 | 0 | 34,599 |
| | 1.00 | B | Lead Payroll Accounting Technician | 32,739 | 1,946 | 460 | 1,506 | 2,996 | 4,311 | 229 | 655 | 0 | 44,840 |
| | 1.00 | B | Budget Analyst | 34,306 | 2,225 | 520 | 1,578 | 3,139 | 6,929 | 273 | 686 | 0 | 49,656 |
| | 1.00 | B | Grant Coordinator | 34,925 | 2,265 | 530 | 1,607 | 3,196 | 9,127 | 278 | 699 | 0 | 52,625 |
| | 1.00 | S | Internal Control Analyst | 55,256 | 3,575 | 836 | 2,542 | 5,056 | 332 | 434 | 1,105 | 0 | 69,135 |
| | | | Overtime | 3,000 | 186 | 43 | 0 | 0 | 0 | 23 | 0 | 0 | 3,253 |
| | | | Sick/PTO Conversion | 1,432 | 89 | 21 | 0 | 0 | 0 | 18 | 0 | 0 | 1,560 |
| 10.55 | | | Finance/Accounting | 416,337 | 26,517 | 6,195 | 18,948 | 37,688 | 44,424 | 3,272 | 8,239 | 0 | 561,620 |

FORM S - 1
Detailed Personal Services Schedule
Number of Full-Time Equivalent Budgeted Positions

Fiscal Year: 2012-2013

| ACCOUNT CODE | FTE | B/S | Position Title | SALARY | FICA | MEDICARE | EMP CONT. PERA | PERA RETIREMENT | HEALTH INSURANCE | WORKERS' COMP | RETIREE HEALTH | OTHER | TOTAL |
|--------------------------------|--------------|-----|---|------------------|---------------|---------------|----------------|-----------------|------------------|---------------|----------------|------------|------------------|
| 101 Accounts Receivable | | | | | | | | | | | | | |
| | 1.00 | B | Cashier Supervisor | 29,458 | 1,910 | 447 | 1,355 | 2,695 | 0 | 235 | 589 | 0 | 36,690 |
| | 1.50 | B | General Cashier/Customer Service | 35,054 | 2,274 | 532 | 1,612 | 3,207 | 9,241 | 283 | 701 | 0 | 52,904 |
| | | | Overtime | 500 | 31 | 7 | 0 | 0 | 0 | 4 | 0 | 0 | 542 |
| | | | Sick/PTO Conversion | 350 | 22 | 5 | 0 | 0 | 0 | 4 | 0 | 0 | 381 |
| | 2.50 | | Accounts Receivable | 65,362 | 4,236 | 991 | 2,968 | 5,903 | 9,241 | 526 | 1,290 | 0 | 90,517 |
| 600 Purchasing | | | | | | | | | | | | | |
| | 0.85 | S | Procurement Manager | 39,032 | 2,237 | 519 | 1,795 | 3,571 | 7,758 | 308 | 781 | 0 | 56,001 |
| | 1.00 | B | Procurement Specialist | 25,093 | 1,627 | 381 | 1,154 | 2,296 | 9,127 | 202 | 502 | 0 | 40,382 |
| | 2.00 | B | Accounts Payable Specialist | 47,008 | 3,049 | 713 | 2,162 | 4,301 | 18,253 | 380 | 940 | 0 | 76,807 |
| | 0.10 | B | Inventory Administrator | 2,965 | 201 | 47 | 136 | 271 | 913 | 409 | 59 | 0 | 5,003 |
| | 0.10 | B | Central Receiving Attendant | 2,114 | 131 | 32 | 97 | 193 | 913 | 281 | 42 | 0 | 3,803 |
| | | | Overtime | 500 | 31 | 7 | 0 | 0 | 0 | 67 | 0 | (8) | 597 |
| | | | Sick/PTO Conversion | 429 | 27 | 6 | 0 | 0 | 0 | 5 | 0 | 0 | 467 |
| | | | Standby | 470 | 29 | 7 | 0 | 0 | 0 | 71 | 0 | 0 | 577 |
| | 4.05 | | Purchasing | 117,612 | 7,333 | 1,712 | 5,346 | 10,633 | 36,963 | 1,722 | 2,324 | (8) | 183,636 |
| 500 Central Receiving | | | | | | | | | | | | | |
| | 0.15 | S | Procurement Manager | 6,887 | 377 | 92 | 317 | 630 | 1,369 | 54 | 137 | 0 | 9,863 |
| | 0.90 | B | Inventory Administrator | 26,688 | 1,813 | 424 | 1,228 | 2,442 | 8,214 | 3,685 | 534 | 1,326 | 46,353 |
| | 0.90 | B | Central Receiving Attendant | 19,023 | 1,256 | 292 | 875 | 1,741 | 8,214 | 2,528 | 381 | 126 | 34,437 |
| | | | Overtime | 2,500 | 155 | 36 | 0 | 0 | 0 | 340 | 0 | (1,443) | 1,588 |
| | | | Sick/PTO Conversion | 400 | 25 | 6 | 0 | 0 | 0 | 5 | 0 | 0 | 436 |
| | | | Standby | 4,050 | 251 | 59 | 0 | 0 | 0 | 546 | 0 | 0 | 4,905 |
| | 6.00 | | Purchasing | 59,548 | 3,877 | 909 | 2,420 | 4,813 | 17,797 | 7,158 | 1,052 | 9 | 97,582 |
| 600 MIS | | | | | | | | | | | | | |
| | 1.00 | S | MIS Manager | 63,841 | 4,020 | 940 | 2,937 | 5,841 | 3,159 | 500 | 1,277 | 0 | 82,513 |
| | 1.00 | B | Systems Analyst | 48,687 | 3,157 | 738 | 2,240 | 4,455 | 788 | 383 | 974 | 0 | 61,423 |
| | 1.75 | B | Computer Specialist | 61,186 | 3,968 | 928 | 2,815 | 5,599 | 9,915 | 488 | 1,224 | 0 | 86,123 |
| | 0.50 | B | Administrative Secretary - MIS | 12,435 | 806 | 189 | 572 | 1,138 | 0 | 105 | 249 | 0 | 15,493 |
| | | | Overtime | 4,000 | 248 | 58 | 0 | 0 | 0 | 31 | 0 | 0 | 4,337 |
| | | | Sick/PTO Conversion | 3,710 | 230 | 54 | 0 | 0 | 0 | 48 | 0 | 0 | 4,042 |
| | 4.25 | | MIS | 193,859 | 12,430 | 2,906 | 8,563 | 17,033 | 13,862 | 1,554 | 3,723 | 0 | 253,931 |
| 500 Utility Billing | | | | | | | | | | | | | |
| | 0.20 | S | Finance Director | 17,707 | 1,146 | 280 | 815 | 1,621 | 3,042 | 138 | 355 | 0 | 25,104 |
| | 1.00 | S | Customer Service Manager | 45,317 | 2,928 | 685 | 2,085 | 4,146 | 15,211 | 357 | 906 | 0 | 71,636 |
| | 1.50 | B | General Cashier/Customer Service | 33,189 | 1,524 | 503 | 1,528 | 3,037 | 115 | 268 | 663 | (1,189) | 39,638 |
| | 2.00 | B | Meter Reader | 46,599 | 3,022 | 707 | 2,144 | 4,264 | 332 | 3,325 | 932 | 0 | 61,325 |
| | 1.00 | B | Utility Billing Clerk | 22,495 | 1,459 | 341 | 1,035 | 2,058 | 9,127 | 182 | 450 | 0 | 37,147 |
| | 1.00 | B | Utility Billing Tech. | 30,304 | 2,040 | 477 | 1,394 | 2,773 | 3,159 | 2,245 | 606 | 1,200 | 44,196 |
| | 1.00 | B | Utility Billing Clerk/Collections | 23,040 | 1,494 | 349 | 1,060 | 2,108 | 0 | 186 | 461 | 0 | 28,698 |
| | 1.00 | B | Utility Billing Supervisor | 45,949 | 2,980 | 697 | 2,114 | 4,204 | 9,127 | 3,270 | 919 | 0 | 69,260 |
| | | | Certifications | 1,560 | 101 | 24 | 72 | 143 | 0 | 83 | 31 | 0 | 2,013 |
| | | | Overtime | 5,000 | 310 | 72 | 0 | 0 | 0 | 355 | 0 | 0 | 5,737 |
| | | | Sick/PTO Conversion | 16,029 | 994 | 232 | 0 | 0 | 0 | 103 | 0 | 0 | 17,358 |
| | 8.50 | | Utility Billing | 287,189 | 17,998 | 4,368 | 12,244 | 24,355 | 40,112 | 10,512 | 5,323 | 11 | 402,112 |
| | 29.85 | | Total Finance & Administration | 1,139,906 | 72,391 | 17,081 | 50,488 | 100,425 | 162,400 | 24,744 | 21,951 | 12 | 1,589,399 |

FORM S - 1
Detailed Personal Services Schedule

Number of Full-Time Equivalent Budgeted Positions

Fiscal Year: 2012-2013

| ACCOUNT CODE | FTE | B/S | Position Title | SALARY | FICA | MEDICARE | EMP CONT. PERA | PERA RETIREMENT | HEALTH INSURANCE | WORKERS' COMP | RETIREE HEALTH | OTHER | TOTAL |
|--------------------------------------|-------|-----|--------------------------------------|------------------|---------------|---------------|----------------|-----------------|------------------|----------------|----------------|--------------|------------------|
| Public Safety | | | | | | | | | | | | | |
| Animal Control | | | | | | | | | | | | | |
| 101 | 1.00 | S | Animal Control Manager | 37,786 | 2,164 | 506 | 1,738 | 3,457 | 7,148 | 5,395 | 756 | 0 | 58,950 |
| | 4.00 | B | Animal Control Officer | 96,151 | 6,236 | 1,458 | 4,423 | 8,798 | 19,214 | 13,741 | 1,923 | 0 | 151,943 |
| | 1.00 | B | Kennel Officer | 18,912 | 1,226 | 287 | 870 | 1,731 | 569 | 2,704 | 378 | 0 | 26,677 |
| | 1.00 | B | Admin Secretary | 23,313 | 1,512 | 354 | 1,073 | 2,133 | 6,709 | 188 | 466 | 0 | 35,748 |
| | | | Overtime | 12,000 | 742 | 174 | 0 | 0 | 0 | 1,710 | 0 | 0 | 14,626 |
| | | | Sick/PTO Conversion | 350 | 22 | 5 | 0 | 0 | 0 | 4 | 0 | 0 | 381 |
| | | | Standby | 3,500 | 217 | 51 | 0 | 0 | 0 | 500 | 0 | 0 | 4,268 |
| 7.00 | | | Animal Control | 192,011 | 12,119 | 2,835 | 8,104 | 16,119 | 33,640 | 24,242 | 3,523 | 0 | 292,593 |
| Dispatch | | | | | | | | | | | | | |
| 101 | 1.00 | S | Dispatch Supervisor | 45,922 | 2,613 | 612 | 2,112 | 4,202 | 9,127 | 362 | 918 | 0 | 65,868 |
| | 8.00 | B | Certified Dispatcher | 223,942 | 14,524 | 3,397 | 10,301 | 20,491 | 38,036 | 1,793 | 4,479 | 0 | 316,962 |
| | 2.00 | B | Dispatch Trainee | 46,079 | 2,988 | 699 | 2,120 | 4,216 | 12,285 | 373 | 921 | 0 | 69,682 |
| | | | Overtime | 27,800 | 1,724 | 403 | 0 | 0 | 0 | 213 | 0 | 0 | 30,140 |
| | | | Sick/PTO Conversion | 2,160 | 134 | 31 | 0 | 0 | 0 | 28 | 0 | 0 | 2,353 |
| 11.00 | | | Dispatch | 345,904 | 21,983 | 5,141 | 14,533 | 28,909 | 59,448 | 2,769 | 6,318 | 0 | 485,004 |
| Police | | | | | | | | | | | | | |
| 101 | 1.00 | S | DPS Director | 90,176 | 0 | 1,463 | 10,821 | 16,683 | 7,544 | 702 | 2,254 | 0 | 129,643 |
| | 1.00 | S | DPS Administrative Manager | 66,549 | 4,041 | 945 | 3,061 | 6,089 | 6,929 | 520 | 1,331 | 0 | 89,465 |
| | 1.00 | B | DPS Executive Secretary | 35,533 | 2,304 | 539 | 1,635 | 3,251 | 0 | 282 | 711 | 0 | 44,255 |
| | 0.50 | B | DPS Admin Secretary | 11,501 | 746 | 174 | 529 | 1,052 | 1,579 | 93 | 230 | 0 | 15,905 |
| | 3.00 | B | DPS Records Clerk | 66,602 | 4,319 | 1,010 | 3,064 | 6,094 | 18,253 | 539 | 1,332 | 0 | 101,213 |
| | 1.00 | S | DPS Captain | 70,335 | 0 | 1,057 | 8,440 | 13,012 | 9,127 | 549 | 1,758 | 0 | 104,278 |
| | 4.00 | S | DPS Lieutenant | 231,539 | 0 | 3,569 | 27,785 | 42,835 | 29,708 | 22,550 | 5,789 | 0 | 363,774 |
| | 9.00 | S | DPS Sergeant | 452,129 | 0 | 7,257 | 54,255 | 83,643 | 60,597 | 44,043 | 11,304 | 0 | 713,228 |
| | 52.00 | B | Public Safety Officer | 2,004,309 | 0 | 32,551 | 236,448 | 370,798 | 244,925 | 195,369 | 50,108 | 4,968 | 3,139,476 |
| | 2.00 | B | DPS Evidence Technician | 47,008 | 3,049 | 713 | 2,162 | 4,301 | 18,253 | 380 | 940 | 0 | 76,806 |
| | 1.00 | S | DPS Legal Advisor | 75,502 | 4,866 | 1,143 | 3,473 | 6,908 | 15,211 | 415 | 1,510 | 0 | 109,048 |
| | | | Overtime | 150,000 | 0 | 2,175 | 0 | 0 | 0 | 14,584 | 0 | 0 | 166,759 |
| | | | Sick/PTO Conversion | 40,000 | 2,480 | 580 | 0 | 0 | 0 | 516 | 0 | 0 | 43,576 |
| | | | DPS Education Incentive | 1,150 | 0 | 19 | 138 | 213 | 0 | 112 | 23 | 0 | 1,654 |
| | | | Bi-Lingual Pay | 4,522 | 0 | 66 | 0 | 0 | 0 | 439 | 0 | 0 | 5,026 |
| | | | APSOA Increase per Contract | 23,632 | 0 | 384 | 2,836 | 4,372 | 9,127 | 314 | 473 | 0 | 41,137 |
| | | | Standby | 12,500 | 0 | 181 | 0 | 0 | 0 | 1,215 | 0 | 0 | 13,896 |
| | | | Physical Fit Pay | 8,088 | 0 | 131 | 971 | 1,496 | 0 | 786 | 162 | 0 | 11,633 |
| | | | Field Training Officer Pay | 9,742 | 0 | 150 | 624 | 962 | 0 | 947 | 104 | 0 | 12,529 |
| | | | Training OT | 12,500 | 0 | 181 | 0 | 0 | 0 | 1,215 | 0 | 0 | 13,896 |
| 75.50 | | | Police | 3,413,318 | 21,824 | 54,288 | 356,241 | 561,710 | 421,253 | 285,570 | 78,028 | 4,968 | 5,220,873 |
| D.A.R.E. & DWI Prevention | | | | | | | | | | | | | |
| 0 | | | Overtime | 2,000 | 0 | 29 | 0 | 0 | 0 | 203 | 0 | 0 | 2,232 |
| 0 | | | Overtime | 40,000 | 0 | 580 | 0 | 0 | 0 | 3,890 | 0 | 0 | 44,470 |
| 0 | | | D.A.R.E. & DWI Prevention | 42,000 | 0 | 609 | 0 | 0 | 0 | 4,093 | 0 | 0 | 46,702 |
| Fire | | | | | | | | | | | | | |
| 101 | 1.00 | S | Fire Services Commander | 57,415 | 0 | 868 | 6,890 | 12,201 | 6,929 | 4,692 | 1,435 | 0 | 90,430 |
| | 1.00 | S | Fire Operations Manager | 36,322 | 0 | 525 | 4,359 | 7,718 | 9,127 | 2,971 | 908 | 0 | 61,930 |
| | 12.00 | B | Fire Equipment Operator | 359,444 | 0 | 5,786 | 39,571 | 70,072 | 57,518 | 28,361 | 9,152 | 9,770 | 579,673 |
| | 0.50 | B | DPS Admin Secretary | 11,501 | 746 | 174 | 529 | 1,052 | 1,579 | 93 | 230 | 0 | 15,905 |
| | | | Overtime | 39,000 | 0 | 566 | 0 | 0 | 0 | 3,181 | 0 | 0 | 42,746 |
| | | | APSOA Increase Per Contract | 2,556 | 178 | 42 | 307 | 473 | 9,127 | 33 | 51 | 0 | 12,766 |
| | | | Bi-lingual Pay | 786 | 49 | 11 | 0 | 0 | 0 | 64 | 0 | 0 | 910 |
| | | | Physical Fit | 1,249 | 87 | 20 | 150 | 231 | 0 | 131 | 25 | 0 | 1,893 |
| | | | Sick/PTO Conversion | 3,500 | 217 | 51 | 0 | 0 | 0 | 45 | 0 | 0 | 3,813 |
| | | | Training OT | 8,000 | 0 | 116 | 0 | 0 | 0 | 653 | 0 | 0 | 8,769 |
| | | | Volunteer Fire | 24,400 | 1,554 | 363 | 662 | 1,318 | 0 | 1,989 | 288 | 0 | 30,575 |
| 14.00 | | | Fire | 544,173 | 2,830 | 8,523 | 52,468 | 93,065 | 84,280 | 42,213 | 12,089 | 9,770 | 849,410 |

FORM S - 1
Detailed Personal Services Schedule
Number of Full-Time Equivalent Budgeted Positions Fiscal Year: 2012-2013

| ACCOUNT CODE | FTE | B/S | Position Title | SALARY | FICA | MEDICARE | EMP CONT. PERA | PERA RETIREMENT | HEALTH INSURANCE | WORKERS' COMP | RETIREE HEALTH | OTHER | TOTAL |
|--------------------------------|-------|-----|----------------------------------|------------------|---------------|---------------|----------------|-----------------|------------------|----------------|----------------|---------------|------------------|
| School Resource Program | | | | | | | | | | | | | |
| 101 | 4.00 | B | Public Safety Officer | 177,219 | 0 | 2,878 | 21,266 | 32,786 | 21,412 | 17,268 | 4,430 | 0 | 277,259 |
| | | | Overtime | 12,000 | 0 | 174 | 0 | 0 | 0 | 1,175 | 0 | 0 | 13,349 |
| | | | Sick/PTO Conversion | 3,843 | 238 | 56 | 0 | 0 | 0 | 50 | 0 | 0 | 4,187 |
| 4.00 | | | School Resource Program | 193,062 | 238 | 3,108 | 21,266 | 32,786 | 21,412 | 18,493 | 4,430 | 0 | 294,795 |
| 41.00 | | | Total Public Safety | 4,865,917 | 67,409 | 76,473 | 458,792 | 744,883 | 648,552 | 377,656 | 107,075 | 14,738 | 7,383,366 |
| Judicial | | | | | | | | | | | | | |
| Municipal Court | | | | | | | | | | | | | |
| 201 | 1.00 | S | Municipal Judge | 27,500 | 2,131 | 498 | 0 | 5,033 | 0 | 220 | 0 | 6,864 | 42,246 |
| | 0.31 | B | Municipal Judge Substitute | 6,000 | 372 | 87 | 0 | 0 | 0 | 55 | 0 | 0 | 6,514 |
| | 1.00 | S | Court Administrator | 43,277 | 3,624 | 848 | 1,991 | 3,960 | 217 | 342 | 865 | 13,187 | 68,311 |
| | 1.00 | B | Deputy Court Clerk | 37,465 | 2,430 | 568 | 1,723 | 3,428 | 15,211 | 297 | 749 | 0 | 61,872 |
| | 1.00 | B | Judicial Clerk | 26,745 | 2,611 | 611 | 1,230 | 2,447 | 382 | 215 | 535 | 13,053 | 47,828 |
| | 1.00 | B | Judicial Aide/File Clerk | 10,712 | 695 | 162 | 493 | 980 | 0 | 91 | 214 | 0 | 13,348 |
| | 1.00 | B | Judicial Specialist | 30,645 | 2,575 | 602 | 1,410 | 2,804 | 5,264 | 245 | 613 | 8,750 | 52,907 |
| | 1.00 | B | Public Safety Officer/Bailiff | 45,252 | 0 | 506 | 5,430 | 8,372 | 3,159 | 10,252 | 1,131 | 0 | 74,102 |
| | | | Overtime | 7,632 | 473 | 111 | 0 | 0 | 0 | 309 | 0 | 0 | 8,525 |
| | | | Sick/PTO Conversion | 2,429 | 151 | 35 | 0 | 0 | 0 | 272 | 0 | 0 | 2,887 |
| 6.31 | | | Municipal Court | 237,656 | 15,061 | 4,028 | 12,277 | 27,024 | 24,233 | 12,298 | 4,108 | 41,854 | 378,539 |
| 6.31 | | | Total Judicial | 237,656 | 15,061 | 4,028 | 12,277 | 27,024 | 24,233 | 12,298 | 4,108 | 41,854 | 378,539 |
| Community Services | | | | | | | | | | | | | |
| Promotions | | | | | | | | | | | | | |
| 217 | 0.25 | B | Administrative Assistant-Com Srv | 7,482 | 485 | 113 | 344 | 685 | 794 | 60 | 150 | 0 | 10,113 |
| | | | Sick/PTO Conversion | 186 | 12 | 3 | 0 | 0 | 0 | 2 | 0 | 0 | 202 |
| 0.25 | | | Promotions | 7,668 | 497 | 116 | 344 | 685 | 794 | 62 | 150 | 0 | 10,316 |
| Civic Center | | | | | | | | | | | | | |
| 214 | 1.00 | B | Civic Center Maintenance | 22,657 | 1,469 | 344 | 1,042 | 2,073 | 0 | 2,566 | 453 | 0 | 30,604 |
| | 1.00 | B | Civic Center Specialist | 35,770 | 2,320 | 543 | 1,645 | 3,273 | 9,127 | 4,032 | 716 | 0 | 57,424 |
| | 0.13 | B | Beverage Server - Part Time | 4,680 | 290 | 68 | 0 | 0 | 0 | 544 | 0 | 0 | 5,582 |
| | | | Sick/PTO Conversion | 892 | 55 | 13 | 0 | 0 | 0 | 11 | 0 | 0 | 971 |
| | | | Overtime | 34,400 | 2,133 | 928 | 0 | 0 | 0 | 4,498 | 0 | 0 | 41,959 |
| 2.00 | | | Civic Center | 98,398 | 6,267 | 1,895 | 2,687 | 5,346 | 9,127 | 11,651 | 1,169 | 0 | 136,541 |
| Cemetery | | | | | | | | | | | | | |
| 217 | 1.00 | B | Laborer | 19,933 | 1,309 | 307 | 917 | 1,824 | 332 | 2,361 | 399 | 0 | 27,381 |
| | 1.00 | B | Sexton | 30,677 | 2,006 | 469 | 1,411 | 2,807 | 3,159 | 3,628 | 614 | 0 | 44,770 |
| | | | Sick/PTO Conversion | 350 | 22 | 5 | 0 | 0 | 0 | 4 | 0 | 0 | 381 |
| | | | Overtime | 1,000 | 62 | 14 | 0 | 0 | 0 | 119 | 0 | 0 | 1,195 |
| 2.00 | | | Cemetery | 51,961 | 3,399 | 795 | 2,328 | 4,631 | 3,491 | 6,112 | 1,012 | 0 | 73,729 |
| Recreation | | | | | | | | | | | | | |
| 217 | 0.75 | B | Administrative Assistant-Com Srv | 22,446 | 1,456 | 338 | 1,033 | 2,054 | 2,382 | 179 | 449 | 0 | 30,337 |
| | 1.00 | B | Aquatics Supervisor | 30,874 | 2,077 | 486 | 1,420 | 2,825 | 668 | 2,285 | 618 | 1,200 | 42,452 |
| | 0.25 | B | Asst Head Lifeguard - Seasonal | 4,669 | 289 | 68 | 0 | 0 | 0 | 341 | 0 | 0 | 5,367 |
| | 1.00 | B | Community Serv Accountant | 44,207 | 2,867 | 670 | 2,033 | 4,045 | 448 | 349 | 884 | 0 | 55,504 |
| | 1.00 | S | Community Services Director | 93,880 | 6,088 | 1,424 | 4,319 | 8,590 | 15,211 | 730 | 1,878 | 0 | 132,119 |
| | 2.58 | B | Lifeguard | 33,152 | 2,053 | 481 | 0 | 0 | 0 | 3,070 | 0 | 0 | 38,757 |
| | 65.00 | B | Lifeguard - Seasonal | 10,500 | 651 | 152 | 0 | 0 | 0 | 780 | 0 | 0 | 12,084 |
| | 1.89 | B | Recreation Aide | 31,261 | 1,384 | 474 | 1,438 | 2,860 | 0 | 2,246 | 626 | 0 | 40,289 |
| | 1.39 | B | Recreation Aide - Seasonal | 21,634 | 1,341 | 314 | 0 | 0 | 0 | 1,601 | 0 | 0 | 24,890 |
| | 0.65 | B | Recreation Aide/Winter Season | 11,700 | 725 | 170 | 0 | 0 | 0 | 840 | 0 | 0 | 13,435 |
| | 1.00 | B | Recreation Assistant - Full-time | 21,137 | 1,371 | 321 | 972 | 1,934 | 9,127 | 1,510 | 423 | 0 | 36,794 |
| | 2.00 | B | Recreation Assistant - Seasonal | 7,200 | 446 | 104 | 0 | 0 | 0 | 531 | 0 | 0 | 8,281 |
| | 0.29 | B | Recreation Cashier - Seasonal | 4,500 | 279 | 65 | 0 | 0 | 0 | 44 | 0 | 0 | 4,888 |
| | 2.00 | B | Recreation Clerk | 41,994 | 2,723 | 637 | 1,932 | 3,842 | 3,615 | 341 | 840 | 0 | 55,924 |
| | 1.40 | B | Recreation Clerk - Part Time | 28,147 | 1,782 | 417 | 592 | 1,177 | 0 | 234 | 257 | 0 | 32,606 |
| | 0.29 | B | Recreation Clerk - Seasonal | 4,500 | 279 | 65 | 0 | 0 | 0 | 44 | 0 | 0 | 4,888 |
| | 1.00 | S | Recreation Facility Manager | 41,932 | 2,719 | 636 | 1,929 | 3,837 | 15,211 | 331 | 839 | 0 | 67,435 |
| | 1.00 | B | Recreation Technician II | 27,051 | 1,754 | 410 | 1,244 | 2,475 | 0 | 1,258 | 541 | 0 | 34,734 |
| | 1.00 | B | Special Events Coordinator | 26,264 | 1,703 | 398 | 1,208 | 2,403 | 9,127 | 211 | 525 | 0 | 41,840 |
| | | | Overtime | 6,230 | 386 | 90 | 0 | 0 | 0 | 442 | 0 | 0 | 7,149 |
| | | | Sick/PTO Conversion | 3,984 | 192 | 45 | 0 | 0 | 0 | 51 | 0 | 0 | 4,272 |
| 85.49 | | | Recreation | 517,263 | 32,568 | 7,765 | 18,120 | 36,042 | 55,789 | 17,418 | 7,878 | 1,200 | 693,559 |

FORM S - 1
Detailed Personal Services Schedule

Number of Full-Time Equivalent Budgeted Positions

Fiscal Year: 2012-2013

| ACCOUNT CODE | FTE | B/S | Position Title | SALARY | FICA | MEDICARE | EMP CONT. PERA | PERA RETIREMENT | HEALTH INSURANCE | WORKERS' COMP | RETIREE HEALTH | OTHER | TOTAL |
|----------------------------------|------|-----|-----------------------------------|----------------|---------------|--------------|----------------|-----------------|------------------|---------------|----------------|--------------|----------------|
| Parks | | | | | | | | | | | | | |
| 217 | 1.00 | B | Parks Foreman | 39,420 | 2,556 | 598 | 1,813 | 3,607 | 4,746 | 2,807 | 788 | 0 | 56,335 |
| | 6.00 | B | Parks Laborer | 125,627 | 8,148 | 1,806 | 5,779 | 11,495 | 9,906 | 8,970 | 2,512 | 0 | 174,242 |
| | 3.48 | B | Parks Laborer - Seasonal | 54,090 | 2,498 | 784 | 0 | 0 | 0 | 3,897 | 0 | 0 | 61,269 |
| | 7.00 | B | Parks Maintenance | 207,934 | 12,973 | 4,702 | 9,149 | 18,198 | 16,316 | 14,935 | 3,977 | 1,200 | 289,384 |
| | 1.00 | B | Parks Maintenance/Welder | 29,022 | 1,882 | 440 | 1,335 | 2,656 | 6,929 | 2,069 | 580 | 0 | 44,913 |
| | 1.00 | B | Parks Mechanic | 29,764 | 1,967 | 460 | 1,369 | 2,723 | 9,127 | 2,165 | 595 | 600 | 48,770 |
| | 1.00 | S | Parks Supervisor | 49,977 | 3,234 | 756 | 2,299 | 4,573 | 7,544 | 3,555 | 1,000 | 0 | 72,938 |
| | | | Overtime | 3,050 | 189 | 44 | 0 | 0 | 0 | 216 | 0 | 0 | 3,499 |
| | | | Standby | 5,000 | 310 | 72 | 0 | 0 | 0 | 355 | 0 | 0 | 5,737 |
| | | | Sick/PTO Conversion | 1,440 | 89 | 21 | 0 | 0 | 0 | 18 | 0 | 0 | 1,569 |
| 20.48 | | | Parks | 545,322 | 33,847 | 9,684 | 21,744 | 43,252 | 54,566 | 38,986 | 9,454 | 1,800 | 757,748 |
| Zoo | | | | | | | | | | | | | |
| 217 | 1.00 | B | Senior Zookeeper | 38,949 | 2,543 | 594 | 1,792 | 3,564 | 3,159 | 4,932 | 779 | 126 | 56,436 |
| | 1.00 | B | Zoo Facility Support Asst | 25,383 | 1,646 | 385 | 1,168 | 2,323 | 9,127 | 204 | 508 | 0 | 40,743 |
| | 0.75 | B | Zoo Gift Shop Cashier | 12,879 | 835 | 195 | 593 | 1,179 | 0 | 108 | 258 | 0 | 16,047 |
| | 1.00 | S | Zoo Superintendent | 59,298 | 3,578 | 837 | 2,728 | 5,426 | 6,929 | 465 | 1,186 | 0 | 80,446 |
| | 3.50 | B | Zookeeper | 91,239 | 5,951 | 1,391 | 4,197 | 8,349 | 24,571 | 11,580 | 1,825 | 252 | 149,355 |
| | | | Overtime | 4,996 | 310 | 72 | 0 | 0 | 0 | 632 | 0 | 0 | 6,010 |
| | | | Sick/PTO Conversion | 3,761 | 233 | 55 | 0 | 0 | 0 | 49 | 0 | 0 | 4,098 |
| 7.25 | | | Zoo | 236,505 | 15,096 | 3,530 | 10,477 | 20,839 | 43,785 | 17,969 | 4,555 | 377 | 352,756 |
| Library | | | | | | | | | | | | | |
| 217 | 1.00 | S | Head of Circulation | 39,323 | 2,525 | 591 | 1,809 | 3,598 | 569 | 384 | 786 | 0 | 49,586 |
| | 4.13 | B | Library Clerk | 105,118 | 6,818 | 1,594 | 4,835 | 9,618 | 1,685 | 1,047 | 2,103 | 0 | 132,819 |
| | 1.00 | B | Library Assistant | 23,850 | 1,547 | 362 | 1,097 | 2,182 | 3,159 | 236 | 477 | 0 | 32,909 |
| | 0.62 | B | Library Clerk-Children's | 13,211 | 857 | 200 | 608 | 1,209 | 0 | 135 | 264 | 0 | 16,483 |
| | 0.75 | B | Library Maintenance | 17,151 | 1,112 | 260 | 789 | 1,569 | 0 | 172 | 343 | 0 | 21,397 |
| | 2.15 | B | Library Page | 37,401 | 2,319 | 523 | 0 | 0 | 0 | 402 | 0 | 0 | 40,645 |
| | 1.00 | S | Library - Cataloger | 38,144 | 2,300 | 538 | 1,755 | 3,490 | 4,526 | 372 | 763 | 0 | 51,888 |
| | 2.00 | S | Reference Librarian | 62,698 | 3,822 | 915 | 2,884 | 5,737 | 6,317 | 615 | 1,254 | 0 | 84,243 |
| | 1.00 | S | Youth Services Librarian | 40,421 | 2,256 | 528 | 1,859 | 3,699 | 9,127 | 394 | 808 | 0 | 59,092 |
| | | | Overtime | 500 | 31 | 7 | 0 | 0 | 0 | 5 | 0 | 0 | 543 |
| | | | Sick/PTO Conversion | 500 | 31 | 7 | 0 | 0 | 0 | 7 | 0 | 0 | 545 |
| 13.65 | | | Library | 378,317 | 23,617 | 5,526 | 15,636 | 31,102 | 25,383 | 3,770 | 6,799 | 0 | 490,150 |
| Keep Alamogordo Beautiful | | | | | | | | | | | | | |
| 216 | 0.50 | B | Beautification Intern | 8,840 | 548 | 128 | 0 | 0 | 0 | 77 | 0 | 0 | 9,593 |
| | 0.75 | B | Beautification Workers | 11,310 | 701 | 164 | 0 | 0 | 0 | 847 | 0 | 0 | 13,022 |
| 1.25 | | | Keep Alamogordo Beautiful | 20,150 | 1,249 | 292 | 0 | 0 | 0 | 924 | 0 | 0 | 22,615 |
| Senior Center | | | | | | | | | | | | | |
| Home Services | | | | | | | | | | | | | |
| 219 | 1.00 | B | Home Services Supervisor | 38,249 | 2,481 | 580 | 1,759 | 3,500 | 332 | 303 | 765 | 0 | 47,969 |
| | 1.00 | B | Nutrition Coordinator/Program Aid | 23,185 | 1,504 | 352 | 1,067 | 2,121 | 3,159 | 187 | 464 | 0 | 32,038 |
| | | | Overtime | 1,248 | 77 | 18 | 0 | 0 | 0 | 10 | 0 | 0 | 1,353 |
| | | | Sick/PTO Conversion | 1,250 | 78 | 18 | 0 | 0 | 0 | 16 | 0 | 0 | 1,362 |
| 2.00 | | | Home Services | 63,932 | 4,139 | 968 | 2,826 | 5,621 | 3,491 | 516 | 1,229 | 0 | 82,722 |
| Congregate | | | | | | | | | | | | | |
| 219 | 1.00 | B | Assistant Kitchen Manager | 31,522 | 2,044 | 478 | 1,450 | 2,884 | 0 | 251 | 631 | 0 | 39,260 |
| | 1.00 | S | Food Services Administrator | 38,084 | 2,334 | 545 | 1,752 | 3,485 | 3,396 | 2,577 | 762 | 0 | 52,934 |
| | 2.25 | B | Kitchen Aide | 40,721 | 2,641 | 618 | 1,873 | 3,726 | 3,159 | 2,773 | 815 | 0 | 56,325 |
| | 1.00 | B | Kitchen Cook | 24,462 | 1,586 | 371 | 1,125 | 2,238 | 3,159 | 1,659 | 489 | 0 | 35,090 |
| | 0.50 | B | Meals on Wheels | 10,400 | 645 | 151 | 0 | 0 | 0 | 1,185 | 0 | 0 | 12,381 |
| | 0.50 | B | Kitchen Custodian | 11,703 | 759 | 177 | 538 | 1,071 | 0 | 799 | 234 | 0 | 15,282 |
| | | | Overtime | 1,020 | 63 | 15 | 0 | 0 | 0 | 79 | 0 | 0 | 1,177 |
| | | | Sick/PTO Conversion | 29 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 31 |
| 6.25 | | | Congregate | 157,940 | 10,074 | 2,356 | 6,739 | 13,404 | 9,713 | 9,323 | 2,930 | 0 | 212,479 |

FORM S - 1
Detailed Personal Services Schedule
Number of Full-Time Equivalent Budgeted Positions Fiscal Year: 2012-2013

| ACCOUNT CODE | FTE | B/S | Position Title | SALARY | FICA | MEDICARE | EMP CONT. PERA | PERA RETIREMENT | HEALTH INSURANCE | WORKERS' COMP | RETIREE HEALTH | OTHER | TOTAL |
|-----------------------------------|------|-----|---|------------------|----------------|---------------|----------------|-----------------|------------------|----------------|----------------|--------------|------------------|
| Senior Services | | | | | | | | | | | | | |
| 219 | 0.45 | B | Data Entry Clerk | 10,169 | 630 | 147 | 0 | 0 | 0 | 87 | 0 | 0 | 11,034 |
| | 1.00 | B | Receptionist | 23,313 | 1,512 | 354 | 1,073 | 2,133 | 9,127 | 188 | 466 | 0 | 38,165 |
| | 1.00 | B | Senior Center Maintenance | 23,221 | 1,506 | 352 | 1,068 | 2,125 | 0 | 2,620 | 464 | 0 | 31,356 |
| | 1.00 | B | Senior Info/Resource Coordinator | 23,969 | 1,554 | 364 | 1,103 | 2,193 | 3,159 | 193 | 479 | 0 | 33,014 |
| | 2.00 | B | Senior Program Aide/Bus Driver | 43,936 | 2,849 | 666 | 2,021 | 4,020 | 9,649 | 4,985 | 879 | 0 | 69,006 |
| | 1.00 | S | Senior Services Supervisor | 35,660 | 2,188 | 512 | 1,640 | 3,263 | 3,159 | 283 | 713 | 0 | 47,418 |
| | | | Overtime | 500 | 31 | 7 | 0 | 0 | 0 | 4 | 0 | 0 | 542 |
| | | | Sick/PTO Conversion | 19 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 21 |
| 6.45 | | | Senior Services | 160,786 | 10,273 | 2,402 | 6,905 | 13,734 | 25,093 | 8,362 | 3,002 | 0 | 230,556 |
| Homemaker | | | | | | | | | | | | | |
| 219 | 0.70 | B | Senior Homemaker | 21,225 | 1,376 | 322 | 976 | 1,942 | 0 | 1,779 | 425 | 0 | 28,045 |
| 0.70 | | | Homemaker | 21,225 | 1,376 | 322 | 976 | 1,942 | 0 | 1,779 | 425 | 0 | 28,045 |
| Administration & Other | | | | | | | | | | | | | |
| 219 | 1.00 | B | Administrative Assistant | 26,264 | 1,703 | 398 | 1,208 | 2,403 | 788 | 211 | 525 | 0 | 33,501 |
| | 1.00 | S | Senior Center Manager | 53,490 | 3,104 | 726 | 2,460 | 4,894 | 9,127 | 420 | 1,070 | 0 | 75,291 |
| | | | Sick/PTO Conversion | 125 | 8 | 2 | 0 | 0 | 0 | 2 | 0 | 0 | 136 |
| 2.00 | | | Administration & Other | 79,878 | 4,815 | 1,126 | 3,669 | 7,298 | 9,915 | 633 | 1,595 | 0 | 108,928 |
| RSVP | | | | | | | | | | | | | |
| 219 | 1.00 | B | RSVP Volunteer Coordinator | 23,969 | 1,554 | 364 | 1,103 | 2,193 | 0 | 193 | 479 | 0 | 29,855 |
| | 1.00 | B | Senior Volunteer Programs Administrator | 30,886 | 2,003 | 468 | 1,421 | 2,826 | 9,127 | 246 | 618 | 0 | 47,595 |
| | | | Sick/PTO Conversion | 233 | 14 | 3 | 0 | 0 | 0 | 3 | 0 | 0 | 254 |
| | | | Sick/PTO Conversion | 113 | 7 | 2 | 0 | 0 | 0 | 2 | 0 | 0 | 123 |
| 2.00 | | | RSVP | 55,200 | 3,579 | 837 | 2,523 | 5,019 | 9,127 | 444 | 1,097 | 0 | 77,829 |
| Senior Companion Grant | | | | | | | | | | | | | |
| 219 | 1.00 | B | SCP/FGP Volunteer Coordinator | 23,731 | 1,539 | 360 | 1,092 | 2,171 | 788 | 191 | 475 | 0 | 30,347 |
| | | | Sick/PTO Conversion | 340 | 21 | 5 | 0 | 0 | 0 | 4 | 0 | 0 | 371 |
| 1.00 | | | Senior Companion Grant | 24,071 | 1,560 | 365 | 1,092 | 2,171 | 788 | 196 | 475 | 0 | 30,718 |
| Golf Course | | | | | | | | | | | | | |
| 500 | 1.00 | B | Assistant Superintendent | 30,743 | 2,010 | 470 | 1,414 | 2,813 | 131 | 1,822 | 615 | 126 | 40,144 |
| | 1.00 | B | Irrigation Specialist | 20,483 | 1,328 | 311 | 942 | 1,874 | 448 | 1,217 | 410 | 0 | 27,013 |
| | 3.00 | B | Laborer | 56,967 | 3,728 | 871 | 2,620 | 5,213 | 12,285 | 3,388 | 1,139 | 252 | 86,464 |
| | 2.16 | B | Laborer - Seasonal | 34,200 | 2,120 | 496 | 0 | 0 | 0 | 2,064 | 0 | 0 | 38,881 |
| | 1.00 | B | Mechanic | 29,200 | 1,911 | 447 | 1,343 | 2,672 | 229 | 1,732 | 584 | 126 | 38,243 |
| | 1.00 | S | Superintendent | 44,041 | 2,904 | 679 | 2,026 | 4,030 | 15,211 | 2,607 | 881 | 831 | 73,209 |
| | | | Overtime | 3,550 | 220 | 51 | 0 | 0 | 0 | 209 | 0 | 0 | 4,031 |
| | | | Sick/PTO Conversion | 2,226 | 138 | 32 | 0 | 0 | 0 | 29 | 0 | 0 | 2,425 |
| 9.16 | | | Golf Course | 221,410 | 14,360 | 3,358 | 8,346 | 16,601 | 28,305 | 13,067 | 3,628 | 1,334 | 309,075 |
| Bonito Lake | | | | | | | | | | | | | |
| 500 | 1.00 | S | Manager | 52,128 | 3,015 | 705 | 2,398 | 4,770 | 9,127 | 3,709 | 1,043 | 0 | 76,893 |
| | 1.93 | B | Park Ranger I - Seasonal | 43,398 | 2,691 | 629 | 0 | 0 | 0 | 3,153 | 0 | 0 | 49,871 |
| | 0.71 | B | Maintenance Foreman | 9,338 | 579 | 135 | 0 | 0 | 0 | 671 | 0 | 0 | 10,724 |
| | 0.50 | B | Maintenance | 9,000 | 558 | 130 | 0 | 0 | 0 | 649 | 0 | 0 | 10,337 |
| | | | Sick/PTO Conversion | 1,066 | 66 | 15 | 0 | 0 | 0 | 14 | 0 | 0 | 1,161 |
| | | | Overtime | 15,000 | 930 | 217 | 0 | 0 | 0 | 1,073 | 0 | 0 | 17,221 |
| 4.14 | | | Bonito Lake | 129,931 | 7,839 | 1,833 | 2,398 | 4,770 | 9,127 | 9,269 | 1,043 | 0 | 166,209 |
| 165.82 | | | Total Community Services | 2,769,957 | 174,555 | 43,170 | 106,810 | 212,457 | 288,492 | 140,482 | 46,439 | 4,711 | 3,783,976 |

FORM S - 1
Detailed Personal Services Schedule
Number of Full-Time Equivalent Budgeted Positions Fiscal Year: 2012-2013

| ACCOUNT CODE | FTE | B/S | Position Title | SALARY | FICA | MEDICARE | EMP CONT. PERA | PERA RETIREMENT | HEALTH INSURANCE | WORKERS' COMP | RETIREE HEALTH | OTHER | TOTAL |
|---------------------------------|------------------------------------|-----|-------------------------------------|----------------|---------------|--------------|----------------|-----------------|------------------|---------------|----------------|--------------|----------------|
| Airport | | | | | | | | | | | | | |
| 500 | 1.00 | S | Airport Coordinator | 31,286 | 2,029 | 475 | 1,439 | 2,863 | 0 | 1,821 | 626 | 0 | 40,538 |
| | 1.00 | B | Light Equipment Operator | 27,357 | 1,792 | 419 | 1,258 | 2,503 | 0 | 1,593 | 547 | 126 | 35,595 |
| | 0.05 | S | Facility Maintenance Superintendent | 3,192 | 211 | 49 | 147 | 292 | 7 | 366 | 64 | 66 | 4,394 |
| | | | Sick/PTO Conversion | 200 | 12 | 3 | 0 | 0 | 0 | 3 | 0 | 0 | 218 |
| | | | Overtime | 1,000 | 62 | 14 | 0 | 0 | 0 | 58 | 0 | 0 | 1,135 |
| 2.00 | Total Airport | | | 63,035 | 4,107 | 960 | 2,844 | 5,658 | 7 | 3,840 | 1,237 | 192 | 81,688 |
| 2.00 | Total Airport | | | 63,035 | 4,107 | 960 | 2,844 | 5,658 | 7 | 3,840 | 1,237 | 192 | 81,688 |
| PHA | | | | | | | | | | | | | |
| 500 | 1.00 | B | Bookkeeper | 25,709 | 1,667 | 390 | 1,182 | 2,352 | 9,127 | 1,526 | 514 | 0 | 42,468 |
| | 1.00 | B | Eligibility Specialist | 23,003 | 1,492 | 349 | 1,058 | 2,105 | 3,159 | 1,366 | 460 | 0 | 32,991 |
| | 0.50 | B | Laborer Seasonal | 7,800 | 484 | 113 | 0 | 0 | 0 | 469 | 0 | 0 | 8,866 |
| | 1.00 | B | Maintenance Foreman | 32,125 | 2,100 | 491 | 1,478 | 2,939 | 6,929 | 1,904 | 642 | 126 | 48,734 |
| | 3.00 | B | Maintenance Mechanic | 73,065 | 4,772 | 1,116 | 3,361 | 6,685 | 3,746 | 4,337 | 1,461 | 252 | 98,795 |
| | 1.00 | B | Occupancy Specialist | 27,583 | 1,789 | 418 | 1,269 | 2,524 | 0 | 1,637 | 552 | 0 | 35,771 |
| | 1.00 | B | PHA Laborer | 23,233 | 1,524 | 356 | 1,069 | 2,126 | 0 | 1,380 | 465 | 126 | 30,278 |
| | 1.00 | S | PHA Manager | 62,080 | 3,751 | 877 | 2,856 | 5,680 | 6,929 | 3,671 | 1,242 | 0 | 87,085 |
| | 1.00 | S | Property Management Coordinator | 37,786 | 2,327 | 544 | 1,738 | 3,457 | 3,159 | 2,238 | 756 | 0 | 52,005 |
| | 1.00 | B | Office Assistant | 18,991 | 1,232 | 288 | 874 | 1,738 | 9,127 | 1,129 | 380 | 0 | 33,757 |
| | 3.00 | B | Maintenance Worker - Seasonal | 53,199 | 3,298 | 771 | 0 | 0 | 0 | 3,176 | 0 | 0 | 60,444 |
| | | | Overtime | 3,500 | 217 | 51 | 0 | 0 | 0 | 216 | 0 | 0 | 3,984 |
| | | | Sick/PTO Conversion | 650 | 40 | 9 | 0 | 0 | 0 | 8 | 0 | 0 | 708 |
| | | | Standby | 4,469 | 277 | 65 | 0 | 0 | 0 | 264 | 0 | 0 | 5,075 |
| | | | Sick/PTO Conversion | 650 | 40 | 9 | 0 | 0 | 0 | 8 | 0 | 0 | 708 |
| 14.50 | Public Housing | | | 393,842 | 25,011 | 5,848 | 14,884 | 29,607 | 42,174 | 23,329 | 6,472 | 503 | 541,165 |
| 14.50 | Total Public Housing | | | 393,842 | 25,011 | 5,848 | 14,884 | 29,607 | 42,174 | 23,329 | 6,472 | 503 | 541,165 |
| Community Development | | | | | | | | | | | | | |
| 101 | 1.00 | S | City Planner | 45,325 | 2,927 | 685 | 2,085 | 4,147 | 332 | 357 | 906 | 0 | 56,765 |
| | 1.00 | S | Planning & Zoning Coordinator | 36,322 | 2,356 | 551 | 1,671 | 3,323 | 9,127 | 288 | 726 | 0 | 54,364 |
| | 0.75 | B | Permit Application Technician | 18,387 | 1,192 | 279 | 846 | 1,682 | 0 | 150 | 368 | 0 | 22,905 |
| | 1.00 | B | Admin Coordinator | 28,409 | 1,842 | 431 | 1,307 | 2,599 | 788 | 228 | 568 | 0 | 36,173 |
| | | | Overtime | 1,000 | 62 | 14 | 0 | 0 | 0 | 8 | 0 | 0 | 1,084 |
| | | | Sick/PTO Conversion | 350 | 22 | 5 | 0 | 0 | 0 | 4 | 0 | 0 | 381 |
| 3.75 | Planning & Zoning | | | 129,793 | 8,401 | 1,965 | 5,908 | 11,752 | 10,247 | 1,036 | 2,569 | 0 | 171,672 |
| Code Enforcement | | | | | | | | | | | | | |
| 101 | 1.00 | B | Code Enforcement Supervisor | 40,577 | 2,266 | 530 | 1,866 | 3,713 | 9,127 | 321 | 811 | 0 | 59,211 |
| | 3.00 | B | Code Enforcement Officer | 71,456 | 4,635 | 1,084 | 3,287 | 6,538 | 10,265 | 3,836 | 1,429 | 0 | 102,530 |
| | 1.00 | B | Administrative Secretary | 22,333 | 1,448 | 339 | 1,027 | 2,043 | 9,127 | 181 | 447 | 0 | 36,945 |
| | | | Overtime | 200 | 12 | 3 | 0 | 0 | 0 | 20 | 0 | 0 | 235 |
| | | | Sick/PTO Conversion | 883 | 55 | 13 | 0 | 0 | 0 | 11 | 0 | 0 | 962 |
| 5.00 | Code Enforcement | | | 135,449 | 8,416 | 1,969 | 6,180 | 12,294 | 28,518 | 4,369 | 2,687 | 0 | 199,882 |
| 8.75 | Total Community Development | | | 265,242 | 16,817 | 3,934 | 12,088 | 24,047 | 38,766 | 5,404 | 5,256 | 0 | 371,554 |
| Public Works/Engineering | | | | | | | | | | | | | |
| Facility Maintenance | | | | | | | | | | | | | |
| 600 | 1.00 | B | Dispatcher/Clerk | 24,828 | 1,610 | 377 | 1,142 | 2,272 | 3,159 | 200 | 497 | 0 | 34,084 |
| | 2.00 | B | Electrician | 82,725 | 5,473 | 1,280 | 3,805 | 7,569 | 7,059 | 7,108 | 1,655 | 1,452 | 118,126 |
| | 1.00 | B | Electronic Technician | 28,613 | 1,873 | 438 | 1,316 | 2,618 | 0 | 2,427 | 572 | 126 | 37,983 |
| | 0.95 | S | Facility Maintenance Superintendent | 60,641 | 4,018 | 940 | 2,790 | 5,549 | 124 | 6,956 | 1,213 | 1,259 | 83,489 |
| | 1.00 | B | Facility Maintenance Technician II | 39,183 | 2,558 | 598 | 1,802 | 3,585 | 3,159 | 10,577 | 784 | 126 | 62,372 |
| | 2.00 | B | Facility Maintenance Technician | 50,660 | 3,319 | 776 | 2,330 | 4,635 | 9,356 | 5,713 | 1,013 | 252 | 78,055 |
| | 0.75 | B | Recreation Facility Maintenance | 13,634 | 901 | 210 | 627 | 1,247 | 0 | 1,541 | 273 | 126 | 18,560 |
| | | | Overtime | 4,347 | 270 | 63 | 0 | 0 | 0 | 490 | 0 | 0 | 5,169 |
| | | | Sick/PTO Conversion | 2,660 | 165 | 38 | 0 | 0 | 0 | 34 | 0 | 0 | 2,897 |
| | | | Standby | 11,390 | 706 | 165 | 0 | 0 | 0 | 1,280 | 0 | 0 | 13,542 |
| 8.70 | Facility Maintenance | | | 318,682 | 20,893 | 4,884 | 13,813 | 27,476 | 22,856 | 36,327 | 6,006 | 3,340 | 450,938 |

FORM S - 1
Detailed Personal Services Schedule
Number of Full-Time Equivalent Budgeted Positions

Fiscal Year: 2012-2013

| ACCOUNT CODE | FTE | B/S | Position Title | SALARY | FICA | MEDICARE | EMP CONT. PERA | PERA RETIREMENT | HEALTH INSURANCE | WORKERS' COMP | RETIREE HEALTH | OTHER | TOTAL |
|--------------------------------|--------------|-----|--------------------------------------|----------------|---------------|--------------|----------------|-----------------|------------------|---------------|----------------|--------------|----------------|
| Fleet Maintenance | | | | | | | | | | | | | |
| 600 | 1.00 | S | Fleet Maintenance Manager | 51,447 | 3,329 | 779 | 2,367 | 4,707 | 7,544 | 4,347 | 1,029 | 0 | 75,549 |
| | 4.00 | B | Fleet Maintenance Mechanic | 135,759 | 8,967 | 2,081 | 6,331 | 12,336 | 25,295 | 11,684 | 2,715 | 2,400 | 207,569 |
| | | | Overtime | 1,150 | 71 | 17 | 0 | 0 | 0 | 97 | 0 | 0 | 1,335 |
| | | | Sick/PTO Conversion | 2,451 | 152 | 36 | 0 | 0 | 0 | 32 | 0 | 0 | 2,670 |
| | 5.00 | | Fleet Maintenance | 190,807 | 12,520 | 2,912 | 8,698 | 17,044 | 32,838 | 16,160 | 3,744 | 2,400 | 287,123 |
| Streets Maintenance | | | | | | | | | | | | | |
| 216 | 1.00 | S | Infrastruct Maint Manager | 67,179 | 4,423 | 1,035 | 3,090 | 6,147 | 11,548 | 11,530 | 1,344 | 1,200 | 107,496 |
| | 3.00 | B | Laborer/Grade 2 | 58,418 | 3,839 | 899 | 2,687 | 5,345 | 6,929 | 4,174 | 1,168 | 377 | 83,835 |
| | 1.00 | B | Light Equipment Operator | 29,160 | 1,908 | 446 | 1,341 | 2,668 | 3,159 | 4,923 | 583 | 126 | 44,314 |
| | 4.00 | B | Streets Maint Worker | 97,096 | 6,330 | 1,482 | 4,466 | 8,884 | 19,214 | 16,398 | 1,942 | 377 | 156,190 |
| | 1.00 | B | Streets Maint Laborer | 22,883 | 1,501 | 351 | 1,053 | 2,094 | 0 | 3,864 | 458 | 126 | 32,328 |
| | 1.00 | B | Weed/Drainage Laborer-Seasonal | 7,800 | 484 | 113 | 0 | 0 | 0 | 1,324 | 0 | 0 | 9,720 |
| | | | Standby | 5,000 | 310 | 72 | 0 | 0 | 0 | 842 | 0 | 0 | 6,224 |
| | | | Overtime | 50,000 | 3,100 | 725 | 0 | 0 | 0 | 8,426 | 0 | 0 | 62,251 |
| | | | Sick/PTO Conversion | 1,411 | 87 | 20 | 0 | 0 | 0 | 18 | 0 | 0 | 1,537 |
| | 11.00 | | Streets Maintenance | 338,947 | 21,981 | 5,144 | 12,638 | 25,139 | 40,849 | 51,498 | 5,494 | 2,206 | 501,690 |
| Engineering | | | | | | | | | | | | | |
| 299 | 1.00 | B | Eng. Project Coord | 30,880 | 2,003 | 468 | 1,420 | 2,826 | 3,159 | 246 | 618 | 0 | 41,620 |
| | 1.00 | S | Contract Coordinator | 57,043 | 3,695 | 865 | 2,624 | 5,220 | 5,264 | 447 | 1,141 | 0 | 76,299 |
| | 2.00 | S | Project Manager | 108,008 | 6,615 | 1,547 | 4,968 | 9,883 | 9,678 | 9,026 | 2,160 | 0 | 151,885 |
| 216 | 0.33 | S | Assistant City Manager | 19,890 | 1,290 | 302 | 915 | 1,820 | 1,737 | 155 | 398 | 0 | 26,506 |
| | 0.15 | S | Public Works Director/City Engineer | 9,041 | 583 | 137 | 416 | 827 | 2,282 | 71 | 181 | 0 | 13,538 |
| | | | Sick/PTO Conversion | 2,570 | 159 | 37 | 0 | 0 | 0 | 33 | 0 | 0 | 2,800 |
| | 4.48 | | Engineering | 227,432 | 14,345 | 3,357 | 10,343 | 20,575 | 22,119 | 9,979 | 4,497 | 0 | 312,646 |
| GIS/Land Management | | | | | | | | | | | | | |
| 101 | 1.00 | B | GIS Technician | 38,475 | 2,495 | 584 | 1,770 | 3,520 | 113 | 305 | 770 | 0 | 48,031 |
| | | | Overtime | 1,500 | 93 | 22 | 0 | 0 | 0 | 11 | 0 | 0 | 1,626 |
| | | | Sick/PTO Conversion | 958 | 59 | 14 | 0 | 0 | 0 | 12 | 0 | 0 | 1,044 |
| | 1.00 | | GIS/Land Management | 40,933 | 2,648 | 619 | 1,770 | 3,520 | 113 | 329 | 770 | 0 | 50,702 |
| Public Works Inspection | | | | | | | | | | | | | |
| 299 | 1.00 | B | PW Inspector | 26,106 | 1,693 | 396 | 1,201 | 2,389 | 0 | 1,400 | 522 | 0 | 33,707 |
| | 1.00 | S | Chief Public Works Inspector | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 1.00 | S | Senior Public Works Inspector | 47,331 | 2,950 | 690 | 2,177 | 4,331 | 3,159 | 2,532 | 947 | 0 | 64,115 |
| | | | Sick/PTO Conversion | 1,322 | 82 | 19 | 0 | 0 | 0 | 17 | 0 | 0 | 1,440 |
| | 2.00 | | Public Works Inspection | 74,758 | 4,725 | 1,105 | 3,378 | 6,719 | 3,159 | 3,949 | 1,469 | 0 | 99,263 |
| Convenience Center | | | | | | | | | | | | | |
| 500 | 1.00 | B | Convenience Center Attendant | 34,179 | 2,234 | 522 | 1,572 | 3,127 | 6,929 | 7,817 | 684 | 126 | 57,189 |
| | 1.00 | B | Convenience Center Laborer | 18,912 | 1,226 | 287 | 870 | 1,731 | 668 | 4,327 | 378 | 0 | 28,399 |
| | 1.00 | B | Heavy Equipment Operator | 27,827 | 1,822 | 426 | 1,280 | 2,546 | 3,177 | 4,699 | 557 | 126 | 42,460 |
| | 1.00 | B | Convenience Center Scale House Opera | 19,787 | 1,283 | 300 | 910 | 1,811 | 9,127 | 4,530 | 396 | 0 | 38,144 |
| | | | Overtime | 3,580 | 222 | 52 | 0 | 0 | 0 | 820 | 0 | 0 | 4,674 |
| | | | Sick/PTO Conversion | 650 | 40 | 9 | 0 | 0 | 0 | 8 | 0 | 0 | 708 |
| | 4.00 | | Convenience Center | 104,936 | 6,828 | 1,596 | 4,632 | 9,215 | 19,900 | 22,201 | 2,014 | 252 | 171,321 |

FORM S - 1
Detailed Personal Services Schedule
Number of Full-Time Equivalent Budgeted Positions

Fiscal Year: 2012-2013

| ACCOUNT CODE | FTE | B/S | Position Title | SALARY | FICA | MEDICARE | EMP CONT. PERA | PERA RETIREMENT | HEALTH INSURANCE | WORKERS' COMP | RETIREE HEALTH | OTHER | TOTAL |
|--------------------------------|-------|-----|---------------------------------------|----------------------|-------------------|-------------------|-------------------|---------------------|---------------------|-------------------|-------------------|-------------------|----------------------|
| Landfill | | | | | | | | | | | | | |
| 700 | 1.00 | B | Attendant | 24,641 | 1,838 | 430 | 1,134 | 2,255 | 0 | 6,459 | 493 | 3,726 | 40,974 |
| | 1.00 | B | Laborer | 20,051 | 1,466 | 343 | 922 | 1,835 | 3,159 | 5,137 | 401 | 2,526 | 35,839 |
| | 1.00 | B | Maintenance Worker | 21,137 | 1,520 | 355 | 972 | 1,934 | 9,127 | 4,518 | 423 | 2,400 | 42,386 |
| | 1.00 | B | Supervisor | 37,723 | 2,507 | 586 | 1,735 | 3,452 | 3,159 | 7,236 | 755 | 831 | 57,984 |
| | 2.00 | B | Heavy Equipment Operator | 52,033 | 3,705 | 867 | 2,394 | 4,761 | 3,177 | 13,000 | 1,041 | 5,052 | 86,029 |
| | 1.00 | B | Mechanic | 27,515 | 1,950 | 456 | 1,266 | 2,518 | 113 | 6,841 | 550 | 2,526 | 43,734 |
| | | | Overtime | 20,000 | 1,240 | 290 | 0 | 0 | 0 | 4,567 | 0 | 0 | 26,097 |
| | | | Sick/PTO Conversion | 1,200 | 74 | 17 | 0 | 0 | 0 | 16 | 0 | 0 | 1,307 |
| 7.00 | | | Landfill | 204,300 | 14,301 | 3,345 | 8,423 | 16,754 | 18,733 | 47,773 | 3,662 | 17,060 | 332,890 |
| 44.37 | | | Total Public Works/Engineering | 1,500,795 | 98,239 | 22,961 | 63,695 | 126,441 | 160,567 | 188,217 | 27,656 | 25,257 | 2,206,576 |
| Utilities | | | | | | | | | | | | | |
| Administrative Services | | | | | | | | | | | | | |
| 500 | 1.00 | B | Administrative Assistant | 31,371 | 2,034 | 476 | 1,443 | 2,870 | 0 | 250 | 627 | 0 | 39,072 |
| | 1.00 | B | Dispatcher/Clerk | 30,972 | 2,009 | 470 | 1,425 | 2,834 | 788 | 247 | 619 | 0 | 39,364 |
| | 1.00 | S | Contract Coordinator | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 1.00 | S | Utilities Director | 78,874 | 5,104 | 1,194 | 3,628 | 7,217 | 15,211 | 615 | 1,578 | 0 | 113,422 |
| 216 | 0.33 | S | Assistant City Manager | 19,890 | 1,288 | 302 | 915 | 1,820 | 1,737 | 156 | 398 | 0 | 26,505 |
| | | | Overtime | 250 | 16 | 4 | 0 | 0 | 0 | 50 | 0 | 0 | 319 |
| | | | Sick/PTO Conversion | 27,350 | 1,696 | 397 | 0 | 0 | 0 | 353 | 0 | 0 | 29,795 |
| 4.00 | | | Administrative Services | 188,707 | 12,147 | 2,841 | 7,411 | 14,741 | 17,737 | 1,671 | 3,222 | 0 | 248,477 |
| Utilities Maintenance | | | | | | | | | | | | | |
| 500 | 1.00 | B | Utility Maintenance Welder | 36,301 | 2,371 | 555 | 1,670 | 3,322 | 9,127 | 2,585 | 726 | 126 | 56,781 |
| | 1.00 | S | Supervisor | 37,411 | 2,442 | 571 | 1,721 | 3,423 | 113 | 296 | 748 | 126 | 46,852 |
| | 8.00 | B | Utility Maintenance Worker | 272,169 | 17,766 | 4,156 | 12,520 | 24,904 | 34,747 | 19,388 | 5,444 | 880 | 391,972 |
| | | | Overtime | 80,000 | 4,960 | 1,160 | 0 | 0 | 0 | 5,677 | 0 | 0 | 91,797 |
| | | | Standby | 5,300 | 329 | 77 | 0 | 0 | 0 | 376 | 0 | 0 | 6,082 |
| 10.00 | | | Utilities Maintenance | 431,181 | 27,867 | 6,519 | 15,911 | 31,648 | 43,986 | 28,322 | 6,918 | 1,132 | 592,353 |
| Construction | | | | | | | | | | | | | |
| 500 | 1.00 | S | Utility Construction Manager | 40,230 | 2,485 | 581 | 1,851 | 3,681 | 3,159 | 318 | 805 | | 53,110 |
| | 11.00 | B | Utility Construction Workers | 312,608 | 19,976 | 5,389 | 14,380 | 28,604 | 40,975 | 22,455 | 6,252 | 3,406 | 454,044 |
| | 1.00 | B | Streets Maintenance Worker | 18,179 | 1,179 | 276 | 836 | 1,663 | 9,127 | 3,073 | 363 | 0 | 34,696 |
| | | | Sick/PTO Conversion | 391 | 24 | 6 | 0 | 0 | 0 | 5 | 0 | 0 | 426 |
| | | | Overtime | 2,500 | 155 | 36 | 0 | 0 | 0 | 430 | 0 | 0 | 3,122 |
| | | | Standby | 500 | 31 | 7 | 0 | 0 | 0 | 85 | 0 | 0 | 623 |
| 12.00 | | | Construction | 374,408 | 23,850 | 6,295 | 17,067 | 33,948 | 53,260 | 26,366 | 7,420 | 3,406 | 542,614 |
| 26.00 | | | Total Utilities | 994,297 | 63,864 | 15,655 | 40,389 | 80,338 | 114,983 | 56,358 | 17,560 | 4,538 | 1,383,444 |
| 339.60 | | | Grand Totals | 12,798,196.13 | 579,341.62 | 199,232.82 | 794,224.66 | 1,390,248.41 | 1,577,880.04 | 834,603.74 | 244,978.80 | 176,330.24 | 18,605,036.46 |

Included in the budget are the proposed changes for FY13 to include:

- y Add two new positions of Part- Time Beverage Servers for Community Services at 312 hours per year.
- y Add Full- Time Electronic Technician position for Public Works.
- y Add Full- Time Lead Payroll Accounting Technician for Finance.
- y Unfreeze the Computer Specialist I position and make Part- Time at 32 hour per week.
- ? Unfreeze the Full- Time DPS Fire Equipment Operator position.
- N Change the status of the Administrative Assistant – Finance from Part- Time of 32 hours per week to Full- Time of 40 hours per week.
- Eliminate one Full- Time Payroll Specialist position for Finance.
- Eliminate one Full- Time Electronic Technician Apprentice position for Public Works.

Pending changes to be adjusted in the budget for FY13 include:

- y -Add new position of Part- Time Planning and Zoning Clerk for Community Development at 32 hours per week. \$28,847.04
 - n -Add new position of Full- Time Contract Coordinator position for Utilities. \$62,323.86
 - n -Unfreeze the DPS Administrative Secretary position and reduce hours from Full- Time to Part- Time at 32 hours per week. \$31,383.08
 - y -Unfreeze the Full- Time Library Manager position for Community Services. \$68,486.86
 - n -Add new position of Full- Time Public Works Chief Inspector for Public Works. \$64,272
 - n -Unfreeze the Full- Time Public Works Street Maintenance Worker position. \$34,696
 - y - Add Seasonal Part- Time position of Administrative Assistant for Human Resources at 20 hours per week for a total expense of \$2606.54.
 - n - Increase current Part- Time Administrative Assistant – Finance from 32 hours per week to 40 hours per week for a total expense of \$28574.18.
 - y - Increase Full- Time Lead Payroll Technician for Finance at a total expense of \$47476.71.
 - y - Continue to freeze positions of Recreation Assistant (2) and Special Events Coordinator from previous year for a total savings of \$50120.70.
- Title Change for the Streets Maintenance Worker to the Utility Construction Worker which does not include a budgetary money difference.

Budget Highlights & Summaries

Budget Resolution
Budget Development Process
Budget Procedures
Budget Planning Calendar
Governmental Fund Types
Financial Information:
 Analysis of Interfund Transfers
 Capital Improvement Program
 Equipment Acquisition (CER) Program



RESOLUTION NO. 2012-24

A RESOLUTION REQUESTING THE DEPARTMENT OF FINANCE AND ADMINISTRATION, STATE OF NEW MEXICO, APPROVE REVISED BUDGET FIGURES FOR CERTAIN LINE ITEMS IN THE CITY'S BUDGET FOR FISCAL YEAR 2012-2013.

WHEREAS, the City of Alamogordo, New Mexico wishes approval to change some of the budget line item figures of various funds; and

WHEREAS, the Department of Finance and Administration, State of New Mexico, gave its written interim approval to the City of Alamogordo, New Mexico's annual budget on June 5, 2012, for fiscal year 2012-2013; and

WHEREAS, the City of Alamogordo, New Mexico, has tabulated on the following pages the additional resources and expenditures for fiscal year 2012-2013.

NOW, THEREFORE, BE IT RESOLVED BY THE GOVERNING BODY OF THE CITY OF ALAMOGORDO, NEW MEXICO, that the City's annual budget for fiscal year 2012-2013 be and hereby is revised as of July 24, 2012 to reflect a more true and accurate projection of the actual revenues and expenditures for fiscal year 2012-2013 as shown on the following pages.

NOW, BE IT FURTHER RESOLVED BY THE GOVERNING BODY OF THE CITY OF ALAMOGORDO, NEW MEXICO, that the Department of Finance and Administration, State of New Mexico, be requested to give its written approval to the revised budget figures computed on July 24, 2012 as a more true and accurate projection of the actual revenues and expenditures for fiscal year 2012-2013.

PASSED, APPROVED AND ADOPTED by the Governing Body of the City of Alamogordo, New Mexico, at a Regular Meeting held this 24th day of July, 2012.



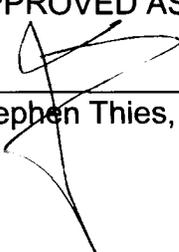
ATTEST:


Renee Cantin, City Clerk

CITY OF ALAMOGORDO, NEW MEXICO,
A NEW MEXICO MUNICIPAL CORPORATION

By: 

Susie Galea, Mayor

APPROVED AS TO FORM:


Stephen Thies, City Attorney

Budget Financial Development Policies and Process

The City of Alamogordo's Fiscal Year 2012-2013 budget is a comprehensive policy organized into groups of related accounts to record revenues and expenditures. In a governmental setting, the groups are defined by fund types that include the General Fund, Internal Service Fund, Special Revenue Funds, Debt Service Funds, Capital Improvement Funds, Enterprise Funds, and Trust & Agency Funds. The operating budget is also comprised of programs which delineate the departmental missions and establish goals and objectives to accomplish their purpose. The major programs include General Government/Administration, Public Safety, Public Works, Community Development and Community Services, which encompass the operations of the City of Alamogordo. This document has been prepared to serve the stakeholders that include the Citizens of Alamogordo, the City Commission, City Staff, State, and Social Agencies. The budget explains the purpose of City government and the financial means of accomplishing designated responsibilities.

On the financial statements the modified accrual basis method of accounting for the governmental funds (General, Special Revenue, Debt Service and Capital Projects) and the accrual basis method of accounting for the proprietary (Enterprise and Internal Services) and fiduciary (Trust and Agency) funds are used. However, the budget is prepared using a cash basis method of accounting which differs from generally accepted accounting principles (GAAP) used for the cities annual financial statements. To initiate the budget process, the accounting department distributes a budget preparation packet that includes general guidelines, budget request forms and computer-generated worksheets. The worksheets provide the necessary information allowing Department Directors the capability of comparing prior year expenditures and revenues with the current operating budget to determine the future financial and staffing requirements of the department.

Each Director is tasked with formulating projections of the estimated revenues and expenditures to complete the current year operations. These projections will form a basis for projecting resources available and estimating expenditures for the upcoming budget year. If adequate fund balance is available from the prior year, the City may opt to budget expenditures in excess of revenues.

The budgeting process is de-centralized, and each director is responsible for the input of budget data directly into the budgeting application. The information entered includes a projection of the anticipated revenues and expenditures for the current year, and an estimate of the next fiscal year's revenues and expenditures. When the data entry is complete, the Accounting Department consolidates additional requests and the information is entered into one budgetary document for review. Departmental submissions describing accomplishments, goals and objectives of each department are also included.

Budget Financial Development Policies and Process

This preliminary compilation is distributed to department directors and the City Manager. The City Manager carefully examines and reviews each departmental budget with the Department Director. Recommendations and suggestions are presented, adjustments are made.

At scheduled public hearings, the city commission reviews the recommended budget. Once the preliminary budget has been finalized and adopted by resolution, the City Commission submits the document to the State of New Mexico Department of Finance & Administration (DFA) for approval.

Adjustments to the final budget include any changes that transpired from the prior fiscal year due to year-end close and any adjustments required by DFA to comply with state statutes.

DFA approval is required for all budget increases, cash transfers between funds and budget transfers between departments within a fund or between funds.

BUDGET ADJUSTMENTS DURING THE FISCAL YEAR

It is the responsibility of each Department Director to monitor their divisional budgets and review budget-to-actual amounts in order to ensure compliance. The Finance Director will also review and monitor budgetary compliance. Departments are expected to confine spending to amounts appropriated during the budget process.

A Budget Revision Request form is required for all changes to the original budget. The Budget Revision Requests are approved as described below and purchases will not be allowed until all the approval levels have been secured. The Department Director shall submit the request to the Finance Director who will ensure that the appropriate approval levels are obtained.

Approval Levels:

1. Changes from one line-item to another within the same category and department must have the Finance Director approval.
2. Changes from one category to another, within a department, must have the Finance Director and City Manager approval.
3. The Finance Director, City Manager and City Commission must approve changes that affect the overall budget total within a fund. A Budget Resolution is required for these types of adjustments.
4. Expenditures of \$10,000 or more that were not included in the original budget, approved by City Commission, also requires Commission approval by a Budget Resolution.
5. All Budget Resolutions require the approval of the Department of Finance and Administration (DFA).

Budget Financial Development Policies and Process

A Budget Resolution must include the following information:

- A. Meeting date that the governing body approved the adjustment(s).
- B. Fund(s) affected by the adjustment(s).
- C. Department(s) affected by the adjustment(s).
- D. Line items affected by the adjustment(s).
- E. The dollar amount of the adjustment(s) and the available resources to fund the adjustment(s).
- F. A brief explanation stating why the adjustment(s) is necessary.
- G. Signature of the Mayor and City Commissioners with attestation by the municipal clerk.

The Governing Body has the authority to set budget policy and may change the policy at anytime, with the exception of the requirement of DFA Approval for Budget Resolutions.

BUDGET PROCEDURES

The budget process begins with the distribution of the Budget Procedures Manual and budget preparation packages to Department Directors. Each Department Director receives worksheets detailing the operations of their department and current staffing. The financial worksheets compiled reflect the previous two years actual revenues/expenditures and the current year revised budget. This information allows each Department Director the capability of comparing prior years' expenditures and revenues with the current operating budget to determine the future financial requirements of the department. Each Department Director is then tasked with formulating projections of the estimated revenues/expenditures to complete the current year operations. The projections will form a basis for projecting resources available and expenditures for the upcoming budget year.

Each Department Director is responsible for the input of data directly into the budgeting application system. The information includes a projection of the anticipated revenues and expenditures for the current year and an estimate of the next fiscal year's revenues/expenditures. When the data entry is complete, the Finance Department compiles the information into one budgetary document for review. This document is then distributed to the Department Directors and the City Manager. The City Manager carefully examines and reviews each departmental budget with the Department Director. Recommendations and suggestions are presented and then incorporated into the original document. Summary budget narratives describing the performance measures, accomplishments, goals and objectives for each department are compiled and included in the budget document.

At scheduled public hearings, the City Commission reviews the preliminary budget document. At this time, the City Manager and members of the Accounting Staff respond to questions relative to the proposed budget. Once the preliminary budget has been finalized, the City Commission submits the document for approval. The final adopted budget is then submitted to the State of New Mexico Department of Finance & Administration for preliminary approval.

When the prior fiscal year has been closed, cash balances are reconciled and carried over to the present fiscal year. The final budget includes any changes that transpired from the prior fiscal year due to year-end closure and any adjustments made by DFA, which is then submitted for final adoption by the City Commission and subsequently by DFA.

BUDGET PLANNING CALENDAR 2012-2013

(Subject to Change)

| | |
|-------------------------------|---|
| November 29, 2011 | DIRECTOR STAFF MEETING Review budget process. Distribute Capital Request Guidelines, current payroll projection report. |
| December 16, 2011 | DEADLINE FOR CAPITAL PROJECT SUBMISSION. |
| December 11, 2011 | DEADLINE FOR POSITION/CURRENT SERVICE LEVEL CHANGES. |
| December 29, 2011 | Payroll Budget Roll |
| January 3, 2012 | Review operational budget process, Distribute Budget Manuals. |
| January 5 & 6, 2012 | DEPARTMENTAL BUDGET WORKSHOPS |
| January 12, 2012 | Budget Narratives sent to Directors |
| February 4, 2012 | DEADLINE FOR DEPARTMENT ENTRY. DEADLINE FOR HUMAN RESOURCES VERIFICATION OF POSITIONS |
| February 4 – 27, 2012 | Compile Preliminary Budget |
| March 7, 2012 | Distribute Preliminary Budget Packets to City Manager and Department Directors. |
| March 14-21, 2012 | CITY MANAGER/DIRECTOR MEETINGS |
| March 26, 2012 | Final Budget Review/Changes by City Manager |
| March 28, 2012 | Final Personnel Changes Entered – Final Payroll Projection Roll on 03/28 |
| March 28-April 9, 2012 | Finance Compiles Final Budget Worksheets/Recaps |
| March 28 – April 16, 2012 | Finance Develops Budget Summary Document for Commission |
| March 28, 2012 | Budget Narratives due from Departments |
| April 18, 2012 | Distribute Preliminary Budget Summary to Commission, City Manager and Department Directors |
| <i>Week of May 14 -May 18</i> | Budget Workshops with Commission |
| May 22, 2012 | Resolution for Adoption of Preliminary Budget FY2013 |
| May 29, 2012 | Submit Annual Budget to State of New Mexico DFA by June 1st |
| July 24, 2012 | Resolution for Final Budget Approval Adjusting FY2013 Budget with Actual Beginning Cash Balances – Due by July 30th |

Governmental Fund Types

FUND ACCOUNTING - A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

General Fund - Funds used to account for all financial resources except those required to be accounted for in another fund. This is the chief operating fund.

Special Revenue Funds - Funds used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.

Capital Projects Funds - Funds used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds).

Debt Service Funds - Funds used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Enterprise Fund - Funds used to account for operations for which a fee is charged to external users for goods or services.

Internal Service Funds - Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost-reimbursement basis.

Trust & Agency Funds - Funds used to account for assets held by a governmental unit in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. These include (a) pension (and other employee benefit) trust funds, (b) investment trust funds, (c) private-purpose trust funds, and (d) agency funds.

Category Descriptions

REVENUES

Taxes & Fees – account for property taxes, gross receipts .5%, lodger's tax.

Fees & Permits – account for franchise fees, business registration fees, building, planning, blocking, plumbing, electrical permits, miscellaneous license fees.

State Shared Fees – account for gross receipts tax, gasoline tax, cigarette tax, auto licenses.

User Fees – account for program fees, rentals, recreational fees (zoo admission fees, membership fees), disposal fees, green fees, landing fees.

Fines – account for court fines, late filing penalty, library fines.

Miscellaneous Revenue – account for land sales, sale of scrap, city reimbursements, ESGRT.

Grants & Reimbursements – account for proceeds of specific revenue sources provided by city, county, state and federal entities or other various agencies.

Interest Income – account for interest income, gain/loss on sale of securities.

TRANSFERS

Transfers In & Out – Transfers between funds for subsidies, vehicle purchases, projects.

EXPENDITURES

Salaries & Benefits – account for salaries and benefits.

Supplies – account for supplies, books & publications, minor equipment, seed, sand, feed, chemicals.

Maintenance – facility maintenance, pest control, equipment maintenance, software support fees, phone maintenance, traffic controller maintenance, time clock maintenance.

Utilities – includes all utilities; gas, phone, long distance, water/sewer/garbage, and electricity.

Other Services/Insurance – travel & conferences, advertising, printing, membership & dues, insurance, equipment/building rental, audit, contract services.

Capital Outlay – account for financial resources to be used for the acquisition or construction of major capital equipment or facilities/land.

Debt Service – account for the payment of general obligation and long-term debt principal and interest, paying agent fees, and bond costs.

ANALYSIS OF INTERFUND TRANSACTIONS - FY13

| | FY2010 ACTUAL | FY2011 ACTUAL | FY2012 ACTUAL | FY2013 BUDGET | \$ INCREASE (DECREASE) | % INCREASE (DECREASE) |
|---|--------------------------|--------------------------|--------------------------|--------------------------|-----------------------------------|----------------------------------|
| Transfers to General Fund (11) from: | | | | | | |
| Collision (96) | 25,500 | 0 | 0 | 0 | 0 | ** |
| Total Transfers to General Fund | 25,500 | 0 | 0 | 0 | 0 | ** |
| Transfers to Internal Service Fund (12) from: | | | | | | |
| General Operating (11) | 1,114,425 | 1,009,384 | 964,840 | 1,522,008 | 557,168 | 57.75% |
| Corrections (15) | 6,217 | 4,819 | 4,042 | 4,996 | 954 | 23.60% |
| Lodger's (16) | 3,971 | 4,464 | 4,265 | 6,502 | 2,237 | 52.45% |
| Court Automation (19) | 18,702 | 19,733 | 18,381 | 21,959 | 3,578 | 19.47% |
| Lodger's Tax (20) | 26,161 | 24,660 | 25,594 | 31,021 | 5,427 | 21.20% |
| Corrections (27) | 4,844 | 4,595 | 3,641 | 5,923 | 2,282 | 62.68% |
| Leisure Services (32) | 432,502 | 409,980 | 382,207 | 470,696 | 88,489 | 23.15% |
| State Highway Clean Up (37) | 2,339 | 1,744 | 1,300 | 2,235 | 935 | 71.92% |
| Transportation Fund (44) | 187,612 | 243,140 | 153,848 | 163,814 | 9,966 | 6.48% |
| Engineering (63) | 35,560 | 33,514 | 26,377 | 32,250 | 5,873 | 22.27% |
| Building Codes (65) | 22,046 | 22,843 | 19,094 | 12,359 | (6,735) | -35.27% |
| 1994 Gross Receipts (69) | 0 | 0 | 34,199 | 365,801 | 331,602 | 969.62% |
| Alamo Senior Center (71) | 95,903 | 93,683 | 86,815 | 105,074 | 18,259 | 21.03% |
| Senior Gift (74) | 549 | 1,025 | 0 | 528 | 528 | ** |
| RSVP (75) | 10,921 | 11,695 | 11,728 | 15,112 | 3,384 | 28.85% |
| Water/Sewer (81) | 191,185 | 262,839 | 339,807 | 267,096 | (72,711) | -21.40% |
| Solid Waste (86) | 20,137 | 16,283 | 17,374 | 21,468 | 4,094 | 23.56% |
| Bonito Lake (88) | 25,971 | 23,914 | 23,901 | 27,688 | 3,787 | 15.84% |
| Golf Course (90) | 63,740 | 51,643 | 55,130 | 75,671 | 20,541 | 37.26% |
| Airport (91) | 45,178 | 39,256 | 39,934 | 45,195 | 5,261 | 13.17% |
| Total Transfers to Internal Service | 2,307,963 | 2,279,214 | 2,212,477 | 3,197,396 | 984,919 | 44.52% |
| Transfers to Corrections -City Expense (15) from: | | | | | | |
| General Operating (11) | 32,816 | 0 | 0 | 55,000 | 55,000 | ** |
| Total Transfers to Corrections - City Expense | 32,816 | 0 | 0 | 55,000 | 55,000 | ** |
| Transfers to Lodger's Tax -City Expense (20) from: | | | | | | |
| General Operating (11) | 0 | 0 | 0 | 3,276 | 3,276 | ** |
| Total Transfers to Lodger's Tax - City Expense | 0 | 0 | 0 | 3,276 | 3,276 | ** |
| Transfers to Grant Capital Improvement (24) from: | | | | | | |
| 1991 GRT INF (61) | 1,291 | 65 | 0 | 8,661 | 8,661 | ** |
| 1994 GRT (69) | (27) | 129,682 | 0 | 105,000 | 105,000 | ** |
| ESGRT .625% (89) | 0 | 0 | 0 | 4,000 | 4,000 | ** |
| 2002 GRT (108) | 24,735 | 0 | 0 | 0 | 0 | ** |
| Total Transfers to Grant Capital Improvement | 25,999 | 129,747 | 0 | 117,661 | 117,661 | ** |
| Transfers to Corrections (27) from: | | | | | | |
| General Operating (11) | 361,741 | 380,000 | 408,000 | 366,718 | (41,282) | -10.12% |
| Total Transfers to Corrections | 361,741 | 380,000 | 408,000 | 366,718 | (41,282) | -10.12% |
| Transfers to Leisure Services (32) from: | | | | | | |
| General Operating (11) | 2,805,160 | 2,680,000 | 3,399,519 | 3,393,330 | (6,189) | -0.18% |
| Designated Gift (22) | 0 | 4,170 | 0 | 0 | 0 | ** |
| 1994 GRT (69) | 0 | 14,685 | 199,780 | 54,300 | (145,480) | -72.82% |
| Total Transfers to Leisure Services | 2,805,160 | 2,698,855 | 3,599,299 | 3,447,630 | (151,669) | -4.21% |
| Transfers to Fire Protection (33) from: | | | | | | |
| General Operating (11) | 0 | 0 | 3,699 | 0 | (3,699) | -100% |
| Total Transfers to Fire Protection | 0 | 0 | 3,699 | 0 | (3,699) | -100% |
| Transfers to 1984 Gross Receipts (42) from: | | | | | | |
| 99 GRT Flood (59) | 0 | 3,045,078 | 0 | 0 | 0 | ** |
| Total Transfers to 1984 Gross Receipts | 0 | 3,045,078 | 0 | 0 | 0 | ** |
| Transfer to Transportation Fund (44) from: | | | | | | |
| General Fund (11) | 2,712 | 0 | 0 | 0 | 0 | ** |
| 1984 GRT (42) | 832,122 | 621,815 | 210,219 | 1,052,249 | 842,030 | 400.55% |
| 1991 GRT Infrastructure (61) | 108,810 | 147,683 | 418,512 | 72,290 | (346,222) | -82.73% |
| 1994 GRT (69) | 327,465 | 0 | 98,394 | 101,606 | 3,212 | 3.26% |
| Water/Sewer (81) | 0 | 0 | 0 | 650,000 | 650,000 | ** |
| 2004 GRT (109) | 1,071,080 | 0 | 0 | 0 | 0 | ** |
| Total Transfers to Transportation | 2,342,189 | 769,498 | 727,125 | 1,876,145 | 1,149,020 | 158.02% |
| Transfers to NMCDBG (48) from: | | | | | | |
| General Operating (11) | 4,400 | 0 | 10,189 | 0 | (10,189) | -100% |
| 1994 GRT (69) | 0 | 0 | 0 | 13,995 | 13,995 | ** |
| Total Transfers to CDBG | 4,400 | 0 | 10,189 | 13,995 | 3,806 | 37.35% |
| Transfer to Property Acquisition (50) from: | | | | | | |
| 1986 GRT (49) | 1,055 | 0 | 0 | 124,572 | 124,572 | ** |

| | FY2010 ACTUAL | FY2011 ACTUAL | FY2012 ACTUAL | FY2013 BUDGET | \$ INCREASE (DECREASE) | % INCREASE (DECREASE) |
|---|------------------|------------------|------------------|------------------|---------------------------|--------------------------|
| Total Transfers to Property Acquisition | 1,055 | 0 | 0 | 124,572 | 124,572 | ** |
| Transfer to General Obligation P&I (53) from: | | | | | | |
| Water/Sewer Opr (81) | 111,398 | 0 | 0 | 0 | 0 | ** |
| Fire Bond (103) | 0 | 1,299,426 | 0 | 0 | 0 | ** |
| Total Transfers to General Obligation P&I | 111,398 | 1,299,426 | 0 | 0 | 0 | ** |
| Transfer to Reverse Osmosis Project RSV (54) from: | | | | | | |
| 1986 GRT (49) | 7,405 | 9,668 | 5,046 | 237,874 | 232,828 | 4614.11% |
| Water/Sewer (81) | 0 | 17,338 | 0 | 0 | 0 | ** |
| Total Transfers to Reverse Osmosis Project Rsv | 7,405 | 27,006 | 5,046 | 237,874 | 232,828 | 4614.11% |
| Transfer to GRT P&I (59) from: | | | | | | |
| 1984 GRT (42) | 643,267 | 3,670,046 | 861,031 | 1,177,453 | 316,422 | 36.75% |
| 1994 GRT (69) | 1,130,448 | 1,129,063 | 1,165,380 | 1,134,602 | (30,778) | -2.64% |
| 2004 GRT (109) | 589,703 | 584,903 | 589,903 | 589,303 | (600) | -0.10% |
| 2012 GRT REF (119) | 0 | 0 | 3,728,997 | 0 | (3,728,997) | -100% |
| Total Transfers to GRT P & I | 2,363,418 | 5,384,012 | 6,345,311 | 2,901,358 | (3,443,953) | -54.28% |
| Transfer to Community Development (63) from: | | | | | | |
| General Op (11) | 30,000 | 30,863 | 30,000 | 30,000 | 0 | 0.00% |
| 84 GRT (42) | 25,000 | 25,000 | 25,000 | 25,000 | 0 | 0.00% |
| 91 GRT Infrastructure (61) | 235,000 | 218,734 | 203,827 | 245,978 | 42,151 | 20.68% |
| Water/Sewer (81) | 0 | 23,752 | 0 | 0 | 0 | ** |
| Total Transfer to Community Development | 290,000 | 298,349 | 258,827 | 300,978 | 42,151 | 16.29% |
| Transfer to Building Codes (65) from: | | | | | | |
| General Operating (11) | 110,641 | 154,481 | 172,461 | 0 | (172,461) | -100% |
| 91 GRT Inf (61) | 0 | 60,000 | 0 | 0 | 0 | ** |
| Water/Sewer (81) | 20,000 | 7,000 | 0 | 0 | 0 | ** |
| Total Transfers to Building Codes | 130,641 | 221,481 | 172,461 | 0 | (172,461) | -100% |
| Transfer to Alamo Senior Center (71) from: | | | | | | |
| General Operating (11) | 426,250 | 420,000 | 596,141 | 594,968 | (1,173) | -0.20% |
| Total Transfers to Alamo Senior Center | 426,250 | 420,000 | 596,141 | 594,968 | (1,173) | -0.20% |
| Transfer to Senior Center Gift Fund (74) from: | | | | | | |
| Designated Gift Fund (22) | 0 | 6,250 | 0 | 0 | 0 | ** |
| Total Transfers to Senior Center Gift Fund | 0 | 6,250 | 0 | 0 | 0 | ** |
| Transfer to RSVP (75) from: | | | | | | |
| General Operating (11) | 37,580 | 39,259 | 49,595 | 63,758 | 14,163 | 28.56% |
| Total Transfers to RSVP | 37,580 | 39,259 | 49,595 | 63,758 | 14,163 | 28.56% |
| Transfer to Water/Sewer (81) from: | | | | | | |
| Airport Imp (40) | 176 | 0 | 0 | 0 | 0 | ** |
| 86 GRT (49) | 610,961 | 172,832 | 0 | 0 | 0 | ** |
| Prop Acq (50) | 1,055 | 0 | 0 | 0 | 0 | ** |
| 85 GRT P&I (54) | 103,493 | 27 | 0 | 0 | 0 | ** |
| 77 W/S P&I (82) | 737,824 | 83,879 | 0 | 0 | 0 | ** |
| Solid Waste (86) | 83,334 | 85,834 | 88,409 | 0 | (88,409) | -100% |
| Bonito Lake (88) | 12,000 | 0 | 0 | 0 | 0 | ** |
| ESGRT .0625% (89) | 0 | 5,491 | 0 | 0 | 0 | ** |
| 2002 GRT (108) | 15,325 | 0 | 0 | 0 | 0 | ** |
| 2009 GO Bond (113) | 0 | 1,293,669 | 0 | 0 | 0 | ** |
| Reg Water Supply (116) | 0 | 40,500 | 0 | 0 | 0 | ** |
| Total Transfers to Water/Sewer | 1,564,168 | 1,682,232 | 88,409 | 0 | (88,409) | -100% |
| Transfer to 1998 JT Water/Sewer P & I (82) from: | | | | | | |
| 86 GRT (49) | 143,048 | 126,693 | 144,671 | 442,662 | 297,991 | 205.98% |
| GO P&I (53) | 0 | 165,766 | 0 | 0 | 0 | ** |
| Water/Sewer (81) | 1,322,508 | 984,406 | 1,329,409 | 1,449,891 | 120,482 | 9.06% |
| 2011 JT W/S (117) | 0 | 0 | 3,617,673 | 0 | (3,617,673) | -100% |
| Total Transfers to JT W/S P & I | 1,465,556 | 1,276,865 | 5,091,753 | 1,892,553 | (3,199,200) | -62.83% |
| Transfer to Bonito Lake (88) from: | | | | | | |
| Water/Sewer (81) | 0 | 0 | 0 | 1,145,562 | 1,145,562 | ** |
| Total Transfers to Bonito Lake | 0 | 0 | 0 | 1,145,562 | 1,145,562 | ** |
| Transfer to Golf Course (90) from: | | | | | | |
| General Operating (11) | 143,834 | 0 | 287,668 | 143,834 | (143,834) | -50.00% |
| Total Transfers to Golf Course | 143,834 | 0 | 287,668 | 143,834 | (143,834) | -50.00% |
| Transfer to Airport (91) from: | | | | | | |
| Airport Imp (40) | 264,619 | 218,531 | 0 | 0 | 0 | ** |
| Total Transfers to Airport | 264,619 | 218,531 | 0 | 0 | 0 | ** |

| | FY2010 ACTUAL | FY2011 ACTUAL | FY2012 ACTUAL | FY2013 BUDGET | \$ INCREASE (DECREASE) | % INCREASE (DECREASE) |
|---|-------------------|-------------------|-------------------|-------------------|---------------------------|--------------------------|
| Transfer to Self-Insured/Liability (107) from: | | | | | | |
| General Operating (11) | 121,028 | 50,750 | 58,450 | 65,200 | 6,750 | 11.55% |
| Lodger's Tax (20) | 2,000 | 1,450 | 1,670 | 1,720 | 50 | 2.99% |
| Leisure Services (32) | 17,500 | 13,050 | 15,030 | 15,480 | 450 | 2.99% |
| Transportation (44) | 21,688 | 14,500 | 16,700 | 17,200 | 500 | 2.99% |
| Water/Sewer (81) | 29,871 | 58,000 | 66,800 | 68,800 | 2,000 | 2.99% |
| Solid Waste (86) | 1,000 | 2,900 | 3,340 | 3,440 | 100 | 2.99% |
| Bonito Lake (88) | 3,000 | 1,450 | 1,670 | 1,720 | 50 | 2.99% |
| Golf Course (90) | 2,000 | 1,450 | 1,670 | 1,720 | 50 | 2.99% |
| Landfill (94) | 2,830 | 1,450 | 1,670 | 1,720 | 50 | 2.99% |
| Total Transfers to Self-Insured | 200,917 | 145,000 | 167,000 | 177,000 | 10,000 | 5.99% |
| Transfer to 2009 GO Bond Acq (113) from: | | | | | | |
| Water/Sewer (81) | 6,500,000 | 0 | 95,082 | 494,892 | 399,810 | 420.49% |
| ESGRT .0625% (89) | 0 | 652,666 | 95,684 | 0 | (95,684) | -100% |
| 2004 GRT (109) | 0 | 0 | 220,000 | 0 | (220,000) | -100% |
| Total Transfers to 2009 GO Bond Acq | 6,500,000 | 652,666 | 410,766 | 494,892 | 84,126 | 20.48% |
| Transfer to Sidewalk Revolving Loans (114) from: | | | | | | |
| 91 GRT Inf (61) | 52,800 | 0 | 0 | 0 | 0 | ** |
| Total Transfers to Sidewalk Revolving Loans | 52,800 | 0 | 0 | 0 | 0 | ** |
| Transfer to Reg Water Supply Trans Ln (116) from: | | | | | | |
| 86 GRT (49) | 0 | 11,003 | 13,438 | 242,749 | 229,311 | 1706.44% |
| Total Transfers to Reg Water Trans Ln | 0 | 11,003 | 13,438 | 242,749 | 229,311 | 1706.44% |
| Transfer to Housing Low Rent Operating (901) from: | | | | | | |
| Housing Capital Fund Projects (904) | 125,800 | 0 | 258,872 | 0 | (258,872) | -100% |
| Total Transfers to Housing Low Rent Operating | 125,800 | 0 | 258,872 | 0 | (258,872) | -100% |
| Transfer to Housing Capital Fund Prj (904) from: | | | | | | |
| Housing Low Rent Opr (901) | 0 | 0 | 0 | 17,315 | 17,315 | ** |
| Total Transfers to Housing Capital Fund Projects | 0 | 0 | 0 | 17,315 | 17,315 | ** |
| TOTAL TRANSFERS TO | 21,591,209 | 20,984,472 | 20,706,076 | 17,415,234 | (3,290,842) | -15.89% |

** One or more zero value fields

ANALYSIS OF INTERFUND TRANSACTIONS - FY13

| | FY2010 ACTUAL | FY2011 ACTUAL | FY2012 ACTUAL | FY2013 BUDGET | \$ INCREASE (DECREASE) | % INCREASE (DECREASE) |
|--|--------------------------|--------------------------|--------------------------|--------------------------|-----------------------------------|----------------------------------|
| Transfers from General Fund (11) to: | | | | | | |
| Internal Service Fund (12) | 1,114,425 | 1,009,384 | 964,840 | 1,522,008 | 557,168 | 57.75% |
| Corrections (15) | 32,816 | 0 | 0 | 55,000 | 55,000 | ** |
| Civic Center (20) | 0 | 0 | 0 | 3,276 | 3,276 | ** |
| Corrections (27) | 361,741 | 380,000 | 408,000 | 366,718 | (41,282) | -10.12% |
| Leisure Services (32) | 2,805,160 | 2,680,000 | 3,399,519 | 3,393,330 | (6,189) | -0.18% |
| Fire Protection (33) | 0 | 0 | 3,699 | 0 | (3,699) | -100% |
| Transportation (44) | 2,712 | | | | | |
| CDBG (48) | 4,400 | 0 | 10,189 | 0 | 10,189 | -100% |
| Infrastructure (63) | 30,000 | 30,863 | 30,000 | 30,000 | 0 | 0.00% |
| Building Code (65) | 110,641 | 154,481 | 172,461 | 0 | (172,461) | -100% |
| Alamo Senior Center (71) | 426,250 | 420,000 | 596,141 | 594,968 | (1,173) | -0.20% |
| RSVP (75) | 37,580 | 39,259 | 49,595 | 63,758 | 14,163 | 28.56% |
| Golf Course (90) | 143,834 | 0 | 287,668 | 143,834 | (143,834) | -50.00% |
| Self-Insured (107) | 121,028 | 50,750 | 58,450 | 65,200 | 6,750 | 11.55% |
| Total Transfers from General Fund | 5,190,587 | 4,764,737 | 5,980,562 | 6,238,092 | 257,530 | 4.31% |
| Transfer from Corrections - City Expense (15) to: | | | | | | |
| Internal Svc (12) | 6,217 | 4,819 | 4,042 | 4,996 | 954 | 23.60% |
| Total Transfers from Corrections | 6,217 | 4,819 | 4,042 | 4,996 | 954 | 23.60% |
| Transfers from Lodgers (16) to: | | | | | | |
| Internal Services (12) | 3,971 | 4,464 | 4,265 | 6,502 | 2,237 | 52.45% |
| Total Transfer from Lodgers | 3,971 | 4,464 | 4,265 | 6,502 | 2,237 | 52.45% |
| Transfers from Court Automation (19) to: | | | | | | |
| Internal Services (12) | 18,702 | 19,733 | 18,381 | 21,959 | 3,578 | 19.47% |
| Total Transfer from Court Automation | 18,702 | 19,733 | 18,381 | 21,959 | 3,578 | 19.47% |
| Transfers from Lodger's Tax-City (20) to: | | | | | | |
| Internal Services (12) | 26,161 | 24,660 | 25,594 | 31,021 | 5,427 | 21.20% |
| Self-Insured (107) | 2,000 | 1,450 | 1,670 | 1,720 | 50 | 2.99% |
| Total Transfers from Lodger's Tax-City | 28,161 | 26,110 | 27,264 | 32,741 | 5,477 | 20.09% |
| Transfers from Designated Gift (22) to: | | | | | | |
| Community Services (32) | 0 | 4,170 | 0 | 0 | 0 | ** |
| Senior Center Gift Fund (74) | 0 | 6,250 | 0 | 0 | 0 | ** |
| Total Transfers from Designated Gift Fund | 0 | 10,420 | 0 | 0 | 0 | ** |
| Transfers from Corrections (27) to: | | | | | | |
| Internal Services (12) | 4,844 | 4,595 | 3,641 | 5,923 | 2,282 | 62.68% |
| Total Transfer from Corrections | 4,844 | 4,595 | 3,641 | 5,923 | 2,282 | 62.68% |
| Transfers from Leisure Services (32) to: | | | | | | |
| Internal Services (12) | 432,502 | 409,980 | 382,207 | 470,696 | 88,489 | 23.15% |
| Self-Insured (107) | 17,500 | 13,050 | 15,030 | 15,480 | 450 | 2.99% |
| Total Transfer from Leisure Services | 450,002 | 423,030 | 397,237 | 486,176 | 88,939 | 22.39% |
| Transfers from State Highway Clean Up (37) to: | | | | | | |
| Internal Services (12) | 2,339 | 1,744 | 1,300 | 2,235 | 935 | 71.92% |
| Total Transfer from State Highway Clean Up | 2,339 | 1,744 | 1,300 | 2,235 | 935 | 71.92% |
| Transfers from Airport Improv Proj (40) to: | | | | | | |
| Water/Sewer Opr | 176 | 0 | 0 | 0 | 0 | ** |
| Airport (91) | 264,619 | 218,531 | 0 | 0 | 0 | ** |
| Total Transfer from Airport Improvement Project | 264,795 | 218,531 | 0 | 0 | 0 | ** |
| Transfer from 1984 Gross Receipts (42) to: | | | | | | |
| Transportation Fund (44) | 832,122 | 621,815 | 210,219 | 1,052,249 | 842,030 | 400.55% |
| GO Revenue Bond P & I (59) | 643,267 | 3,670,046 | 861,031 | 1,177,453 | 316,422 | 36.75% |
| Infrastructure (63) | 25,000 | 25,000 | 25,000 | 25,000 | 0 | 0.00% |
| Total Transfers from 1984 Gross Receipts | 1,500,389 | 4,316,861 | 1,096,250 | 2,254,702 | 1,158,452 | 105.67% |

| | FY2010 ACTUAL | FY2011 ACTUAL | FY2012 ACTUAL | FY2013 BUDGET | \$ INCREASE (DECREASE) | % INCREASE (DECREASE) |
|---|------------------|------------------|------------------|------------------|---------------------------|--------------------------|
| Transfer from Transportation Fund (44) to: | | | | | | |
| Internal Service Fund (12) | 187,612 | 243,140 | 153,848 | 163,814 | 9,966 | 6.48% |
| Self Insured (107) | 21,688 | 14,500 | 16,700 | 17,200 | 500 | 2.99% |
| Total Transfers from Transportation Fund | 209,300 | 257,640 | 170,548 | 181,014 | 10,466 | 6.14% |
| Transfer from '86 Gross Receipts (49) to: | | | | | | |
| Property Acquisition (50) | 1,055 | 0 | 0 | 124,572 | 124,572 | ** |
| ROSnake Tank (54) | 7,405 | 9,668 | 5,046 | 237,874 | 232,828 | 4614.11% |
| Water/Sewer (81) | 610,961 | 172,832 | 0 | 0 | 0 | ** |
| 98 JT W/S (82) | 143,048 | 126,693 | 144,671 | 442,662 | 297,991 | 205.98% |
| Reg Water (116) | 0 | 11,003 | 13,438 | 242,749 | 229,311 | 1706.44% |
| Total Transfers from '86 Gross Receipts | 762,469 | 320,196 | 163,155 | 1,047,857 | 884,702 | 542.25% |
| Transfers from Property Acquisition (50) to: | | | | | | |
| Water/Sewer (81) | 1,055 | 0 | 0 | 0 | 0 | ** |
| Total Transfer from General Obligation P&I | 1,055 | 0 | 0 | 0 | 0 | ** |
| Transfers from General Obligation P & I (53) to: | | | | | | |
| 2009 GO P&I (82) | 0 | 165,766 | 0 | 0 | 0 | ** |
| Total Transfer from General Obligation P&I | 0 | 165,766 | 0 | 0 | 0 | ** |
| Transfers from R.O./Snake Tank (54) to: | | | | | | |
| Water/Sewer (81) | 103,493 | 27 | 0 | 0 | 0 | ** |
| Total Transfer from R.O./Snake Tank | 103,493 | 27 | 0 | 0 | 0 | ** |
| Transfers from 99 GRT (56) to: | | | | | | |
| 84 GRT (42) | 0 | 3,045,078 | 0 | 0 | 0 | ** |
| Total Transfer from 99 GRT | 0 | 3,045,078 | 0 | 0 | 0 | ** |
| Transfer from 1991 GRT Infrastructure (61) to: | | | | | | |
| Capital Imp (24) | 1,291 | 65 | 0 | 8,661 | 8,661 | ** |
| Transportation (44) | 108,810 | 147,683 | 418,512 | 72,290 | (346,222) | -82.73% |
| Community Development (63) | 235,000 | 218,734 | 203,827 | 245,978 | 42,151 | 20.68% |
| Building Codes (65) | 0 | 60,000 | 0 | 0 | 0 | ** |
| Sidewalk Rev (114) | 52,800 | 0 | 0 | 0 | 0 | ** |
| Total Transfers from 1991 GRT Infrastructure | 397,901 | 426,482 | 622,339 | 326,929 | (295,410) | -47.47% |
| Transfers from Community Development (63) to: | | | | | | |
| Internal Services (12) | 35,560 | 33,514 | 26,377 | 32,250 | 5,873 | 22.27% |
| Total Transfer from Community Development | 35,560 | 33,514 | 26,377 | 32,250 | 5,873 | 22.27% |
| Transfer from Building Codes (65) to: | | | | | | |
| Internal Services (12) | 22,046 | 22,843 | 19,094 | 12,359 | (6,735) | -35.27% |
| Total Transfers from Building Codes | 22,046 | 22,843 | 19,094 | 12,359 | (6,735) | -35.27% |
| Transfer from 1994 Gross Receipts (69) to: | | | | | | |
| Internal Services (12) | 0 | 0 | 34,199 | 365,801 | 331,602 | 969.62% |
| Capital Imp (24) | (27) | 129,682 | 0 | 105,000 | 105,000 | ** |
| Community Services (32) | 0 | 14,685 | 199,780 | 54,300 | (145,480) | -72.82% |
| Transportation (44) | 327,465 | 0 | 98,394 | 101,606 | 3,212 | 3.26% |
| CDBG (48) | 0 | 0 | 0 | 13,995 | 13,995 | ** |
| GO Revenue Bond P & I (59) | 1,130,448 | 1,129,063 | 1,165,380 | 1,134,602 | (30,778) | -2.64% |
| Total Transfers from 1994 Gross Receipts | 1,457,886 | 1,273,430 | 1,497,753 | 1,775,304 | 277,551 | 18.53% |
| Transfer from Alamo Senior Center (71) to: | | | | | | |
| Internal Service Fund (12) | 95,903 | 93,683 | 86,815 | 105,074 | 18,259 | 21.03% |
| Total Transfers from Alamo Senior Center | 95,903 | 93,683 | 86,815 | 105,074 | 18,259 | 21.03% |
| Transfer from Senior Center Gift Fund (74) to: | | | | | | |
| Internal Service Fund (12) | 549 | 1,025 | 0 | 528 | 528 | ** |
| Total Transfers from Senior Center Gift Fund | 549 | 1,025 | 0 | 528 | 528 | ** |
| Transfer from RSVP (75) to: | | | | | | |
| Internal Service Fund (12) | 10,921 | 11,695 | 11,728 | 15,112 | 3,384 | 28.85% |
| Total Transfers from RSVP | 10,921 | 11,695 | 11,728 | 15,112 | 3,384 | 28.85% |

| | FY2010 ACTUAL | FY2011 ACTUAL | FY2012 ACTUAL | FY2013 BUDGET | \$ INCREASE (DECREASE) | % INCREASE (DECREASE) |
|--|------------------|------------------|------------------|------------------|---------------------------|--------------------------|
| Transfer from Water/Sewer Fund (81) to: | | | | | | |
| Internal Service Fund (12) | 191,185 | 262,839 | 339,807 | 267,096 | (72,711) | -21.40% |
| Transportation (44) | 0 | 0 | 0 | 650,000 | 650,000 | ** |
| GO P&I (53) | 111,398 | 0 | 0 | 0 | 0 | ** |
| RO/Snake Tank (54) | 0 | 17,338 | 0 | 0 | 0 | ** |
| Infrastructure (63) | 0 | 23,752 | 0 | 0 | 0 | ** |
| Building Codes (65) | 20,000 | 7,000 | 0 | 0 | 0 | ** |
| 98 Jt W/S (82) | 1,322,508 | 984,406 | 1,329,409 | 1,449,891 | 120,482 | 9.06% |
| Bonito Lake (88) | 0 | 0 | 0 | 1,145,562 | 1,145,562 | ** |
| Self-Insured (107) | 29,871 | 58,000 | 66,800 | 68,800 | 2,000 | 2.99% |
| 09 GO Bond (113) | 6,500,000 | 0 | 95,082 | 494,892 | 399,810 | 420.49% |
| Total Transfers from Water/Sewer | 8,174,962 | 1,353,335 | 1,831,098 | 4,076,241 | 2,245,143 | 122.61% |
| Transfer from JT Water/Sewer (82) to: | | | | | | |
| Water/Sewer (81) | 737,824 | 83,879 | 0 | 0 | 0 | ** |
| Total Transfers from JT Water/Sewer | 737,824 | 83,879 | 0 | 0 | 0 | ** |
| Transfer from Solid Waste (86) to: | | | | | | |
| Internal Service Fund (12) | 20,137 | 16,283 | 17,374 | 21,468 | 4,094 | 23.56% |
| Water/Sewer (81) | 83,334 | 85,834 | 88,409 | 0 | (88,409) | -100% |
| Self-Insured (107) | 1,000 | 2,900 | 3,340 | 3,440 | 100 | 2.99% |
| Total Transfers from Solid Waste | 104,471 | 105,017 | 109,123 | 24,908 | (84,215) | -77.17% |
| Transfer from Bonito Lake (88) to: | | | | | | |
| Internal Service Fund (12) | 25,971 | 23,914 | 23,901 | 27,688 | | |
| Water/Sewer Opr (81) | 12,000 | 0 | 0 | 0 | 0 | ** |
| Self-Insured (107) | 3,000 | 1,450 | 1,670 | 1,720 | 50 | 2.99% |
| Total Transfers from Bonito Lake | 40,971 | 25,364 | 25,571 | 29,408 | 3,837 | 15.01% |
| Transfer from ESGRT (89) to: | | | | | | |
| Capital Imp (24) | 0 | 0 | 0 | 4,000 | 4,000 | ** |
| Water/Sewer (81) | 0 | 5,491 | 0 | 0 | 0 | ** |
| 09 GO Bond (113) | 0 | 652,666 | 95,684 | 0 | (95,684) | -100% |
| Total Transfers from ESGRT | 0 | 658,157 | 95,684 | 4,000 | (91,684) | -95.82% |
| Transfer from Golf Course (90) to: | | | | | | |
| Internal Service Fund (12) | 63,740 | 51,643 | 55,130 | 75,671 | 20,541 | 37.26% |
| Self-Insured (107) | 2,000 | 1,450 | 1,670 | 1,720 | 50 | 2.99% |
| Total Transfers from Golf Course | 65,740 | 53,093 | 56,800 | 77,391 | 20,591 | 36.25% |
| Transfer from Airport (91) to: | | | | | | |
| Internal Service Fund (12) | 45,178 | 39,256 | 39,934 | 45,195 | 5,261 | 13.17% |
| Total Transfers from Airport | 45,178 | 39,256 | 39,934 | 45,195 | 5,261 | 13.17% |
| Transfer from Landfill Operating (94) to: | | | | | | |
| Self-Insured (107) | 2,830 | 1,450 | 1,670 | 1,720 | 50 | 2.99% |
| Total Transfers from Landfill Operating | 2,830 | 1,450 | 1,670 | 1,720 | 50 | 2.99% |
| Transfer from Self-Insured (96) to: | | | | | | |
| General Fund (11) | 25,500 | 0 | 0 | 0 | 0 | ** |
| Total Transfers from Self-Insured | 25,500 | 0 | 0 | 0 | 0 | ** |
| Transfer from 2000 Fire Services Bond (103) to: | | | | | | |
| GO P & I (53) | 0 | 1,299,426 | 0 | 0 | 0 | ** |
| Total Transfers from 2000 Fire Services Bond | 0 | 1,299,426 | 0 | 0 | 0 | ** |
| Transfer from 2002 GRT Bone Acq (108) to: | | | | | | |
| Capital Imp (24) | 24,735 | 0 | 0 | 0 | 0 | ** |
| Water/Sewer Opr (81) | 15,325 | 0 | 0 | 0 | 0 | ** |
| Total Transfers from 2000 Fire Services Bond | 40,060 | 0 | 0 | 0 | 0 | ** |
| Transfer from 2004 Capital Outlay GRT (109) to: | | | | | | |
| Transportation (44) | 1,071,080 | 0 | 0 | 0 | 0 | ** |
| Rev Bond P&I (59) | 589,703 | 584,903 | 589,903 | 589,303 | (600) | -0.10% |
| 09 GO Bond (113) | 0 | 0 | 220,000 | 0 | (220,000) | -100% |
| Total Transfers from 2004 Capital Outlay GRT | 1,660,783 | 584,903 | 809,903 | 589,303 | (220,600) | -27.24% |

| | FY2010 ACTUAL | FY2011 ACTUAL | FY2012 ACTUAL | FY2013 BUDGET | \$ INCREASE (DECREASE) | % INCREASE (DECREASE) |
|--|-------------------|-------------------|-------------------|-------------------|---------------------------|--------------------------|
| Transfer from 2009 GO Bond Acq (113) to: | | | | | | |
| Water/Sewer (81) | 0 | 1,293,669 | 0 | 0 | 0 | ** |
| Total Transfers from 2009 GO Bond Acq | 0 | 1,293,669 | 0 | 0 | 0 | ** |
| Transfer from Reg Water Supply (116) to: | | | | | | |
| Water/Sewer (81) | 0 | 40,500 | 0 | 0 | 0 | ** |
| Total Transfers from Reg Water Supply Trans Ln | 0 | 40,500 | 0 | 0 | 0 | ** |
| Transfer from Jt W/S Ref/Imp Revbd (117) to: | | | | | | |
| 2009 GO P&I (82) | 0 | 0 | 3,617,673 | 0 | (3,617,673) | -100% |
| Total Transfers from Jt W/S Ref/Imp Revbd | 0 | 0 | 3,617,673 | 0 | (3,617,673) | -100% |
| Transfer from 2012 GRT Ref/Imp Rev Bond (119) to: | | | | | | |
| Rev Bond P&I (59) | 0 | 0 | 3,728,997 | 0 | (3,728,997) | -100% |
| Total Transfers from 2012 GRT Ref/Imp Rev Bond | 0 | 0 | 3,728,997 | 0 | (3,728,997) | -100% |
| Transfer from Housing Low Rent Opr (901) to: | | | | | | |
| HA Capital Proj (904) | 0 | 0 | 0 | 17,315 | 17,315 | ** |
| Total Transfers from Housing Low Rent Opr | 0 | 0 | 0 | 17,315 | 17,315 | ** |
| Transfer from Housing Capital Proj (904) to: | | | | | | |
| Low Rent Operating (901) | 125,800 | 0 | 258,872 | 0 | (258,872) | -100% |
| Total Transfers from Housing Capital Proj | 125,800 | 0 | 258,872 | 0 | (258,872) | -100% |
| TOTAL TRANSFERS FROM | 21,591,209 | 20,984,472 | 20,706,076 | 17,415,234 | (3,290,842) | -15.89% |

** One or more zero value fields

CITY OF ALAMOGORDO
CAPITAL IMPROVEMENT PROGRAM
FISCAL YEAR FY 2011-16

| DEPARTMENT | DIVISION | ACCOUNT NUMBER | PROJECT DESCRIPTION | FY 2012-13 | FY 2013-14 | FY 2014-15 | FY 2015-16 | FY 2016-17 | Total 5 yr | | | |
|--------------------------------------|----------------------|--------------------------|--|------------------|------------|------------------|------------|------------------|------------|------------------|-------------------|-----------|
| Parks and Recreation Projects | | | | | | | | | | | | |
| Community Service | Parks | 032-6299-990.60-88 | Parks Improvements | | 35,000 | 11 | 35,000 | 11 | 35,000 | 11 | 139,989 | |
| Community Service | Bonito Lake | 088-0099-990.60-88 | Vault Restrooms Bontio Lake | 37,000 | 81 | 37,000 | 88 | 40,000 | 88 | 40,000 | 194,000 | |
| Subtotal | | | | 37,000 | | 72,000 | | 75,000 | | 75,000 | 333,989 | |
| Public Facility Projects | | | | | | | | | | | | |
| DPS | Fire | 033-0000-421.63-91 | New Fire Station at Relief Route | | 200,000 | GT | 725,000 | GT/S | 142,107 | GT | 1,209,214 | |
| DPS | Fire | 033-0000-421.63-91 | Replace Fire Station #2 | | 600,000 | GT/FG | | | | | 600,000 | |
| DPS | Animal Control | 011-3804- | Upgrade Animal Control Facility | | 61,252 | 69 | | | | | 61,252 | |
| Finance | Purchasing | 012-1602-415.65-70 | Addition to south side of building | 25,000 | 69 | | | | | | 25,000 | |
| Finance | Grants | 011-2202-415.60-23 | Grant Writing Application Software | | 13,000 | 11 | 13,000 | 11 | 13,000 | 11 | 39,000 | |
| Finance | MIS | 012-3402-419.60-23 | Application Software Replacement/Upgrades | 190,000 | 69 | | | | | | 190,069 | |
| Finance | MIS | 012-3402-419.60-22 | Network Core Switch & Remote Switches Replacement Infrastructure | 150,000 | 69 | | | | | | 150,069 | |
| Finance | MIS | 012-3402-419.60-23 | IBM I5 Flex and Reporting Software | 13,200 | GT | | | | | | 13,200 | |
| Finance | MIS | 012-3402-419.60-22 | Records Retention Applicator | 135,000 | GT | 5,000 | 12 | 5,000 | 12 | 5,000 | 155,000 | |
| Finance | MIS | 012-3402-419.60-23 | Questys Archival Upgrade | 30,000 | GT | | | | | | 30,000 | |
| Community Service | Senior Center | 071-8116-445.63-91 | Senior Center Patio Doors | 25,000 | 11 | 25,000 | 11 | | | | 50,000 | |
| Community Services | Golf Course | 090-0101-456.65-69 | Chemical Storage Shed | | 9,000 | 90 | | | | | 9,000 | |
| Public Works | Facility Maintenance | 020-0006-454-63-92 | Civic Center Roof | | 225,000 | 69 | | | | | 225,000 | |
| Public Works | Facility Maintenance | 011-2400-419.61-60 | City Hall Exterior Maintenance | 32,000 | 11 | | | | | | 32,000 | |
| Public Works | Facility Maintenance | 024-0000-419.63-11 | DPS Roof | 105,000 | 69 | | | | | | 105,000 | |
| Public Works | Facility Maintenance | 011-2400-419.61-60 | City Hall Carpet Phase 1 | 75,000 | 11 | | | | | | 75,000 | |
| Public Works | Facility Maintenance | 011-2400-419.61-20 | City Hall Generator | 120,000 | 11 | | | | | | 120,000 | |
| Public Works | Facility Maintenance | 020-0006-454-63-92 | Civic Center Generator Building | 40,000 | 20 | | | | | | 40,000 | |
| Public Works | Facility Maintenance | 071-8116-445.63-91 | Senior Center Generator | 50,000 | 11 | | | | | | 50,000 | |
| Public Works | Facility Maintenance | 071-8116-445.63-91 | Senior Center Roof | | 390,000 | 69 | | | | | 390,000 | |
| Public Works | Fleet Maintenance | 012-3599-990.61-60 | Fleet Management Modernization | 75,000 | 69 | | | | | | 75,000 | |
| Public Works | Convenience Center | 086-1003-434-63-91 | Convenience Center Building | 25,000 | 86 | | | | | | 25,000 | |
| Public Works | Fleet Maintenance | 032-7101-455.62-05 | Library Carpet | 55,000 | 11 | | | | | | 55,000 | |
| Public Works | Public Works yard | 044-9499-990.61-85 | City Wash Rack | | 25,000 | 44 | | | | | 25,000 | |
| Public Works | Facility Maintenance | 012-3303-419.61-86 | HVAC Replacement Program | 15,000 | 12 | | | | | | 15,000 | |
| Subtotal | | | | 1,145,200 | | 667,000 | | 18,000 | | 5,000 | 1,853,338 | |
| Street Projects | | | | | | | | | | | | |
| Public Works | Streets | 109-9003-430.65-29 | ADA Improvement | 100,000 | 42 | 100,000 | 44 | 100,000 | 44 | 100,000 | 44 | 500,000 |
| Public Works | Streets | 044-9799-990.68-99 | Guard Rail Program | 100,000 | 42 | 100,000 | 44 | 100,000 | 44 | 100,000 | 44 | 500,000 |
| Public Works | Facility Maintenance | 012-3303-419.68-99 | Streetlight Modernization | | 150,000 | 69 | 150,000 | 69 | 150,000 | 69 | 600,000 | |
| Public Works | Facility Maintenance | 044-9799-990.68-99 | Traffic Signal Modernization | 75,000 | 42 | 150,000 | 69 | 150,000 | 69 | 150,000 | 69 | 675,000 |
| Public Works | Facility Maintenance | 044-9799-990.68-99 | Illuminated Street Name Signs | 70,000 | 42 | | | | | | 70,000 | |
| Public Works | Streets | 109-9003-430.65-02 | Street Program - Prep Work | 250,000 | 109 | 250,000 | 109 | 250,000 | 109 | 250,000 | 109 | 1,250,000 |
| Public Works | Streets | 109-9003-430.65-02 | Street Program - Surfacing | 800,000 | 109 | 800,000 | 109 | 800,000 | 109 | 800,000 | 109 | 4,000,000 |
| Public Works | Streets | 109-9003-430.65-02 | Street Program - Preservator | 200,000 | 109 | 200,000 | 109 | 200,000 | 109 | 200,000 | 109 | 1,000,000 |
| Public Works | Streets | 109-7903-431.65-29 | First Street from White Sands to Union Pacific RF | 55,000 | 109 | | | | | | 55,000 | |
| Public Works | Streets | 109-8903-431.65-29 | Pavement Markings Program-Pain | | 70,000 | 109 | 109 | 44 | 70,000 | 109 | 70,000 | 210,109 |
| Public Works | Streets | 109-8903-431.65-29 | Pavement Markings Program - Plastic | | 100,000 | 109 | 109 | 44 | 100,000 | 109 | 100,000 | 300,109 |
| Public Works | Streets | 109-8903-431.65-29 | Median Enhancement Program | 25,000 | 109 | 25,000 | 109 | 25,000 | 109 | 25,000 | 109 | 100,000 |
| Subtotal | | | | 1,675,000 | | 1,945,000 | | 1,775,218 | | 1,920,000 | 9,160,218 | |
| Water Projects | | | | | | | | | | | | |
| Utilities | Utility Maintenance | 081-9399-990.65-30 | Utility Pipeline Replacement Ahead of Streets SMP | 800,000 | 81 | 800,000 | 81 | 800,000 | 81 | 800,000 | 81 | 4,000,000 |
| Utilities | Utility Maintenance | 049-0099-990.68-99 | Reservoir Coating (Lower Heights, Callanan, Green, Upper Heights and Alamo Canyon) | | 50,000 | 49 | 50,000 | 49 | 50,000 | 49 | 200,000 | |
| Utilities | Utility Maintenance | 081-9399-990.65-30 | 14" Re-use Transmission Pipeline Replacement - Airport Pivot | | 500,000 | 61 | | | | | 500,000 | |
| Utilities | Utility Maintenance | 081-9399-990.65-30 | 14" Transmission Line Replacement (Lower Heights to Alamo) (Lower Heights GSR to Alamo Canyon Transmission Line) | | 600,000 | 61 | | | | | 600,000 | |
| Utilities | Utility Maintenance | 081-9399-990.65-30 | 18" Transmission Line Replacement (LLWTFP to Hwy 82) | | 400,000 | 61 | | | | | 400,000 | |
| Utilities | Utility Maintenance | 081-9399-990.65-30 | SCADA and Zone Valve Replacement | 100,000 | 81 | 50,000 | 81 | | | | 150,000 | |
| Subtotal | | | | 900,000 | | 2,400,000 | | 850,000 | | 850,000 | 5,850,000 | |
| Miscellaneous Projects | | | | | | | | | | | | |
| Public Works | GIS | 011-5405-419.57-34 (net) | Aerial Photography | 75,000 | 11 | | | | | | 75,000 | |
| Public Works | Drainage | 109-9003-430.65-52 | Drainage System Improvements | 400,000 | 109 | 200,000 | 109 | 200,000 | 109 | 200,000 | 109 | 1,200,000 |
| Public Works | Streets | 044-9499-990.57-34 | PW Yard Cleanup | | 125,000 | 44 | | | | | 125,000 | |
| Public Works | Streets | 044-9499-990.57-34 | Construction Management/Contract Service: | | 50,000 | 44 | | | | | 50,000 | |
| DPS | Public Safety | 011-4104-4 | Wireless 911 Upgrade | | | | 250,000 | | | | 250,000 | |
| Subtotal | | | | 475,000 | | 200,000 | | 200,000 | | 200,000 | 1,400,000 | |
| Total | | | | 4,239,700 | | 5,814,626 | | 3,405,718 | | 3,121,054 | 19,752,778 | |

ancing Key: Fund 42 1984 GRT; Fund 44 GRT; Fund 49 1986 GRT; Fund 61 Municipal Infrastructure; Fund 69 1994 GRT; Fund 81 Water/Sewer; Fund 89 ESGRT .00625%; Fund 109 2004 GRT; Other: Airport Fund, COE Escrow

**CITY OF ALAMOGORDO
EQUIPMENT ACQUISITION (CER) PROGRAM
FISCAL YEAR FY 2011-16**

| DEPARTMENT | DIVISION | ACCOUNT NUMBER | EQUIPMENT DESCRIPTION | FY 2012-13 | | FY 2013-14 | | FY 2014-15 | | FY 2015-16 | | FY 2016-17 | | Total |
|--------------------|----------------------|--------------------------|--|------------|----|------------|----|------------|----|------------|----|------------|----|---------|
| | | | Snowplow Attachment & Doors for Polaris Ranger | 3,500 | 88 | | | | | | | | | 3,500 |
| Community Services | Bonito Lake | 088-0099-990.61-85 | | | | | | | | | | | | |
| Municipal Court | Judicial | 027-0099-990.61-85 (new) | Protective Glass w/speaker | 5,000 | 11 | | | | | | | | | 5,000 |
| Public Works | Landfill | 094-0903-434.69-85 | Used Pickup | 10,000 | 94 | | | | | | | | | 10,000 |
| DPS | Animal Control | 011-3804-429.61-85 | Pickup #1519 | 17,695 | 11 | | | | | | | | | 17,695 |
| DPS | Animal Control | 011-3804-429.61-85 | Pickup #1556 | 17,695 | 11 | | | | | | | | | 17,695 |
| DPS | Police | 011-4104-420.61-85 | Police Vehicle #1328 | 19,200 | 11 | | | | | | | | | 19,200 |
| Community Services | RSVP | 075-8201-445.69-20 | Eldorado Aerotech 250 Bus | 19,500 | 11 | | | | | | | | | 19,500 |
| DPS | Police | 011-4104-420.61-85 | Police Vehicle #1434 | 21,333 | 11 | | | | | | | | | 21,333 |
| DPS | Police | 011-4104-420.61-85 | Police Vehicle #1448 | 21,333 | 11 | | | | | | | | | 21,333 |
| DPS | Police | 011-4104-420.61-85 | Police Vehicle #1481 | 21,333 | 11 | | | | | | | | | 21,333 |
| DPS | Police | 011-4104-420.61-85 | Police Vehicle #1482 | 21,333 | 11 | | | | | | | | | 21,333 |
| Community Services | Parks | 032-6206-990.61-85 | Toro Workman Utility Vehicle | 23,490 | 11 | | | | | | | | | 23,490 |
| Community Service | Code Enforcement | 011-3104-429.61-85 | Pickup #1413 | 23,850 | 11 | | | | | | | | | 23,850 |
| Administration | Nondepartmental/CM | 011-2400-419.61-85 | Small SUV Pool Vehicle | 29,000 | 11 | | | | | | | | | 29,000 |
| Administration | Nondepartmental/CM | 011-2400-419.61-85 | Small SUV Pool Vehicle | 29,000 | 11 | | | | | | | | | 29,000 |
| Public Works | Landfill | 094-0903-434.69-85 | Replace Failed RO System | 30,000 | 94 | | | | | | | | | 30,000 |
| Public Works | Facility Maintenance | 012-3303-419.61-85 | Electrician Utility Truck - 3/4 ton | 38,000 | 11 | | | | | | | | | 38,000 |
| DPS | Police | 011-4104-420.61-85 | Law Enforcement Equipment - Vehicles | 43,000 | 11 | | | | | | | | | 43,000 |
| Community Services | Parks | 032-6206-990.61-85 | Toro 4100D Wide Area Mower | 56,160 | 11 | | | | | | | | | 56,160 |
| Finance | MIS | 012-3402-419.57-58 | Computer Replacement Program | 57,940 | 12 | 57,940 | 12 | 57,940 | 12 | 57,940 | 12 | 57,940 | 12 | 289,700 |
| Utilities | Utility Maintenance | 081-5599-990.69-21 | 5 cu/yd Dump Truck | 80,000 | 81 | | | | | | | | | 80,000 |
| Public Works | Facility Maintenance | 012-3303-419.61-85 | Truck with Aerial Lift-Platform | 100,000 | 11 | | | | | | | | | 100,000 |
| Public Works | Street Maintenance | 044-5299-990.61-85 | Tractor & Boom Mower | 125,000 | 44 | | | | | | | | | 125,000 |
| Public Works | Landfill | 094-0903-434.69-85 | Front End Loader with Attachments | 250,000 | 94 | | | | | | | | | 250,000 |
| DPS | Fire | 033-0000-421.61-85 | Fire Engine #1285 | 300,000 | 33 | Grant | | | | | | | | 300,000 |
| Community Services | Cemetery | 032-0006-990.61-85 | Toro Workman Utility Vehicle | | | | | 22,680 | 11 | | | | | 22,680 |
| Community Services | Parks | 032-6206-990.61-85 | 1/2 Ton Pickup | | | | | 19,350 | 11 | | | | | 19,350 |
| Community Services | Parks | 032-6206-990.61-85 | 1/2 Ton Pickup | | | 19,350 | 11 | | | | | | | 19,350 |
| Community Services | Parks | 032-6206-990.61-85 | Toro 4100D Wide Area Mower | | | | | 56,160 | 11 | | | | | 56,160 |
| Public Works | Facility Maintenance | 012-3303-419.61-86 | HVAC Replacement Program | | | | | 15,000 | 12 | | | | | 15,000 |
| Community Services | Golf Course | 090-0101-456.65-69 | Toro Greens Mower | | | 30,000 | 90 | | | | | | | 30,000 |
| Community Services | Parks | 032-6206-990.61-85 | 1/2 Ton Pickup | | | 19,350 | 11 | | | | | | | 19,350 |
| Community Services | Civic Center | 020-0006-454.61-85 | Replace Chairs | | | 10,000 | 20 | | | | | | | 10,000 |
| Community Services | Senior Center | 071-8025-445.69-20 | 16-Ambulatory/2 bus w/ wheelchair lift | | | 66,000 | 11 | | | | | | | 66,000 |
| Community Services | Cemetery | 032-0006-990.61-85 | Diesel Riding Mower | | | 19,980 | 11 | | | | | | | 19,980 |
| Community Services | Recreation Center | 032-6106-990.61-85 | 15 Passenger Van | | | 25,000 | 11 | | | | | | | 25,000 |
| Community Services | Parks | 032-6206-990.61-85 | Toro 4100D Wide Area Mower | | | 56,160 | 11 | | | | | | | 56,160 |
| Community Services | Parks | 032-6206-990.61-85 | 1/2 Ton Pickup | | | 19,350 | 11 | | | | | | | 19,350 |
| Community Services | Parks | 032-6206-990.61-85 | 1/2 Ton Pickup | | | 19,350 | 11 | | | | | | | 19,350 |
| Community Services | Civic Center | 020-0006-454.61-85 | Replace 70 banquet tables | | | 14,000 | 20 | | | | | | | 14,000 |
| Community Services | Code Enforcement | 011-3104-429.61-85 | Pickup #1413 | | | 23,850 | 11 | | | | | | | 23,850 |
| Community Services | Parks | 032-6206-990.61-85 | Toro 6' Riding Mower | | | | | 22,680 | 11 | | | | | 22,680 |
| Community Services | Parks | 032-6206-990.61-85 | Toro 6' Riding Mower | | | | | 22,680 | 11 | | | | | 22,680 |
| Community Services | Parks | 032-6206-990.61-85 | 32 HP Tractor | | | | | 19,980 | 11 | | | | | 19,980 |
| Community Services | Parks | 032-6206-990.61-85 | 1/2 Ton Pickup | | | | | 19,350 | 11 | | | | | 19,350 |
| Community Services | Parks | 032-6206-990.61-85 | 1/2 Ton Pickup | | | | | 19,350 | 11 | | | | | 19,350 |
| Community Services | Cemetery | 032-0006-990.61-85 | Diesel Riding Mower | | | | | | | 19,980 | 11 | | | 19,980 |
| Community Services | Parks | 032-6206-990.61-85 | 50 HP Tractor | | | | | 29,160 | 11 | | | | | 29,160 |
| Community Services | Parks | 032-6206-990.61-85 | Toro 4100D Wide Area Mower | | | | | 56,160 | 11 | | | | | 56,160 |
| Community Services | Parks | 032-6206-990.61-85 | Toro 6' Riding Mower | | | | | 22,680 | 11 | | | | | 22,680 |
| Community Services | Parks | 032-6206-990.61-85 | 3/4 ton Pickup | | | | | 21,100 | 11 | | | | | 21,100 |
| Community Services | Parks | 032-6206-990.61-85 | 1/2 Ton Pickup | | | | | 19,350 | 11 | | | | | 19,350 |
| Community Services | Cemetery | 032-0006-990.61-85 | Toro Workman Utility Vehicle | | | | | | | | | 22,680 | 11 | 22,680 |
| Community Services | Parks | 032-6206-990.61-85 | 50 HP Tractor | | | | | 29,160 | 11 | | | | | 29,160 |
| Community Services | Parks | 032-6206-990.61-85 | 32 HP Tractor | | | | | 19,980 | 11 | | | | | 19,980 |
| Community Services | Parks | 032-6206-990.61-85 | Toro Workman Utility Vehicle | | | | | | | | | 23,490 | 11 | 23,490 |

**CITY OF ALAMOGORDO
EQUIPMENT ACQUISITION (CER) PROGRAM
FISCAL YEAR FY 2011-16**

| DEPARTMENT | DIVISION | ACCOUNT NUMBER | EQUIPMENT DESCRIPTION | FY 2012-13 | FY 2013-14 | FY 2014-15 | FY 2015-16 | FY 2016-17 | Total |
|--------------------|-------------------|--------------------------|--|------------|------------|------------|------------|------------|---------|
| Community Services | Parks | 032-6206-990.61-85 | 6' Toro 597D Mower | | | | | 19,440 11 | 19,440 |
| Community Services | Parks | 032-6206-990.61-85 | 1/2 Ton Pickup | | | | | 19,350 11 | 19,350 |
| Community Services | Parks | 032-6206-990.61-85 | 1/2 Ton Pickup | | | | | 19,350 11 | 19,350 |
| Community Services | Parks | 032-6206-990.61-85 | 1/2 Ton Pickup | | | | | 19,350 11 | 19,350 |
| Community Services | Recreation Center | 032-6106-990.61-85 | 15 Passenger Van | | 25,000 11 | | | | 25,000 |
| Community Services | Parks | 032-6206-990.61-85 | 3/4 ton Crew Cab Pickup | | 25,100 11 | | | | 25,100 |
| Community Services | Parks | 032-6206-990.61-85 | 3/4 ton Crew Cab Pickup | | 25,100 11 | | | | 25,100 |
| Community Services | Golf Course | 090-0101-456.65-69 | F-250 Puckup w/ dump bed | | 40,000 90 | | | | 40,000 |
| Community Services | Parks | 032-6206-990.61-85 | Toro Workman Utility Vehicle | | 23,490 11 | | | | 23,490 |
| Community Services | Parks | 032-6206-990.61-85 | 45 HP Tractor | | 19,980 11 | | | | 19,980 |
| Community Services | Golf Course | 090-0101-456.65-69 | Toro Bunker Rake | | | | 17,500 90 | | 17,500 |
| Community Services | Parks | 032-6206-990.61-85 | 3/4 ton Pickup | | | | 21,100 11 | | 21,100 |
| Community Services | Golf Course | 090-0101-456.65-69 | Fairway/Surrounds Mower | | | | | 30,000 90 | 30,000 |
| Community Services | Golf Course | 090-0101-456.65-69 | Toro Greens Mower | | | | | 52,000 90 | 52,000 |
| DPS | Animal Control | 011-3804-429.61-85 | Pickup #1339 | | 17,695 11 | | | | 17,695 |
| DPS | Dispatch | 011-4099-990.61-85 | Reverse 911 Notification Software | | 63,289 11 | | | | 63,289 |
| DPS | Dispatch | 011-4099-990.61-85 | DPS Wireless 911 Upgrade | | 250,000 11 | | | | 250,000 |
| DPS | Police | 011-4104-420.61-85 | Law Enforcement Equipment - Vehicles | | 43,000 11 | | | | 43,000 |
| DPS | Police | 011-4104-420.61-85 | Police Vehicle #1483 | | 21,333 11 | | | | 21,333 |
| DPS | Police | 011-4104-420.61-85 | Police Vehicle #1484 | | 21,333 11 | | | | 21,333 |
| DPS | Police | 011-4104-420.61-85 | Police Vehicle #1492 | | 21,333 11 | | | | 21,333 |
| DPS | Police | 011-4104-420.61-85 | Police Vehicle #1504 | | 21,333 11 | | | | 21,333 |
| DPS | Police | 011-4104-420.61-85 | Police Vehicle #1329 | | 19,200 11 | | | | 19,200 |
| DPS | Fire | 011-4204-421.61-85 | Fire Tanker Replacement #1430 | | | 100,000 11 | | | 100,000 |
| DPS | Police | 011-4104-420.61-85 | Law Enforcement Equipment - Vehicles | | | 43,000 11 | | | 43,000 |
| DPS | Police | 011-4104-420.61-85 | Police Vehicle #1505 | | | 21,333 11 | | | 21,333 |
| DPS | Police | 011-4104-420.61-85 | Police Vehicle #1506 | | | 21,333 11 | | | 21,333 |
| DPS | Police | 011-4104-420.61-85 | Police Vehicle #1527 | | | 21,333 11 | | | 21,333 |
| DPS | Police | 011-4104-420.61-85 | Police Vehicle #1531 | | | 21,333 11 | | | 21,333 |
| DPS | Police | 011-4104-420.61-85 | Police Vehicle #1419 | | | 19,200 11 | | | 19,200 |
| DPS | Fire | 033-0000-421.61-85 | Fire Engine #1440 | | | | 75,000 33 | | 75,000 |
| DPS | Fire | 033-0000-421.61-85 | Fire Engine #1443 | | | | 350,000 33 | | 350,000 |
| DPS | Fire | 011-4204-421.61-85 | Brush Truck #1442 | | | | 150,000 11 | | 150,000 |
| DPS | Fire | 011-4204-421.61-85 | Brush Truck #1441 | | | | 150,000 11 | | 150,000 |
| DPS | Police | 011-4104-420.61-85 | Law Enforcement Equipment - Vehicles | | | | 43,000 11 | | 43,000 |
| DPS | Police | 011-4104-420.61-85 | Police Vehicle #1532 | | | | 21,333 11 | | 21,333 |
| DPS | Police | 011-4104-420.61-85 | Police Vehicle #1535 | | | | 21,333 11 | | 21,333 |
| DPS | Police | 011-4104-420.61-85 | Police Vehicle #1543 | | | | 21,333 11 | | 21,333 |
| DPS | Police | 011-4104-420.61-85 | Police Vehicle #1546 | | | | 21,333 11 | | 21,333 |
| DPS | Police | 011-4104-420.61-85 | Police Vehicle #1401 | | | | 19,200 11 | | 19,200 |
| DPS | Code Enforcement | 011-3104-429.61-85 | Pickup #1515 | | | | 14,950 11 | | 14,950 |
| DPS | Code Enforcement | 011-3104-429.61-85 | Pickup #1516 | | | | 14,950 11 | | 14,950 |
| DPS | Animal Control | 011-3804-429.61-85 | Pickup #1474 | | | | 14,950 11 | | 14,950 |
| DPS | Animal Control | 011-3804-429.61-85 | Pickup #1548 | | | | 14,950 11 | | 14,950 |
| DPS | Police | 011-4104-420.61-85 | Law Enforcement Equipment - Vehicles | | | | | 43,000 11 | 43,000 |
| DPS | Police | 011-4104-420.61-85 | Police Vehicle #1547 | | | | | 21,333 11 | 21,333 |
| DPS | Police | 011-4104-420.61-85 | Police Vehicle #1550 | | | | | 21,333 11 | 21,333 |
| DPS | Police | 011-4104-420.61-85 | Police Vehicle #1555 | | | | | 21,333 11 | 21,333 |
| DPS | Police | 011-4104-420.61-85 | Ford F150 #1357 | | | | | 17,695 11 | 17,695 |
| DPS | Police | 011-4104-420.61-85 | Pickup #1500 | | | | | 17,695 11 | 17,695 |
| Finance | MIS | 012-3402-419.60-22 | 3 Android Tablets | | 1,800 12 | | | | 1,800 |
| Finance | MIS | 012-3402-419.60-23 | IBM I5 Apool Flex and Report Application | | 13,200 12 | | | | 13,200 |
| Finance | Central Receiving | 081-1602-461.61-85 (new) | Warehouse 6k forklift | | | 30,000 81 | | | 30,081 |
| Municipal Court | Judicial | 027-0099-990.61-85 | Sound System | | 5,000 11 | | | | 5,000 |
| Municipal Court | Judicial | 027-0099-990.61-85 | Furniture | | | 5,000 11 | | | 5,000 |
| Municipal Court | Judicial | 027-0099-990.61-85 | Security/Medal ADA Medal Detector, cameras | | | | 5,000 11 | | 5,000 |
| Municipal Court | Judicial | 027-0099-990.61-85 | Carpet | | | | | 5,000 11 | 5,000 |

**CITY OF ALAMOGORDO
EQUIPMENT ACQUISITION (CER) PROGRAM
FISCAL YEAR FY 2011-16**

| DEPARTMENT | DIVISION | ACCOUNT NUMBER | EQUIPMENT DESCRIPTION | FY 2012-13 | FY 2013-14 | FY 2014-15 | FY 2015-16 | FY 2016-17 | Total | |
|--------------|----------------------|--------------------|---|------------------|----------------|----------------|----------------|----------------|------------------|--------|
| Public Works | Street Maintenance | 044-5299-990.61-85 | Sign Utility Truck 1 ton | | 60,000 | 44 | | | 60,000 | |
| Public Works | Street Maintenance | 044-5299-990.61-85 | Street Sweeper | | 260,000 | 42 | | | 260,000 | |
| Public Works | GIS | 011-5405-419.60-23 | ArcGIS Server product & License | | 18,900 | 11 | | | 18,900 | |
| Public Works | Facility Maintenance | 012-3303-419.61-85 | Skid Loader with Backhoe Attachment | | 60,000 | 42 | | | 60,000 | |
| Public Works | Street Maintenance | 044-5299-990.61-85 | Asphalt Zipper | | 165,000 | 42 | | | 165,000 | |
| Public Works | Facility Maintenance | 012-3303-419.61-85 | Electrician Utility Truck - 3/4 ton | | 33,000 | 42 | | | 33,000 | |
| Public Works | Convenience Center | 086-1099-990.61-85 | 3/4 Ton Pickup w/ Towing Package | | 27,000 | 86 | | | 27,000 | |
| Public Works | Street Maintenance | 044-5299-990.61-85 | Road Grader | | | 200,000 | 44 | | 200,000 | |
| Public Works | Facility Maintenance | 012-3303-419.61-85 | Utility Truck 3/4 ton | | | | 30,000 | 42 | 30,000 | |
| Public Works | Street Maintenance | 044-5299-990.61-85 | Dump Truck- 10 cubic Yard | | 118,000 | 42 | | | 118,000 | |
| Public Works | Street Maintenance | 044-5299-990.61-85 | Front End Loader with Attachments | | 250,000 | 42 | | | 250,000 | |
| Public Works | GIS | 011-5405-419.60-23 | Maintenance of ArcGIS Server | | 4,250 | 44 | | | 4,250 | |
| Public Works | Facility Maintenance | 012-3303-419.61-86 | HVAC Replacement Program | | 15,000 | 12 | | | 15,000 | |
| Public Works | Street Maintenance | 044-5299-990.61-85 | Backhoe | | 105,000 | 44 | | | 105,000 | |
| Public Works | Convenience Center | 086-1099-990.69-21 | Backhoe | | 90,000 | 86 | | | 90,000 | |
| Public Works | GIS | 011-5405-419.60-23 | Maintenance of ArcGIS Server | | | 4,250 | 11 | | 4,250 | |
| Public Works | GIS | 011-5405-419.60-23 | Maintenance of ArcGIS Server | | | | 4,250 | 11 | 4,250 | |
| Public Works | Facility Maintenance | 012-3303-419.61-86 | HVAC Replacement Program | | | | 15,000 | 12 | 15,000 | |
| Public Works | GIS | 011-5405-419.60-23 | Maintenance of ArcGIS Server | | | | | 4,250 | 11 | 4,250 |
| Public Works | Facility Maintenance | 012-3303-419.61-86 | HVAC Replacement Program | | | | | 15,000 | 12 | 15,000 |
| Public Works | Facility Maintenance | 012-3303-419.61-85 | Utility Truck 3/4 ton | | | | | 30,000 | 42 | 30,000 |
| Public Works | Facility Maintenance | 012-3303-419.61-85 | Utility Truck 3/4 ton | | | | | 30,000 | 42 | 30,000 |
| Utilities | Utility Maintenance | 081-5599-990.61-85 | F450 Service Truck w/Utility bed & towing | | 40,000 | 81 | | | 40,000 | |
| Utilities | Utility Maintenance | 081-5599-990.69-21 | 5 cu/yd Dump Truck | | | 83,500 | 81 | | 83,500 | |
| Utilities | Utility Maintenance | 081-5599-990.61-85 | F450 Service Truck w/Utility bed & towing | | | | 42,500 | 81 | 42,500 | |
| Utilities | Utility Maintenance | 081-5599-990.69-21 | 5 cu/yd Dump Truck | | | | | 87,000 | 81 | 87,000 |
| | | | Total | 1,363,362 | 158,670 | 557,702 | 261,082 | 166,250 | 6,235,070 | |

GLOSSARY OF BUDGET TERMS AND ACRONYMS

A

ACCRUAL BASIS Method under which revenue is recognized when earned and expenses are recognized when incurred.

AFOTZ Alamogordo Friends of the Zoo

APSOA Alamogordo Public Safety Officers Association

APS Alamogordo Public Schools

AUDIT An audit is prepared by an independent certified public accountant or CPA. The primary objective of an audit is to determine if the City's Financial Statements fairly represent the City's financial position.

B

BEGINNING CASH BALANCE

The beginning cash balance is comprised of residual funds brought forward from the previous fiscal year ending balance.

BOND Written promise to pay a specified amount of principle and interest by a defined term or maturity.

BUDGET A financial plan of operation that describes anticipated revenues and expenditures.

BUDGET ADJUSTMENT A procedure to revise a budget appropriation either by City Commission approval through the adoption of a budget resolution or by City Manager authorization to adjust appropriations within a departmental division budget.

BUDGET CALENDAR The schedule of dates and events followed by City Departments in the preparation, adoption, and administration of the yearly budget.

BUDGET MESSAGE The opening section of the budget, which provides the City Commission and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations made by the City Manager.

C

CAPITAL EXPENDITURE Funds spent for the acquisition of a long-term asset. A capital expenditure may only be made against an approved budget amount.

CAPITAL IMPROVEMENT Any project that adds value to city property, buildings, or which costs \$25,000 or more.

CAPITAL IMPROVEMENT PROGRAM A plan for capital expenditures to be incurred each year over a fixed period, setting forth each capital project, identifying the expected beginning and ending date for each project, the amount to be expended in each year, and the method of financing those expenditures.

CAPITAL OUTLAY The purchase of an item which must cost \$5,000 or more and have a life expectancy of two (2) years or more.

CAPITAL PROJECT FUND A fund used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds, Special Assessment Funds, and Trust Funds).

CASH BASIS The method of accounting under which revenues are recorded when received and expenditures are recorded when paid.

CDBG Community Development Block Grant

CDWI Community Driving While Intoxicated

CIAP Capital Improvement Assistance Program

CIP Capital Improvements Program

COA City of Alamogordo

COE Corps of Engineers

COLA Cost of Living Adjustment

D

D.A.R.E. Drug Abuse Resistance Education

DEBT SERVICE The amount of revenue that must be provided for payment to insure the extinguishment of all principal, interest and fees on all City bonds.

DEBT SERVICE FUND A fund used to account for the accumulation of resources for and the payment of, general long-term debt principal and interest.

DEPARTMENT A major administrative division of the City that indicates overall management responsible for an operation or group of related operations.

DFA Department of Finance and Administration for the State of New Mexico

DPS Department of Public Safety

DWI Driving While Intoxicated

E

EDPS Effluent Discharge Project Surcharge

ENTERPRISE FUND A fund established to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges.

ESGRT Environmental Services Gross Receipts Tax

EXPENDITURE Any payment disbursed by the city accounts. Expenditures may only be made against an approved budget amount.

E

FAA Federal Aviation Administration

FEMA Federal Emergency Management Agency

FEO Fire Equipment Operator

FTEN Fire and Emergency Television Network

FGP Foster Grandparent Program

FSS Family Self Sufficiency

FTE Full Time Equivalent

FTO Field Training Officer

FY Fiscal Year

FISCAL YEAR A twelve month period to which the annual operating budget applies and at the end of which the City government determines its financial position and the results of its operations.

FUND BALANCE The difference between assets and liabilities is reported as fund balance in governmental funds.

G

GAAP Generally Accepted Accounting Principles

GASB Governmental Accounting Standards Board

GENERAL FUND The largest fund within the City. The general fund accounts for most of the financial resources of the government not specifically accounted for in other funds.

GENERAL OBLIGATION BONDS Bonds sold by the City to finance capital improvements. Property tax is the source of revenue for payment of these bonds.

GFOA Government Finance Officers Association

GIS Geographic Information Systems

GO General Obligation

GRANT A contribution of monies by one governmental unit to another to be used or expended for a specified purpose, activity, or facility.

GRT Gross Receipts Tax

H

HIDTA High Intensity Drug Trafficking Area

I

ICBO International Council of Building Officials

ICIP Infrastructure Capital Improvement Project

INFRASTRUCTURE Assets that support the life and wellbeing of the city community, examples include roads, water and sewer lines, public buildings, and parks.

INTER-FUND TRANSFERS Amounts transferred from one fund to another. These amounts are included in the budget of both funds either transferred in or transferred out.

INTERNAL SERVICE FUND A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost-reimbursement basis.

ISO Insurance Service Office

J

JPA Joint Powers Authority

L

LINE ITEM Refers to the specific account used to budget funds (i.e., salary & benefits, supplies, utilities, etc).

LODGER'S TAX This is a fee charged to customers of local hotels & motels that is used for the operations of the Civic Center and Tourism and Promotion.

M

MIS Management Information Systems

MODIFIED ACCRUAL BASIS Method under which revenues are recognized in the period they become available and measurable and the expenditures are recognized in the period the associated liability is incurred.

N

NEPA National Environmental Protection Act

NMML New Mexico Municipal League

NMSBVI New Mexico School for the Blind and Visually Impaired

MRU Maintenance Repair Unit

O

OPERATING BUDGET The portion of the budget that pertains to the expenditures related to daily operations (i.e., salary & benefits, supplies and maintenance). Since and operating budget is a short term budget, capital outlay items are excluded because they are a long term cost.

P

P&I Principal and interest

PERFORMANCE MEASURES A performance measure is a quantitative or qualitative indicator expressed in terms of a planned level of activity and directly related to departments objectives and goals. These measures provide a basis for determining the degree of achievement of the objectives and goals.

PHA Public Housing Authority

PSO Public Safety Officer

R

RESERVE An account used to indicate that a portion of fund equity is legally restricted for a specific purpose and is not available for general appropriation.

REVENUE Any money received by the city as fees, tax, grant or other source.

REVENUE BONDS Bonds whose principal and interest are payable exclusively from earnings of an enterprise fund or other designated sources such as Gross Receipts Tax.

RFP Request for Proposal

RSVP Retired Senior Volunteer Program

S

SAD Special Assessment District

SCP Senior Companion Program

SSP Self Sufficiency Program

SPECIAL ASSESSMENT DISTRICTS

These are districts that receive capital improvements. Since these improvements increase the value of the property in a specific area, only the property owners benefiting from the improvements pay for the improvements.

SPECIAL REVENUE FUND A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost-reimbursement basis.

SUBSIDY A sum of money transferred from the General Fund to assist City run departments utilized by the public (i.e., Senior Center) with operations.

T

TRUST & AGENCY FUND A fund used to account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds. These include (a) Expendable Trust Funds, (b) Nonexpendable Trust Funds, (c) Pension Trust Funds, and (d) Agency Funds.

U

UCR Uniform Crime Report



USER FEES The payment of a fee for direct receipt of public service by the party benefiting from the service (i.e., swimming pools).

USFS United States Forest Service

UT Utility

W

W/S Water/Sewer

WMD Weapons of Mass Destruction

WWTP Wastewater Treatment Plant