



COMMUNITY PARTNER
NMCENTENNIAL.ORG

City of Alamogordo

Fiscal Year 2011/2012

Annual Budget

OLIVER LEE MEMORIAL STATE PARK



Officials

CITY COMMISSION

Ron Griggs, Mayor, District Seven

Ed Cole, Mayor Pro-Tem, District Six

Marion L. Ledford, Jr., Commissioner, District One

Aaron Rance, Commissioner, District Two

Robert Rentschler, Commissioner, District Three

Josh Rardin, Commissioner, District Four

Joe Ferguson, Commissioner, District Five

EXECUTIVE

City Manager, Mark B. Roath

Matt McNeile, Assistant City Manager

Mark Threadgill, Assistant City Manager

ADMINISTRATIVE

Reneé Cantin, City Clerk

Stephen Thies, City Attorney

Human Resource Manager, Vacant

DIRECTORS

Ernie Bussell, Director of Finance

Brian Cesar, Director of Utilities

Kelly Wallis, Director of Public Safety

Bill Watson, Director of Public Works/City Engineering

Matt McNeile, Director of Community Services

Margaret Paluch, Operations Manager, Public Housing Authority

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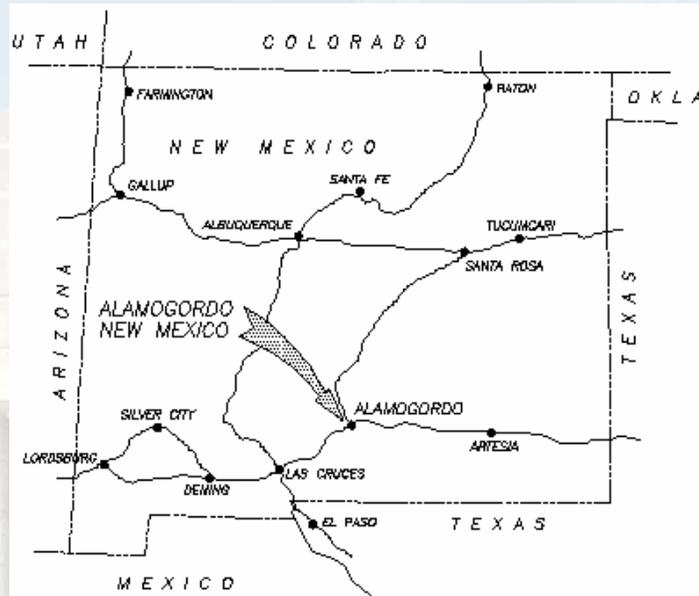
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GENERAL INFORMATION

WELCOME TO ALAMOGORDO

The City of Alamogordo is located in south central New Mexico and serves as the county seat of Otero County. The City, founded in 1898 and incorporated in 1912, exists under City Charter, and operates under a Commission-City Manager form of government. Alamogordo is located along the southern portion of Highway 54 approximately 215 miles south of Albuquerque and 90 miles northeast of El Paso, Texas. The City has a land area of approximately 19.3 square miles and an estimated 2010 population of 30,403. The elevation is 4,350 ft. and the average temperature is 75⁰.



Military installations in the vicinity of the City significantly affect its population, labor force and industrial base. Holloman Air Force Base is located six miles west of the City, and White Sands Missile Range, a United States Army post, is located near the City. The economy of the City is dependent upon the continued federal government spending for Holloman Air Force Base and White Sands Missile Range.

Tourism is a major business in Otero County because of the dry climate, national parks and forests and historic landmarks. The IMAX Theatre and the NM Museum of Space History attract an average of approximately 110,000 visitors per year. Another major attraction is the White Sands National Monument, which is situated about fifteen miles southwest of the City. At various times of the year, there are guided tours to Lake Lucero, a dry lakebed where formation of the White Sands started. Nearby Socorro County is home of the Trinity Site where the first atomic bomb exploded. The Lincoln National Forest boundaries extend to the City and consist of 1,087,000 acres.

Mayor and City Commission

Seven Commissioners are elected by districts within the City. Commissioners' terms are four years and are staggered so that three commissioners are elected at one election and the other four commissioners are elected at the following regular election. At the organizational meeting following each election of commissioners, the commissioners select one of their members to serve as Mayor. The Mayor and the City Commission function as policy makers and are responsible for supervisory functions pursuant to Section 3-14-12, NMSA 1978.

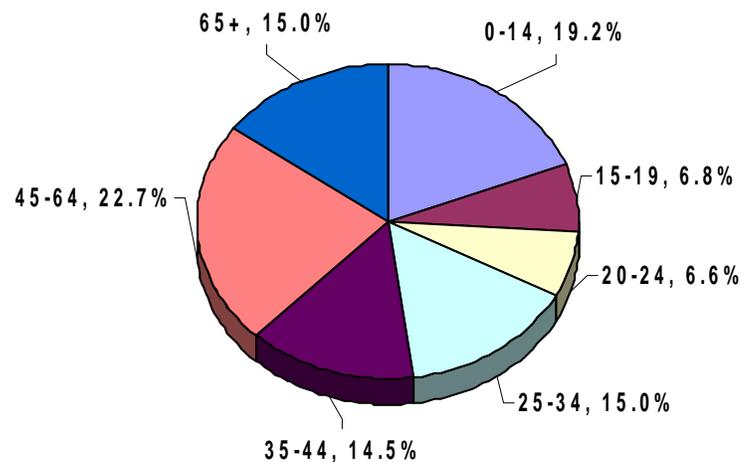
The Commission appoints a City Manager who is responsible for the proper and efficient administration of municipal government and is charged with enforcing all ordinances, rules and regulations enacted by the Commission. The City Manager fully advises the Commission of the financial condition and needs of the City, prepares and submits an annual budget, and makes recommendations to the Commission on all matters concerning the welfare of the City.

Demographics

Alamogordo's population is older, with a median age of 37.2 in 2006-2008, than Otero County 36.8, the State 35.8, and the national average of 36.7 according to the U.S Census Bureau, 2006-2008 American Community Survey. People 65 years of age or older represented 15% of Alamogordo's total population. By comparison, the percentage of people 65 years or older in Otero County, the State, and the nation were 13.9%, 12.8%, and 12.5% respectively.

The City's population is 57% of Otero County's total population of 63,797 based on the 2010 population estimates. The City's number of people per household is lower than Otero County and the national average at 2.43, 2.58, and 2.61 respectively.

Age Population Distribution

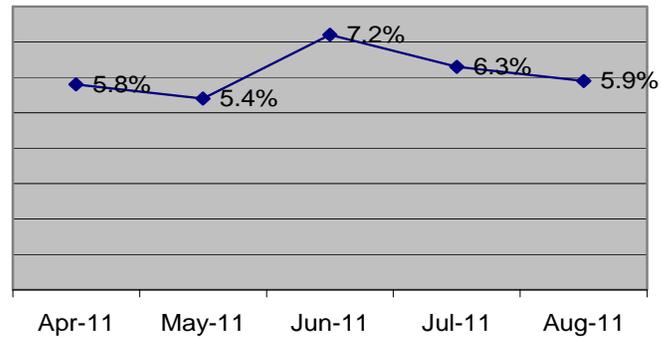


Economics

Unemployment Rate for August 2011
(Not seasonally adjusted):

Alamogordo: 5.5%
 Otero County: 5.9%
 New Mexico: 6.6%
 US: 9.1%

Otero County Monthly Unemployment Rate



Source: New Mexico Department of Workforce Solutions
<http://www.laser.state.nm.us> , Retrieved 10/06/11

Major Employers in Alamogordo by Employee Total (2011)

EMPLOYER	TYPE OF BUSINESS	# OF EMPLOYEES
Holloman Air Force Base	Fed. Government - Defense	5,095
White Sands Missile Range	Fed. Government - Defense	6,211
German Air Force Flying Training Center	Foreign Gov't - Defense	777
Alamogordo Public Schools	Public Education	787
Inn of the Mountain Gods	Mescalero Resort	750
Wal-Mart	Retailer	600
Gerald Champion Memorial Hospital	Healthcare	675
City Of Alamogordo	Government	370
NMSU-Alamogordo	College Education	300

Recreation and Services

Alamogordo is a thriving city that has been transformed from a railroad, ranching and farming settlement into a progressive vibrant community. Alamogordo provides a full range of services for the promotion of citizen health, safety, and welfare.

These services include public works, police and fire protection, maintains over 400 acres of parks and sports-related areas, 18-hole championship golf course, zoo, senior center, water and sewer, and general administration.

Alamogordo hosts the oldest zoo in the southwest United States, and the smallest zoo to be Association of Zoo & Aquarium (AZA) Accredited, a prestigious distinction which indicates that the zoo has achieved rigorous standards for animal care, education, wildlife conservation and science.

Statistical Profile

City of Alamogordo

Population	30,403
Square Miles	19.3

Education

Public Elementary	9
Private Elementary	3
Foreign (German) Elementary	1
Public Secondary (Middle & High School)	5
Private Secondary (Middle & High School)	3
Foreign (German) Secondary (Middle & High School)	1
Specialty School (NM School for the Blind and Visually Impaired)	1
Colleges (NMSU-A)	1

Military

Military Base	Holloman AFB Deutsche Luftwaffe (German Air Force)
Personnel	17,000 military and civilian personnel to include German Air Force Flying Training Center operations

Public Safety

Police Officers	80
Fire Services	14
Volunteer Fire	12
Dispatch	10

Recreation

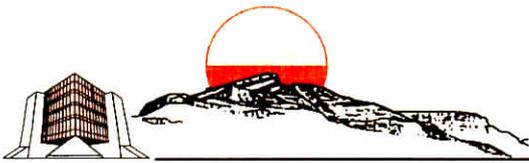
Number of Parks, Fields, Courts	56
Park Acreage	467.55
Senior Center	1
Lakes (Fishing) (Bonito-no vessels)	1

Library

Cardholders	25,926
Books in Library	102,323

Airport

Airport Acreage	1500
Hangers	26
Customers	6,000
US Forest Service Fire Tanker Base	1



City of Alamogordo



OFFICE OF THE CITY MANAGER

1376 E. NINTH STREET • ALAMOGORDO, NEW MEXICO 88310-5838 • (505) 439-4200 FAX (505) 439-4396

October 28, 2011

Members of the City Commission
City of Alamogordo
Alamogordo, NM 88310

City Commission Members:

The City Administration is required to submit an Annual Budget to the City Commission. Enclosed is the Annual Budget for FY 2011-2012.

The FY 2011-2011 Annual Budget was created from a process that included requests prepared by the operating and support departments of the City, then reviewed by my office as well as holding individual meetings with each department director and his or her staff, and ultimately budget preparation by the Finance Department staff. Then, the Proposed FY 2011-2012 Annual Budget was presented to the City Commission for their review, modification and adoption.

The FY 2011-2012 Annual Budget is balanced. The Annual Budget revenues total \$56,386,111 and expenditures total \$81,456,541 including moneys rolled over from the prior fiscal year. It should be mentioned that the main reason why expenditures exceed revenues in the FY 2011-2012 Annual Budget is due in part to one-time capital expenditures.

The FY 2011-2012 Annual Budget document is similar and different from prior years. It is similar in that the document includes a Budget Overview Summary, individual Department Narratives, and detailed Department fiscal information. It is different, however, in that the document includes a Capital Improvement Program, 2012-2016 and an Equipment Acquisition Program, 2012-2016, and a new template for department/division information.

The budget process, and the ultimate adoption of a balanced budget for the City of Alamogordo, requires the cooperation, dedication, and labor of many individuals. I would like to extend my appreciation to all department directors, and their staff for the common effort they commit to this annual process, as well as the City Commission. All are to be commended for their service and dedication to the City of Alamogordo and its citizens.

Sincerely,

Mark B. Roath
City Manager

Budget Overview

City of Alamogordo

Fiscal Year 2011-2012

The City of Alamogordo provides services to an estimated 30,403 residents who live, work and play in our community. In support of the programs and services needed to provide public services to residents, the City of Alamogordo's 2012 Budget totals \$81,456,541.

The Fiscal Year 2011-2012 budget is divided into seven (7) governmental fund types comprised of sixty-six (66) funds. These fund types are explained further on in this document.

SIGNIFICANT CHANGES THAT IMPACTED THE FY12 BUDGET:

Economy:

As we head into our fiscal year 2011-2012 preliminary budget planning, the economy appears to be gaining some strength, although continuing to impact the Gross Receipts Tax collections in Alamogordo.

Salary and Benefit Changes:

Each year the Salaries and Benefits are reviewed with economic conditions as well evaluating cost increases. Due to the continued cost saving measures as departments citywide have accomplished; the City has implemented an increase of 3% beginning July 1, 2011 for all non-represented employees.

The AFSCME union eligible position wages were increased 3% beginning July 1, 2011 as negotiated.

APSOA union eligible positions were negotiated to implement an hourly wage step program based on number of years of service for PSOs, Sergeants and FEOs.

In the fiscal year 2011-2012 budget, the city continues for the third year in a row to surrender the Performance Merit program due to the economical conditions.

Group Insurance rates were budgeted at no increase. On March 28, the City Personnel was informed that health insurance premiums would not increase for the fourth year.

Retirement Health increased 2% for employees and 2.5% for police and fire. This change is reflected in the budget.

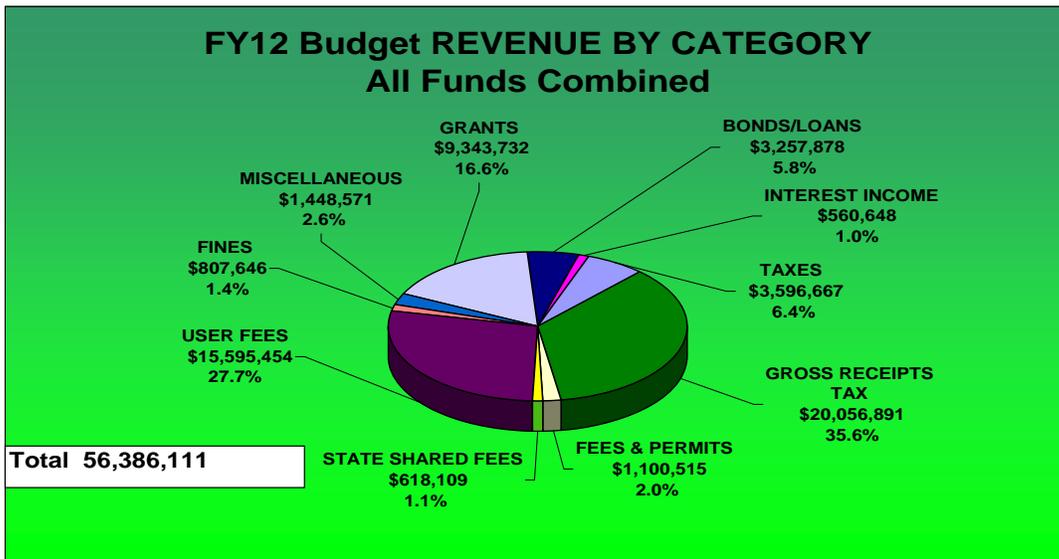
Four positions were added to the budget for fiscal year 2011-2012, which includes reinstatement of two frozen positions. The two positions reinstated are in Public Safety which includes a Code Enforcement Officer and a Police Lieutenant. The two new positions are part-time Zoo Keepers under Community Services. The budget has been adjusted to include these changes.

SIGNIFICANT MEASURES USED IN PROJECTING FY12:

Operations:

Revenues: Total estimated revenues for all funds combined are projected to be \$56,386,111. The Graph below best illustrates where these resources come from.

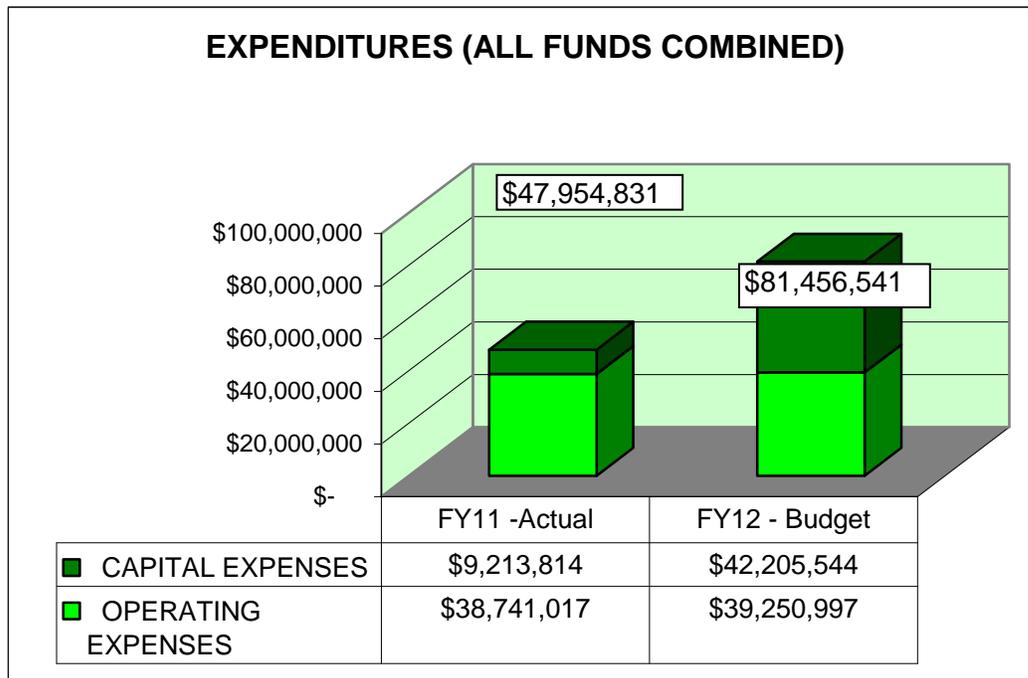
For Fiscal Year 2011-2012, Gross Receipts Tax remains as the City’s largest resource representing 35.6% for all revenue, with User Fees being the second largest source of income at 27.7% of total revenue. User Fees include all revenues charged for use of City services, utilities, recreation and fee based operations such as airport, solid waste removal services and internal service fees. Taxes at 6.4% include Franchise Fees, Property Tax, Lodger’s Tax and Solid Waste Clean up Fees. Miscellaneous Revenues representing 2.6% of total revenues is comprised of Administration Fees, Internal Service Fees, Engineering Fees and Land Sales and other miscellaneous revenue. Grants are estimated to be 16.6% of total revenue.



Expenditures:

Department's projected operating expenditures at the level needed to provide current service levels. No new programs were added in fiscal year 2011-2012.

Overall, total expenditures in fiscal year 2011-2012, for all funds combined, are 69.9% more or \$33,501,710 more than actual expenses of fiscal year 2010-2011. The major increase is a result of more capital budgeted in fiscal year 2011-2012 carried from 2010-2011. Capital Equipment and Capital Improvements are \$32,991,730 or 358% more than the previous fiscal year actual due to incomplete project funds continuing in FY12. Operating expenditures total \$39,250,997 for all funds combined in fiscal year 2011-2012 and is 1.0% more or \$509,980 over last year's actual.



GROSS RECEIPTS TAX

The largest revenue resource the City receives is Gross Receipts Tax (GRT). The purpose of the Gross Receipts and Compensating Tax Act is to provide revenue for public purposes by levying a tax on the privilege of engaging in certain activities within New Mexico and to protect New Mexico businessmen from the unfair competition that would otherwise result from the importation into the state of property without payment of a similar tax. (7-9-2; State of NM Taxation and Revenue Department Laws & Regulations).

The GRT rate for Alamogordo beginning July 1, 2011 is 7.4375%. Of the total rate, the City has imposed 2.0625%, the State of New Mexico imposed 5.125% and Otero County has imposed .25%. Based on the impositions of

each entity, 67% of collections go to the State New Mexico, 28% goes to the City of Alamogordo and 6% goes to the County. The State shares 1.225% of their percentage with Municipalities which is referred to as the "State Share" of GRT.

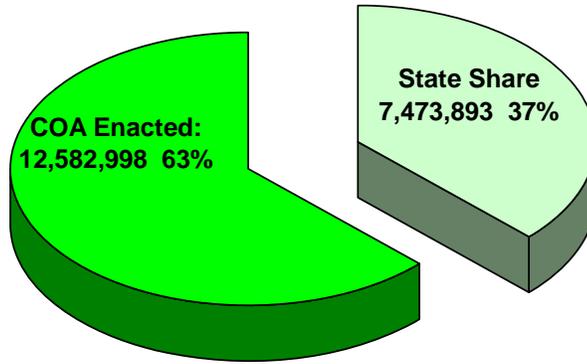
GROSS RECEIPTS TAX RATES

	Current Rate	Authorized Maximum	Remaining Authority	For Every \$100
Municipal:	1.2500%	1.2500%	0.0000%	\$ 1.25
Infrastructure:	0.1250%	0.1250%	0.0000%	\$ 0.13
Environmental:	0.0625%	0.0625%	0.0000%	\$ 0.06
Economic Development:	0.1250%	0.1250%	0.0000%	\$ 0.13
Capital Outlay - St. Maint Prog:	0.2500%	0.2500%	0.0000%	\$ 0.25
Municipal - Street Capital:	0.2500%	0.2500%	0.0000%	\$ 0.25
COA Enacted Tax:	2.0625%	2.0625%	0.0000%	\$ 2.06
** State Enacted Tax:	5.1250%			\$ 5.13
County Enacted Tax:	0.2500%			\$ 0.25
TOTAL ALAMOGORDO RATE:				\$ 7.4375

** The City Receives a portion of the State's Share equal to 1.225%

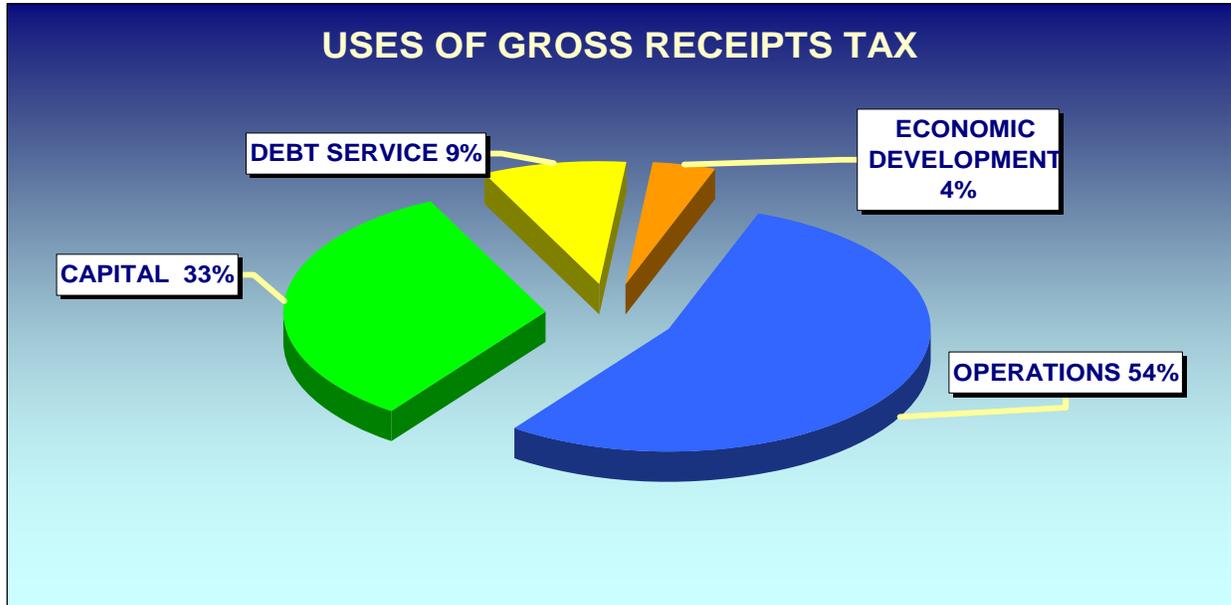
The City is estimating to receive \$12,582,998 from our GRT imposition and has estimated \$7,473,893 from the State Share for a total GRT estimate of \$20,056,891. This was estimated at 3% or \$583,594 above the projected amount expected to be received for last fiscal year 2010-2011 (from July 2010 through June 2011).

**FY2012
Projected GRT Revenue**



GRT is imposed for operations as well as for specific purposes and Capital Improvements. The State share is not restricted and is used for operations of the General Fund as well as pledged security for bond issues. The Bonds and pledging of any GRT is explained in more detail under the Debt Service Section.

The graph below illustrates the uses of the City's GRT.



Property Tax

Property Tax represents 10% of total combined revenues and for this fiscal year the City has estimated a collection of \$3,103,785. This amount represents two components of Property Tax; operations and debt service and considers a 5% delinquency rate.

Property tax rates are determined in September of each year and are officially set by the New Mexico Department of Finance and Administration. Otero County bills the property tax for all entities within the jurisdiction in November of each year, with half due in December and the other half due in May. The County distributes the proportionate share to each entity as collected each month. The County also receives a 1% administrative fee for the billing and collection of property tax; for the City this is paid and budgeted within the Finance/Accounting division.

The Otero County Tax Assessor's office prepares the valuation of property in Otero County and re-evaluates these values every other year. The valuations for budget purposes are based on the 2011 valuations.

Municipal Operations Property Tax

The maximum levy allowable for operations are 7.650, the City's current levy is 7.064; with a remaining levy allowable is 0.586. Operational property tax is also subject to the Yield Control Factor (YCF), which provides that no tax rate certified by DFA for residential and non-residential property by governmental units is allowed to produce revenue in excess of a 5% increase from one year to the next except for certain causes. This YCF is the reason there is a difference of the 7.064 rate imposed by the City and the rate *actually charged.

Total Valuation:	Rate:	Valuation	Production
Residential	5.070	\$344,080,431	\$ 1,744,487.79
Non-Residential	7.064	\$128,293,120	\$ 906,262.60
Total:		\$472,373,551	\$ 2,650,750.38

Debt Service Property Tax

The New Mexico Constitution limits the amount of outstanding debt at 4% for General Obligations of Property Tax. Further details of this limitation and the current obligations of the City are detailed further under the Debt Service Section.

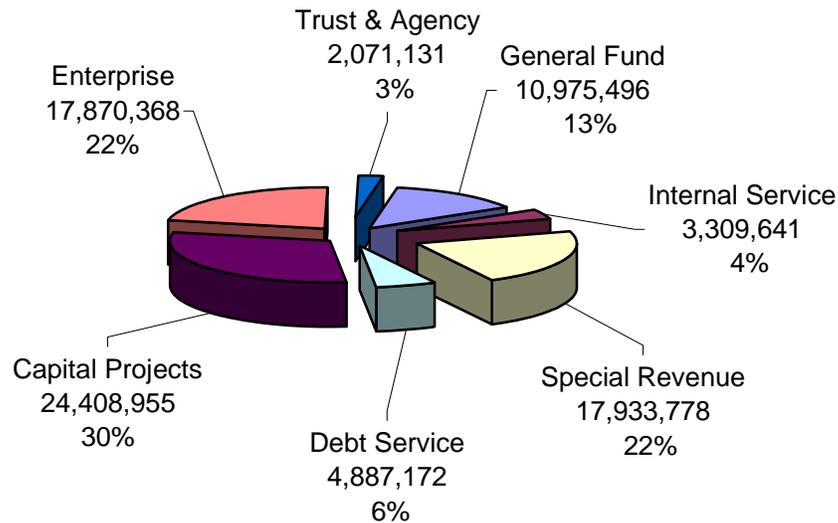
Total Valuation:	Rate:	Valuation	Production
Residential	1.503	\$344,080,431	\$ 517,152.89
Non-Residential	1.503	\$128,293,120	\$ 192,824.56
Total:		\$472,373,551	\$ 709,977.45

TOTAL COMBINED RATES: RESIDENTIAL: 6.573 NON-RESIDENTIAL: 8.567

Example of Property Tax for certain Property Values: (Represents ONLY the City's Property Tax Rate)

Total Expenditures for all funds combined are \$81,456,541. The Graph below illustrates expenditures by Fund Type:

Expenditures By Fund Type



Special Revenues represents 22% of all expenditures and includes Leisure Services, Transportation, Special GRT dedications, Grant Funded expenses, Community Development and Lodger’s Tax; both City Share and Promotions.

Enterprise funds include Solid Waste, Golf Course, Airport, Landfill and Water & Sewer Funds, combined they represent 22% of total expenditures.

General Fund for 13% includes city administration, police and fire, planning and finance.

Debt Service includes all Funds which account for the principal and interest payments of the City’s debt obligations and represents 6% of total expenditures.

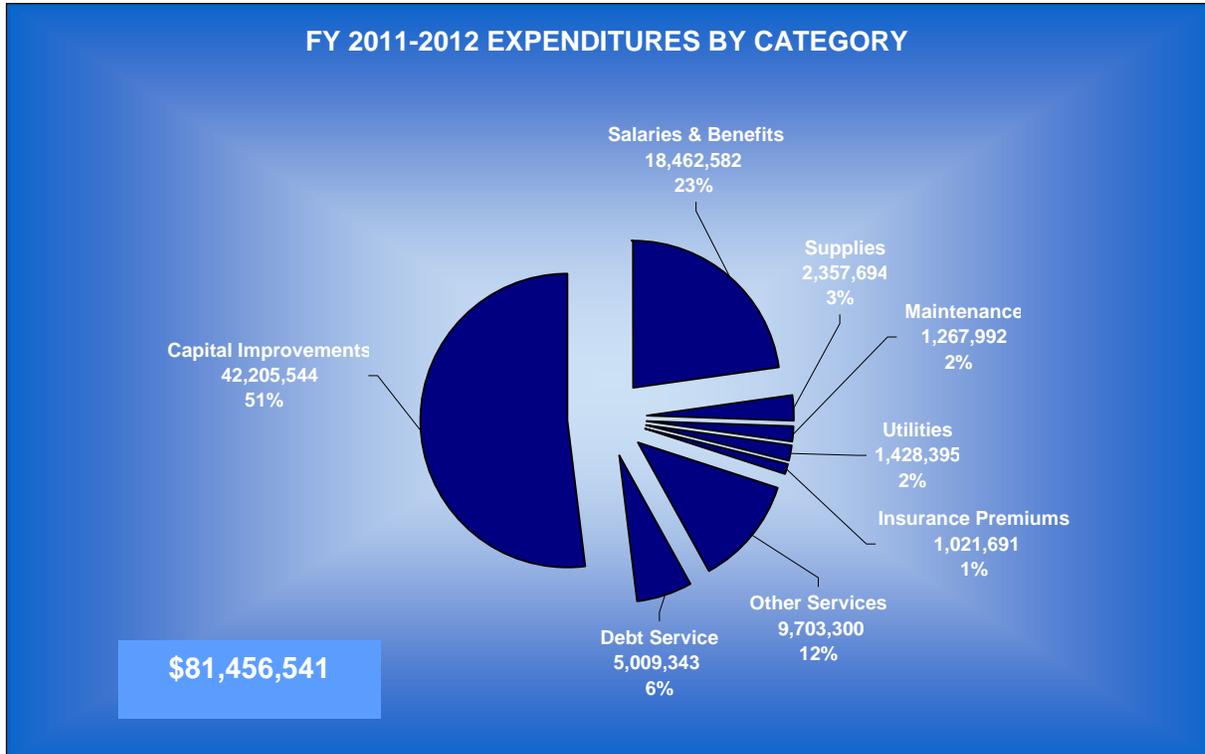
Capital Project Funds consist of all major capital projects outside of the other funds and represent 30% of the total budget.

Internal Service, 4% of total budget contains the department operations of the City that provide internal service to the various departments for Fleet, Purchasing, Facility Maintenance, Management Information Systems (MIS) and Human Resources.

Trust & Agency funds, representing 3% of the total budget is comprised of such funds as the State Judicial, Utility Deposits, Court Bonds, as well as the Bond Required Reserve accounts.

The Graph below best illustrates where these expenditures are paid.

FY 2011-2012 EXPENDITURES BY CATEGORY



For Fiscal Year 2012, Salaries and Benefits remain our largest operating expense at 23% of total budget.

Other Services is 11% and the break down of expenditures included in this category will be illustrated further in this report.

Additional breakdown of expenditures follow.

	FY11 Actual	FY12 Budget	% Diff	\$ Diff
Salaries & Benefits	16,741,982	18,462,582	10.3%	1,720,600
Supplies	1,733,654	2,359,875	36.1%	626,221
Maintenance	1,227,791	1,267,992	3.3%	40,201
Utilities	1,270,471	1,428,395	12.4%	157,924
Other Services	7,877,007	9,449,589	20.0%	1,572,582
Insurance	835,362	1,021,691	22.3%	186,329
Capital Equipment	1,388,671	5,648,554	306.8%	4,259,883
Capital Improvements	7,824,966	37,829,409	383.4%	30,004,443
Debt Service	9,054,927	5,009,343	-44.7%	(4,045,584)
TOTAL	47,954,831	82,477,430	72.0%	34,522,599

*Engineering Services are included with Capital in this illustration.

The chart above illustrates **all** expenditures by category for all funds combined. Overall expenditures have increased by 69.9% over FY11 actual. This is primarily due to carry over of capital projects and capital equipment.

Insurance includes General Liability, Auto Liability, Errors & Omissions, Property, Volunteer Insurance, etc. It does not include health insurance or workers compensation benefits on employees. The increase is due to expected increases in premium costs.

Capital Equipment encompasses equipment replacement for vehicles and rolling stock as well as other equipment such as the GPS System and Application Servers, which will be discussed under Capital. There is more money available for one-time expenditures as opposed to recurring expenses. There is a need to replace equipment that is obsolete and/or old and worn out.

Capital Improvements includes projects covered by grants as well as local funding from reserves and/or bond or loan proceeds. FY12 includes many projects; the 2008 GRT Street Capital at \$7.4 million, the G.O. Bond projects for the Waste Water Treatment Plant and roadway improvements for \$7.3 million, the Regional Water Transmission Line for \$5.4 million, the 2009 Water & Sewer pipe improvements in conjunction with the street projects for \$2.4 million. Fiscal Year 2011-2012 includes budget for the Utility Line Improvements, Resurfacing the bottom of the swimming pool, the Corp Flood Control project, the 2004 and 2008 Street GRT projects, and water line improvements.

Other Services: This category of expenditures has a variety of expenses within it. For illustration purposes, the other services include the following type of expenses:

Other Services	FY10 Actual	FY11 Actual	FY12 Budget	\$ Diff	% Diff
Travel & Conf	111,107	120,772	195,904	75,132	62.2%
Tuition Reimb	0	0	1,500	1,500	**
In-Service Training	42,444	45,686	46,600	914	2.0%
Volunteer Travel	38,789	41,401	44,406	3,005	7.3%
Training/Travel Costs	192,340	207,859	288,410	80,551	38.8%

Other Services	FY10 Actual	FY11 Actual	FY12 Budget	\$ Diff	% Diff
Consultant Fees	36,132	16,336	11,000	(5,336)	-32.7%
Contract Services	4,024,413	3,530,279	4,442,467	912,188	25.8%
Prof Services	76,841	94,074	181,576	87,502	93.0%
Indigent Attorneys	22,575	13,748	25,000	11,252	81.8%
Abatement Actions	7,985	19,419	40,000	20,581	106.0%
Legal & Expert Services	1,084	14,616	3,000	(11,616)	-79.5%
Line Locates (F81)	8,942	10,010	8,000	(2,010)	-20.1%
Monitoring Test (F91)	5	0	2,500	2,500	**
Volunteer Services (F75)	53,534	51,148	46,967	(4,181)	-8.2%
Audit Services	55,217	53,567	61,203	7,636	14.3%
Incentives (F105)	508,971	147,420	285,715	138,295	93.8%
Engineering Fees (In-House)	281,254	251,328	1,468,029	1,216,701	484.1%
Janitorial Services	47,983	52,932	57,072	4,140	7.8%
Equipment Rental/Lease	62,812	32,761	70,970	38,209	116.6%
Otero County JPA	163,169	163,169	163,170	1	0.0%
Prisoner Support	168,797	152,318	200,000	47,682	31.3%
Econ Development	49,166	30,000	30,000	0	0.0%
Zia Therapy Grant Match	75,688	69,383	95,423	26,040	37.5%
Contract Severn Trt Electric	560,855	499,552	600,000	100,448	20.1%
Golf Pro Services	668,576	727,418	680,000	(47,418)	-6.5%
Marketing Plan (OCEDC)	50,000	70,000	70,000	0	0.0%
Total Contractual Services	6,923,999	5,999,478	8,542,092	2,542,614	42.4%

Other Services	FY10 Actual	FY11 Actual	FY12 Budget	\$ Diff	% Diff
Promotion Board Spc Events	27,666	18,548	25,000	6,452	34.8%
Advertising	135,256	173,363	223,394	50,031	28.9%
Printing	39,332	36,735	49,318	12,583	34.3%
Membership & Dues	57,480	54,834	59,954	5,120	9.3%
Bank/CC Fees & Collection Fee	15,092	4,420	14,725	10,305	233.1%
Water Tower Lease	1,909	1,935	2,014	79	4.1%
Public Relations	26	125	250	125	100.0%
Inventory O/S & Obsolete	7,095	71,149	20,550	(50,599)	-71.1%
Notary Bond	210	70	280	210	300.0%
Election Expense	22,457	63	20,000	19,937	31646.0%
Landfill Tipping Fees	44,627	33,894	27,368	(6,526)	-19.3%
Admin Fees	55,217	53,567	707,806	654,239	1221.3%
Fund 39/State Judicial Fees	20,020	19,515	20,000	485	2.5%
NM Unemployment Security	70,908	72,035	89,000	16,965	23.6%
Court Automation Fees	51,636	40,824	60,000	19,176	47.0%
Water Conserv Fee-NM	53,348	50,912	58,075	7,163	14.1%
Services-Narcotics	16,564	8,252	10,000	1,748	21.2%
Property Tax Admin Fees	31,363	32,297	34,395	2,098	6.5%
City Newsletter	39,733	29,921	40,000	10,079	33.7%
July 4th Special Event	30,000	30,000	30,000	0	0.0%
Personnel Service Costs	5,134	3,280	5,500	2,220	67.7%
Special Projects	1,199	3,193	2,000	(1,193)	-37.4%
Bldg/Land-Rental/Lease	115,976	57,272	65,386	8,114	14.2%
	842,248	796,204	1,565,015	768,811	96.6%

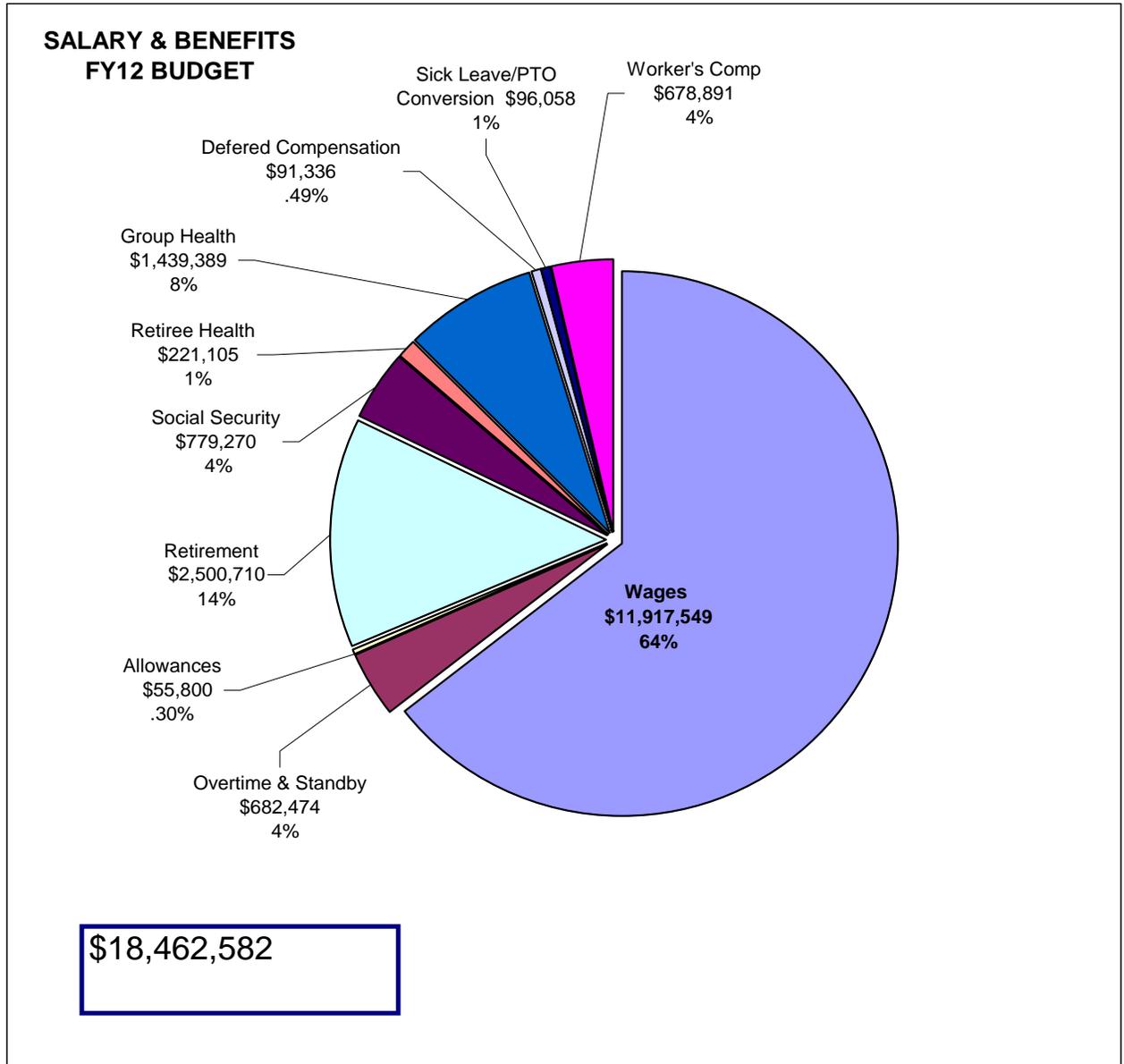
Other: 1,943,522 1,737,985 1,542,422 (195,563) -11.3%

Grand Totals 9,902,109 8,741,526 11,937,939 3,196,413 36.6%

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SALARY & BENEFITS

Salary & Benefits for Fiscal Year 2012 total \$18,462,582. Salaries and Wages (including overtime) equal \$12,600,023 and benefits total \$5,862,559 this is 68% and 32%, respectively for total Salary and benefits.



Overall salaries and benefits have increased by 10% or \$1,720,600 with a 3% increase in wages for employees, Retiree Health increase from 1.6% to 1.83%, and unfreezing two positions.

SALARY & BENEFITS	FY11		\$ Diff	% Diff
	ACTUALS	FY12 BUDGET		
Wages	11,221,583	11,917,549	695,966	6%
Overtime & Standby	686,918	682,474	(4,444)	-1%
Allowances	60,300	55,800	(4,500)	-7%
Retirement	2,060,132	2,500,710	440,578	21%
Social Security	697,107	779,270	82,163	12%
Retiree Health	189,423	221,105	31,682	17%
Group Health	1,147,409	1,439,389	291,980	25%
Defered Compensation	113,427	91,336	(22,091)	-19%
Sick Leave/PTO Conversion	68,704	96,058	27,354	40%
Worker's Comp	495,929	678,891	182,962	37%
Incentives	1,050	0	(1,050)	-100%
	16,741,982	18,462,582	1,720,600	10%

The following pages and sections of this budget document will provide additional information and detail.

All Funds Summary

Approved Budget Fiscal Year 2011-2012

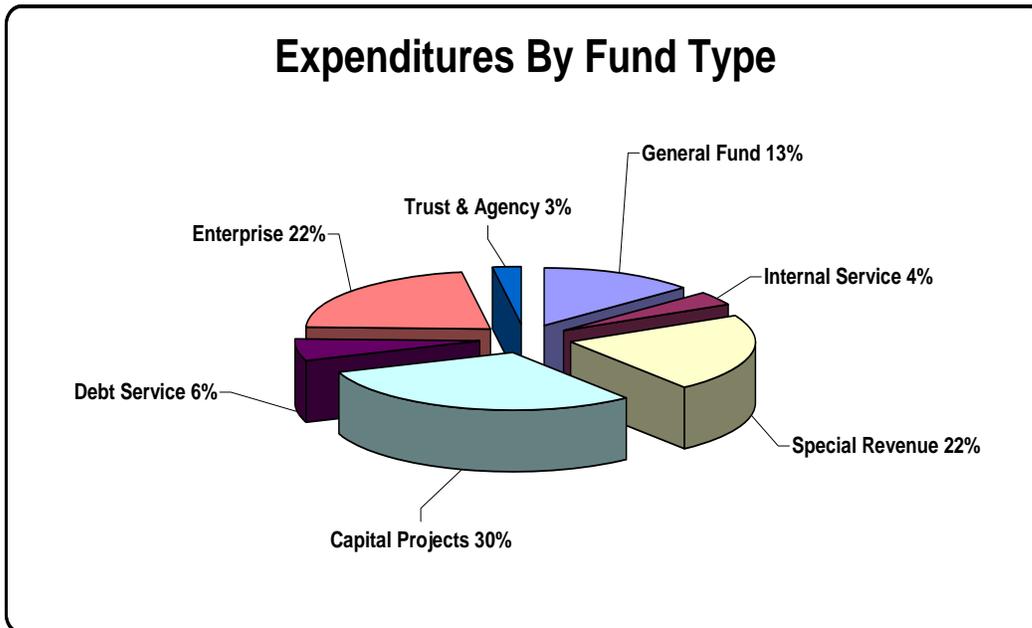
SUMMARY OF CHANGE IN FUND BALANCE

1/12TH REQ RSRV
914,625
Bal. Remaining
3,294,570

FUND NO.	FUND DESCRIPTION	UNAUDITED BEGINNING CASH BALANCE 06/30/11	ESTIMATED REVENUES	NET CASH TRANSFERS	BUDGETED EXPENDITURES	ESTIMATED ENDING CASH BALANCE 06/31/12	PERCENT CHANGE
11	GENERAL OPERATING	5,856,266	15,797,763	(6,469,339)	10,975,496	4,209,194	-28.1%
	TOTAL GENERAL FUND	5,856,266	15,797,763	(6,469,339)	10,975,496	4,209,194	-28.1%
12	INTERNAL SERVICE	346,397	289,640	2,705,064	3,309,641	31,460	-90.9%
	TOTAL INTERNAL SERVICE FUND	346,397	289,640	2,705,064	3,309,641	31,460	-90.9%
15	CORRECTIONS - JAIL	23,177	135,946	70,263	200,500	28,886	24.6%
16	LODGER'S TAX-PROMOTIONAL	139,638	223,053	(5,933)	262,540	94,218	-32.5%
19	COURT AUTOMATION	52,901	112,974	(21,756)	85,218	58,901	11.3%
20	LODGER'S TAX-CITY	137,324	359,661	5,564	462,051	40,498	-70.5%
21	D.A.R.E. DONATIONS	30,888	5,220	0	13,016	23,092	-25.2%
27	MUNICIPAL COURT	5,520	8,000	479,241	413,254	79,507	1340.3%
28	POLICE CONTINGENCY	48,822	8,950	0	18,500	39,272	-19.6%
32	COMMUNITY SERVICES	6,591	624,262	3,724,968	4,330,821	25,000	279.3%
33	STATE FIRE PROTECTION	292,573	417,197	0	622,361	87,409	-70.1%
36	LAW ENFORCEMENT	16,424	168,987	0	175,221	10,190	-38.0%
37	STATE HIGHWAY	40,818	60,674	(2,170)	68,244	31,078	-23.9%
38	TRAFFIC SAFETY	62,691	45,636	0	39,859	68,468	9.2%
42	1984 GROSS RECEIPTS TAX	1,489,870	1,542,939	(1,771,565)	0	1,261,244	-15.3%
44	TRANSPORTATION	4,062,401	3,914,856	2,254,724	9,081,686	1,150,295	-71.7%
63	COMMUNITY DEVELOPMENT	0	307,400	215,208	361,914	160,694	-100%
65	BUILDING CODES	675	43,850	149,154	109,138	84,541	12432.7%
69	1994 GROSS RECEIPTS	745,938	1,532,602	(2,072,516)	0	206,024	-72.4%
71	SENIOR CENTER-MEALS	23,842	616,748	549,748	1,097,308	93,030	290.2%
75	RETIRED & SENIOR VOL. PROGRAM	(21,364)	226,358	34,739	223,573	16,160	-175.6%
89	ESGRT .0625%	739,301	411,331	(99,684)	13,327	1,037,621	40.4%
96	SELF-INSURED FUND	558,610	56,777	0	50,000	565,387	1.2%
107	LIABILITIES/DEDUCTIBLES	309,445	13,072	167,000	305,247	184,270	-40.5%
	TOTAL SPECIAL REVENUE FUNDS	8,766,086	10,836,493	3,676,985	17,933,778	5,345,786	-39.0%
53	GENERAL OBLIGATION	543,920	690,296	0	669,200	565,016	3.9%
59	REVENUE BOND P & I	7,696	0	2,369,150	2,369,150	7,696	0.0%
82	98 JT WATER/SEWER BOND P&I	874,312	12,704	1,833,775	1,848,822	871,969	-0.3%
106	FLOOD CONTROL PROJECT RESERVE	0	0	0	0	0	**
	TOTAL DEBT SERVICE FUNDS	1,425,928	703,000	4,202,925	4,887,172	1,444,681	1.3%
24	GRANT CAPITAL IMPROVEMENT	(4,280)	264,158	12,661	199,804	72,735	-1799.3%
40	AIRPORT IMPROVEMENT PROJECTS	46,764	385,269	0	394,526	37,507	-19.8%
48	NEW MEXICO C.D.B.G.	(10,189)	0	10,189	0	(0)	-100.0%
49	1986 GROSS RECEIPTS TAX	6,036,903	1,905,411	(1,071,089)	2,202,112	4,669,113	-22.7%
50	PROPERTY ACQUISITION	429,817	17,311	124,572	322,488	249,212	-42.0%
54	REVERSE OSMOSIS PROJECT RSV	416,191	2,177,177	242,920	2,795,046	41,242	-90.1%
56	99 GRT FLOOD CONTROL BOND PROJ	2,804,903	30,000	0	1,654,042	1,180,861	-57.9%
61	MUNICIPAL INFRASTRUCTURE .0625%	793,411	389,737	(691,290)	0	491,858	-38.0%
103	FIRE SERVICES BOND	7,577	0	0	0	7,577	0.0%
105	ECONOMIC DEVELOPMENT	2,925,354	794,428	0	355,715	3,364,067	15.0%
108	2002 GRT (94 GRT REFUNDING)	11,749	0	0	0	11,749	0.0%
109	STREET CAPITAL GRT	5,001,880	1,570,292	(809,903)	3,214,085	2,548,184	-49.1%
110	04 W/S REVBD EMER SEWER PROJECT	17,815	0	(16,837)	0	978	-94.5%
111	2004 GRT BOND ACQ	0	0	0	0	0	**
113	2009 SEWER IMPROVEMENT BOND ACQ FUND	7,168,361	50,000	905,658	7,716,419	407,600	-94.3%
114	SIDEWALKS REVOLVING LOANS	53,748	735	0	0	54,483	1.4%
116	REG WATER SUPPLY TRANSMISSION LINE	(505,964)	5,594,500	246,681	5,315,518	19,699	-103.9%
904	HOUSING CAPITAL FUND PROJECTS	3,376	365,000	(125,800)	239,200	3,376	0.0%
	TOTAL CAPITAL PROJECTS FUNDS	25,197,417	13,544,018	(1,172,238)	24,408,955	13,160,242	-47.8%

All Funds Summary

81	WATER/SEWER OPERATING	9,046,930	9,517,514	(2,956,780)	12,316,868	3,290,796	-63.6%
86	SOLID WASTE COLLECTION SYSTEM	268,567	1,945,452	(112,478)	2,029,673	71,868	-73.2%
88	BONITO LAKE	228,716	217,479	(29,264)	370,282	46,649	-79.6%
90	GOLF COURSE	135,282	1,106,497	73,970	1,283,164	32,585	-75.9%
91	AIRPORT	293,942	181,473	(42,975)	270,410	162,030	-44.9%
901	HOUSING LOW RENT OPERATING	998,558	719,613	125,800	1,144,219	699,752	-29.9%
903	HOUSING HOMEOWNERSHIP OPER	481,517	294,591	0	455,752	320,356	-33.5%
	TOTAL ENTERPRISE FUNDS	11,453,513	13,982,619	(2,941,727)	17,870,368	4,624,037	-59.6%
17	POLICE COURT BOND	338	0	0	0	338	0.0%
22	DESIGNATED GIFT	34,572	5,435	0	12,621	27,386	-20.8%
31	CEMETERY-PERPETUAL CARE	694,869	23,389	0	0	718,258	3.4%
39	STATE JUDICIAL	7,107	99,500	0	99,500	7,107	0.0%
74	ALAMO SENIOR CENTER GIFT	61,318	13,593	0	54,866	20,045	-67.3%
92	PHA/LOW RENT HOUSING PROGRAM	0	0	0	0	0	**
94	OTERO/LINCOLN REGIONAL LANDFILL	3,204,818	1,090,661	(1,670)	1,904,144	2,389,665	-25.4%
98	PAYROLL CLEARING	32,429	0	0	0	32,429	0.0%
104	UTILITY DEPOSITS	613,060	0	0	0	613,060	0.0%
115	CORP ESCROW ACCOUNT RESERVE	1,166,000	0	0	0	1,166,000	0.0%
905	HOUSING LOW RENT DEPOSITS	26,968	0	0	0	26,968	0.0%
906	HOUSING HOMEOWNERSHIP RESERVE	123,429	0	0	0	123,429	0.0%
907	HOUSING OWNER OCCUPIED	1,185	0	0	0	1,185	0.0%
	TOTAL TRUST & AGENCY FUNDS	5,966,093	1,232,578	(1,670)	2,071,131	5,125,870	-14.1%
	TOTAL APPROVED BUDGET	59,011,699	56,386,111	0	81,456,541	33,941,269	-42.5%



General Fund 011-0000

Department Budget Summary

Department Description

The General Fund is used to account for all activities typically considered governmental functions of the city. These include administration, finance, public safety and community functions.

GENERAL FUND	<i>FY11-12 Budget</i>
Beginning Cash - July 1	\$5,856,266
Revenues	15,797,763
Transfers:	
Transfers In	0
Transfers Out	6,469,339
Net Transfers	(6,469,339)
Total Resources Available	\$15,184,690
Expenses	10,975,496
Ending Cash as of June 30:	\$4,209,194
DFA Required Reserve	914,625
Excess DFA Requirement	3,294,570

General Fund 011-0000

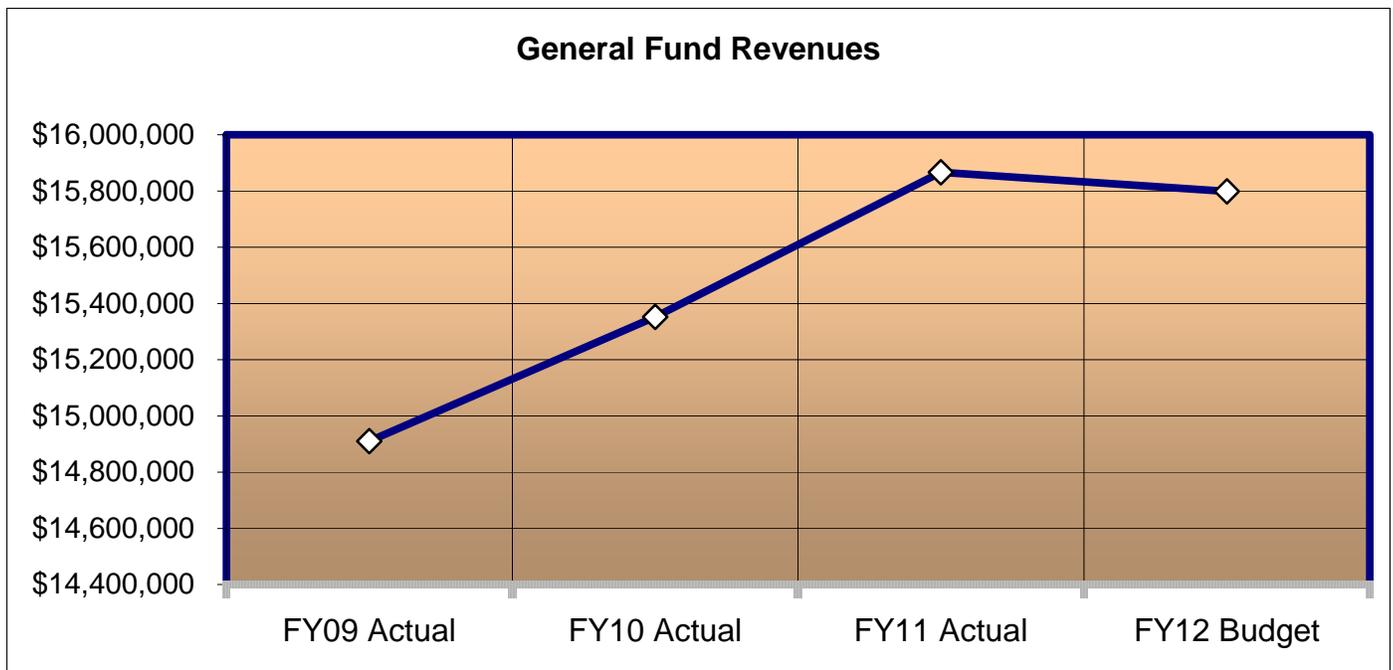
Department Budget Summary

REVENUE HISTORICAL SUMMARY

The General Fund is estimated to receive \$15,797,763 in total revenues for Fiscal Year 2012. This amount represents -0.4% decrease below the prior year. Receipts for the later part of FY2011 increased more than anticipated.

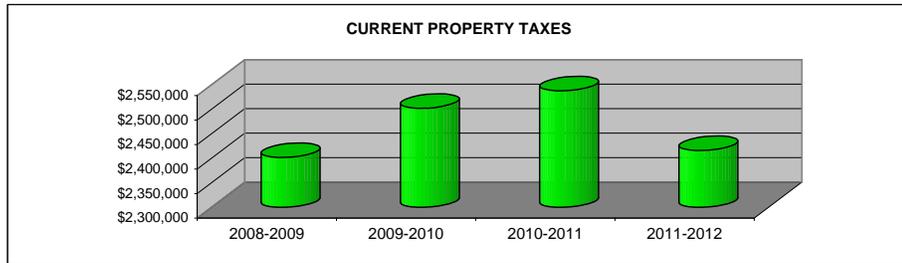
Gross Receipts show to be -2% below actual receipts of the previous year. The State Shared Fees category includes the 1.039% GRT received from the State.

	ACTUAL FY09	ACTUAL FY10	ACTUAL FY11	BUDGET FY12	\$ Diff FY11 Proj vs. FY12	% Diff
CURRENT PROPERTY TAXES	\$2,401,753	\$2,502,233	\$2,537,801	\$2,415,980	(\$121,821)	-5%
GROSS RECEIPTS TAX	\$2,851,040	\$2,925,660	\$3,105,526	\$3,050,568	(\$54,958)	-2%
FRANCHISE FEES/FEES AND PERMITS	\$1,081,340	\$944,374	\$936,786	\$982,817	\$46,031	5%
FEES AND PERMITS	\$102,507	\$106,795	\$96,696	\$78,000	(\$18,696)	-19%
STATE SHARED FEES	\$7,040,119	\$7,223,356	\$7,618,334	\$7,473,893	(\$144,441)	-2%
USER FEES	\$366,675	\$385,289	\$376,371	\$387,232	\$10,861	3%
FINES	\$415,648	\$409,435	\$376,507	\$431,500	\$54,993	15%
MISCELLANEOUS REVENUE	\$605,104	\$658,832	\$686,832	\$764,870	\$78,038	11%
GRANTS	\$5,735	\$105,005	\$96,814	\$179,907	\$83,093	0%
INTEREST INCOME	\$39,717	\$90,898	\$34,130	\$32,996	(\$1,134)	-3%
	\$14,909,638	\$15,351,877	\$15,865,797	\$15,797,763	(\$68,034)	0%

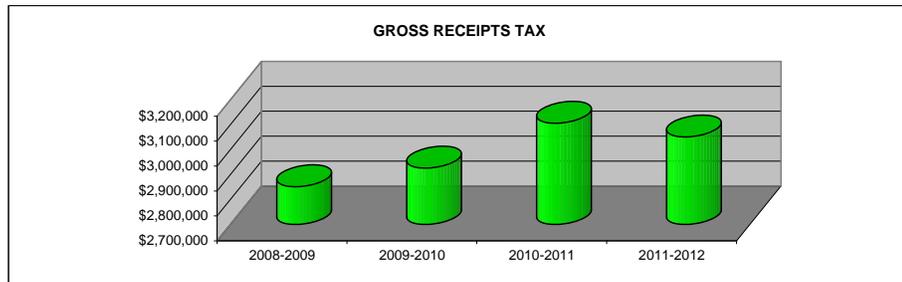


**CITY OF ALAMOGORDO
FISCAL YEAR BUDGET 2011-2012
GENERAL FUND OPERATING REVENUES
FUND 11**

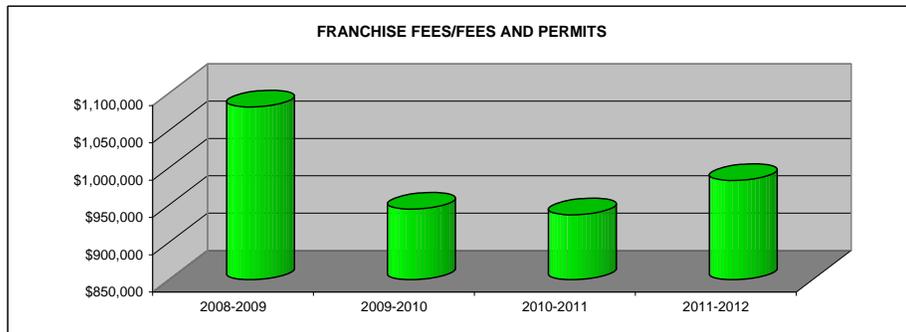
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUAL 2008-2009	ACTUAL 2009-2010	ACTUAL 2010-2011	BUDGET 2011-2012
1001	CURRENT PROPERTY TAXES	\$2,401,753	\$2,502,233	\$2,537,801	\$2,415,980



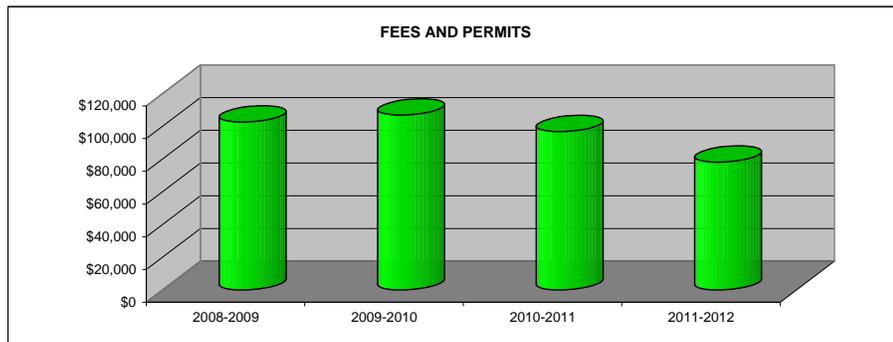
1010	GROSS RECEIPTS .5%	2,851,040	2,925,660	3,105,526	3,050,568
	GROSS RECEIPTS TAX	\$2,851,040	\$2,925,660	\$3,105,526	\$3,050,568



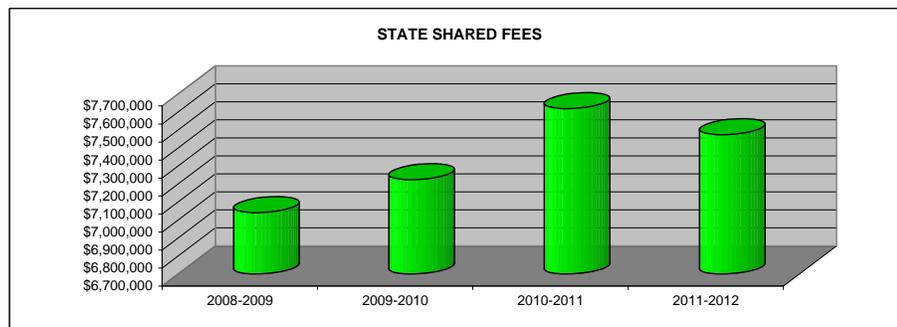
1130	FRANCHISE FEE - ELECTRIC	517,817	421,391	435,771	434,771
1131	FRANCHISE FEE - GAS	165,875	221,142	186,988	230,121
1132	FRANCHISE FEE-PHONE	128,603	69,216	84,088	85,818
1133	FRANCHISE FEE-TV CABLE	189,565	166,218	168,925	168,685
1134	FRANCHISE FEE-TOY TRAIN DEPOT	2,289	1,744	1,913	1,905
1135	FRANCHISE FEE-S.W. DISPOSAL	68,722	56,371	49,448	52,384
1136	FRANCHISE FEE - CASA DEL SOL	1,937	1,104	534	747
1137	FRANCHISE FEE - TRUE VALUE	2,164	2,257	3,549	3,195
1138	FRANCHISE FEE - CHOICE WEST	4,368	4,931	5,570	5,191
	FRANCHISE FEES/FEES AND PERMITS	\$1,081,340	\$944,374	\$936,786	\$982,817



ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUAL 2008-2009	ACTUAL 2009-2010	ACTUAL 2010-2011	BUDGET 2011-2012
1102	BUSINESS REGISTRATION-RENEWAL	69,965	70,910	67,200	72,000
1103	BUSINESS REGISTRATION-PENALTY	2,070	2,670	1,780	2,000
1106	PLANNING PERMITS	14,168	18,535	14,785	0
1111	BIDDER'S LIST FEE	90	90	30	0
1116	MISCELLANEOUS LICENSE FEES	7,265	5,945	7,120	4,000
1118	DWI SCREENING FEES	8,949	8,645	5,781	0
1119	TRADES TESTING FEES	0	0	0	0
1123	PLAN REVIEW FEES	0	0	0	0
	FEES AND PERMITS	\$102,507	\$106,795	\$96,696	\$78,000

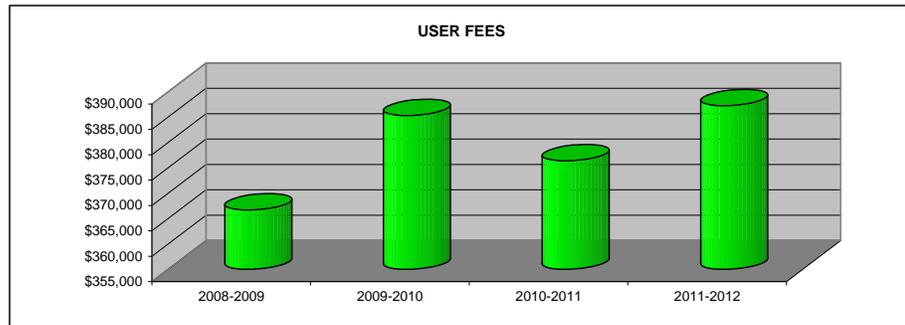


1204	CIGARETTE TAX \$.02	55,072	55,488	9,796	0
1209	GROSS RECEIPTS 1.225%	6,985,047	7,167,868	7,608,538	7,473,893
	STATE SHARED FEES	\$7,040,119	\$7,223,356	\$7,618,334	\$7,473,893

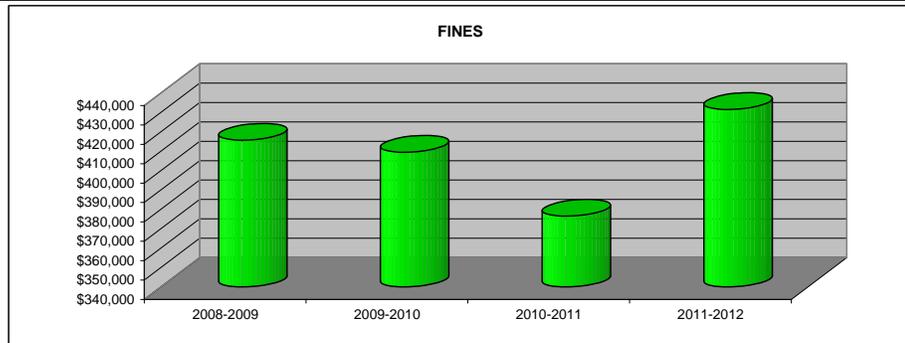


1301	MAPS & ORDINANCES	\$2,050	\$0	\$1,050	\$0
1302	PRINTING & COPYING	11,176	11,497	11,102	11,160
1303	AMBULANCE DISPATCH SVCS	60,677	60,677	63,025	63,024
1308	ALARM RESPONSE FEES	5,840	4,845	3,030	5,000
1321	ADOPTION FEES-ANIMAL SHELTER	59,147	72,868	58,011	72,500
1350	RELEASE OF LIEN	360	324	486	0
1356	SCHOOL RESRC CONTRACTS	90,287	92,890	91,546	87,573
1357	A.P.S. REIMBURSEMENT	137,106	142,010	147,945	147,975
1394	VENDING POOL	32	178	176	0
	USER FEES	\$366,675	\$385,289	\$376,371	\$387,232

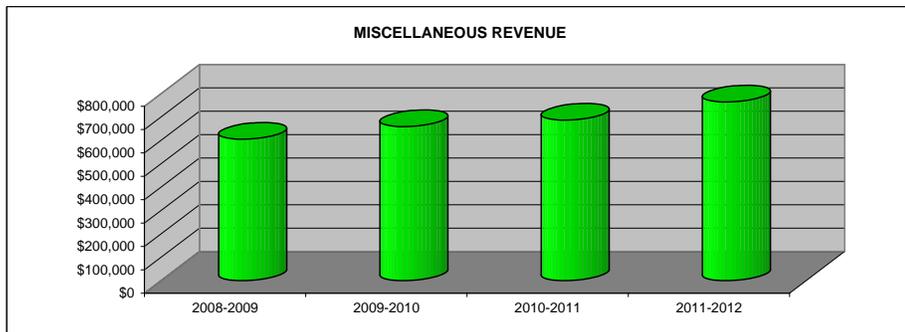
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUAL 2008-2009	ACTUAL 2009-2010	ACTUAL 2010-2011	BUDGET 2011-2012
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1401	COURT FINES	\$386,004	\$365,813	\$348,565	\$387,000
1406	BENCH WARRANT FEES	12,162	8,673	7,065	10,000
1414	RESTITUTIONS	663	820	181	0
1450	ANIMAL SHELTER FEES	16,619	30,979	19,696	34,500
1499	FORFEITED FINES	200	3,150	1,000	0
FINES		\$415,648	\$409,435	\$376,507	\$431,500

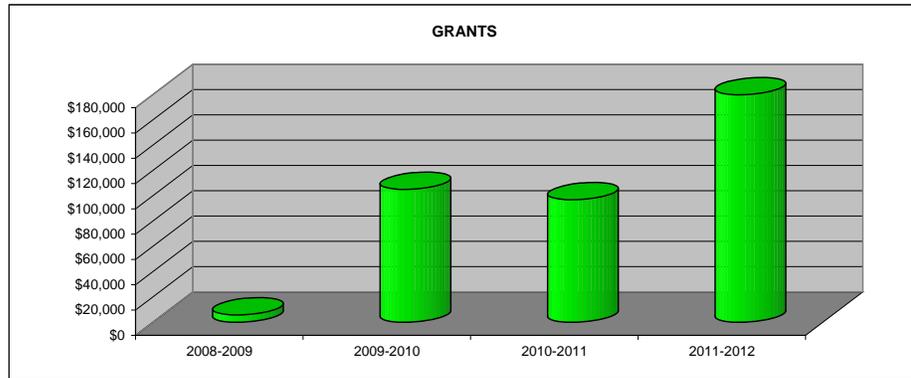


1501	REFUNDS & COLLECTIONS	\$7,202	\$4,239	\$5,878	\$4,091
1505	SALE OF SCRAP	20,470	0	11,048	0
1508	ABATEMENT RECOVERIES	7,815	3,640	19,156	10,000
1510	CASHIER'S OVER/SHORT	(2,129)	97	430	0
1513	INTEREST	906	1,257	1,406	0
1515	CITY MISC REIMB/CLAIMS	13,044	2,989	1,271	4,100
1516	VOIDED CHECKS-PRIOR YEAR	0	0	0	0
1556	ADMINISTRATION FEES	444,897	467,501	467,634	697,806
1566	CREDIT CARD FEES	(534)	(832)	(872)	(1,800)
1580	INSURANCE CREDITS	65,673	129,268	130,208	0
1594	LANDFILL REIMBURSEMENT	47,760	50,673	50,673	50,673
MISCELLANEOUS REVENUE		\$605,104	\$658,832	\$686,832	\$764,870

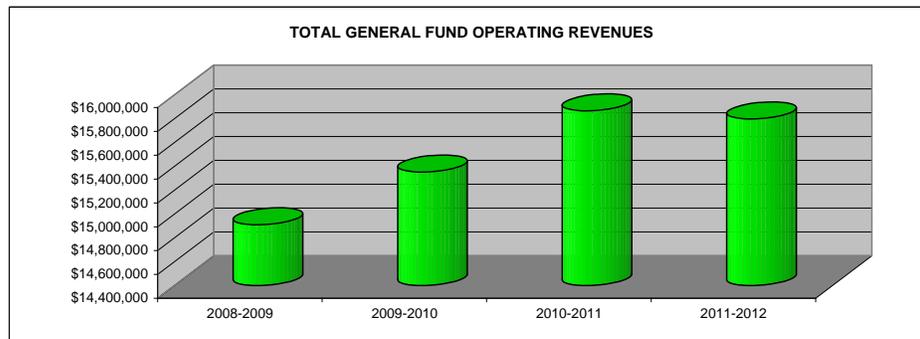


1613	STATE GRANT	\$0	\$102,245	\$95,224	\$0
1617	DPS-VEST PROGRAM GRANT	5,735	2,160	1,590	5,040
1673	FEDERAL GRANT	0	600	0	174,867
GRANTS		\$5,735	\$105,005	\$96,814	\$179,907

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUAL 2008-2009	ACTUAL 2009-2010	ACTUAL 2010-2011	BUDGET 2011-2012
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1701	INVESTMENT INCOME	\$39,717	\$90,898	\$34,130	\$32,996
	INTEREST INCOME	\$39,717	\$90,898	\$34,130	\$32,996
	TOTAL GENERAL FUND OPERATING REVENUES	\$14,909,638	\$15,351,877	\$15,865,797	\$15,797,763



TRANSFERS OUT

1812	TRAN TO (12) INTERNAL SERVICE	(\$1,166,477)	(\$1,114,425)	(\$1,009,384)	(\$1,163,236)
1815	TRAN TO (15) CORRECTIONS	0	(32,816)	0	(75,845)
1827	TRAN TO (27) MUN. COURT OPER.	(423,272)	(361,741)	(380,000)	(485,692)
1832	TRAN TO (32) COMMUNITY SERVICE	(3,011,799)	(2,805,160)	(2,680,000)	(3,627,716)
1844	TRAN TO (44) TRANSPORTATION	(1,020,372)	(2,712)	0	0
1848	TRAN TO (48) CDBG	0	(4,400)	0	(10,189)
1850	TRAN TO (50) PROPERTY ACQUISITION	(65,564)	0	0	0
1863	TRAN TO (63) COMM DEVELOPMENT	0	(30,000)	(30,863)	(30,000)
1865	TRAN TO (65) BLDG CODES	(179,572)	(110,641)	(154,481)	(172,461)
1871	TRAN TO (71) SENIOR PROG.	(497,646)	(426,250)	(420,000)	(652,321)
1875	TRAN TO (75) RSVP	(42,254)	(37,580)	(39,259)	(49,595)
1890	TRAN TO (90) GOLF COURSE	(159,815)	(143,834)	0	(143,834)
1891	TRAN TO (91) AIRPORT	(52,504)	0	0	0
8107	TRAN TO (107) SELF-INSURED	(35,000)	(121,028)	(50,750)	(58,450)
	TRANSFER OUT - SUBTOTAL	(\$6,654,275)	(\$5,190,587)	(\$4,764,737)	(\$6,469,339)

TRANSFERS IN

1928	TRAN FR (28) POLICE CONT	0	0	0	0
1969	TRAN FR (69) '94 GRT	261,762	0	0	0
1996	TRAN FR (96) COLLISION	376,355	25,500	0	0
	TRANSFER IN - SUBTOTAL	\$638,117	\$25,500	\$0	\$0

	TOTAL NET TRANSFERS	(\$6,016,158)	(\$5,165,087)	(\$4,764,737)	(\$6,469,339)
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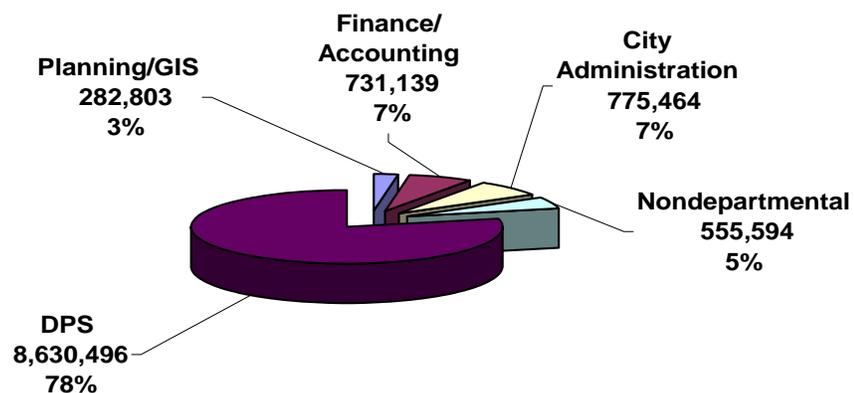
	NET REVENUES AND TRANSFERS	\$8,893,480	\$10,186,790	\$11,101,060	\$9,328,424
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General Fund Expenditures

GENERAL FUND OPERATING EXPENSES FUND 11

DEPARTMENT	ACTUAL 2008-2009	ACTUAL 2009-2010	ACTUAL 2010-2011	BUDGET 2011-2012	% Of Total Exp	% Inc OR Decrease
Legislative 1101	\$87,121	\$89,557	\$87,952	\$93,658	0.85%	6%
City Manager 1301	203,998	216,272	191,670	228,388	2.08%	19%
Legal 1501	195,816	177,666	198,882	207,298	1.89%	4%
City Clerk 2001	225,693	206,363	191,191	246,120	2.24%	29%
Finance/Accounting 2102	520,927	509,236	555,093	634,428	5.78%	14%
Accounts Receivable 2302	101,169	87,362	90,829	96,711	0.88%	6%
Nondepartmental 2400	356,431	222,831	172,784	555,594	5.06%	222%
Bench Warrant Program 2804	13,993	10,907	11,992	26,154	0.24%	118%
Code Enforcement 3104	180,392	157,132	173,830	245,696	2.24%	41%
Planning & Zoning 3705	108,311	124,437	125,490	228,168	2.08%	82%
Animal Control 3804	355,698	366,209	358,832	391,246	3.56%	9%
DPS-Dispatch 4004	429,422	423,899	418,650	468,358	4.27%	12%
DPS-Police 4104	5,326,794	5,241,145	5,311,466	6,054,372	55.16%	14%
DPS-Fire 4204	841,005	1,002,344	941,285	1,061,536	9.67%	13%
DPS-A.P.S. Res.Prog 4704	322,096	345,651	345,391	383,134	3.49%	11%
GIS/Land Management 5405	45,915	47,330	49,909	54,635	0.50%	9%
TOTALS	\$9,315,017	\$9,228,341	\$9,225,246	\$10,975,496	100.00%	19%

GENERAL FUND EXPENDITURES BY DIVISION



Department Budget Summary

Department Description

The City Commission is the legislative and policy making body of the City of Alamogordo, and is directly responsible to the general public. The Commission is vested with all powers and authority, except as otherwise provided for in the Charter, and is charged with all duties and obligations imposed on municipalities and their governing bodies by the Constitution and Statutes of the State of New Mexico. The Legislative division promotes and protects the well-being of the citizens of Alamogordo and assures continued improvement in the quality of services; provides necessary leadership so that policies and actions of the Commission result in efficient and effective government; enacts Ordinances, adopts a budget, develops rules and regulations; and provides a forum for citizen involvement in City government.

Mission Statement

The City of Alamogordo is a Municipal Corporation that exists solely for the purpose of providing the best possible services to our customers, the citizens of Alamogordo. We are committed to providing these services with honesty, integrity, compassion, fairness, and a commitment to excellence.

We are also committed to the long-term financial stability and responsible growth of the City and all decisions will be driven by our commitment to provide the best services possible in a financially sound and responsible manner given the economic realities facing the City.

Department Budget Summary

Budget Highlights

Other Services include:

- **Travel & Conferences** – Includes an increase for travel expenses for (6)CC attending the NMML Annual conference in September to Taos; (4) attending NMML Municipal Day in February; Ferguson’s trips for SNMEDD quarterly; & NMML Board of Director’s trips; & Other travel requested.
- **Basic Telephone Service & L. D. Telephone Services**
- **Printing** – Used to purchase business cards. Included an increase of \$3,500 to complete the Past Commissioner Plaque as requested. This should be a one year charge to complete the project.
- **Memberships & Dues** – SNMEDD/COG Annual Dues are \$9,963. NMML Annual Dues are \$30,400. SPIRIT Dues (\$2500) was moved to the Transportation Fund. Chamber of Commerce Dues are \$200.
- **Public Relations** – \$475 increase. For purchasing the plaques for outgoing Commissioners and spouses after the March 2012 regular elections. (Ledford, Rentschler, Ferguson, and Griggs will be up for election.
- **Economic Development** – for OCEDC is a total of \$30,000, same as last year.

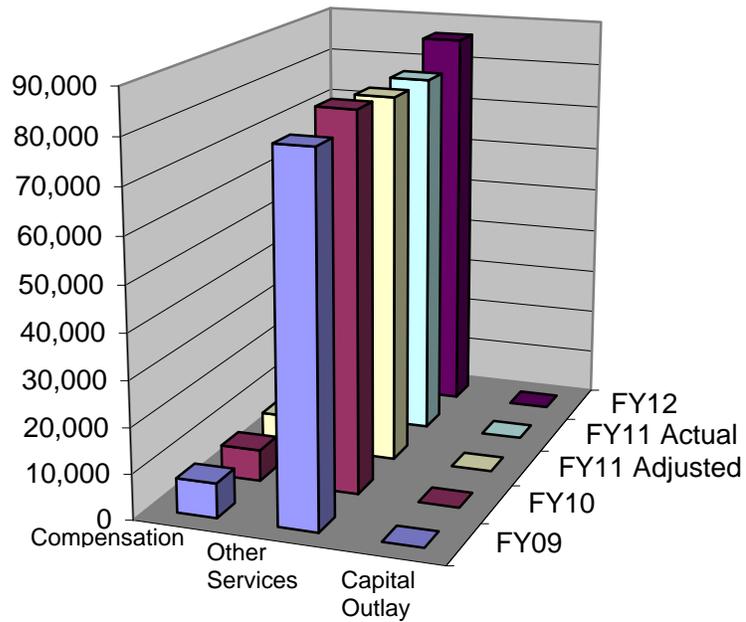
<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
<i>Expenditures</i>							
Compensation	7,600	6,950	6,950	6,950	7,200	250	3.6%
Utilities	417	435	463	412	520	57	12.3%
Other Services	79,069	82,172	80,642	80,590	85,938	5,296	6.6%
Operating Capital	0	0	0	0	0	0	**
Total Operations	87,086	89,557	88,055	87,952	93,658	5,603	6.4%
Capital Improvements	0	0	0	0	0	0	**
Total Expenditures	87,086	89,557	88,055	87,952	93,658	5,603	6.4%

** One or more zero value fields

Department Budget Summary

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 11	General Fund	93,658	6.36%
	Total	93,658	
Funded Positions		7	

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

CHANGES FOR OPERATIONS			<u>AMOUNT</u>
1	Benefit and Compensation Adjustment		250
2	Management Review Office Costs		0
	a. City Commissioners (7)	0	
3	Adjustment of telephone costs		108
4	More Travel was needed in FY11		(1,517)
5	Increase in Printing for Business Cards		3,540
6	Increase in membership costs		3,200
7	Increase in Public Relations for plaques for outgoing commissioners		<u>125</u>
TOTAL OPERATING CHANGES			<u><u>5,706</u></u>

<i>Mayor</i>	Ron Griggs	March 2012	7
<i>Mayor Pro-Tem</i>	Ed Cole	March 2014	6
<i>Commissioners:</i>	Marion L. Ledford	March 2012	1
	Aaron Rance	March 2014	2
	Robert Rentschler	March 2012	3
	Joshua Rardin	March 2014	4
	Joe Ferguson	March 2012	5

Department Budget Summary

Department Description

The City Manager is responsible for fulfilling the objectives of the City Commission for the City of Alamogordo, and effectively and efficiently managing the City organization. The City Manager is the Chief Executive Officer of the City, and is charged, by charter, with carry out all ordinances, rules and regulations adopted by the City Commission, and making recommendations to them concerning the community in general, and City organization in particular.

Under the 2010 Reorganization Plan, the City Manger is also the Director for the Administration Department, which includes the Offices of the City Attorney, City Clerk and City Manager. Additionally, the Office of Human Resources reports directly to the City Manager as does the following personnel: Two Assistant City Managers, the Public Safety Director, the Finance Director and a Senior Executive Assistant.

Mission Statement

To implement City Commission policy through professional management and oversight of all City operations as well as coordinating the work of department directors and other employees to ensure equitable, effective and efficient service delivery.

Performance Measures

<i>Performance Measures</i>	<i>FY 08/09 Actual</i>	<i>FY 09/10 Actual</i>	<i>FY 10/11 Actual</i>	<i>FY 11/12 Estimate</i>
Public Speaking Events.	11	14	4	6
Prepared and issued City Profile(s) community-wide.	11	11	12	12
Annual and Quarterly Reports to the City Commission.	1	1	1	5
Prepared and issued Memorandums.	0	0	81	120

City Manager 011-1301

Department Budget Summary

Budget Highlights

City Manager's budget for FY 2011-2012 has a slight increase for consulting services to develop a new City logo.

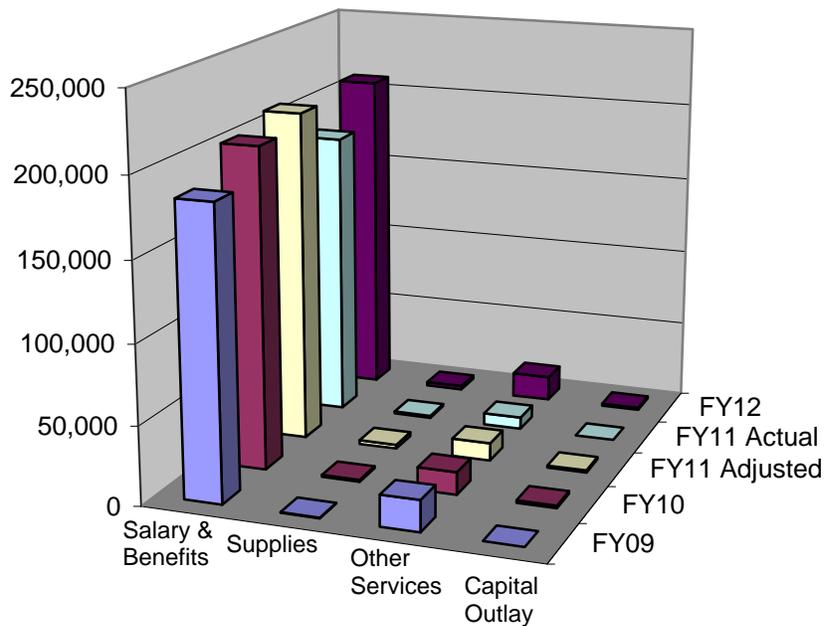
<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
<i>Expenditures</i>							
Salaries & Benefits	183,831	203,536	211,506	182,730	208,817	(2,689)	-1.3%
Supplies	402	1,311	2,475	1,348	2,375	(100)	-4.0%
Utilities	870	1,845	2,011	1,322	2,086	75	3.7%
Other Services	18,895	12,499	9,254	6,270	13,710	4,456	48.2%
Operating Capital	0	1,469	1,400	0	1,400	0	0.0%
Total Operating Cost	203,998	220,660	226,646	191,670	228,388	1,742	0.8%
Capital Improvements	0	0	0	0	0	0	**
Total Expenditures	203,998	220,660	226,646	191,670	228,388	1,742	0.8%

** One or more zero value fields

<u>RESOURCES FOR BUDGET</u>	<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
Fund 11 General Fund	<u>228,388</u>	<u>0.77%</u>
Total	<u>228,388</u>	
 Funded Positions	 2	

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

		<u>AMOUNT</u>
1	Benefit and Compensation Adjustment	(18)
2	Management Review Office Costs	1,825
	a. Supervisory Positions (1)	3,333
	b. Administrative Staff (1)	<u>(1,508)</u>
3	Realignment of supplies and materials	(150)
4	Adjustment of telephone costs	85
5	Decrease in advertising costs	(700)
6	Increase in membership costs	700

TOTAL OPERATING CHANGES

1,742

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
City Manager	1	1.000	1	1.000	0	0.000
Administrative Assistant	1	1.000	1	1.000	0	0.000
Totals	2	2.000	2	2.000	0	0.000

Goals & Objectives for Fiscal Year 2011 - 2012

Major Goals:

1. To develop and recommend program and policy alternatives to the City Commission for consideration.
2. To effectively communicate with citizens and employees.
3. To adhere to the ICMA'S "Practices of Effective Local Government Management."
4. To formulate, present and administer the City's FY 2012-2013 Annual Operating Budget in a manner that ensures responsive and cost effective city services.
5. To provide vision into the future of the community that aids in the short and long range planning process as well as anticipates potential issues that may impact the City government.

Objectives:

1. To complete the 2010 Reorganization Plan.
2. To work with the Department Directors to implement the CIP/CER Five Year Plan.
3. To assist in the administration of the City's FY 2011-2012 Annual Operating Budget.
4. To work with the Assistant City Manager over Planning and Zoning to complete the Comprehensive Plan Update, and begin aligning other related ordinances to the Plan.
5. To work with the Finance Director and Utility Billing and Collections Manager to implement the Water Meter Replacement Program.
6. To work with the Finance Director to develop a Long-Range Financial Plan for the City.
7. To assist the City Commission with transitional issues related to a possible change in the Charter including the election of a Mayor-at-large and redistricting.
8. To participate in negotiations with the State's Department of Finance and Administration and Otero County to resolve the PSAP funding issue.
9. To work with City staff and a design firm to develop a new City logo for use on letterhead, envelopes and other City items.

Department Budget Summary

FY2010/2011 Operational Highlights

- ◆ Continued administrative oversight of various City activities and projects.
- ◆ Initiated 2010 Reorganization Plan, which included the separation of the Public Works Department into two departments: *Public Works* and *Utilities*. Reassignment of various divisions—namely, Office of Human Resources under the Office of City Manager; Bonito Lake to Community Services; Airport and PHA under an Assistant City Manager; Engineering and Fleet Maintenance to Public Works; and Utility Maintenance, Water Treatment and Wastewater Treatment to Utilities. Additionally, the positions of Assistant City Manager, Public Works Director/City Engineer and Utilities Director were created at no additional cost to the City.
- ◆ Assisted in the formulation, then presentation, and administration of the City's Annual Operating Budget for FY 2010-2011.
- ◆ Initiated a CIP/CER Five Year Plan including preparing detailed information sheets about each activity/project proposed within it.
- ◆ Performed executive searches for the following positions: Human Resources Manager, Public Works Director/City Engineer and Finance Director.
- ◆ Continued publication of various City communications including the City Profile, Press Releases, etc.
- ◆ Planned for, and then worked with an outside facilitator to carryout a City Commission/City Staff Retreat.
- ◆ Redrafted the City's contract with Otero County Economic Development Council, Inc. (OCEDC) including working with the President and Executive Director of OCDEC to develop performance goals and objectives.
- ◆ Negotiated, in conjunction with the City Attorney, a new Collective Bargaining Agreement (CBA) with AFSCME.
- ◆ Drafted numerous At-Will Employment Agreements for such positions as the Assistant City Manager, City Attorney, Public Works Director/City Engineer to name a few.

Department Budget Summary

Department Description

The City's legal department provides legal advice and drafting expertise to all City departments, except the Department of Public Safety. This function includes review of all types of contracts for compliance with the City's Purchasing Ordinance and state law; drafting of all types of contracts; review, monitoring, and settlement negotiations of threatened and pending litigation; assisting with water rights acquisitions; preparation and monitoring of protests to applications for water wells filed both by the City and by outside parties; monitoring of contracts and services performed by outside counsel; providing oral legal advice and written legal opinions to City employees with regard to city matters; providing legal guidance and written legal opinions to the City Manager, city staff and City Commission; assisting with matters including contracts with regard to the Alamogordo-White Sands Regional Airport; coordinating claims and proceedings with the New Mexico Self Insurer's Fund; preparing liens and releases of liens when requested by the DPS Code Enforcement Division and the Accounts Receivable Department; and, collections for the Alamogordo Public Library.

The department works with the legal advisory to the Department of Public Safety. This is to ensure continuity and consistency in carrying out the Commission's directives and implementation of the policies adopted by Commission.

Mission Statement

The Legal Department's mission is to efficiently and effectively administer the legal affairs of the City by internally providing professional, timely, and useful legal advice and services, arranging and actively managing the services of outside counsel as needed; to minimize liability exposure by recommending and implementing appropriate policies, practices, and procedures; and to administer such legal affairs in a reasonable and cost-efficient manner.

Department Budget Summary

Performance Measures

<i>Performance Measures</i>	<i>FY 08/09</i>	<i>FY 09/10</i>	<i>FY 10/11</i>	<i>FY 11/12</i>
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Estimate</i>
Water liens filed	89	14	13	40
Weed abatement liens	37	24	47	36
Water liens released	42	29	25	25
Weed abatement liens released	23	21	27	22
Library Civil Complaints filed	52	33	24	36
Walk-in Complaints Interviewed and screened	60	25	35	38
Contracts Prepared/Reviewed	90	71	61	70

Budget Highlights

Salaries & Benefits have increased for two reasons: (1) account for a recent salary increase for the City Attorney; and (2) to fully fund the Department’s PTO conversion obligation. The Other Services line item for FY10/11 included funds to pay for an expert to assist with the PRN rate case. It was a one-time expenditure. Other Services for FY11/12 are higher than historical averages due the Leal Department assuming responsibility for filing and releasing liens associated with abatement actions and unpaid utility accounts. A fee is charged for both filing and releasing liens.

Legal 011-1501

Department Budget Summary

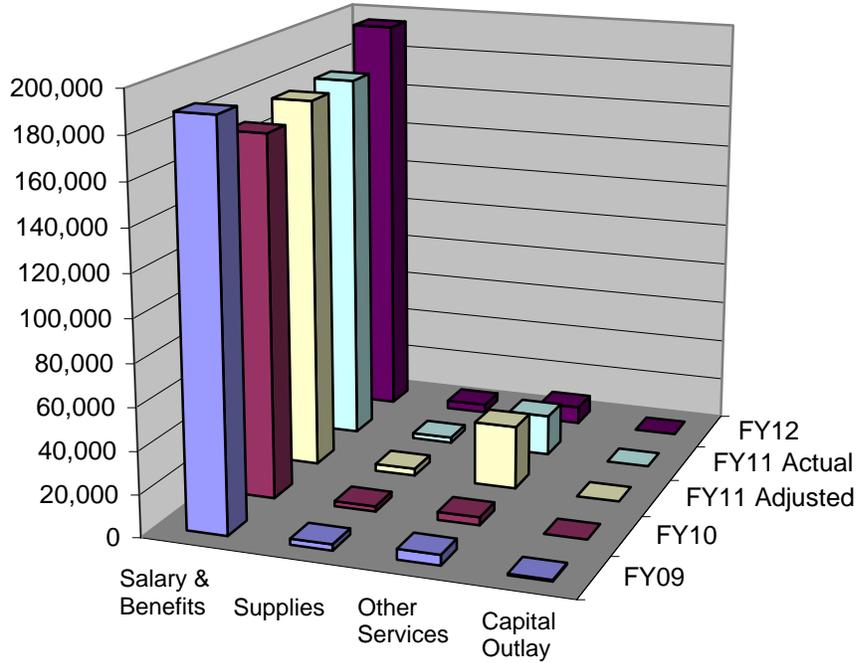
BUDGET SUMMARY	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Expenditures							
Salaries & Benefits	188,363	170,657	176,156	176,982	195,239	19,083	10.8%
Supplies	2,913	2,520	3,381	2,571	3,881	500	14.8%
Utilities	686	696	1,527	1,175	1,612	85	5.6%
Other Services	4,274	3,084	28,471	18,154	6,566	(21,905)	-76.9%
Operating Capital	663	0	0	0	0	0	**
Total Operating Cost	196,899	176,957	209,535	198,882	207,298	(2,237)	-1.1%
Capital Improvements	0	0	0	0	0	0	**
Total Expenditures	196,899	176,957	209,535	198,882	207,298	(2,237)	-1.1%

** One or more zero value fields

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 11	General Fund	207,298	-1.07%
	Total	207,298	
Funded Positions		2	

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS	AMOUNT
1 Benefit and Compensation Adjustment	2,211
2 Management Review Office Costs	16,872
a. Supervisory Positions (1)	17,204
b. Administrative Staff (1)	<u>(332)</u>
3 Realignment of supplies and materials	500
4 Adjustment of telephone costs	85
5 Increase in travel needs	75
6 Adjustment in Legal Fees & Services	<u>(21,980)</u>
 TOTAL OPERATING CHANGES	 <u><u>(2,237)</u></u>

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
City Attorney	1	1.000	1	1.000	0	0.000
Paralegal	1	1.000	1	1.000	0	0.000
Totals	2	2.000	2	2.000	0	0.000

Frozen Position: Assistant City Attorney

FY2010/2011 Operational Highlights

- Participated in the PNM electric rate case resulting in a tentative settlement.
- Prepared Gross Receipts Investment Program Ordinance.
- With the assistance of Engineering, obtained possession of rights-of-way necessary for Hamilton Road Reconstruction Project.
- Together with other directors, negotiated tentative 3 year collective bargaining agreement with APSOA.
- Prepared commercial use antennae ordinance.
- Negotiated economic development project agreement with Premier Pellet.
- Negotiated a purchase agreement with PNM for the sale of airport property.
- Negotiated a letter of intent with Axio Power to establish a solar project at old landfill.
- Negotiated a right-of-entry agreement with Verizon Wireless to allow for the location of wireless facilities on city property.
- Drafted a revised carport ordinance.

Department Budget Summary

Department Description

The City Clerk’s Office is the official recording and corresponding secretary of the City Commission. It is responsible for being the custodian of all records of the municipality, including but not limited to, Ordinances, Resolutions, agreements, and City Commission minutes, and serves as the clearinghouse for information about the municipal government. It is responsible for providing election services to voters, petitioners, city departments and candidates so they can participate in the election process. We also administer all business registrations and special licenses.

Mission Statement

To maintain the integrity of the legislative process in the City of Alamogordo and ensure an informed citizenry by providing administrative and technical support to the City Commission; conducting their legislative meetings; disseminative information concerning legislative decisions and policy issues; protecting and preserving official City records; administering municipal elections; and administering business registrations and licenses.

Performance Measures

<i>Performance Measures</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Actual</i>	<i>FY11/12 Estimate</i>
Administered Special & Regular Commission Meetings & Special Housing Authority Meetings	41	40	43	50 includes Charter Committee
Requests for Public Records processed.	430	450	272	450
Cubic feet of Records destroyed in accordance with NM Retention Schedules (Res. No. 1993-20)	165	163	291	170
Business Registrations – New businesses processed.	284	250	225	250
Business Registrations – Renewals processed. (Includes those inactivated)	1,664	2002	1989	2000
Special business licenses processed (Includes Liquor, Fireworks, Vehicle for Hire, Security Agencies, Route Food Vendors, etc.)	40	62 New Wineries & New Beer & Wine Licenses	64	64
Elections Administered.	2	1	0	1

City Clerk 011-2001

Department Budget Summary

Budget Highlights

- ~ **Professional Services** – Used to pay Municipal Code for codification of the Code of Ordinances.
- ~ **Travel & Conferences** - To be used as follows: NMML Annual Conference in Roswell - \$900; NMCFOA Master Clerk's Academy - \$900 (Clerk); NMCFOA Spring Meeting - \$1,100 (Clerk/Deputy Clerk); 2012 IIMC Annual Conference - \$2,000; Other Board of Director's Meetings for NMML. We need the Spring Meeting to keep up our CMC certifications. City Clerk was elected to serve on the NMCFOA as President Elect and will be required to attend and preside during meetings for the next three years.
- ~ **Office supplies** – Records supplies was increased by \$750 to purchase a records storage ladder for \$500 and new Shelf for \$250, and office supplies are the same.
- ~ **Computer supplies** – Increased by \$480 to cover the cost of ink cartridges for the new fax machine. They cost considerably more than our old machine.
- ~ **Election Expense** – Includes \$20,000 for the March 2012 Regular Election.
- ~ **Notary Bond** – For one notary bond due in 2012 for renewal.
- ~ **Memberships & Dues** – It's mandatory for City Clerk & Deputy/Records & Archives Clerk to keep membership with the International Institute of Municipal Clerks (IIMC) for Certified Municipal Clerk (CMC) Certification. We are also members of the New Mexico Municipal Clerk's & Finance Officers Association.

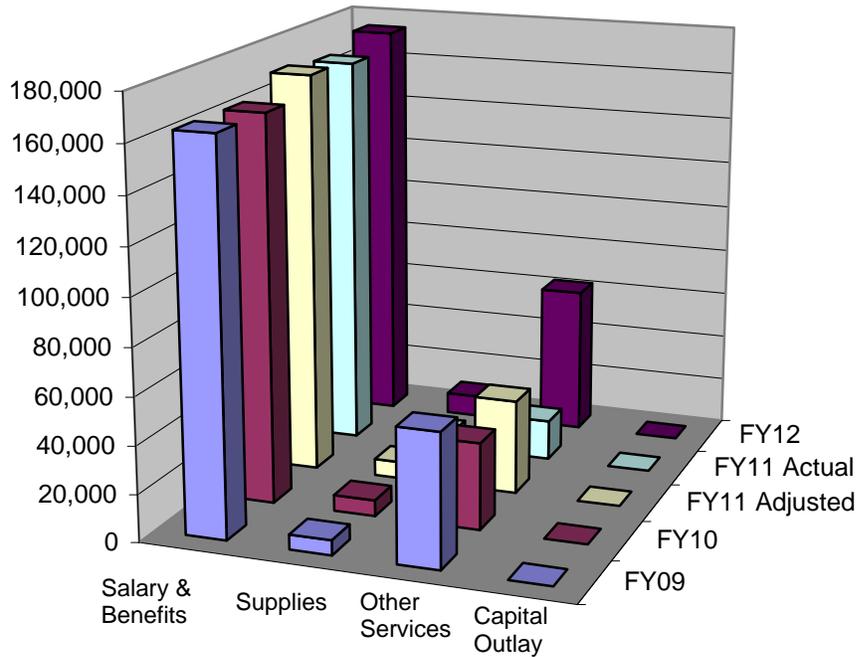
<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Expenditures							
Salaries & Benefits	163,604	163,036	170,484	167,842	174,129	3,645	2.1%
Supplies	6,278	6,771	7,184	6,316	9,214	2,030	28.3%
Maintenance	0	88	300	0	300	0	0.0%
Utilities	1,514	1,586	2,252	2,187	2,498	246	10.9%
Other Services	54,297	34,813	37,354	14,846	59,979	22,625	60.6%
Operating Capital	0	0	0	0	0	0	**
Total Operating Cost	225,693	206,294	217,574	191,191	246,120	28,546	13.1%
Capital Improvements	0	0	0	0	0	0	**
Total Expenditures	225,693	206,294	217,574	191,191	246,120	28,546	13.1%

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Department Budget Summary

<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
Fund 11	General Fund	246,120	13.12%
	Total	246,120	
Funded Positions		4	

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



City Clerk 011-2001

Department Budget Summary

CHANGES FOR OPERATIONS				AMOUNT
1	Benefit and Compensation Adjustment			3,096
2	Management Review Office Costs			549
	a. Supervisory Positions (1)		1,207	
	b. Administrative Staff (1)		<u>(658)</u>	
3	Realignment of supplies and materials			2,030
4	Adjustment of telephone costs			246
	Adjusted Travel costs			(2,000)
5	Decreased advertising charges for ordinances and public hearing notices			(500)
6	Increased Election Expense for Number of Elections in year.			3,450
7	Adjustment in Professional Services for Code Codification			21,750
8	Decrease in insurance costs			<u>(75)</u>
TOTAL OPERATING CHANGES				<u>28,546</u>

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
<i>City Clerk</i>	1	1.000	1	1.000	0	0.000
<i>Deputy City Clerk</i>	1	1.000	1	1.000	0	0.000
<i>Deputy Records/Archive Clerk</i>	1	1.000	1	1.000	0	0.000
<i>Admin. Asst./ Business Reg</i>	1	1.000	1	1.000	0	0.000
Totals	4	4.000	4	4.000	0	0.000

Goals & Objectives

1. To provide timely and accurate information and support to the City Commission so they have the resources needed to make decisions. Also providing meeting coordination to the City Commission so they can have assurance of citizen participation and an accurate, timely record of the meetings.
2. To preserve Commission approved records, manage the lifecycle of city generated records and to provide timely, convenient access to Commission approved documents and other information held by the Office of the City Clerk to the Commission, staff, media, candidates and the public. Identifies and preserves records with permanent value, and disposes of those according to the NMAC Records Retention Schedule.
3. Administers the issuance of business registrations, and special licenses.
4. Administers elections efficiently following state election code.

Department Budget Summary

FY2010/2011 Operational Highlights

- ◆ Issued 26 Special licenses; and 39 Liquor licenses for estimated revenue of \$9,665.
- ◆ Issued Business Registration renewals for an estimated revenue of \$63,000.
- ◆ Completed the imaging of documents for the following:
 - Planning and Zoning Commission Minutes, 2010; and
 - City Commission agendas, minutes, ordinances, and resolutions for 2010; and Housing Authority minutes for 2010.
- ◆ All agreements approved in 2010 and other documents. (Set up a City Clerk Files shared drive for easy retrieval of documents by other departments & Director's.)

Department Budget Summary

Department Description

The function of this department is to administer the financial operations of the City of Alamogordo. This division provides for payroll, accounting services, budgeting preparation and monitoring and grant coordination. The Finance Director is responsible for investing city funds, safeguarding city assets, establishing and maintaining accounting policies and internal controls, and maintaining budgetary controls. The Finance Director also directs and oversees Accounts Receivable/Cashiering, Purchasing, Utility Billing/Customer Service, and Management Information Systems departments.

Mission Statement

To effectively and efficiently manage the City’s financial resources, and provide professional support to City management for making fiscal and organizational decisions necessary to plan for the optimum use of City resources and to maximize internal customer satisfaction.

Performance Measures

<i>Performance Measures</i>	<i>FY 08/09 Actual</i>	<i>FY 09/10 Actual</i>	<i>FY 10/11 Projected</i>	<i>FY 11/12 Estimate</i>
Department Improvement Workshops and training sessions	22	28	10	15
Monthly Financial Reporting – average post closing days.	10	13.5	12	10
Annual Audit Completion Date/Findings	11/18/2009 10	12/1/2010 10	12/1/2011 5 Est.	3
Payroll/Kronos audits conducted	3	1	1	2
Payrolls completed w/o staff errors or corrections. (new measure FY08)	96%	95%	99%	99%
Investment Portfolio Yield (Economic Downturn*)	1.91%*	1.39%*	.8%*	1.25%
Infrastructure Reporting	93%	94%	97%	98%
Internal Control Audits Conducted	27	23	15	15

Department Budget Summary

Budget Highlights

Budget appropriations for FY12 are -1.5 percent or \$9,454 less than the FY11 Adjusted Budget. Service levels remain at FY11 levels.

The budget for salaries and benefits has increased overall 5.8 percent or \$31,876 which includes \$5,000 for Relocation Expenses. The Retiree Health rates increased from 1.66 percent to 1.83 percent.

In the operational budget, the finance department implemented a new EFT AP payment option offered to the cities vendors. Supplies & Postage have been decreased by 6.3 percent or \$838 for the anticipated decrease of check stock and postage with the number of vendors already signed up for the new process.

For FY12, the property tax administration fee totaling \$34,395 was transferred from the finance/accounting other services budget to the non-departmental General Fund division. Movement of the administration fee, the department is seeing a 42.7 percent or \$31,295 decrease in other services.

BUDGET SUMMARY	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Expenditures							
Salaries & Benefits	451,426	437,273	545,125	481,673	577,001	31,876	5.8%
Supplies	8,030	6,489	13,213	8,207	12,375	(838)	-6.3%
Utilities	1,970	1,762	3,076	2,585	3,061	(15)	-0.5%
Other Services	60,001	59,424	73,286	62,628	41,991	(31,295)	-42.7%
Operating Capital	0	399	9,182	0	0	(9,182)	-100%
Total Operating Cost	521,427	505,347	643,882	555,093	634,428	(9,454)	-1.5%
Capital Improvement	0	0	0	0	0	0	**
Total Expenditures	521,427	505,347	643,882	555,093	634,428	(9,454)	-1.5%

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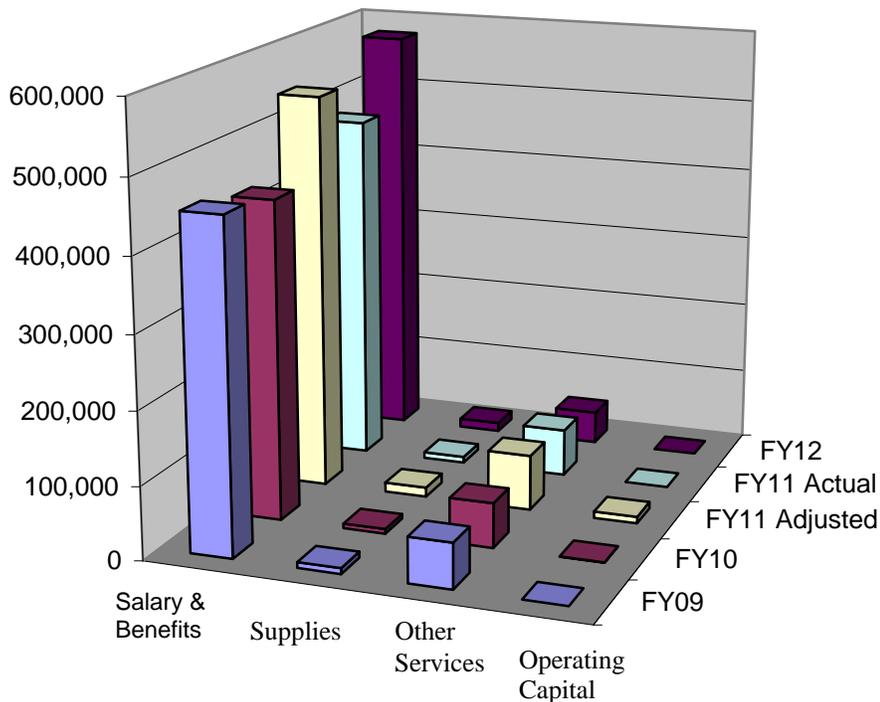
RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 11	General Fund	634,428	-1.47%
	Total	634,428	

Funded Positions

11

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

	<u>AMOUNT</u>
1 Benefit and Compensation Adjustment	24,520
2 Management Review Office Costs	7,356
a. Finance Director (1)	2,031
b. Supervisory Positions (2)	1,113
c. Administrative Staff (8)	<u>4,212</u>
3 Realignment of supplies and materials	(838)
4 Adjustment of telephone costs	(15)
5 Adjustment of Advertising costs for new Finance Director	(2,300)
6 Increase in Travel needs for Grant Coordinator and new Finance Director	2,850
7 Increase in Budget Supply funds for printing of additional books.	500
8 Additional In-Service Training	1,150
9 Property Tax Admin Fee moved to Non-departmental	(33,495)
10 Capital Additions/replacements	
a. No Capital Equipment requested.	<u>(9,182)</u>
TOTAL OPERATING CHANGES	<u><u>(9,454)</u></u>

Finance/Accounting 011-2102

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
<i>Finance Director</i>	1	0.800	1	0.800	0	0.000
<i>Accounting Manager</i>	1	1.000	1	1.000	0	0.000
<i>Accounting Technician</i>	1	1.000	1	1.000	0	0.000
<i>Asset Clerk/Acct. Spec.</i>	1	1.000	1	1.000	0	0.000
<i>Jr. Accountant</i>	1	1.000	1	1.000	0	0.000
<i>Admin Asst/Finance</i>	1	0.800	1	0.800	0	0.000
<i>Payroll Accounting Technician</i>	2	2.000	2	2.000	0	0.000
<i>Budget Analyst</i>	1	1.000	1	1.000	0	0.000
<i>Internal Control Analyst</i>	1	1.000	1	1.000	0	0.000
<i>Grant Coordinator</i>	1	1.000	1	1.000	0	0.000
Totals	11	10.600	11	10.600	0	0.000

Goals & Objectives

1. Evaluate and improve the budget process and documentation. Insure Budget meets the criteria for the National GFOA Award for Distinguished Budget Presentation and the State of New Mexico Department of Finance & Administration Annual Budget Award.
2. Publish un-audited monthly financial statements no later than 10 working days after month end.
3. Complete Annual Audit with fewer findings than the previous year.
4. Conduct two (2) department payroll audits year.
5. Process payroll with 99% or better accuracy.
6. Maintain investment portfolio income % at or above the market average.
7. Record all capital assets properly and reduce CIP balances over prior year.
8. Conduct 15 internal audits of individual funds/accounts/budgets/and expenditures per year.

FY2010/2011 Operational Highlights

- ◆ Conducted fifteen internal audits and will continue to measure, monitor and evaluate departmental policies and procedures.
- ◆ Provided training and conducted workshops for review of financial information.
- ◆ Conducted 1 Kronos/payroll audit.
- ◆ Achieved 97% accuracy for payroll processing.
- ◆ During the 3rd quarter of the year starting converting vendors to EFT on line reimbursement.

Department Budget Summary

Department Description

The primary functions of this division are: billing and collecting of Accounts Receivable, customer service, receiving payments, verifying departmental deposits and the expeditious processing of bank deposits. Customer service has the responsibility of assisting customers with Utility Billing Services and processing payments for various City transactions. This department is also responsible for invoicing and collecting miscellaneous accounts receivable requested by various city departments.

Mission Statement

Our mission is to conduct ourselves in a positive and professional manner. To provide efficient service and be knowledgeable of the services and resources the City has to offer in order to assist the citizens. To be attentive, listen to the needs of the customer and provide the highest quality of customer service.

Performance Measures

<i>Performance Measures</i>	<i>FY 08/09 Actual</i>	<i>FY 09/10 Actual</i>	<i>FY 10/11 Actual</i>	<i>FY 11/12 Estimate</i>
Minutes spent in Daily Reconciliation	20	20	20	20
Number of Annual Transactions	126,776	130,314	129,984	130,000
Trained Staff in Accounts Receivables	100%	75%	75%	100%

Accounts Receivable 011-2302

Department Budget Summary

Budget Highlights

Budget appropriations for FY12 are 2.7 percent or \$2,574 above Fy11 Adjusted Budget. Service levels remain at the FY11 levels. The operating budget for salaries and benefits increased 2.9 percent or \$2,476 mainly due to a 3 percent cost of living increase for all employees and a turnover in staff.

In the operational budget, Phone Charges have increased by 8.2 percent or \$28. Postage increased 1.4 percent or \$70.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
<i>Expenditures</i>							
Salaries & Benefits	97,585	82,629	86,243	85,937	88,719	2,476	2.9%
Supplies	2,818	4,177	4,900	3,980	4,970	70	1.4%
Maintenance	0	0	600	600	600	0	0.0%
Utilities	215	217	342	231	370	28	8.2%
Other Services	551	102	2,052	81	2,052	0	0.0%
Operating Capital	0	30	0	0	0	0	**
Total Operating Cost	101,169	87,155	94,137	90,829	96,711	2,574	2.7%
Capital Improvements	0	0	0	0	0	0	**
Total Expenditures	101,169	87,155	94,137	90,829	96,711	2,574	2.7%

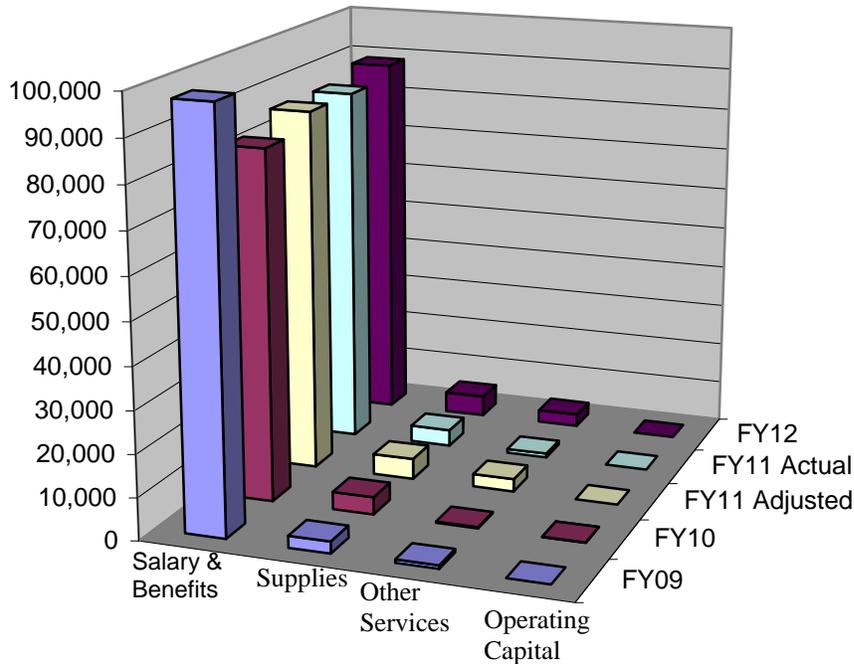
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<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
Fund 11	General Fund	<u>96,711</u>	2.73%
	Total	<u>96,711</u>	
Funded Positions		3	

Accounts Receivable 011-2302

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

	<u>AMOUNT</u>
1 Benefit and Compensation Adjustment	2,754
2 Management Review Office Costs	(278)
a. Administrative Staff (3)	<u>(278)</u>
3 Realignment of supplies and materials for postage.	70
4 Adjustment of telephone costs	<u>28</u>

TOTAL OPERATING CHANGES

2,574

Accounts Receivable 011-2302

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
Cashier Supervisor	1	1.000	1	1.000	0	0.000
General Cashier/Customer Service	2	1.500	2	1.500	0	0.000
Totals	3	2.500	3	2.500	0	0.000

Goals & Objectives

1. To provide accurate and efficient collection services to the City of Alamogordo customers.
2. Continue monitoring expense levels while maintaining our high level of service.
3. Develop methods and procedures to improve accuracy and efficiency in daily reconciliation to provide more time for customer services.
4. Provide tools and improve methods for expediting transactions and streamlining operations.
5. Review all policies and procedures to ensure effective and efficient processes.
6. Continually cross train cashier staff in the entire Accounts Receivable process.

FY2010/2011 Operational Highlights

- ◆ Accommodated new billing policies and procedures for the Convenience Center due to a resolution passed by Commission.
- ◆ Revised deposit policies and procedures to reinforce practices and accountability as well as maintain the standards mandated by the State of New Mexico.
- ◆ Staff maintained exemplary service levels despite adverse conditions due to numerous staffing issues.

Non-departmental 011-2400

Department Budget Summary

Department Description

This division within the General Fund accounts for the utilities, building maintenance/fax/postage machines and other services provided for general operations of City Hall. Also included within this budget are the contractual services for Emergency Medical Services / ambulance services between the City of Alamogordo and Otero County.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
<i>Expenditures</i>							
Supplies	4,645	0	0	0	0	0	**
Maintenance	18,273	3,433	6,900	3,146	6,900	0	0.0%
Utilities	60,155	76,981	77,608	71,630	88,794	11,186	14.4%
Other Services	192,332	144,271	272,068	85,858	315,050	42,982	15.8%
Operating Capital	271,407	780	172,039	12,150	144,850	(27,189)	-15.8%
Total Operating Cost	546,812	225,465	528,615	172,784	555,594	26,979	5.1%
Capital Improvement	0	0	24,507	0	0	(24,507)	-100%
Total Expenditures	546,812	225,465	553,122	172,784	555,594	2,472	0.4%

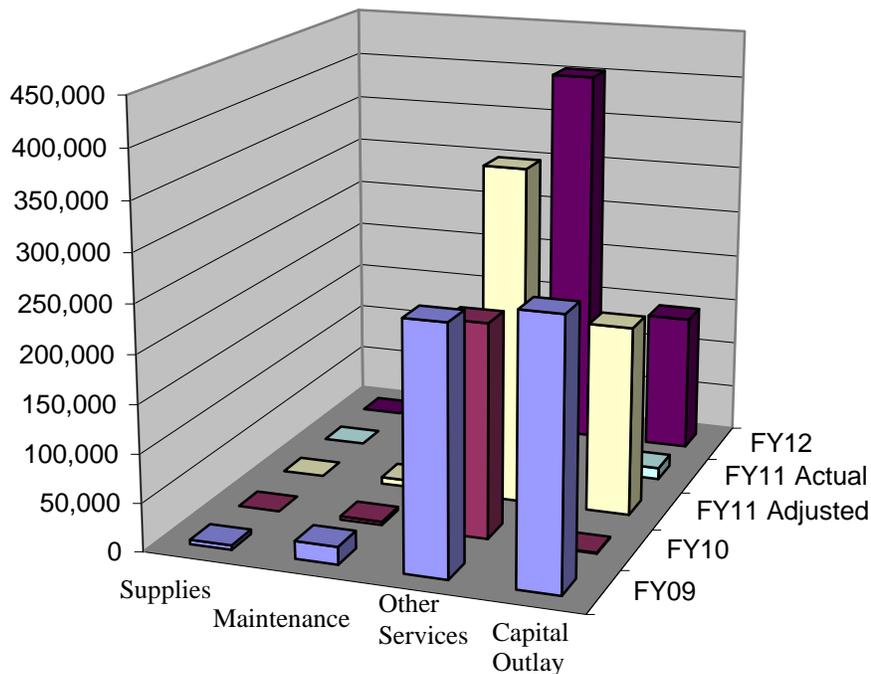
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RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 11	General Fund	555,594	0.45%
	Total	555,594	
Funded Positions		0	

Non-departmental 011-2400

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

AMOUNT

1	Adjustment in Utility Costs for City Hall	11,186
2	Increase in Alamogordo Beautification for demolition of delapotated buildings	30,941
3	Increase in Incentives for GRIP	20,000
4	Property Tax Admin was moved from Finance	34,395
5	Contingencies for AOSOA decreased	(85,000)
6	Capital allocated less for FY12 (FY12 Allocations are City Hall Security System, City Hall Re-Stucco)	(51,696)
7	Increase contract services for security services for city facilities.	34,718
8	Increase in Bldg/Land/Lease	8,114
9	Decrease in Emerg Disaster Rlf	(186)
	TOTAL OPERATING CHANGES	<u>2,472</u>

Department Budget Summary

Department Description

In 2002, the City Commission enacted Ordinance 1159, which states the fees collected on Warrants (\$100/per warrant) shall be distributed 50/50 to Municipal Court and Department of Public Safety.

In 2006, fund 11-2804 was created to track this revenue and expenses. These monies are used for overtime and equipment associated with serving Municipal bench warrants.

Mission Statement

The Legal Department's mission is to efficiently and effectively administer the legal affairs of the City by internally providing professional, timely, and useful legal advice and services, arranging and actively managing the services of outside counsel as needed; to minimize liability exposure by recommending and implementing appropriate policies, practices, and procedures; and to administer such legal affairs in a reasonable and cost-efficient manner.

Public Safety – Bench Warrant 011-2804

Department Budget Summary

Budget Highlights

Salaries & Benefits for overtime have increased for serving warrants. The Supplies and Other Services line items were adjusted for an overall decrease of 14 percent or (\$2,143). The overall -1.1 percent or (287) decrease is estimated for an anticipated decrease in bench warrants submitted.

BUDGET SUMMARY	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Expenditures							
Salaries & Benefits	0	539	6,673	3,518	9,429	2,756	41.3%
Supplies	3,841	6,866	13,268	6,533	10,125	(3,143)	-23.7%
Other Services	892	1,310	2,000	0	3,000	1,000	50.0%
Operating Capital	9,260	2,872	4,500	1,941	3,600	(900)	-20.0%
Total Operating Cost	13,993	11,587	26,441	11,992	26,154	(287)	-1.1%
Capital Improvements	0	0	0	0	0	0.0%	**
Total Expenditures	13,993	11,587	26,441	11,992	26,154	(287)	-1.1%

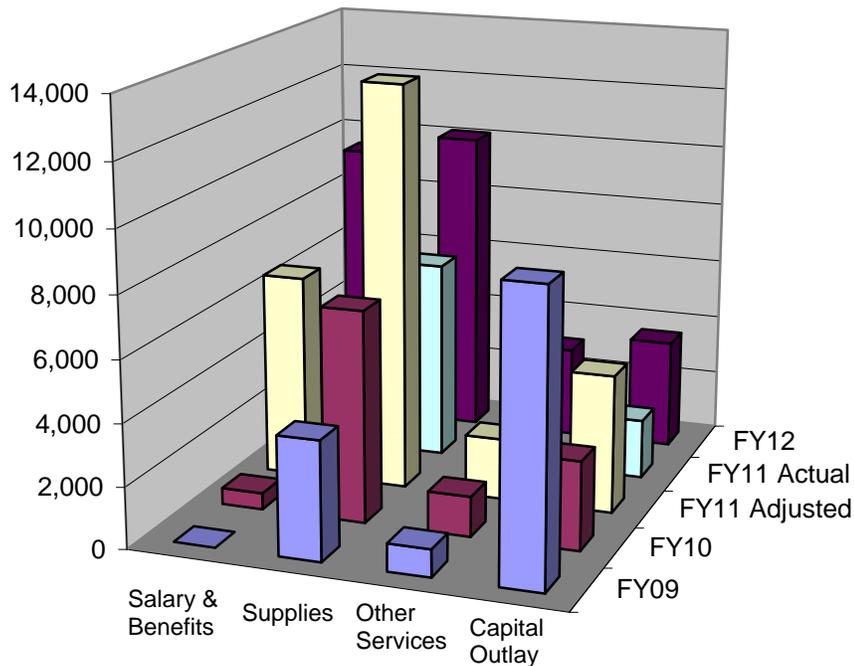
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RESOURCES FOR BUDGET	FY12 BUDGET	% Change From Prior Year
Fund 11 General Fund	26,154	-1.09%
Total	26,154	
Funded Positions	0	

Public Safety – Bench Warrant 011-2804

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

	AMOUNT
1 Benefit and Compensation Adjustment	0
2 Management Review Office Costs	2,756
a. Overtime	2,756
3 Realignment of supplies and materials for equipment	(3,143)
4 Increase in Travel Costs for Full Case/Court	1,000
5 Decrease in Computer Hardware & Software needs	(900)

TOTAL OPERATING CHANGES (287)

Department Budget Summary

Goals & Objectives

1. Maintain maintenance on Full Case software program.
2. Continue to serve Municipal Court Bench Warrants.
3. Purchase equipment needed to safely serve warrants.

FY2010/2011 Operational Highlights

- 1,011 warrants were served in calendar year 2010
- Purchased new printer for dispatch for active warrant logs
- Continued maintenance agreement for Full Case software for the prosecution module used by DPS and Municipal Court
- Conducted warrant projects

Department Budget Summary

Department Description

The Alamogordo Department of Public Safety Code Enforcement Unit provides the services most commonly associated with the enforcement of code violations relating to: advertising; garbage, trash, refuse and debris; inoperable vehicles; unlawful accumulation of growth; business license/registrations enforcement; garage and yard sales; vegetation; and water. They also respond to complaints and develop a systematic method of identifying and addressing offenses related to code violations.

Mission Statement

The primary mission of Code Enforcement is to provide the citizens of Alamogordo with professional enforcement of code violations relating to public health or welfare. Code Enforcement is committed to responding to complaints as well as developing a systematic method of identifying and addressing offences related to code violations.

Performance Measures

1. Code Enforcement achieved a voluntary compliance rate of 96.8% in 2010, up from 96.6% in 2009.
2. Code Enforcement decreased issuance of non-traffic citations/summons by 10% from 89 in 2009 to 80 in 2010.
3. Code Enforcement increased number of abatements by 46% from 39 in 2009 to 57 in 2010.
4. Code Enforcement increased self initiated calls by 8% from 2,419 calls in 2009 to 2,632 calls in 2010.

<i>Performance Measures (Based on Calendar Year)</i>	<i>2007 Actual</i>	<i>2008 Actual</i>	<i>2009 Actual</i>	<i>2010 Actual</i>
Calls for Service	1,904	2,357	3,495	4,343
Citizen initiated	1,092	1,082	1,076	1,711
Officer-initiated Calls	812	1,275	2,419	2,632
Total Code Violations Addressed	2,602	2,801	4,794	5,766
Non Traffic Citations/Summons Issued	112	51	89	80

Code Enforcement 011-3104

Department Budget Summary

Budget Highlights

Budget appropriations for FY12 are 29.6 percent or \$56,061 more than the FY11 Adjusted Budget. Service levels remain at FY11 levels.

The budget for salaries and benefits has increased overall 36.6 percent or \$51,838 due to un-freezing a Code Enforcement Officer position. The Retiree Health rates increased from 1.66 percent to 1.83 percent.

In the operational budget, the code enforcement department increased abatement actions along with other adjustments 31.8 percent or \$9,971 due to an increase in effort to enforce compliance.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Expenditures							
Salaries & Benefits	160,431	138,620	141,579	143,835	193,417	51,838	36.6%
Supplies	9,421	6,792	8,450	7,587	8,750	300	3.6%
Maintenance	309	464	500	471	500	0	0.0%
Utilities	1,033	1,039	1,706	1,265	1,658	(48)	-2.8%
Other Services	9,743	8,572	31,400	20,672	41,371	9,971	31.8%
Operating Capital	0	0	6,000	0	0	(6,000)	-100%
Total Operating Cost	180,937	155,487	189,635	173,830	245,696	56,061	29.6%
Capital Outlay	0	0	0	0	0	0	**
Total Expenditures	180,937	155,487	189,635	173,830	245,696	56,061	29.6%

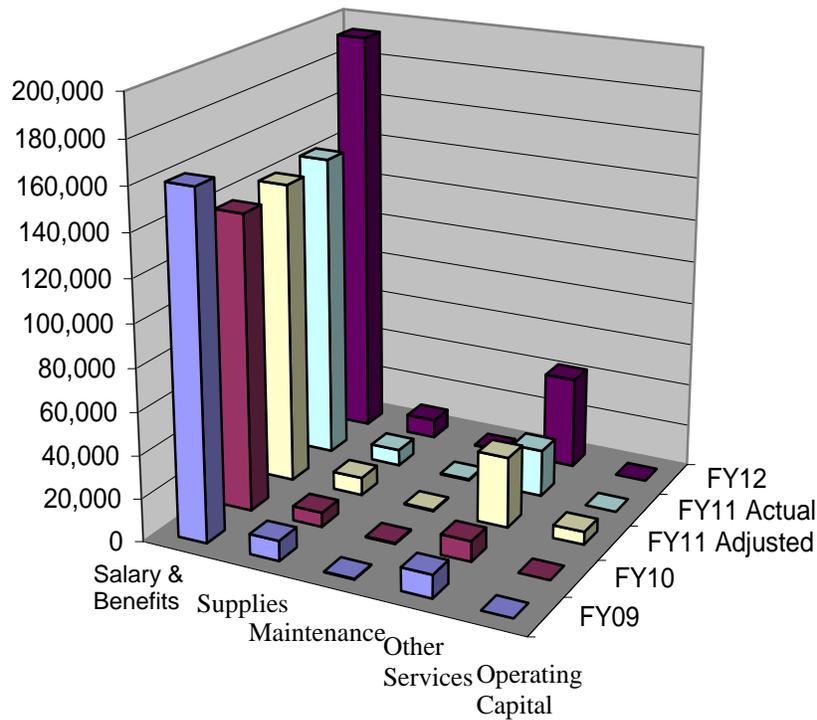
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RESOURCES FOR BUDGET	FY12 BUDGET	% Change From Prior Year
Fund 11 General Fund	245,696	29.56%
Total	245,696	
Funded Positions	5	

Code Enforcement 011-3104

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

		<u>AMOUNT</u>
1	Benefit and Compensation Adjustment	24,823
2	Management Review Office Costs	27,015
	a. Supervisory Positions (1)	1,243
	b. Administrative Staff (4)	25,772
		25,772
3	Realignment of supplies and materials	300
4	Adjustment of telephone costs	(48)
5	Increase in Abatement Actions	10,000
6	Realignment of Fleet Insurance	(29)
7	Capital Additions/replacements	
	a. No new capital funded	(6,000)
		(6,000)

TOTAL OPERATING CHANGES

56,061

Code Enforcement 011-3104

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
<i>Code Enforcement Supervisor</i>	1	1.000	1	1.000	0	0.000
<i>Code Enforcement Officer</i>	2	2.000	3	3.000	1	1.000
<i>Administrative Secretary</i>	1	1.000	1	1.000	0	0.000
Totals	4	4.000	5	5.000	1	1.000

Goals & Objectives

1. Maintain levels of voluntary compliance of 90% or higher through continued public education and issuance of notices of violations.
2. Maintain current levels of enforcement/citations.
3. Maintain number of officer initiated calls through continued proactive enforcement.

FY2010/2011 Operational Highlights

- Conducted approximately 57 abatements on property
- Educated public through several articles in the City Profile
- Maintained voluntary compliance rate above 90% (96.8%)
- Increase officer initiated calls by 8%

Department Budget Summary

Department Description

Planning and Zoning is a function of the Community Development Division responsible for current and long-range municipal planning. For FY11 this function will also incorporate the ordinance review function for building and construction permits.

- Responsible for planning, zoning, and other land use activity within COA and the extra-territorial platting jurisdiction as staff for the Planning and Zoning Commission.
- Reviews requests for subdivisions, building permits, business licenses and certifications, and zoning certifications for compliance with zoning and subdivision regulations and conformity with the policies, objectives and goals of the Comprehensive Plan.
- Manages the application, public meeting and hearing processes by which the City evaluates and responds to requests for land use changes (annexations, subdivisions, zoning, acquisition and devolution of City real estate, etc.) and other activities that relate to either current or long range planning for our community.

Mission Statement

The mission of the Planning Division is to provide a framework through which the community can evaluate land use options and make both incremental and comprehensive decisions to best position the City to maximize the benefits of change. We are focused on providing information and professional expertise to people to assist them in their efforts to formulate achievable images of their community across various planning horizons.

We work to fulfill this mission by maximizing community and neighborhood involvement in the decision-making process.

Department Budget Summary

Performance Measures

Performance Measures	FY08/09 Actual	FY09/10 Actual	FY 10/11 Actual	FY 11/12 Estimated
P&Z Cases	12	8	24	20
Administrative Subdivisions	1	2	4	2
Zoning Determinations	24	22	22	24
Permit Zoning Determinations	135	200	200	200

As the above chart indicates division activity has declined as the economy has declined. Increase in P&Z cases for FY11 based in anecdotal queries division has received concerning property use during early 2010.

Budget Highlights

Budget appropriations for FY12 are 76.7 percent or \$99,031 more than the FY11 Adjusted Budget. Service levels remain at FY11 levels.

The budget for salaries and benefits has increased overall 35.8 percent or \$44,004. The Retiree Health rates increased from 1.66 percent to 1.83 percent. During the reorganization, the Permit Application Technician was moved under the Planning & Zoning budget from the Engineering department budget.

In the operational budget, allocations for FY12 are \$52,985 higher for the Comprehensive Plan Update.

Planning & Zoning 011-3705

Department Budget Summary

BUDGET SUMMARY	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Expenditures							
Salaries & Benefits	101,351	120,139	122,954	122,710	166,958	44,004	35.8%
Supplies	2,572	1,357	1,905	681	3,215	1,310	68.8%
Maintenance	0	82	500	0	500	0	0.0%
Utilities	468	480	498	490	1,230	732	147.0%
Other Services	3,920	1,821	3,280	1,609	56,265	52,985	1615.4%
Operating Capital	0	0	0	0	0	0	**
Total Operating Cost	108,311	123,879	129,137	125,490	228,168	99,031	76.7%
Capital Improvements	0	0	0	0	0	0	**
Total Expenditures	108,311	123,879	129,137	125,490	228,168	99,031	76.7%

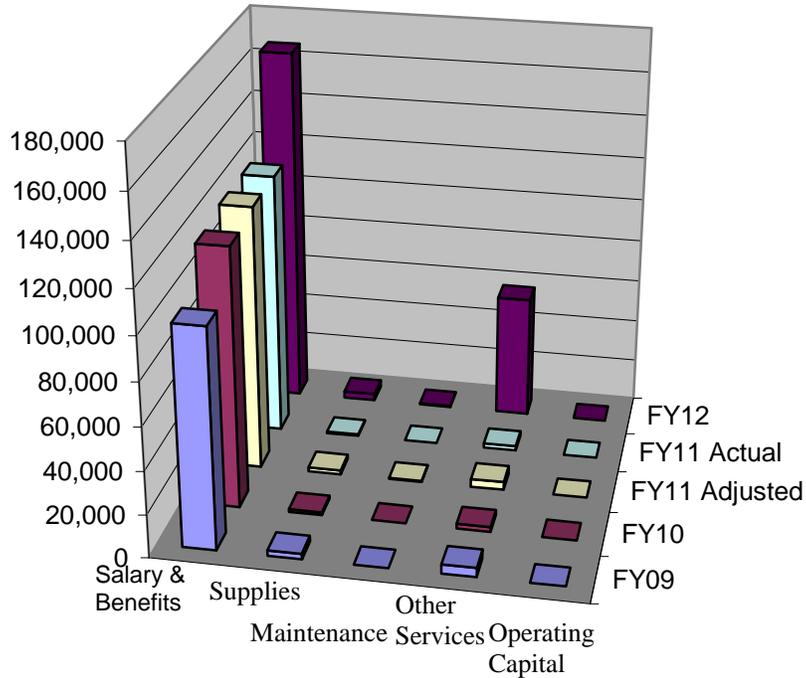
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RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 11	General Fund	228,168	76.69%
	Total	228,168	

Funded Positions 4

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

	AMOUNT
1 Benefit and Compensation Adjustment	10,777
2 Management Review Office Costs	33,627
a. Administrative Staff (4)	<u>33,627</u>
3 Realignment of supplies and materials due staff moved from 65-3605.	860
4 Adjustment of telephone costs	782
5 Increase in Training and Conference for staff	500
6 Increase in copier charges	66
7 Increase in Contract Services for a comprehensive plan update	52,500
8 Decrease in Fleet Insurance due to aging vehical	<u>(81)</u>
TOTAL OPERATING CHANGES	<u>99,031</u>

Planning & Zoning 011-3705

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
City Planner	1	1.000	1	1.000	0	0.000
Administrative Coordinator	1	1.000	1	1.000	0	0.000
Planning & Zoning Coordinator	1	1.000	1	1.000	0	0.000
Permit Application Technician	0	0.000	1	0.500	1	0.500
Totals	3	3.000	4	3.500	1	1.000

Goals & Objectives

1. Process requests for land use approvals in an effective and efficient manner. Generate and analyze data relating to land use approval actions to reduce service delivery delays.
2. Provide and widen dissemination of information regarding the City's land use characteristics and planning policies; improve public participation in land use planning through staff performing outreach activities to solicit views and suggestions of stakeholders.
3. Improve cooperative resolution techniques for discretionary land use approvals through facilitation of interaction among between applicants and the public.
4. Continue the integration of the City's zoning and planning processes.
5. Work with outside consultants to develop new Comprehensive Plan for the City.
6. Create a public process to review the effectiveness of the City's land use regulations to encourage fashioning the built environment in a manner conducive to the City's policy determinations, while increasing administrative ease and eliminating unnecessary burdens.

FY2010/2011 Operational Highlights

1. Continued ongoing review of forms and procedures ancillary to zoning and other types of land use control.
2. Inventoried and compiled all city planning documents.
3. Processed all planning and zoning applications and requests within specified timeframes.

Department Budget Summary

Department Description

The function of the Animal Control Division is to enforce City of Alamogordo Animal Control ordinances; impound stray animals within Alamogordo; increase public health by reducing the spread of animal-borne diseases, such as rabies, plague, hookworm, roundworm and other parasites or diseases that can be transmitted to humans, to be a deterrent to violators of animal ordinances by issuing citations to offenders; and to provide a safe, caring and humane facility for the impoundment, adoption and occasional euthanasia of stray animals.

Mission Statement

The mission of the Alamogordo Animal Shelter is to provide the citizens of Alamogordo with quality animal control and to educate the public in its awareness of animal laws, ordinances, and controlling the pet population.

Performance Measures

1. Experienced a 9% increase in animals impounded. We were able to offset this with a 22% increase in the number of animals adopted while only experiencing a 9% increase in animals euthanized. The increase in adoptions allowed us to meet our goal of a 60% live exit rate for the year.
2. Continue to work toward voluntary compliance with Animal ordinances through issuance 96 non-traffic citations and increased patrols of problem areas.
3. Held 16 Community Adoption Events, which was increased by 200% from 2009 to 2010.

Animal Control 011-3804

Department Budget Summary

Performance Measures (Based on Calendar Year)	2007 Actual	2008 Actual	2009 Actual	2010 Actual
Total Calls for Service	3,615	3,479	3,589	3,509
Total Euthanized Animals	1,239	759	946	1,033
Total Animals Adopted	1,378	881	783	956
Non Traffic Citations Issued	251	105	132	96
Animals Returned to Owner	588	444	602	542

Budget Highlights

Budget appropriations for FY12 are 5.3 percent or \$19,709 more than the FY11 Adjusted Budget. Service levels remain at FY11 levels.

The budget for salaries and benefits has increased overall 4.4 percent or \$12,043. The Retiree Health rates increased from 1.66 percent to 1.83 percent.

In the operational budget, supplies increased 21.9 percent or \$6,132 for the anticipated costs of purchasing micro-chip equipment and a new Animal Control Sign. Other Services includes the increase in the veterinarian contracts for spay/neuter and rabies vaccinations which saw a 5 percent increase to cover costs in FY11. Overall, Other Services increased 9.7 percent or \$4,723.

	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
BUDGET SUMMARY							
Expenditures							
Salaries & Benefits	261,963	260,574	271,022	269,519	283,065	12,043	4.4%
Supplies	22,838	27,557	28,008	26,476	34,140	6,132	21.9%
Maintenance	2,764	2,162	2,520	2,377	2,520	0	0.0%
Utilities	14,914	15,357	16,239	15,209	18,050	1,811	11.2%
Other Services	55,047	57,851	48,748	45,251	53,471	4,723	9.7%
Operating Capital	0	0	5,000	0	0	(5,000)	-100%
Total Operating	357,526	363,501	371,537	358,832	391,246	19,709	5.3%
Capital Improvements	0	0	0	0	0	0	**
Total Expenditures	357,526	363,501	371,537	358,832	391,246	19,709	5.3%

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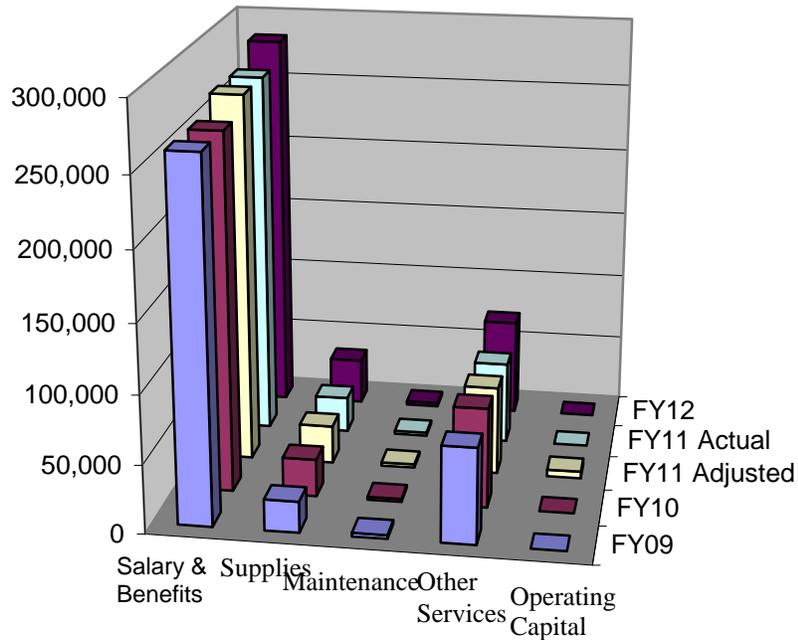
Animal Control 011-3804

Department Budget Summary

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 11	General Fund	391,246	5.30%
Total		391,246	

Funded Positions 7

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Animal Control 011-3804

Department Budget Summary

CHANGES FOR OPERATIONS			<u>AMOUNT</u>
1	Benefit and Compensation Adjustment		10,464
2	Management Review Office Costs		1,579
	a. Supervisory Positions (1)	1,056	
	b. Administrative Staff (6)	<u>523</u>	
3	Realignment of supplies and materials		6,132
4	Adjustment of telephone costs		77
5	Increase in Gas & Electrical costs		1,734
6	Increase in Travel & Conference needs		100
7	Increase in Veterinarian charges		5,000
8	Decrease in insurance costs		(377)
9	No allocation for Capital in FY12		<u>(5,000)</u>
TOTAL OPERATING CHANGES			<u><u>19,709</u></u>

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
Animal Control Manager	1	1.000	1	1.000	0	0.000
Animal Control Officer	4	4.000	4	4.000	0	0.000
Kennel Officer	1	1.000	1	1.000	0	0.000
Animal Control Admin. Clerk	1	1.000	1	1.000	0	0.000
Totals	7	7.000	7	7.000	0	0.000

Frozen Positions: Animal Control Kennel Officer

Goals & Objectives

1. Continue to utilize current and past overall Animal Control yearly totals in an analytical fashion to target adoption events in the months with the worst live exit rates and to identify problem areas within the City of Alamogordo
2. Increase patrols in areas identified as problem areas to increase response times and ensure compliance of city ordinances.
3. Increase the number education programs in APS to teach children responsible pet ownership.
4. Continue to keep live exit rate above 60% for the year.

Department Budget Summary

FY2010/2011 Operational Highlights

- ACO Manager and all four ACOs achieved New Mexico Licensures as Euthanasia Techs
- Obtained grant funding and sent two Animal Control Officers to Albuquerque to obtain their NACA level I certifications
- Obtained grant funding and sent one Animal Control Officer to Albuquerque to NACA Level III to obtain euthanasia certification
- ACO Manager Gonzales attended New Mexico Humane Conference in Albuquerque
- Began opening the Animal Control Center to the public on Mondays
- Purchased paint to repaint the kennels
- Performed landscaping in front of Animal Control by removing cacti and replacing landscaping rock

Department Budget Summary

Department Description

The Alamogordo Department of Public Safety Police Dispatch Center provides the citizens of Alamogordo with the most professional and efficient dispatchers attainable for police, fire and EMS calls.

Mission Statement

The mission of the Alamogordo Department of Public Safety Police Dispatch is to gather and disseminate information on emergency and non-emergency requests for service, resulting in an efficient, professional response; and utilizing communications training and resources to assist other public safety personnel in reaching department objectives.

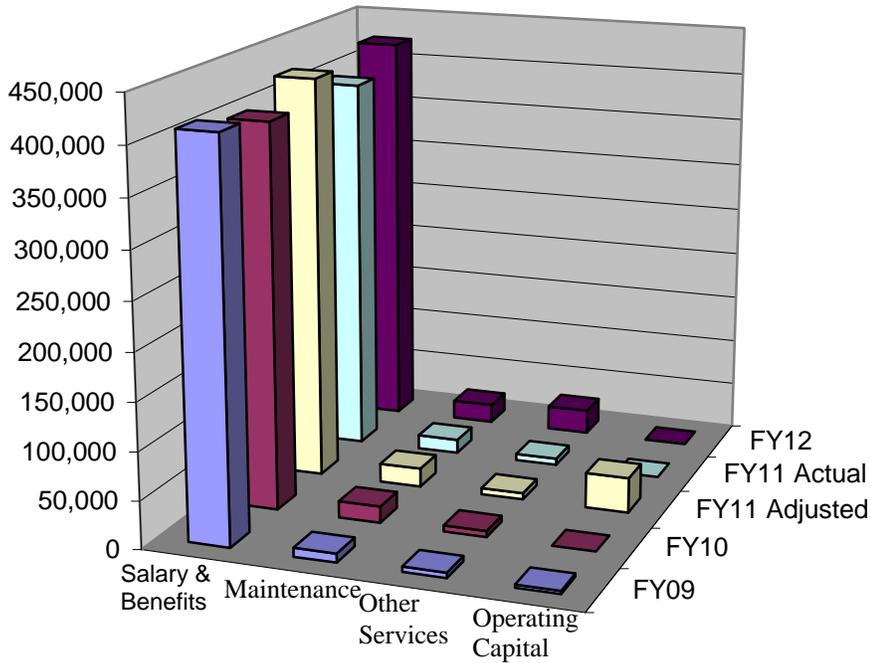
Performance Measures

1. Maintained zero error rate for all NCIC and NMCIC entries for calendar year 2010
2. Provided training for biennium requirements for all dispatch personnel

<i>Performance Measures (Based on Calendar Year)</i>	<i>2007 Actual</i>	<i>2008 Actual</i>	<i>2009 Actual</i>	<i>2010 Actual</i>
Total calls dispatched – Police	56,232	52,680	52,976	44,535
Total calls dispatched – Fire	421	460	460	423
Total calls dispatched – EMS	5,359	5,980	7,502	8,056

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

		<u>AMOUNT</u>
1	Benefit and Compensation Adjustment	(6,902)
2	Management Review Office Costs	6,210
	a. Supervisory Positions (1)	1,250
	b. Administrative Staff (10)	<u>4,960</u>
3	Adjustment of maintenance costs for 911 Equip Main.	245
4	Adjustment of telephone costs	18,950
5	No allocation for Capital in FY12	<u>(36,903)</u>

TOTAL OPERATING CHANGES (18,400)

Public Safety - Dispatch 011-4004

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
<i>Dispatch Supervisor</i>	1	1.000	1	1.000	0	0.000
<i>Certified Dispatcher</i>	9	9.000	9	9.000	0	0.000
<i>Dispatcher Trainee</i>	1	1.000	1	1.000	0	0.000
Totals	11	11.000	11	11.000	0	0.000

Frozen Positions: DPS Dispatcher

Goals & Objectives

1. Continue to receive a zero error rate for all NCIC and NMCIC entries
2. Continue to maintain training requirements for the required biennium NMLEA dispatch hours
3. Fully implement Phase I I wireless 911 service

FY2010/2011 Operational Highlights

- Implemented Phase I of the wireless 911 service
- Replaced one Communication Equipment Operator

Department Budget Summary

Department Description

The primary mission of the Alamogordo Department of Public Safety is to provide citizens with the most professional and effective law enforcement attainable. The primary functions include the preservation of law and order, the prevention and detection of crime, the apprehension of offenders, and the protection of persons and property in accordance with Federal Law, State Law, and City Ordinances.

Mission Statement

The mission of the Department of Public Safety is to provide the citizens of Alamogordo with the highest quality police and fire protection by having professional and highly skilled personnel.

Performance Measures

1. Met goal of maintaining the Violent Crime Rate below the state average (State average is 61.9 per 10K, Alamogordo's is 36.8 per 10K)
2. Met goal of maintaining the Property Crime Rate below the state average (State average is 373 per 10K, Alamogordo is 277 per 10K)
3. Met goal of decreasing accidents at five intersections through the City, which were: Tenth and White Sands from 15 to 11; White Sands and Panorama from 10 to 5; 1st and Florida from 21 to 20; Indian Wells and Florida from 10 to 7; and 10th and Cuba from 7 to 4.
4. Total injuries increased on the Bypass from 1 in 2009 to 4 in 2010
5. Total crashes on the Bypass were decreased from 4 in 2009 to 3 in 2010.
6. Total injuries on White Sands did slightly decrease from 74 in 2009 to 73 in 2010.
7. Total crashes on White Sands decreased from 196 in 2009 to 188 in 2010.

Public Safety - Police 011-4104

Department Budget Summary

	<i>2007 Actual</i>	<i>2008 Actual</i>	<i>2009 Actual</i>	<i>2010 Actual</i>
Calls for Service (police)	25,305	24,135	24,403	23,290
Total Arrests	3,562	2,996	3,174	2,926
Felony Arrests	421	301	285	268
Drug Arrests	743	494	435	465
DWI Arrests	218	232	170	139
Traffic Accidents	1,230	1,116	1,201	1,170

Budget Highlights

Budget appropriations for FY12 are 1.4 percent or \$84,572 more than the FY11 Adjusted Budget. Service levels remain at FY11 levels.

The budget for salaries and benefits has increased overall 1.4 percent or \$73,792 due to APSOA negotiations. The Retiree Health rates increased from 1.66 percent to 1.83 percent.

In the operational budget, Maintenance increased 45.5 percent or \$21,604 due DPS Equipment Maintenance was moved from Facility Maintenance. The Other Services increased 8.7 percent or \$17,202 due to new Public Safety Officer medical testing was moved from Personnel funds.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Expenditures							
Salaries & Benefits	4,685,417	4,668,906	5,274,066	4,680,151	5,347,858	73,792	1.4%
Supplies	161,096	160,342	193,532	174,700	195,150	1,618	0.8%
Maintenance	49,733	42,959	47,470	43,396	69,074	21,604	45.5%
Utilities	60,964	62,832	44,398	33,584	55,331	10,933	24.6%
Other Services	228,161	197,748	197,672	190,942	214,874	17,202	8.7%
Operating Capital	124,172	79,220	208,119	184,227	172,085	(36,034)	-17.3%
Total Operating Cost	5,309,543	5,212,007	5,965,257	5,307,000	6,054,372	89,115	1.5%
Capital Improvements	24,083	11,057	4,543	4,466	0	(4,543)	-100%
Total Expenditures	5,333,626	5,223,064	5,969,800	5,311,466	6,054,372	84,572	1.4%

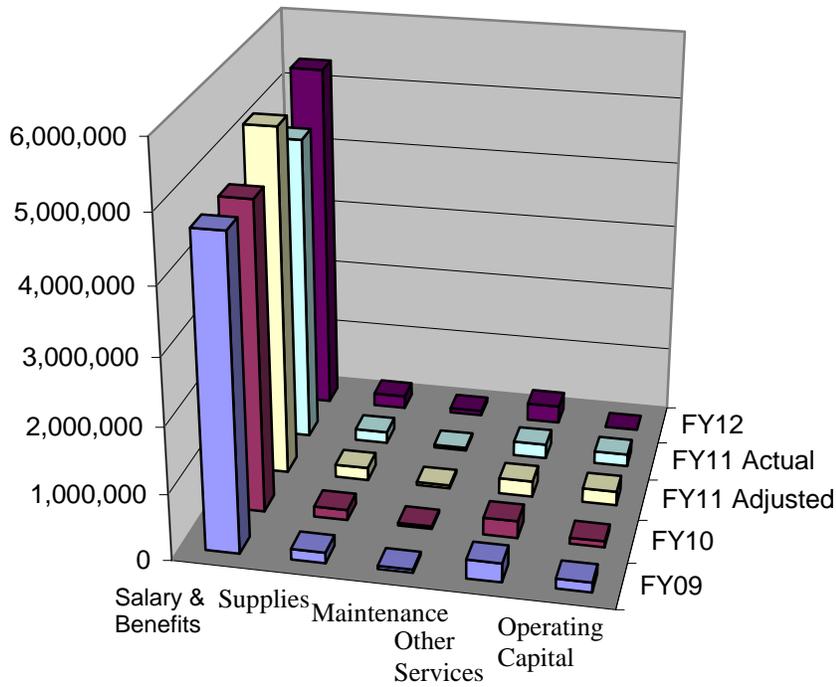
Public Safety - Police 011-4104

Department Budget Summary

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 11	General Fund	6,054,372	1.42%
Total		6,054,372	

Funded Positions 76

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Public Safety - Police 011-4104

Department Budget Summary

CHANGES FOR OPERATIONS			AMOUNT
1	Benefit and Compensation Adjustment		81,165
2	Management Review Office Costs		(7,373)
a.	Supervisory Positions (13)	76,682	
b.	Administrative Staff (63)	<u>(84,055)</u>	
3	Adjustment of supplies & materials		1,618
4	Increase in maintenance costs, DPS expenditures moved from Facility Maintenance		21,604
5	Adjustment of telephone charges		10933
6	Adjustment in Other Services		(315)
6	Decrease in training needs		(3,250)
7	Physicals moved from Human Resources		7,000
8	Increase in insurances costs		13,767
9	Adjustment for capital for vehicles		<u>(40,577)</u>
TOTAL OPERATING CHANGES			<u>84,572</u>

Position title	FY 2011		FY2012		Difference	
	#	FTE	#	FTE	#	FTE
<i>Police Director</i>	1	1.000	1	1.000	0	0.000
<i>DPS Administrative Manager</i>	1	1.000	1	1.000	0	0.000
<i>DPS Executive Secretary</i>	1	1.000	1	1.000	0	0.000
<i>DPS Admin Secretary</i>	1	1.000	1	1.000	0	0.000
<i>DPS Records Clerk</i>	3	3.000	3	3.000	0	0.000
<i>DPS Captain</i>	1	1.000	1	1.000	0	0.000
<i>DPS Lieutenant</i>	3	3.000	4	4.000	1	1.000
<i>DPS Sergeant</i>	8	8.000	8	8.000	0	0.000
<i>Public Safety Officer</i>	48	48.000	52	52.000	4	4.000
<i>DPS/Bailiff</i>	0	0.000	1	1.000	1	1.000
<i>DPS Public Safety Officer Trainee</i>	7	7.000	0	0.000	-7	-7.000
<i>DPS Evidence Technician</i>	1	1.000	2	2.000	1	1.000
<i>DPS Legal Advisor</i>	1	1.000	1	1.000	0	0.000
Totals	76	76.000	76	76.000	0	0.000

Frozen Positions: Admin Secretary

Department Budget Summary

Goals & Objectives

1. Continue to maintain Violent Crime Rate below state average.
2. Continue to maintain Property Crime Rate below state average.
3. Decrease incidence of traffic crashes at five intersections.
4. Decrease incidence of traffic crash related injuries in the city.
5. Increase communication with the public through community policing project.

FY2010/2011 Operational Highlights

- Created Traffic Division to timely address traffic related issues within the community
- Purchased replacement vehicles and equipment
- Continuing to change older units from vinyl striping to painted striping for marked patrol vehicles, which is resulting in significantly longer service time for the units and better aesthetics

Department Budget Summary

Department Description

The Department of Public Safety provides services for the suppression of fire within the City, educates the public on fire prevention, performs fire inspections and assists Community Development in ensuring a fire safe community. This Department also assists Otero County and Holloman AFB Fire Department and other departments in mutual aid response during emergencies.

Mission Statement

The mission of the Alamogordo Department of Public Safety – Fire Services is to provide the citizens of Alamogordo with the most effective, efficient and professional fire protection available at the lowest cost possible.

Performance Measures

- ❖ The City of Alamogordo’s fire rating is equal to or below most New Mexico communities in 2010.
- ❖ In 2010, ADPS responded to 100% of all emergency fire calls under the NFPA standard.

Performance Measures (Based on Calendar Year)	2007 Actual	2008 Actual	2009 Actual	2010 Actual
Calls for Service	539	518	543	384
Structure Fires	13	21	15	26
Vehicle Fires	10	19	19	9
False Alarms	139	100	118	91
Traffic Accidents	110	99	127	99

Public Safety - Fire 011-4204

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
Fire Services Commander	1	1.000	1	1.000	0	0.000
Fire Operations Mgr.	1	1.000	1	1.000	0	0.000
Fire Equipment Operator	12	12.000	12	12.000	0	0.000
Totals	14	14.000	14	14.000	0	0.000

Frozen Position: Fire Equipment Operator

Goals & Objectives

1. Maintain I.S.O. Fire rating (Insurance Service Office) at level 4 for 90% of Alamogordo.
2. Ensure that response time for fire service calls is less than NFPA (National Fire Protection Association) standard of six minutes.
3. Continue long range planning for Fire Station #2.
4. Continue smoke detector safety program.

FY2010/2011 Operational Highlights

- Inspected, tested and performed maintenance on all 1,571 City fire hydrants.
- Conducted over 2,278 hours of Firefighter I training to new public safety officers.
- Conducted 38 initial inspections and 280 follow up inspections.
- Gave 39 fire safety presentations to schools and local businesses
- Put together three+ years of documentation for the following: bunker gear inspections, apparatus daily checks; air monitoring tests; hydrant checks; ladder testing ; hose testing; pump testing; air pack testing, run reports; training records; and OSHA station & facility inspections.
- All DPS personnel were NIMS Qualified in IS100, IS 200a, IS700a, IS701a, IS702a, IS703a and IS800b.
- All FEO's and FO's received Fire Inspection I class through the State Fire Academy.
- All FEO's and FO's received hazmat training and went through a hazmat exercise with the 64th Haz mat team from Santa Fe.
- Passed state audit (mirrored ISO audit) in March and passed with the Fire Marshal's Office commenting it was one of the easiest audit in the state.

Department Budget Summary

Department Description

This program is a joint effort between the Alamogordo Department of Public Safety and the Alamogordo Public Schools (APS). Funding is provided by APS at 50% of total costs. The objective of the School Resource Program is to establish a spirit of community policing and to be a liaison between students, staff and law enforcement, which will ultimately reduce the number of juvenile incidences and crime.

Mission Statement

The mission of the Alamogordo Department of Public Safety School Resource Program is to provide law enforcement services for the students and teachers at the secondary schools for school activities and other law enforcement related functions; resulting in a positive atmosphere in the spirit of the community-policing concept.

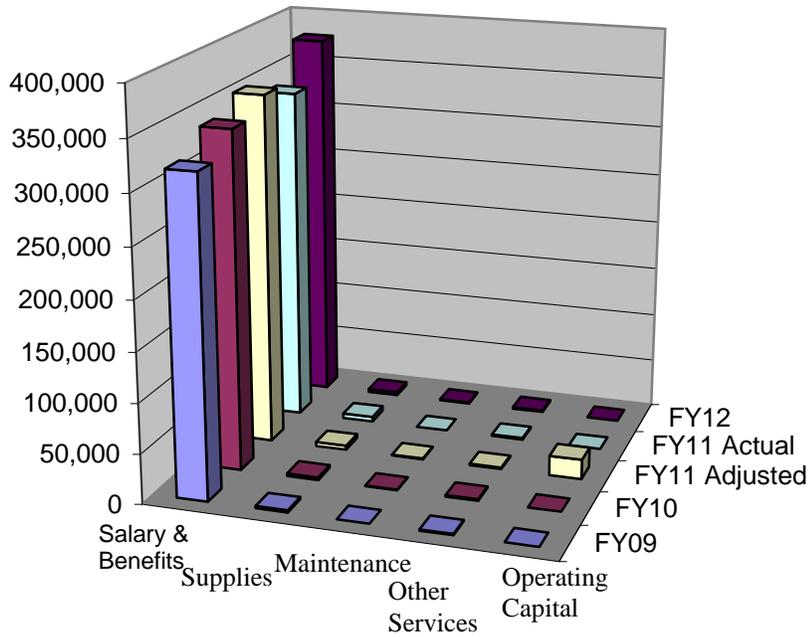
Performance Measures

1. Conducted 30 presentations targeted at reducing juvenile crime both in the schools and at various community events.
2. Conducted and assisted in 17 Truancy Court Sessions.
3. Conducted and assisted in 6 Teen Court Sessions.
4. Coordinated Take Back the Night rally and march to bring community awareness to the increasing problem of juvenile sexual assault.
5. Assisted with the Every Fifteen Minutes program to raise awareness of alcohol related deaths among under-age drinkers.
6. Provided law enforcement presence at increasing amounts of after school events which included hosting a dance for the middle school children of the community. SROs interacted with the student populations at these events to decrease juvenile crime and promote the community policing concept.

Public Safety – A.P.S. Resource Program 011-4704

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

		<u>AMOUNT</u>
1	Benefit and Compensation Adjustment	28,542
2	Management Review Office Costs	(5,830)
a.	Supervisory Positions (0)	0
b.	Administrative Staff (4)	<u>(5,830)</u>
3	Decrease in Supplies & Other Services	(901)
4	No new capital allocated	<u>(20,000)</u>

TOTAL OPERATING CHANGES

1,811

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
Public Safety Officer	5	5.000	4	4.000	-1	-1.000

Department Budget Summary

Goals & Objectives

1. Enhance the Community Policing concept currently being utilized. This would involve the Officers being actively involved in the training and maintenance of the Safety patrol programs at their assigned elementary schools.
2. Continue Officers maintaining monthly car seat clinics and community events for SaferNM grant and instructing the DARE program in all elementary schools in the Alamogordo Public School system.
3. Maintain high visibility around the High School and Middle Schools. SROs maintained a high level of visibility in and around their respective schools and have SROs monitor bus activities and traffic before and after school.
4. Target juvenile crime related areas between education and enforcement.
5. Continue involving other law enforcement personnel in student and school related activities.
6. Insure SROs actively participate and coordinate with Criminal Investigations on all high profile crimes involving the school system to insure their expertise is utilized to assist in the solving of these crimes

FY2010/2011 Operational Highlights

- The SROs conducted training at the beginning of the 2010-2011 school year with an explanation of laws regarding bullying, texting (malicious use of the telephone), and battery laws. The officers at the high school also conducted presentations explaining cyber-bullying policies of the school and how it relates to the law
- For the school year 2010-2011 there have been several officers outside of the community relations unit that assisted with football and basketball games and teen court activities
- Coordinated major investigations which involved: Officer worked with detectives on solving one case where a teacher was engaged in a sexual relationship with a student. There was another case where there was a party in which approximately 20 high school students were provided alcohol by an adult. Out of this investigation it was discovered that there were two adults that were engaging in sexual intercourse with two fourteen years old females. There was a shooting which occurred off campus but involved several students at both the high school and middle schools. SROs worked with the detectives in identifying several gang members of each group and were instrumental in quashing further violence among these students. SROs at the high school identified an adult male student who was soliciting under age females for sex on the internet. The male was subsequently arrested for engaging in sexual intercourse with an underage female student.
- Created and presented Power Point presentation of Bomb Threats and the dynamics of the crime and presented it at the request of APS at an open meeting. At the time of this report, there were no bomb threats at any of the public schools as a result of the education of parents and school personnel and criminal charges stemming from prior threats.

Department Budget Summary

Department Description

The GIS Division supports all City mapping functions. This division maintains several infrastructure, land use, and addressing map layers for use in map making, general planning and problem solving. The GIS division also processes requests for property and infrastructure data from all City offices and the public.

Mission Statement

Develop and provide support for the use of GIS and related technologies to more effectively and efficiently address problems, develop plans, and manage infrastructure resources for the City of Alamogordo; to provide easily understood information and mapping to assist all departments in accomplishing their mission.

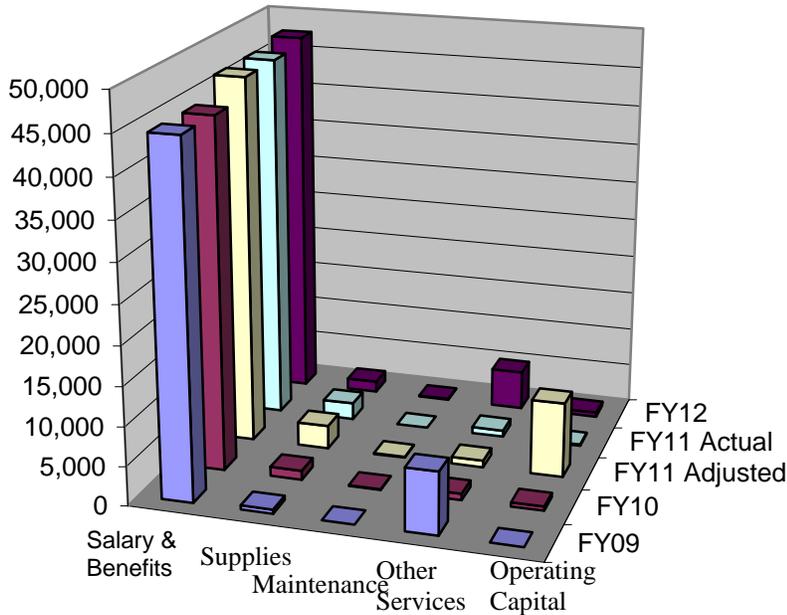
Performance Measures

Work / Performance Measures	FY09/10 Actual	FY10/11 Actual	FY11/12 Estimate
Works with City Engineer to provide GPS elevations for Engineering Projects	4 Projects	7 Projects	3 Projects
Collect GIS Data on Utility Projects	3 Projects	6 Projects	3 Projects
Incorporates Property Features into GIS Database	142 Easements /Parcels	59 Easements/ Parcels	32 Easements /Parcels
Incorporates Infrastructure *Features into GIS Database	2642 Key Features	1674 Key Features	66 Key Features
Facilitates scanning of paper plans & plats into electronic format			153 Pages

*Features are Streets, Sanitary Sewer Manholes, Water Valves & Fire Hydrants

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

				<u>AMOUNT</u>
1	Benefit and Compensation Adjustment			471
2	Management Review Office Costs			292
	a. Supervisory Positions (0)		0	
	b. Administrative Staff (1)		<u>292</u>	
3	Increase in Supplies & Other Services			2,547
4	No new capital allocated			<u>(9,000)</u>
TOTAL OPERATING CHANGES				<u><u>(5,690)</u></u>

<i>Position title</i>	<i>FY 2010</i>		<i>FY2011</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
GIS Technician	1	1.000	1	1.000	0	0.000

Department Budget Summary

Goals & Objectives

1. Continue progress in mapping City infrastructure to include acceptably geo-referenced water and sewer lines.
2. Finish scanning infrastructure plans and as-builts.
3. Train users of new GPS rover units and develop data collection procedure for City projects.
4. Continue progress in mapping and populating table of City-owned easement layer.
5. Continue progress in mapping and populating table of City-owned property layer.

FY2010/2011 Operational Highlights

- Made significant progress in mapping city infrastructure including substantial completion of mapping surface point data.
- Scanned over 1000 pages of infrastructure plans and linked several plans to GIS infrastructure layers.
- Linked scanned deeds to GIS property layers.
- Supported several projects with GPS elevation collection including Fairgrounds Road, Hamilton Road, and North Florida Avenue
- Procured fixed GPS Base Station.

Internal Service Fund 012-0000

Department Budget Summary

Department Description

This fund was established to account for the financing activities of goods and services provided by service departments of the City to other departments within the City. The fund also accounts for all the Risk Management associated with City operations.

INTERNAL SERVICE FUND	<i>FY11-12 Budget</i>
Beginning Cash - July 1	\$346,397
Revenues	289,640
Transfers:	
Transfers In	2,705,064
Transfers Out	0
Net Transfers	2,705,064
Total Resources Available	\$3,341,101
Expenses	3,309,641
Ending Cash as of June 30:	\$31,460

Internal Service Fund 012-0000

Department Budget Summary

INTERNAL SERVICES ALLOCATION SUMMARY

The Internal Service Fund is established to provide financing for activities of services provided in-house by the using department. The City currently provides central services for personnel, safety, fleet, management information systems, and facility maintenance. In addition, the primary insurance for liability and auto and other insurance protection provided for all functions is recorded within the Internal Service Fund. These services are rendered to other departments of the city on a cost-reimbursement basis. Below is an explanation of how the cost-reimbursement is established for each service provided.

Fleet Management division charges each user the actual cost of fuels and insurance. An allocation based on the number of vehicles per department and their MRU (maintenance repair unit) rating is charged to those departments for preventive maintenance required for the upkeep of the city fleet.

Facility Maintenance allocations are based upon the percentage of time determined to service each function of facility maintenance activities. These activities included DPS, Electrical Maintenance, Heating & Cooling, Plumbing, Pool Maintenance, and Traffic Light Maintenance. Various methods were utilized to determine the allocation cost – time spent, square footage of buildings maintained or direct costs to users.

Purchasing Division - Operational costs, excluding salaries & benefits, for each division are calculated as a percentage of the total city operations. This percentage is then applied to the operational budget of the purchasing division to determine the allocation amount for each division. All divisions must utilize the purchasing division to process requisitions to spend budgeted operational monies.

MIS (Management Information Systems) operations are allocated by the total number of computer-related items utilized by each division and assessed a percentage of the total items. The MIS operational budget is then allocated to users based upon this percentage of computer-related items.

The **Human Resource Division** allocation is based upon the total staffing in each division as a percentage of the total employees, which is applied to the operational costs of the Personnel Division.

The **Human Resource Safety Division** allocation identifies the worker's compensation liability rate per staff member. A percentage of totals are calculated and this percentage is applied to the operational costs of the Safety Division.

Internal Service Fund 012-0000

Department Budget Summary

FUND REVENUE SUMMARY

BUDGET SUMMARY	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Revenues							
Non-Divisional	167,880	201,312	229,695	196,511	209,023	(20,672)	-9.0%
Procurement	10,547	9,721	20,547	16,511	24,226	3,679	17.9%
Human Resources/Safety	20,300	12,612	16,729	10,847	15,005	(1,724)	-10.3%
Facility Maintenance	14,571	14,209	11,401	17,734	10,343	(1,058)	-9.3%
MIS	18,764	16,165	12,735	11,726	25,513	12,778	100.3%
Fleet Maintenance	6,263	5,477	6,803	5,545	5,530	(1,273)	-18.7%
Total Revenues	238,325	259,496	297,910	258,874	289,640	(8,270)	-2.8%

FUND EXPENDITURE SUMMARY

BUDGET SUMMARY	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Expenditures							
Non Departmental	232,122	217,633	230,906	220,911	208,146	(22,760)	-9.9%
Procurement	162,581	167,079	232,269	183,583	239,614	7,345	3.2%
Human Resources/Safety	244,493	217,891	306,287	198,699	253,840	(52,447)	-17.1%
Insurance Premiums	230,277	183,590	253,758	176,928	254,656	898	0.4%
Facility Maintenance	567,333	856,627	816,954	818,590	1,001,859	184,905	22.6%
MIS	540,753	663,511	1,016,706	626,473	1,007,239	(9,467)	-0.9%
Fleet Maintenance	301,676	333,057	335,328	310,361	341,221	5,893	1.8%
Total Expenditures	2,279,235	2,639,388	3,192,208	2,535,545	3,306,575	114,367	3.6%

Internal Service Fund 012-0000

Department Budget Summary

FUND TRANSFER SUMMARY

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
<i>Transfers</i>							
Transfers In							
(11) Gen Operating	1,166,477	1,114,425	1,204,920	1,009,384	1,163,236	(41,684)	-3.5%
(15) Corrections	6,186	6,217	5,997	4,819	5,582	(415)	-6.9%
(16) Lodger's	4,007	3,971	5,589	4,464	5,933	344	6.2%
(19) Court Automation	20,342	18,702	21,700	19,733	21,756	56	0.3%
(20) Lodger's Tax	24,099	26,161	27,139	24,660	29,266	2,127	7.8%
(27) Corrections	6,441	4,844	6,757	4,595	6,451	(306)	-4.5%
(32) Leisure Services	437,024	432,502	459,250	409,980	438,034	(21,216)	-4.6%
(37) State Hwy Cleanup	2,832	2,339	2,466	1,744	2,170	(296)	-12.0%
(44) Transportation	192,946	187,612	270,830	243,140	172,396	(98,434)	-36.3%
(63) Engineering	35,618	35,560	37,943	33,514	31,619	(6,324)	-16.7%
(65) Building Codes	43,632	22,046	25,687	22,843	23,307	(2,380)	-9.3%
(69) '94 GRT	0	0	0	0	150,000	150,000	**
(71) ASC	101,404	95,903	107,210	93,683	102,573	(4,637)	-4.3%
(74) Senior Gift	546	549	1,275	1,025	0	(1,275)	-100%
(75) RSVP	12,748	10,921	13,958	11,695	14,856	898	6.4%
(81) Water/Sewer	220,490	191,185	307,410	262,839	378,393	70,983	23.1%
(86) Solid Waste	22,189	20,137	20,375	16,283	20,729	354	1.7%
(88) Bonito Lake	22,769	25,971	28,862	23,914	27,594	(1,268)	-4.4%
(90) Golf Course	62,805	63,740	79,098	51,643	68,194	(10,904)	-13.8%
(91) Airport	42,351	45,178	42,739	39,256	42,975	236	0.6%
Transfers Out	0	0	0	0	0	0	**
Total Net Transfers	2,424,906	2,307,963	2,669,205	2,279,214	2,705,064	35,859	1.3%

** One or more zero value fields

Department Budget Summary

Department Description

The Purchasing Department is responsible for reviewing and administering the Public Purchasing Ordinance to maintain integrity and provide assistance in this area to all departments and divisions within the City organization. The Purchasing Department ensures that all quotes, purchases, IFB's, and RFP's are awarded according to the City Public Purchasing Ordinance and the State Procurement Code. In addition, the Purchasing Department oversees: the Central Receiving warehouse, which oversees the large inventory of stocked supplies, and the Accounts Payable section which processes invoices, checks requests, and ensures timely payments to vendors.

The Purchasing Department is solely responsible for the sale of surplus and unclaimed personal property. The Purchasing Manager is required to oversee and sign off on the destroyed items due to unusable condition.

Mission Statement

To provide efficient procurement services for the City while ensuring compliance with the City's Public Purchasing Ordinance and State Procurement Code Regulations.

Performance Measures

<i>Performance Measures</i>	<i>FY 09 Actual</i>	<i>FY 10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Estimate</i>
Number of Purchase Orders Processed	2495	2618	2638	2500
Number of IFB's RFP's , and quotes processed and awarded	48	45	55	50
Percentage of Inventory error ratio	.50%	1.27%	0.50%	0.50%
Inventory error ratio by physical stock	8.33%	11.19%	8.33%	5%
Payments made within 30 days of invoice date.	98.49%	98.82%	95.59%	98.00%

Purchasing 012-1602

Department Budget Summary

Budget Highlights

Budget appropriations for FY12 are 31.1 percent or \$56,812 higher than FY11 Adjusted Budget. The department experienced a turnover of employees in FY11.

The budget for salaries and benefits has increased 7.6 percent or \$12,251. The City implemented a 3 percent cost of living wage increase for FY12 and Purchasing experienced a turnover of employees in FY11.

In the operational budget, the Purchasing department requested to purchase a barcode system for the Central Receiving Warehouse to provide detailed up-to-date information on stock, help eliminate unwanted stock, and provide information on fast selling items for re-order.

For FY12, Purchasing has requested to remodel and modify the purchasing building for much needed improvements.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Expenditures							
Salaries & Benefits	145,655	148,382	161,415	161,441	173,666	12,251	7.6%
Supplies	6,979	5,327	5,526	5,173	6,030	504	9.1%
Maintenance	1,035	516	550	532	1,050	500	90.9%
Utilities	2,284	1,787	1,604	1,576	1,734	130	8.1%
Other Services	6,057	10,099	13,707	14,861	15,034	1,327	9.7%
Operating Capital	8,841	968	0	0	22,100	22,100	**
Total Operating Cost	170,851	167,079	182,802	183,583	219,614	36,812	20.1%
Capital Improvement	0	0	0	0	20,000	20,000	**
Total Expenditures	170,851	167,079	182,802	183,583	239,614	56,812	31.1%

** One or more zero value fields

Purchasing 012-1602

Department Budget Summary

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 11	General Fund	52,574	-0.16%
Fund 15	Corrections	5,582	-6.92%
Fund 16	Lodger's Tax-Promotions	5,790	6.91%
Fund 19	Court Automation	1,466	-30.69%
Fund 20	Lodger's Tax-City	5,970	8.35%
Fund 27	Municipal Court	1,739	22.55%
Fund 32	Community Services	27,662	-6.76%
Fund 37	State Highway Fund	931	-1.79%
Fund 44	Transportation	21,687	0.36%
Fund 63	Public Works/Engineering	511	-33.72%
Fund 65	Building Codes	280	-64.87%
Fund 71	Alamo Senior Center	10,197	6.10%
Fund 74	Alamo Senior Center Gift Fund	0	-100.00%
Fund 75	Retired Senior Volunteer Program	4,114	16.18%
Fund 81	Water/Sewer Operating	44,044	15.02%
Fund 86	Solid Waste	2,895	-3.31%
Fund 88	Bonito Lake	3,162	-32.78%
Fund 90	Golf Course	26,924	11.45%
Fund 91	Airport	1,858	-16.87%
Fund 94	Landfill	12,595	-14.27%
Fund 901/903	Public Housing	11,631	98.65%
	Total	241,612	-126.58%

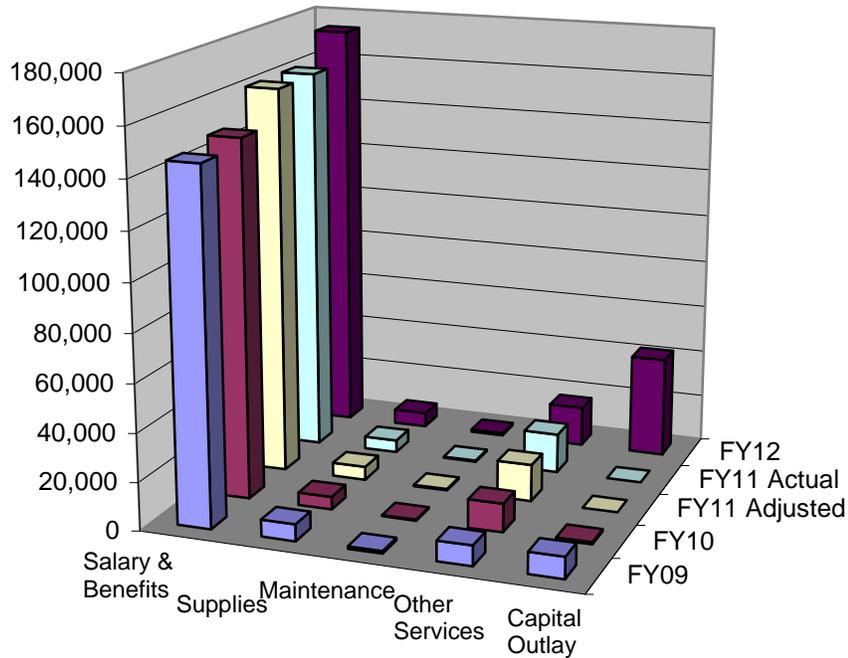
Funded Positions

6

Purchasing 012-1602

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

	<u>AMOUNT</u>
1 Benefit and Compensation Adjustment	10,420
2 Management Review Office Costs	1,831
a. Supervisory Positions (1)	1,191
b. Administrative Staff (5)	<u>640</u>
3 Realignment of supplies and materials.	504
4 Increase in Fleet Comm Parts on aging vehicles.	500
5 Adjustment of telephone costs & Utilities	130
6 Increase in Travel needs for Purchasing staff	1,170
7 Increase in Advertising for bids.	(379)
8 Adjustment in inventory O/S for inventory adjustments on out dated expiration dates and damaged items.	510
9 Adjustment in Fleet Insurance, vehicles split with 081-1602	(32)
10 Adjustment in Commercial Property Insurance	58
11 Capital Additions/replacements	
a. Adjustment for Barcode System for Central Receiving	22,100
b. Remodel Purchasing Building	<u>20,000</u>
TOTAL OPERATING CHANGES	<u><u>56,812</u></u>

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
Procurement Manager	1	0.850	1	0.850	0	0.000
Procurement Specialist	1	0.100	1	0.100	0	0.000
Inventory Administrator	1	1.000	1	1.000	0	0.000
Central Receiving Attendant	1	0.100	1	0.100	0	0.000
Accounts Payable Specialist	2	2.000	2	2.000	0	0.000
Totals	6	4.050	6	4.050	0	0.000

Goals & Objectives

1. To having Central Receiving warehouse keep an error ratio of less than (5) percent for inventory on a monetary basis. The industry's acceptable national average is less than five (5) percent.
2. To utilize electronic media to dispose of surplus and unclaimed property.
3. To provide all City Departments with accurate and up to date training in accordance with the Public Purchasing Ordinance. By the Purchasing staff attending the NMPPA conference will keep staff up to date of any new procurement policies.

FY2010/2011 Operational Highlights

- ◆ The City's Cell Phone plan with Verizon was changed to a more cost effective plan saving the City an estimated annual cost of \$4,300 in July of 2010.
- ◆ Purchasing held a successful City Auction with total revenue of \$31,710 in November 2010.
- ◆ Accounts Payable processed 95.59% of PHA's invoices within 30 days of the invoice date and 98.82% of all the City's invoices within 30 days of invoice date.

Department Budget Summary

Department Description

The Office of Human Resources provides support in personnel management, labor relations, risk management, human resource development and training, classification, compensation, benefits, and employee assistance programs, and is the official custodian for the City's official personnel records. Human Resources work with all directors, managers, and employees to assist them with compliance with current labor laws. Human Resources monitor staffing levels, salary, and benefit costs for the City. Human Resources also supports departments in ensuring the City of Alamogordo provides a safe and healthy workplace for all the employees and that the public is held free from harm from the City's negligence or misconduct.

Mission Statement

It is our mission to provide quality, effective government to the citizens of Alamogordo and a safe and healthy work place for the employees who serve. We accomplish this by aggressively and continually improving all components of personnel and risk management. We assure diverse, well qualified individuals are recruited, developed, and retained within the means provided by the City Commission. In addition, we operate the personnel and risk management systems in compliance with all applicable laws and base all employment decisions and actions on individual merit within the means provided by the City Commission. We help departments provide modern protective equipment and ensure safe working procedures are available for *City of Alamogordo employees*.

Human Resources 012-1701

Department Budget Summary

Performance Measures

<i>Performance Measures</i>	<i>FY 08/09 Actual</i>	<i>FY 09/10 Actual</i>	<i>FY 10/11 Actual</i>	<i>FY 11/12 Estimate</i>
% of employees meeting safety training requirement	88%	92.3%	99.0%	100.0%
% of regular employees who resigned for other employment	9.0%	11.3%	10.0%	13.5%
Workers Compensation Experience Modifier	0.85	86.0%	85.0%	0.0%
Percentage of new hires terminated during introductory period	8.00%	1.0%	1.0%	2.8%

Budget Highlights

For Fiscal Year 2011- 2012, the Human Resource Manager position was filled in December 2010. Human Resources staffing level was re-organized and now includes three (3) Human Resource Generalist positions with one frozen and one closed position for this fiscal year. Apart from the staff level, Human Resources have set aside \$5,000 to initiate and Awards and Recognition Program for City employees.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Expenditures							
Salaries & Benefits	192,796	156,071	254,681	158,666	214,561	(40,120)	-15.8%
Supplies	3,744	3,652	6,670	5,600	3,550	(3,120)	-46.8%
Maintenance	400	76	400	0	350	(50)	-12.5%
Utilities	2,626	2,155	2,810	2,299	2,815	5	0.2%
Other Services	44,927	38,202	40,529	32,134	32,564	(7,965)	-19.7%
Operating Capital	0	17,735	1,265	0	0	(1,265)	-100%
Total Operating Cost	244,493	217,891	306,355	198,699	253,840	(52,515)	-17.1%
Capital Improvements	0	0	0	0	0	0	**
Total Expenditures	244,493	217,891	306,355	198,699	253,840	(52,515)	-17.1%

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Human Resources 012-1701

Department Budget Summary

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 11	General Fund	107,807	-14.76%
Fund 16	Lodger's Tax-Promotions	143	-17.34%
Fund 20	Lodger's Tax-City	1,607	-18.72%
Fund 27	Municipal Court	4,712	-11.73%
Fund 32	Community Services	45,008	-15.70%
Fund 37	Highway Fund	1,239	-18.38%
Fund 44	Transportation	16,615	-32.62%
Fund 63	Public Works/Engineering	2,596	-32.31%
Fund 65	Building Codes	3,063	49.78%
Fund 71	Alamo Senior Center	12,953	-9.92%
Fund 75	Retired Senior Volunteer Program	1,715	-17.07%
Fund 81	Water/Sewer Operating	29,117	-20.34%
Fund 86	Solid Waste	3,291	-27.69%
Fund 88	Bonito Lake	3,447	-18.93%
Fund 90	Golf Course	6,285	-16.99%
Fund 91	Airport	1,237	-18.62%
Fund 94	Landfill	7,818	-1.94%
Fund 901/903	Public Housing	7,187	-17.92%
	Total	255,840	-261.18%

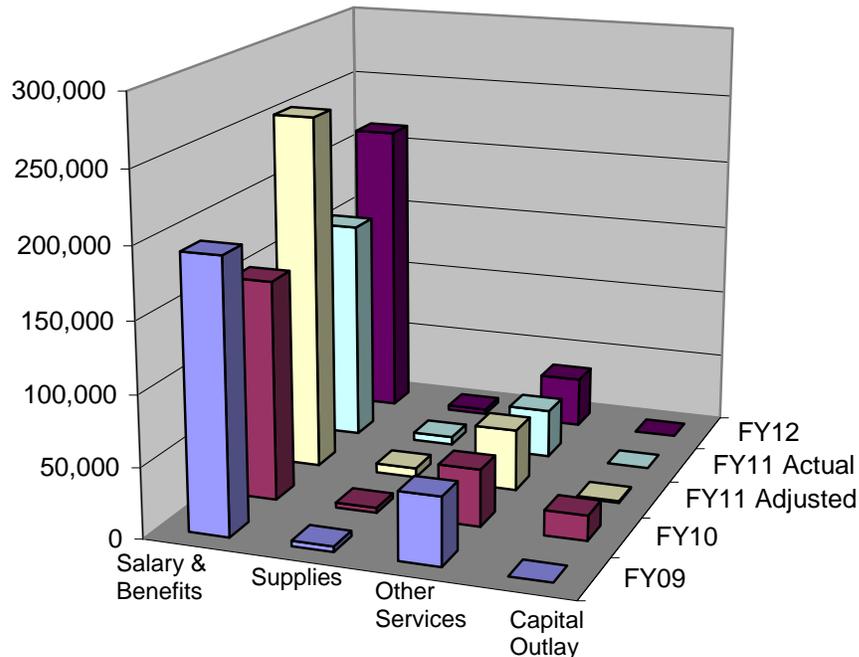
Funded Positions

4

Human Resources 012-1701

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

	<u>AMOUNT</u>
1 Benefit and Compensation Adjustment	(11,028)
2 Management Review Office Costs	(29,092)
a. Supervisory Positions (1)	1,170
b. Administrative Staff (3)	(30,262)
	<hr/>
3 Realignment of supplies and materials.	(3,120)
4 Decrease in Fleet Comm Parts on newer vehicle.	(50)
5 Adjustment of telephone costs	5
6 Increase in Travel needs for HR staff	730
7 Decrease in copier charges	(100)
8 Increase in advertising charges	(1,176)
9 Increase in printing charges for new fiscal year.	120
10 Decrease in Membership Dues for new fiscal year	(330)
11 Decrease in Drug testing costs	(1,500)
12 Realignment of Testing and Physicals - moved to DPS	(9,176)
13 Decrease in EAP/Mediation Services	(835)
14 Decrease in Personnel Service Costs	4,383
15 Decrease in Insurance costs for newer vehicle	(81)
16 Capital Additions/replacements	
a. No new Capital requested	(1,265)
	<hr/>

TOTAL OPERATING CHANGES

(52,515)

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
<i>Administrative Assistant</i>	1	1.000	0	0.000	-1	-1.000
<i>Human Resource/Risk Mgmt.</i>	3	3.000	3	3.000	0	0.000
<i>Personnel Manager</i>	1	1.000	1	1.000	0	0.000
Totals	5	5.000	4	4.000	-1	-1.000

Frozen Position: Administrative Assistant

Goals & Objectives

1. Provide and educate employees about training opportunities to develop City's workforce skills to improve performance and safety.
2. Update policies and procedures to improve cohesiveness and continuity between departments and within the City of Alamogordo as a whole.
3. Assist departments in retaining qualified employees within the means provided by the City Commission.
4. Provide a multitude of safety training opportunities for employees to become more knowledgeable in a variety of areas while making their work environment a safer place.
5. Educate supervisors in ways to retain employees and be able to provide a better work environment for their employees.

FY2010/2011 Operational Highlights

- Provided a multitude of training opportunities to departments to educate and engage employees in working safer and smarter;
- Participated in audits of personnel practices and policies; codified and updated several internal policies and practices as a result of the audits;
- Participated in the "Surfing into Summer" event, that gives the community an opportunity to apply for seasonal positions within the City; the program also educates people on the different opportunities available to their families from the Recreation Center and other departments within the City;
- Completed the Safety Training logs for NMSIF including assisting all City employees in fulfilling their required safety training hours by offering classes as well as increasing learning opportunities throughout the City functions;
- Provided a multitude of safety training classes and opportunities to assist supervisors and employees in how to make their work environment a safer and more enjoyable place to work; and
- Assisted OSHA representatives in completing audits within each department to ensure that all are in compliance with the proper standards and procedures.

Insurance – Non-departmental 012-2400

Department Budget Summary

Department Description

This department is within the Internal Service Fund which accounts for the costs related to insurance coverage with the exception of automobiles.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
General Liability	67,012	50,511	45,198	45,198	73,359	28,161	62.3%
Errors & Omissions	149,499	118,413	117,565	117,564	164,824	47,259	40.2%
Commercial Property	11,265	11,265	11,266	11,265	11,829	563	5.0%
Honesty Blanket Bond	2,036	2,036	2,138	2,036	2,036	(102)	-4.8%
Public Official's Bond	0	850	1,000	350	2,000	1,000	100.0%
Commission Insurance	80	80	80	80	84	4	5.0%
Fuel Tank Insurance	385	435	524	435	524	0	0.0%
Total Expenditures	230,277	183,590	177,771	176,928	254,656	76,885	43.2%

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 11	General Fund	254,656	43.25%
Total		254,656	43.25%

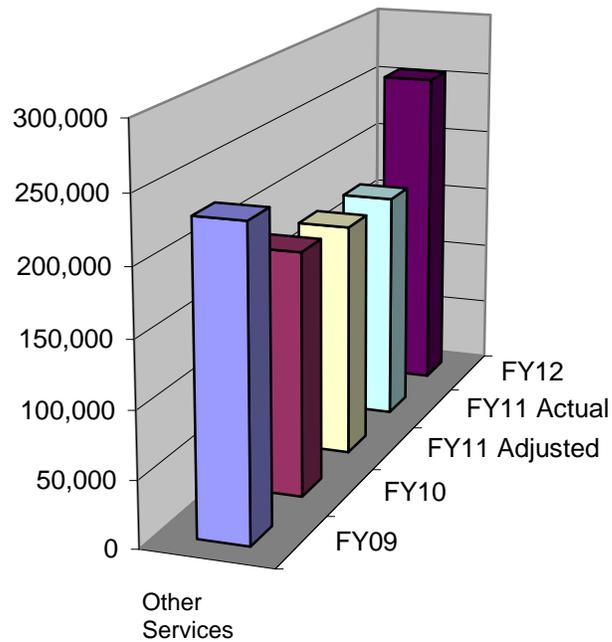
Funded Positions 0

CHANGES FOR OPERATIONS		AMOUNT
1	Realignment of insurance costs, FY11 received dividends credits.	76,885
TOTAL OPERATING CHANGES		76,885

Insurance – Non-departmental 012-2400

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

Department Description

The Facility Maintenance Department's fundamental role is providing quality repairs and maintenance services to City owned facilities including permanent building structures, traffic lights, alarm systems, radio and telephone. Minor maintenance and repair services include structural, mechanical and electrical services, carpentry, plumbing, painting, heating and cooling repairs and maintenance.

Mission Statement

Our mission is to provide a professional service to all city departments and their employees, as well as the citizens of Alamogordo by maintaining all city owned equipment and buildings to the best of our ability. To accomplish this, we will strive to maintain a highly professional and knowledgeable staff.

Performance Measures

<i>Performance Measures</i>	<i>FY08/09 Actual</i>	<i>FY 09/10 Actual</i>	<i>FY10/11 Actual</i>	<i>FY11/12 Estimated</i>
Number of Work Orders Completed	2,500	2,500	2,500	2,500
Number of Preventative Maintenance Work Orders Completed	352	352	352	352
Percent of Work Orders Completed	99	99	99	99
Work Orders exceeding 40 Hrs. Labor	12	12	12	12

Facility Maintenance 012-3303

Department Budget Summary

Budget Highlights

Budget appropriations for FY12 are 23.3 percent or \$189,068 higher than FY11 Adjusted Budget.

The budget for salaries and benefits has increased 13 percent or \$54,853. The City implemented a 3 percent cost of living wage increase for FY12 and Facility Maintenance added an Apprentice position.

In the operational budget, the Facility Maintenance Department is in its final phase of the radio replacement program in FY12. Capital was increased for street light modernization improvements for the Recreation Center, Senior Center and for pedestrian safety signalization.

BUDGET SUMMARY	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Expenditures							
Salaries & Benefits	435,940	435,237	422,505	455,196	477,358	54,853	13.0%
Supplies	32,301	34,893	40,088	40,206	38,728	(1,360)	-3.4%
Maintenance	28,934	90,680	101,114	88,361	98,626	(2,488)	-2.5%
Utilities	9,358	10,544	11,421	9,847	12,405	984	8.6%
Other Services	62,182	39,161	41,800	37,117	41,642	(158)	-0.4%
Operating Capital	0	249,112	195,863	187,863	183,100	(12,763)	-6.5%
Total Operating Cost	568,715	859,627	812,791	818,590	851,859	39,068	4.8%
Capital Outlay	0	0	0	0	150,000	150,000	**
Total Expenditures	568,715	859,627	812,791	818,590	1,001,859	189,068	23.3%

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Facility Maintenance 012-3303

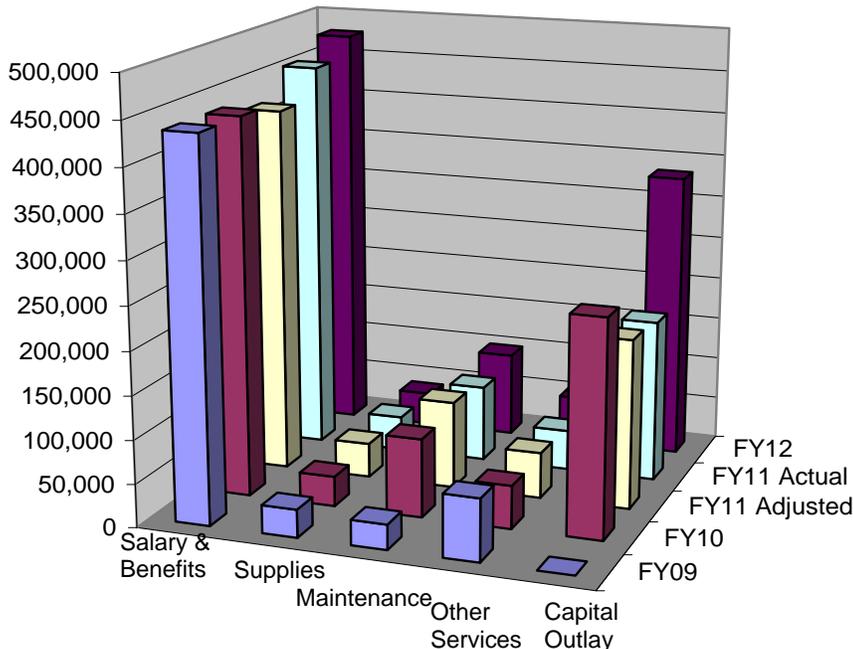
Department Budget Summary

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year	Prior Year
Fund 11	General Fund	211,112	4.88%	201,280
Fund 20	Lodger's Tax-City	17,461	4.97%	16,635
Fund 32	Community Services	203,928	4.96%	194,285
Fund 44	Transportation	76,964	4.82%	73,424
Fund 63	Public Works/Engineering	452	5.12%	430
Fund 65	Building Codes	903	4.88%	861
Fund 71	Alamo Senior Center	31,827	4.96%	30,322
Fund 81	Water/Sewer Operating	57,749	4.91%	55,044
Fund 86	Solid Waste	1,960	4.98%	1,867
Fund 88	Bonito Lake	6,260	4.96%	5,964
Fund 90	Golf Course	24,600	4.96%	23,437
Fund 91	Airport	28,033	4.96%	26,707
Fund 94	Landfill	9,343	4.97%	8,901
Total		670,592	64.34%	639,157

Funded Positions

10

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Facility Maintenance 012-3303

Department Budget Summary

CHANGES FOR OPERATIONS			<u>AMOUNT</u>
1	Benefit and Compensation Adjustment		30,430
2	Management Review Office Costs		24,423
	a.	Supervisory Positions (1) 1,691	
	b.	Administrative Staff (9) <u>22,732</u>	
3	Realignment of supplies and materials.		(1,360)
4	Adjustment in Maintenance costs. Moved DPS.		(2,488)
5	Adjustment of telephone costs & Utilities		984
7	Increase in Janitorial Services		1,499
8	Decrease in insurance costs		(1,657)
11	Capital Additions/replacements		
	a.	Adjustment for Street Light Modernization for Senior Center	150,000
	b.	Decrease in computer needs	(117)
	c.	Decrease - Last phase of Radio Replacement Program	(27,266)
	d.	Increase in capital for trencher	14,620
TOTAL OPERATING CHANGES			<u><u>189,068</u></u>

Position title	FY 2011		FY2012		Difference	
	#	FTE	#	FTE	#	FTE
<i>Dispatcher/Clerk</i>	1	1.000	1	1.000	0	0.000
<i>Electrician</i>	2	2.000	2	2.000	0	0.000
<i>Electronics Technician</i>	2	2.000	1	1.000	-1	-1.000
<i>Electronics Technician Apprentice</i>	0	0.000	1	1.000	1	1.000
<i>Facility Maintenance Superintendent</i>	1	1.000	1	1.000	0	0.000
<i>Facility Maintenance Technician II</i>	1	1.000	1	1.000	0	0.000
<i>Facility Maintenance Technician</i>	2	2.000	2	2.000	0	0.000
<i>Recreation Facility Maintenance</i>	1	0.750	1	0.750	0	0.000
Totals	10	9.750	10	9.750	0	0.000

Frozen Positions: Electronics Technician

Department Budget Summary

Goals & Objectives

1. Continue to provide professional service and attitude to all city departments.
2. Continue replacing out-dated equipment and install energy saving equipment in an effort to save the taxpayers of Alamogordo additional costs.

FY2010/2011 Operational Highlights

- Started and completed installation of new school zone on 12th street as directed by Commission.
- Installed new underground conduit for new intersection at Fairgrounds and Scenic Drive for possible future Traffic Signal.
- Installed new Tesco power backup panels to various traffic cabinets throughout City to hold up power to traffic signals during power black or brown outs.
- Re-ran, replaced, and re-wired conduits and power lines for the Oregon Tennis Courts.
- Oversaw the re-surfacing of the City Hall roof with new TPO system, also corrected slopes on roof by installing new crickets to allow the roof to drain properly.
- Installed new audio feedback exterminators in both the Courts and the Commission Sound systems to lower feedback on both systems.
- Started and continuing work on the new Bird Exhibit at the Zoo.
- Re-constructed both North and South East corners at the intersection of 10th and White Sands Blvd. to meet A.D.A. requirements, installing new ramps and pedestrian poles for switches to accommodate the requirements with cooperation with Streets dept. and Engineering dept.
- Completed second phase of the drainage project out at the Airport.
- Completed re-construction of the filtration system at the Family Recreation Center for the Pool.
- Installed all new electrical conduits, wire, and power pedestals for venders at the new Balloon Park.
- Removed all wallpaper and molded sheetrock from conference room at the Library. Repaired damaged areas and textured entire room for volunteers to come in and paint.
- Re-constructed and ran all new wiring up the entire length of 10th street for power and communications for the Christmas Decorations due to several knock downs last year that damaged the lines beyond repair.
- Replaced and repaired loops in the street for the intersections of 10th and Washington, 1st and Maryland, and Indian Wells and Florida with cooperation from the Streets Dept.
- Replaced and relocated all pedestrian switches to meet A.D.A. as part of Engineering's project to bring intersection into compliance.
- Repaired and replaced main water line for AFOTZ, the office and the Clinic for the Zoo.
- Work on radio system to bring all city wide radios into P25 compliancy by year 2013 deadline continues.

Department Budget Summary

Department Description

The MIS Department is responsible for the maintenance of over 350 workstations, 23 servers, 2 midrange systems, a citywide 7 run fiber-based computer network, multiple wireless access points, computer support to all departments and the main VoIP phone system. Support includes consulting, recommending, purchasing, installing, and general training.

Mission Statement

Our mission is to provide for the proper purchase, installation, training, maintenance, and repair of all city-owned computer equipment to ensure that each city department has the necessary computer resources available to them to get the job done in an efficient and timely manner.

Performance Measures

<i>Performance Measures</i>	<i>FY 08/09 Actual</i>	<i>FY 09/10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Estimate</i>
PC/Monitor/Printer Replacement Program	80%*	100*	20%****	40%
Preventative Maintenance	15%***	45%***	50%	60%
Paperless / Archive / Training	3%**	8%**	50%	On hold
Systems Security Audit (id / password / access level)	20%	99%	Continue maintenance	Continue maintenance

- *due to funding the replacement program has resumed in FY11 and FY12, if additional budget restraints are not required.
- **based on an average of 375 employees
- ***based on an average of 350 PC's
- ****starting the replacement program over to accomplish the third 5 year cycle

Management Information Systems 012-3402

Department Budget Summary

Budget Highlights

- Total expenditures decreased 0.9% or -\$9,322, reduced expenditures is due to non-reoccurring capital outlay projects scheduled during the fiscal year 2011 budget.
- Operating costs increased a total of 1.4% or \$10,678:
 - Salaries & Benefits increased by 2.4%, due to a wage increase.
 - Maintenance decreased 6.3%, due to the IBM i5 (AS400) systems are now purchased and the Mitel phone system transition from end of lease in December 2011 to a maintenance 3 year contract.
 - Other Services includes Travel, Training and Conferences, Contract Services and the lease purchase on the IBM i5 (AS400) systems replacement and other miscellaneous costs.
- Operating Capital is budgeted at \$122,849 for the replacement of one of the MIS Service Vans and the Computer Replacement Program. Capital Outlay is budgeted at \$246,655 for an Application Server Replacement.
- The MIS division is actively pursuing additional budget reductions in the areas of phone lines, T1 communications lines and long distance telephone services. The vendors are actively working with MIS to provide reliable services and reduce the overall expenditures of the utilities. Expenditures after negotiations could result in a reduction upwards of \$18,000 city wide. Results of the negotiations will be apparent by the end of calendar year 2011.

BUDGET SUMMARY	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Expenditures							
Salaries & Benefits	208,727	193,542	202,689	199,564	207,562	4,873	2.4%
Supplies	9,241	3,536	4,169	4,054	4,106	(63)	-1.5%
Maintenance	280,400	306,843	324,927	268,828	304,475	(20,452)	-6.3%
Utilities	4,900	4,188	4,258	4,020	4,448	190	4.5%
Other Services	12,651	86,857	99,429	55,121	117,144	17,715	17.8%
Operating Capital	2,563	73,237	114,434	53,213	122,849	8,415	7.4%
Total Operating Cost	518,482	668,203	749,906	584,800	760,584	10,678	1.4%
Capital Outlay	22,271	0	266,655	41,673	246,655	(20,000)	-7.5%
Total Expenditures	540,753	668,203	1,016,561	626,473	1,007,239	(9,322)	-0.9%

Management Information Systems 012-3402

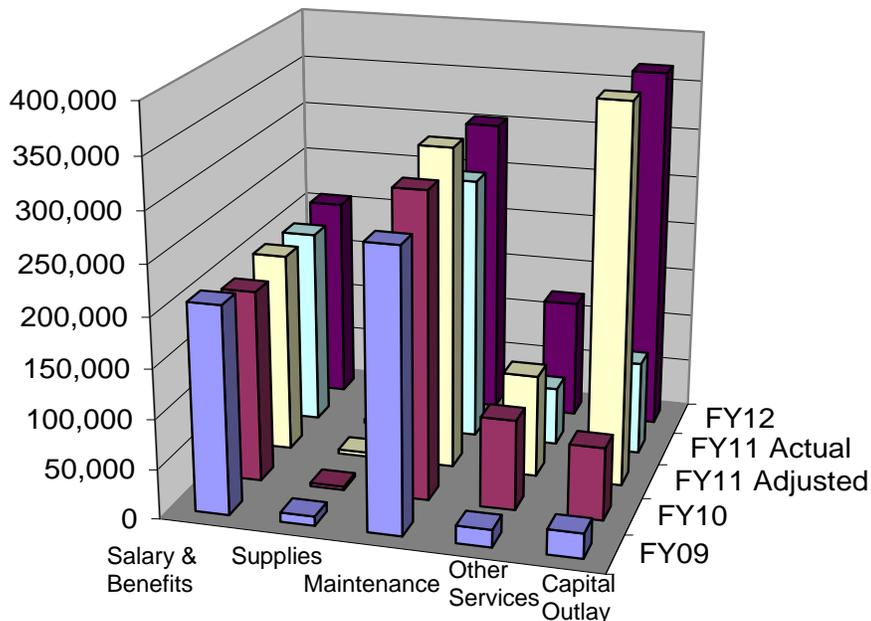
Department Budget Summary

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 11	General Fund	366,072	-9.92%
Fund 19	Court Automation	20,290	3.17%
Fund 20	Lodger's Tax-City	3,434	67.92%
Fund 32	Community Services	114,909	-8.06%
Fund 44	Transportation	1,922	-77.65%
Fund 63	Public Works/Engineering	25,677	-14.39%
Fund 65	Building Codes	17,472	-12.81%
Fund 71	Alamo Senior Center	34,262	-6.35%
Fund 75	Retired Senior Volunteer Program	7,665	14.69%
Fund 81	Water/Sewer Operating	58,673	32.25%
Fund 86	Solid Waste	4,923	209.23%
Fund 88	Bonito Lake	4,739	174.72%
Fund 90	Golf Course	10,385	117.44%
Fund 91	Airport	4,414	38.63%
Fund 94	Landfill	6,301	31.93%
Fund 901/903	Public Housing	19,212	141.39%
	Total	700,350	-3.18%

Funded Positions

4

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Management Information Systems 012-3402

Department Budget Summary

CHANGES FOR OPERATIONS		<u>AMOUNT</u>
1	Benefit and Compensation Adjustment	2,408
2	Management Review Office Costs	2,465
	a. Supervisory Positions (1)	1,785
	b. Administrative Staff (3)	<u>680</u>
3	Realignment of supplies and materials.	(63)
4	Decrease in Software Support Fees.	(23,054)
5	Increase in Fleet Comm Parts on aging vehicles.	298
6	Adjustment of telephone costs	190
7	Increase in cost of Internet Support Fees	2,304
8	Increase in In-Service Training for new fiscal year.	4,000
9	Increase in Travel needs for MIS staff	4,071
10	Increase in Contract Services for COA Computer Systems.	6,677
11	Adjustment of IBM I5 Hardware Maintenance	3,129
12	Adjustment in Fleet Insurance for aging vehicles	(162)
13	Capital Additions/replacements	
	a. Computer Replacement Program	5,415
	b. Replace MIS older Van	16,000
	c. No new projects requested	<u>(33,000)</u>
TOTAL OPERATING CHANGES		<u><u>(9,322)</u></u>

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
<i>MIS Manager</i>	1	1.000	1	1.000	0	0.000
<i>Systems Analyst</i>	1	1.000	1	1.000	0	0.000
<i>Computer Specialist</i>	1	1.000	1	1.000	0	0.000
<i>MIS Secretary</i>	1	0.500	1	0.500	0	0.000
Totals	4	3.500	4	3.500	0	0.000

Department Budget Summary

Goals & Objectives

- Computer Replacement Program: The goal of this program is to replace the personal computers (PCs), monitors and printers every 5 years to stay as up to date as possible with the ever changing technology. The City has approximately 350 PCs and the goal is to replace 70 each year. In Fiscal Year 2011 an RFP for 81 PC's was issued.
- Preventative Maintenance: During times of limited funding available to implement improvement projects, the MIS department will step up the preventative maintenance program. This program will include: visiting user desktops, update applications with any non automated service patches, note any hardware/software issues that the user is concerned about and provide a resolution to the issue.
- Library Automation system. The main library servers and application software is scheduled to be replaced in September 2011.
- Municipal Court system. The JSI FullCourt application is scheduled to be replaced with the JSI Enterprise application in July 2011.
- Upgrade the Electronic Archival system. This will allow for the newest technology and to increase the capacity for future storage of electronic documents. Train departments on how to electronically save and transfer documents to be archived, thus eliminating man-hours of labor intense scanning of hard copy documents. (This project is being evaluated for future requirements within the city network and structure.)

FY2010/2011 Operational Highlights

- ◆ The PC/Printer/Monitor Replacement Program: The second 5 year cycle for the replacement program was completed in FY11. The department will begin the 3rd cycle of the replacement program in FY12 and has extended the replacement life of PC's to between five/six years, with replacement of monitors and printers as they become inoperative.
- ◆ Presentation to the City Commission of the general overall needs within the city's computer infrastructure and general 10 year technology plan.
- ◆ Application Server replacement project is in progress and will extend over from FY11 to FY12. This project replaces aging data and programming servers utilized within the city network.
- ◆ Time and Attendance evaluation was conducted by the committee to provide direction, clarification, requirements and overall scope of the Kronos time system. Recommendations to request an RFP for interested vendors to provide a viable solution is currently in progress. This project will extend from FY11 into FY12, due to the high end requirements of the entire project.
- ◆ Ongoing evaluation of E-Government planning for online services. Estimated projections as to integrated software with existing systems has been evaluated and fund requests have been projected in the ICIP under the project titles of Internet Upgrade & E-Business and Wireless Communications & E-Business.
- ◆ The overall network system security is being analyzed and enhanced by evaluating all users individually and assigning access as needed. To encourage security access the Directors and Managers are required to fill out security forms in detail for their departments, which in turn assists with application access.
- ◆ Quick Stats: Internet Hits: 206,966* Phone Traffic Calls: 605,015**

*Google Analytics web tracking statistics

**phone traffic calls do not include DPS or remote building locations.

Department Budget Summary

Department Description

The Fleet Management Division of the Public Works Department provides for all operational aspects of the City of Alamogordo's fleet of vehicles and equipment. This includes procurement, maintenance, fueling, insuring and disposal, thus allowing other Departments/Divisions to perform their missions.

Mission Statement

The Fleet Management Division exists solely for the purpose of providing a fleet of reliable, safe, and well maintained vehicles and equipment to all City of Alamogordo Divisions.

Performance Measures

Work Measures	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Estimated
Number of units maintained	355	385	392	401
Percent of work orders for preventive maintenance performed	55.50%	49.50%	41.00%	48.50%
Non-scheduled work orders	1,152	1,230	1,182	1,095
Service calls	40	41	53	50
Total work orders processed	2,072	2,433	2,004	2,125
Vehicles Retrieved	4	4	6	4

Fleet Maintenance 012-3503

Department Budget Summary

Budget Highlights

Budget appropriations for FY12 are 1.8 percent or \$5,591 higher than FY11 Adjusted Budget.

The budget for salaries and benefits has increased 3.5 percent or \$9,649. The City implemented a 3 percent cost of living wage increase for FY12.

In the operational budget, the Fleet Maintenance Department the operating capital decreased by 28 percent or -\$6,417, no new capital was allocated for FY12.

BUDGET SUMMARY	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Expenditures-Fleet Services							
Supplies	77,725	75,428	78,350	83,536	80,093	1,743	2.2%
Maintenance	0	0	0	0	0	0	**
Other Services	154,397	142,126	152,556	137,375	128,053	(24,503)	-16.1%
Operating Capital	0	0	0	0	0	0	**
Total Operating Cost	232,122	217,554	230,906	220,911	208,146	(22,760)	-9.9%
Capital Improvements	0	0	0	0	0	0	**
Total Expenditures	232,122	217,554	230,906	220,911	208,146	(22,760)	-9.9%

** One or more zero value fields

	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Expenditures-Fleet Maintenance							
Salaries & Benefits	270,910	261,661	279,054	275,456	288,703	9,649	3.5%
Supplies	10,680	10,447	10,576	9,293	10,626	50	0.5%
Maintenance	7,369	7,878	8,034	6,888	8,623	589	7.3%
Utilities	8,510	8,973	10,209	8,928	10,065	(144)	-1.4%
Other Services	4,207	4,223	4,664	3,675	6,888	2,224	47.7%
Operating Capital	0	39,875	22,733	6,121	16,316	(6,417)	-28.2%
Total Operating Cost	301,676	333,057	335,270	310,361	341,221	5,951	1.8%
Capital Improvements	0	0	0	0	0	0	**
Total Expenditures	301,676	333,057	335,270	310,361	341,221	5,951	1.8%

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Fleet Maintenance 012-3503

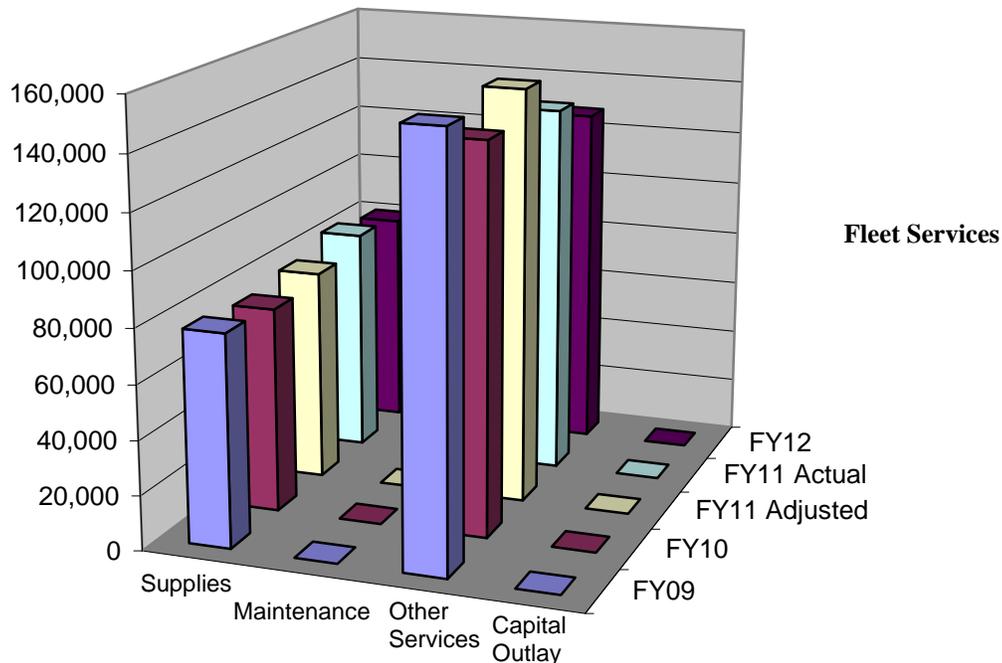
Department Budget Summary

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 11	General Fund	133,396	-19.46%
Fund 20	Lodger's Tax-City	794	-18.31%
Fund 32	Community Services	46,527	-18.26%
Fund 44	Transportation	55,208	-18.26%
Fund 63	Public Works/Engineering	2,383	-18.25%
Fund 65	Building Codes	1,589	-18.26%
Fund 71	Alamo Senior Center	13,334	-18.26%
Fund 75	Retires Senior Volunteer Program	1,362	-18.25%
Fund 81	Water/Sewer Operating	38,810	-18.26%
Fund 86	Solid Waste	7,660	-18.26%
Fund 88	Bonito Lake	9,986	-18.26%
Fund 91	Airport	7,433	-18.26%
Fund 901/903	Public Housing	5,560	-18.27%
Total		324,042	-18.76%

Funded Positions

5

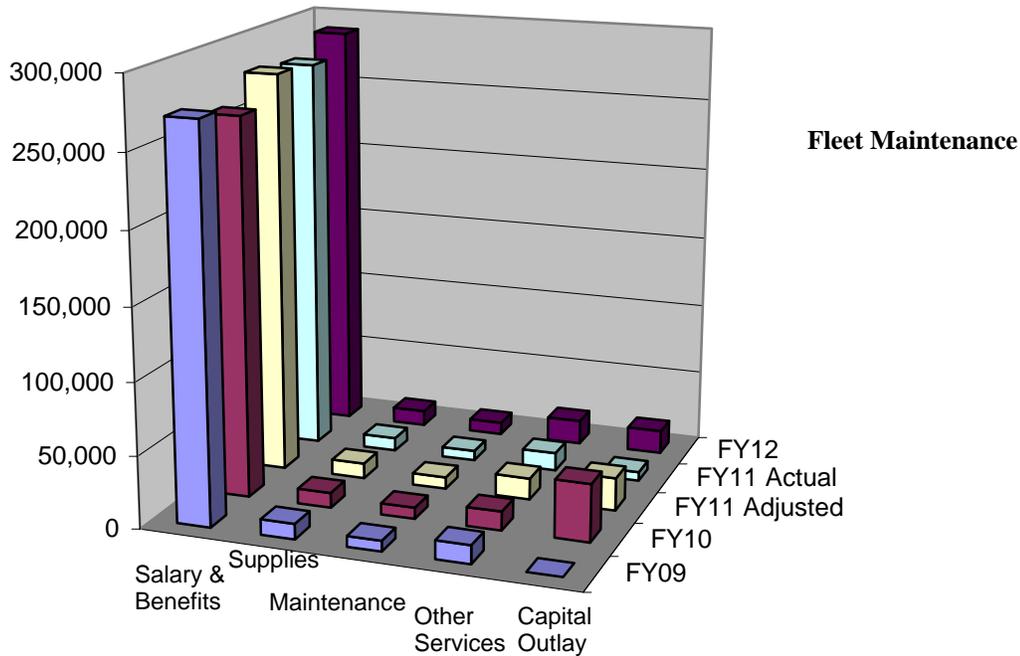
TOTAL BY FISCAL YEAR AND ACCOUNT CATEGORY



Fleet Maintenance 012-3503

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

		<u>AMOUNT</u>
1	Benefit and Compensation Adjustment	9,186
2	Management Review Office Costs	463
a.	Supervisory Positions (1)	1,455
b.	Administrative Staff (4)	<u>(992)</u>
3	Adjustment in supplies and materials	50
4	Adjustment in Equipment Maintenance costs.	589
5	Adjustment of telephone costs & Utilities	(144)
6	Increase in Travel & Conference needs	2,192
7	Decrease in copier charges	(25)
8	Increase in insurance costs	57
9	Capital Additions/replacements	
10 a.	Decrease in capital allocated	(6,417)
	TOTAL OPERATING CHANGES	<u><u>5,951</u></u>

Fleet Maintenance 012-3503

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
<i>Fleet Maintenance Manager</i>	1	1.000	1	1.000	0	0.000
<i>Fleet Maintenance Mechanic</i>	4	4.000	4	4.000	0	0.000
Totals	5	5.000	5	5.000	0	0.000

Goals & Objectives

To maximize the availability, serviceability, safety, and appearance of the City's vehicles and equipment by providing scheduled maintenance, replacement or refurbishment and repairs as needed.

FY2010/2011 Operational Highlights

1. Research alternative purchasing contract avenues to save money on future purchases.
2. Cut costs while providing excellent service
3. Maintain a 1% or less return rate and continue to decrease our vehicle & equipment downtime.
4. Align all passenger cars and light trucks for safety, and cost savings for tires, suspension parts and fuel.

Special Revenue Fund

Special Revenue Fund Description

Funds used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.

SPECIAL REVENUE FUND SUMMARY

FUND NO.	FUND DESCRIPTION	BEGINNING CASH BALANCE	ESTIMATED REVENUES	NET CASH TRANSFERS	BUDGETED EXPENDITURES	ENDING CASH BALANCE
15	CORRECTIONS - JAIL	23,177	135,946	70,263	200,500	28,886
16	LODGER'S TAX-PROMOTIONAL	139,638	223,053	(5,933)	262,540	94,218
19	COURT AUTOMATION	52,901	112,974	(21,756)	85,218	58,901
20	LODGER'S TAX-CITY	137,324	359,661	5,564	462,051	40,498
21	D.A.R.E. DONATIONS	30,888	5,220	0	13,016	23,092
27	MUNICIPAL COURT	5,520	8,000	479,241	413,254	79,507
28	POLICE CONTINGENCY	48,822	8,950	0	18,500	39,272
32	COMMUNITY SERVICES	6,591	624,262	3,724,968	4,330,821	25,000
33	STATE FIRE PROTECTION	292,573	417,197	0	622,361	87,409
36	LAW ENFORCEMENT	16,424	168,987	0	175,221	10,190
37	STATE HIGHWAY	40,818	60,674	(2,170)	68,244	31,078
38	TRAFFIC SAFETY	62,691	45,636	0	39,859	68,468
42	1984 GROSS RECEIPTS TAX	1,489,870	1,542,939	(1,771,565)	0	1,261,244
44	TRANSPORTATION	4,062,401	3,914,856	2,254,724	9,081,686	1,150,295
63	COMMUNITY DEVELOPMENT	0	307,400	215,208	361,914	160,694
65	BUILDING CODES	675	43,850	149,154	109,138	84,541
69	1994 GROSS RECEIPTS	745,938	1,532,602	(2,072,516)	0	206,024
71	SENIOR CENTER-MEALS	23,842	616,748	549,748	1,097,308	93,030
75	RETIRED & SENIOR VOL. PROGRAM	(21,364)	226,358	34,739	223,573	16,160
89	ESGRT .0625%	739,301	411,331	(99,684)	13,327	1,037,621
96	SELF-INSURED FUND	558,610	56,777	0	50,000	565,387
107	LIABILITIES/DEDUCTIBLES	309,445	13,072	167,000	305,247	184,270
TOTAL SPECIAL REVENUE FUNDS		8,766,086	10,836,493	3,676,985	17,933,778	5,345,786

Fund 15 Corrections - Jail – The Corrections – Jail Expense Fund was created beginning fiscal year 2005 to maintain separate accounting for the jail expense outside of any court administration operations.

Fund 16 Lodger's Tax – Promotions - The Lodger's Tax Fund is created to account for revenues received pursuant to the Lodger's Tax Act. Monies in the Lodger's Tax Fund must be utilized for the promotion of tourism.

Special Revenue Fund

Fund 19 Court Automation – This fund accounts for a court automation fee mandated by the State Legislature to be collected for all violations of municipal ordinances. The fees will be used to develop a statewide computer system for all municipal courts.

Fund 20 Lodger's Tax – City's Share – This fund is created to account for the City's portion of Lodger's Tax receipts and for the revenues earned through rentals and other miscellaneous services provided at the Civic Center.

Fund 21 D.A.R.E. – This fund accounts for receipts and disbursements of monies donated by individuals through court order or contribution.

Fund 27 Corrections - This fund accounts for fees imposed on individuals convicted of any offense relating to the operation of a motor vehicle. Funds must be used as specified by State law. This is also the fund where the City provides support to the County for prisoners housed at the Detention Center.

Fund 28 Police Contingency – This fund is created to account for the revenue and disbursement of confiscated items and the expense of confidential criminal investigations.

Fund 32 Community Services - This fund is created to account for maintenance and daily operations of recreational facilities and programs.

Fund 33 Fire Protection – This fund is created by revenues accumulated by the state from taxes on fire and vehicle insurance companies. These monies are used for the operation, betterment, and maintenance of fire services.

Fund 36 Law Enforcement Grant - This fund is created pursuant to State Statute 29-13-3 to account for monies restricted to enhance the efficiency and effectiveness of law enforcement services provided through advanced training and up-to-date equipment.

Fund 37 State Highway Cleanup Grant – Keep Alamogordo Beautiful - This fund accounts for monies made available for litter control and highway beautification programs.

Fund 38 Traffic Safety Grant – This fund is created to account for fees attached to each penalty assessment and traffic conviction under the State Motor Vehicle Code. The monies are used for public outreach programs, educational activities and programs to promote traffic safety in our area.

Fund 42 1984 Gross Receipts Tax – This fund was created as an income fund for ¼ of 1% to account for Gross Receipts Tax Revenues to be used for streets, drainage and the Flood Control project.

Special Revenue Fund

Fund 44 Transportation – This fund is created to account for the one cent gasoline tax revenues earmarked for local street, drainage and bridge capital improvements. All operations of divisions relative to transportation are accounted for in this fund.

Fund 63 Community Development – This fund serves to account for the operational cost of maintaining and developing plans, specifications and records of public works projects within the City.

Fund 65 Building Codes – This fund serves to account for the operational cost of service functions overseeing through the construction permit and occupancy certification processes within the City's jurisdiction that meets minimum construction and land use requirements.

Fund 69 1994 Gross Receipts Tax – This fund serves as an income fund for ¼ of 1% Gross Receipts Tax Revenues which is pledged for repayment of the 1996 and 2002 Gross Receipts Tax Revenue Bonds.

Fund 71 Alamo Senior Center – This fund is created to receive appropriations and grants for the purpose of improving the quality of life for persons 60 and over by providing meals, transportation, education, recreation, and health activities.

Fund 75 Retired Senior Volunteer Program – This fund is created to receive appropriations and grants for the purpose of improving the quality of life for persons 55 and over by providing volunteer opportunities.

Fund 89 ESGRT .0625% – This fund accounts for a 1/16 of 1 percent gross receipts tax dedication to be used for the acquisition, construction, operations of solid waste, water facilities sewer systems, and related regional solid waste projects.

Fund 96 Fleet Collision Insurance – This fund is established to provide the City of Alamogordo with funds used toward self-paid claims and comprehensive claims on City-owned trucks and automotive equipment.

Fund 107 The Liability/Deductible – This fund provides the City of Alamogordo with an accounting of self-paid claims, NM unemployment security, and the deductibles for general liability. Each department is assessed a premium comparable to a premium charged by New Mexico Self-Insurer's Fund.

Corrections – Jail Fund 015-0000

Department Budget Summary

Department Description

This fund is established to account for the expenses related to jail costs. Funds are transferred from the General Fund (11) and Corrections (Fund 27).

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							23,177
Revenues							
Fees & Permits	5,850	5,600	5,800	4,100	5,800	0	0.0%
Fines	169,626	171,851	139,084	141,215	130,146	(8,938)	-6.4%
Interest Income	775	0	0	0	0	0	**
Total Revenues	176,251	177,451	144,884	145,315	135,946	(8,938)	-6.2%
Transfers							
Transfers In	0	32,816	50,000	0	75,845	25,845	51.7%
Transfers Out	14,116	6,217	5,997	4,819	5,582	(415)	-6.9%
Total Net Transfers	(14,116)	26,599	44,003	(4,819)	70,263	26,260	59.7%
Total Resources Available							229,386
Expenditures							
Other Services	232,274	173,744	215,500	152,470	200,500	(15,000)	-7.0%
Total Operating Cost	232,274	173,744	215,500	152,470	200,500	(15,000)	-7.0%
Capital Outlay	0	0	0	0	0	0	**
Total Expenditures	232,274	173,744	215,500	152,470	200,500	(15,000)	-7.0%
Ending Cash Balance - June 30							28,886

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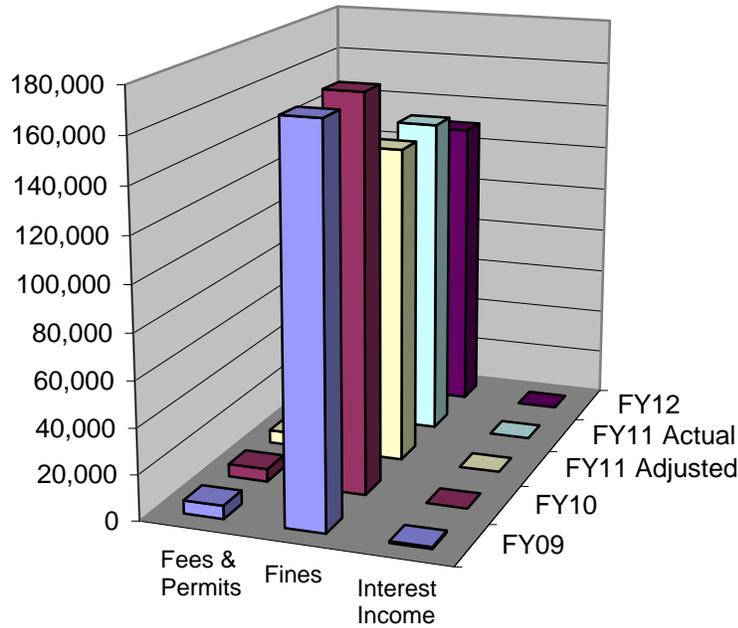
RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 11	General Fund	75,845	51.69%
Fund 15	Corrections-Jail	124,655	-24.68%
	Total	200,500	27.01%

Funded Positions 0

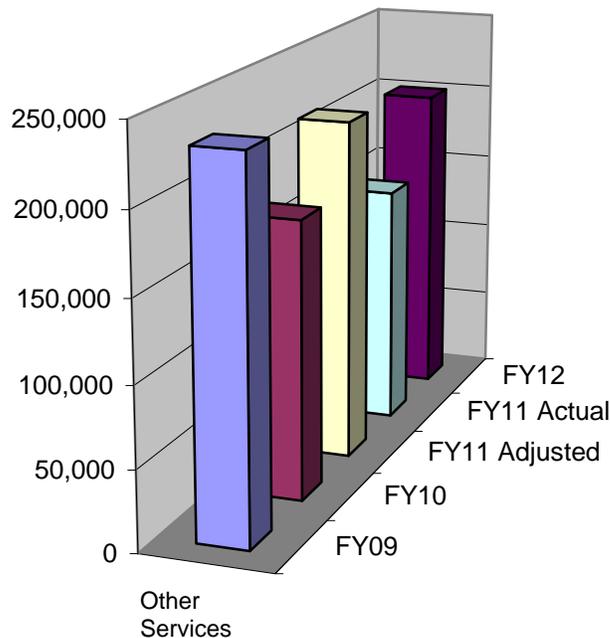
Corrections – Jail Fund 015-0000

Department Budget Summary

TOTAL REVENUE ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Corrections – Jail Fund 015-0000

Department Budget Summary

CHANGES FOR OPERATIONS		<u>AMOUNT</u>
1	Decrease in projected Prisoner Support charges	<u>(15,000)</u>
TOTAL OPERATING CHANGES		<u><u>(15,000)</u></u>

Tourism and Promotions – Lodger’s Tax 016-0000

Department Budget Summary

Department Description

To act as point of contact for tourist-related information by representing and promoting the City of Alamogordo before visitors and local community alike. Further, to develop tourism attraction programs and to participate with tourism entities locally, statewide and regionally on other related projects

Mission Statement

To advise the mayor and the city commission on the expenditure of lodgers tax revenues for advertising, publicizing and promoting tourist attractions and facilities in the city, as the expenditure of such funds may be authorized by state law, and to provide favorable representation to the benefit of the City of Alamogordo, its economy and its residents through favorable representation, publicity and promotion at all times.

Performance Measures

<i>Performance Measures</i>	<i>FY08-09 Actual</i>	<i>FY 09/10 Actual</i>	<i>FY 10/11 Actual</i>	<i>FY 11/12 Estimate</i>
Special Funded Events Contracts	10	9 (6+3 misc)	10 (7+3 misc)	9
Trade Shows Outside Alamogordo	5	10	16	14
Guests @ Visitor Center	17,000	14,111	17,000	12,000
Guests @ Area Attractions	675,000	649,211	690,000	650,000
Alamogordo Visitor Guides Distributed	79,950	57,449	75,000	65,000
Rack Cards Distributed	24,000	62,148	24,000	45,000
Website Hits	145,000	2,784,259	2,000,000	2,010,000
Lodger's Tax Revenues	160,902	183,708	185,396	187,896
Tourism Advertisements	32	36	38	39
Billboards	4	4	4	4

Tourism and Promotions – Lodger’s Tax 016-0000

Department Budget Summary

Budget Highlights

Lodger’s tax revenue for FY12 is 3 percent or \$5,743 more than the FY11 adjusted budget. This would indicate tourism is expected to increase in FY12 as it had in previous years.

Budget appropriations for FY12 are 14.6 percent or \$33,472 more than the FY11 adjusted budget. Service levels remain at FY11 levels.

The budget for salaries and benefits has increased overall 1.7 percent or \$172. The Retiree Health rates increased from 1.66 percent to 1.83 percent.

In the operational budget for Advertising /Promo, allocations for FY12 are \$31,501 higher primarily due to the funds added for film promotion.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							139,638
Revenues							
Taxes & Fees	178,767	183,708	191,410	188,334	197,153	5,743	3.0%
Miscellaneous Revenue	1,003	3,486	(70)	(536)	(550)	(480)	685.7%
Grants	28,000	34,946	28,349	28,349	25,000	(3,349)	-11.8%
Investment Income	1,966	1,261	1,554	1,526	1,450	(104)	-6.7%
Total Revenues	209,736	223,401	221,243	217,673	223,053	1,810	0.8%
Transfers							
Transfers In	5,000	0	0	0	0	0	**
Transfers Out	4,007	3,971	5,589	4,464	5,933	344	6.2%
Total Net Transfers	993	(3,971)	(5,589)	(4,464)	(5,933)	(344)	6.2%
Total Resources Available							356,758
Expenditures							
Salaries & Benefits	9,389	9,437	9,934	9,897	10,106	172	1.7%
Supplies	79	98	196	126	200	4	2.0%
Other Services	27,337	58,796	53,295	43,916	55,090	1,795	3.4%
Advertising/Promo	174,902	121,343	165,643	149,370	197,144	31,501	19.0%
Total Operating Cost	211,707	189,674	229,068	203,309	262,540	33,472	14.6%
Capital Outlay	0	0	0	0	0	0	**
Total Expenditures	211,707	189,674	229,068	203,309	262,540	33,472	14.6%

Ending Cash Balance - June 30

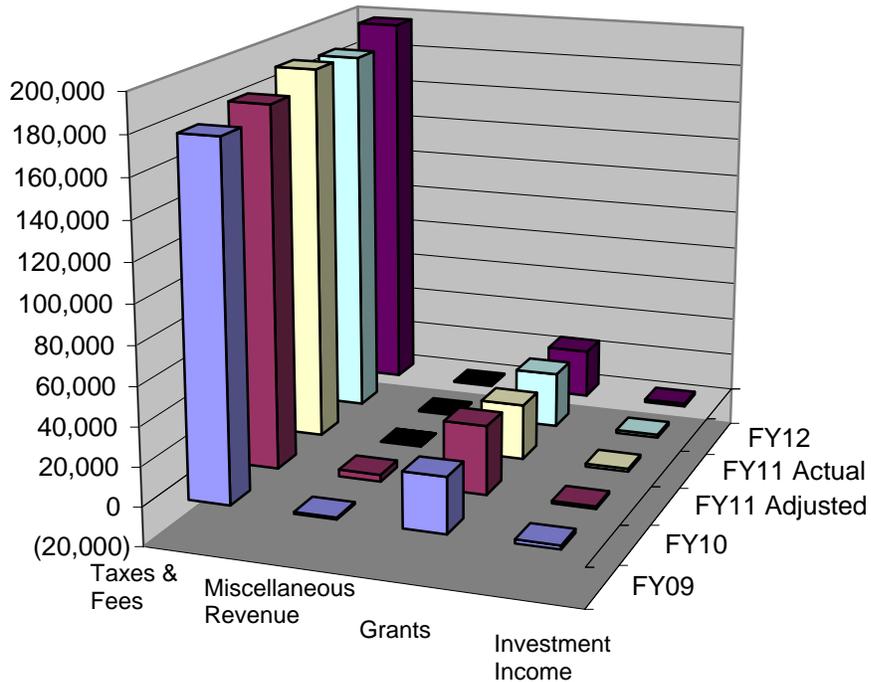
94,218

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Tourism and Promotions – Lodger’s Tax 016-0000

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 16	Promotions-Lodger's Tax	262,540	14.61%
	Total	262,540	
Funded Positions		1	

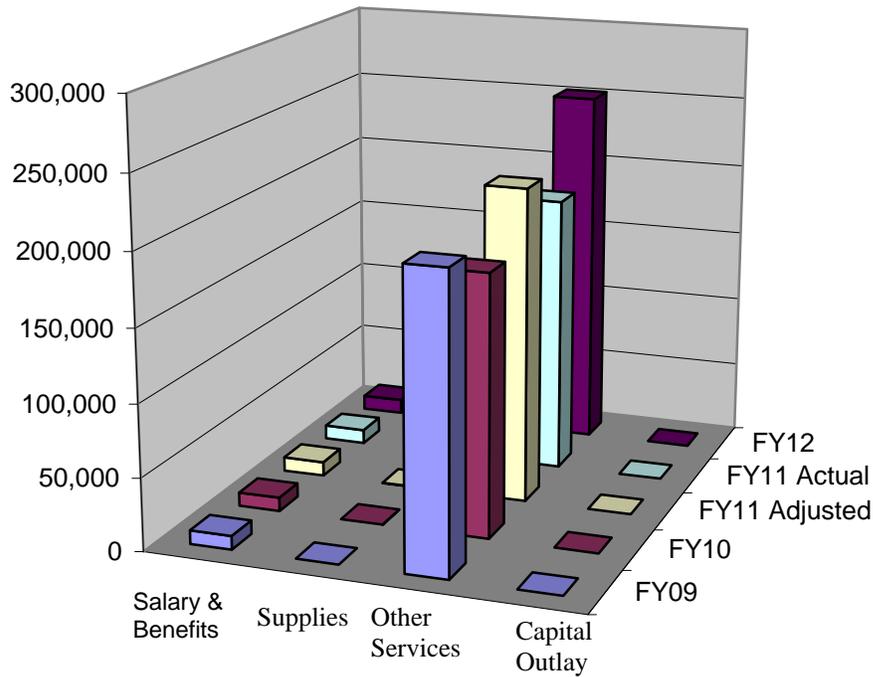
TOTAL REVENUES BY FISCAL YEAR AND ACCOUNT CATEGORY



Tourism and Promotions – Lodger’s Tax 016-0000

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

		<u>AMOUNT</u>
1	Benefit and Compensation Adjustment	232
2	Management Review Office Costs	(60)
a.	Administrative Staff (1)	<u>(60)</u>
3	Adjustment in supplies and materials	4
4	Increase in Advertising, added funds for film advertising.	31,501
5	Increase in Printing for collateral advertising media	1,740
6	Increase in Membership and Dues	<u>55</u>
TOTAL OPERATING CHANGES		<u><u>33,472</u></u>

Tourism and Promotions – Lodger’s Tax 016-0000

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
Administrative Assistant-Com Srv	1	0.250	1	0.250	0	0.000

Goals & Objectives

1. Promote tourism to the City of Alamogordo and its area attractions for economic development and lodger’s tax revenues to the City.
2. Increase lodger’s tax by another 3%.
3. Produce two new updated television commercials for the City of Alamogordo television advertising campaign.
4. Increase the television advertising campaign within the specified drive markets.
5. Increase the number of film & tourism advertisements, articles, and editorial placed.
6. Continue to decrease printed Rack Cards and Visitor Guides costs while increasing electronic brochures, tourism websites, and web-splash pages attached to print advertising.
7. Maintain the number of special funded events sponsored within the City.
8. Create new designs and maintain highway billboard advertising to drive markets.
9. Continue to promote the marketing of tourism and film further outside the City of Alamogordo and its area attractions combined with the direct marketing of the Southeast Region to new markets and media of all types.

FY2010/2011 Operational Highlights

- ◆ Exceeded the goal to increase Lodgers Tax by 3%.
- ◆ Awarded again the highest grant in the state for municipalities in the amount of \$29,075 from the NM Department of Tourism through the cooperative advertising reimbursement program.
- ◆ Continued to widened the scope of Film & Tourism with added Regional advertising increasing the tourism market to the film industry to NM, L.A., & internationally.
- ◆ Featured as a full page editorial with reader response placement in Group Tour Magazine Fall 2010 issue: “Combining Film & Tourism.” Oscar Cover Issue.
- ◆ Featured as the lead article destination with Cloudcroft picture and editorial in spring 2011 issue with Cover Article entitled “6 Salubrious Salutes” with 5 other health-conscious national destinations promoting a healthy lifestyle option.

Tourism and Promotions – Lodger’s Tax 016-0000

Department Budget Summary

FY2010/2011 Operational Highlights Cont.

- ◆ Participated in a major Universal feature film in October 2010, titled: *This Must Be The Place*. Due for release in 2011, “Alamogordo, New Mexico” will be represented as itself by name in the film. This will be publicity for tourism.
- ◆ Continued to increase the total number of advertisements placed by type and variety of media.
- ◆ Increased the promotion of Alamogordo area through new representations at new tourism conferences and trade shows. TANM Marketing Workshops in Clovis; 2011 Governor’s Tourism Conference in Las Cruces; AFCI Cineposium in Los Angeles; Film & Media Day in Santa Fe; Lincoln Film Symposium Speaker; OCMA Speaker; DLFF Presentations; 2 new Trade shows with New Mexico Connections with the NMTD, and NM Region 3 Tourism Board.
- ◆ Added broadcast to major television advertising campaign marketing plan in the upper panhandle areas of Lubbock, TX, drive markets, shown by state research to be spending more tourism dollars in nearby New Mexico.
- ◆ Continuing to work with White Sands National Monument to increase advertising themes and efforts to promote the most-visited National Park in New Mexico.
- ◆ Requested and received better representation: Cover Southeast Region 3 Brochure and day trip maps and promotional items for WSNM & Alamogordo.
- ◆ Participated in “NM FILM WORKS” radio interview and broadcast with Trish Lopez, Director of NM Filmmakers and Don Gray, Locations scout from NM Film Office to broadcast information on Alamogordo locations and tourism.

Department Budget Summary

Department Description

The court automation fund accounts for the collection and disbursement of a \$6.00 fee charged for all violations of municipal ordinances and \$13.00 for violations of penalty assessment by city ordinance. The court automation fees are used to maintain statewide computer systems for Municipal Courts and automation costs for Municipal Court.

Mission Statement

To provide a constitutionally guaranteed right to due process for persons cited for violations of Municipal Ordinances. Further, to use the Court to be an avenue for public awareness of the Judicial System in the hope that the knowledge will foster compliance with the legal requirements of our City Ordinances by both adults and juveniles.

Performance Measures

<i>Performance Measures</i>	<i>FY08/09 Actual</i>	<i>FY 09/10 Actual</i>	<i>FY 10/11 Actual</i>	<i>FY 11/12 Estimate</i>
AOC Reimbursements	58,358	31,147	38,458	34,882
State Automation Fees Collected by Municipal Court	51,150	51,636	4,231,712	35,226
City Automation Fees Collected by Municipal court	42,534	44,987	44,920	71,000
Fee Reports – Turned in by the 5 th of every Month	12	12	12	12
Monthly Reports - Turned in by the 5 th of every month.	12	12	12	12

Court Automation– City/State 019-0000

Department Budget Summary

Budget Highlights

Revenues for FY12 46.5 percent or \$35,847 more than the FY11 adjusted budget. This would indicate an increase in Fines expected for FY12.

Budget appropriations for FY12 are -21.94 percent or (\$21,953) less than the FY11 adjusted budget. Service levels remain at FY11 levels.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							52,901
Revenues							
Fines	42,491	44,947	41,130	44,914	71,000	29,870	72.6%
Grants	46,913	33,109	35,226	34,124	41,153	5,927	16.8%
Miscellaneous Revenue	0	0	0	0	0	0	**
Investment Income	1,107	834	771	780	821	50	6.5%
Total Revenues	90,511	78,890	77,127	79,818	112,974	35,847	46.5%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	20,342	18,702	21,700	19,733	21,756	56	0.3%
Total Net Transfers	(20,342)	(18,702)	(21,700)	(19,733)	(21,756)	(56)	0.3%
Total Resources Available							144,119
Expenditures (1201)							
Salaries & Benefits	0	1,460	0	0	6,747	6,747	**
Supplies	6,213	9,220	9,700	5,469	15,212	5,512	56.8%
Utilities	3,867	3,041	3,300	2,938	4,000	700	21.2%
Other Services	18,200	15,187	20,873	15,882	31,000	10,127	48.5%
Total Operating Cost	28,280	28,908	33,873	24,289	56,959	23,086	68.2%
Capital Outlay	10,591	5,295	59,157	50,597	12,788	(46,369)	-78.4%
Total Expenditures	38,871	34,203	93,030	74,886	69,747	(23,283)	-25.0%
Expenditures (2701)							
Supplies	0	1,557	0	0	0	0	**
Maintenance	11,166	11,609	11,103	11,077	11,300	197	1.8%
Other Services	8,369	5,034	5,038	5,035	3,745	(1,293)	-25.7%
Total Operating Cost	19,535	18,200	16,141	16,112	15,045	(1,096)	-6.8%
Capital Outlay	2,469	1,642	0	0	426	426	**
Total Expenditures	22,004	19,842	16,141	16,112	15,471	(670)	-4.2%
Ending Cash Balance - June 30							58,901

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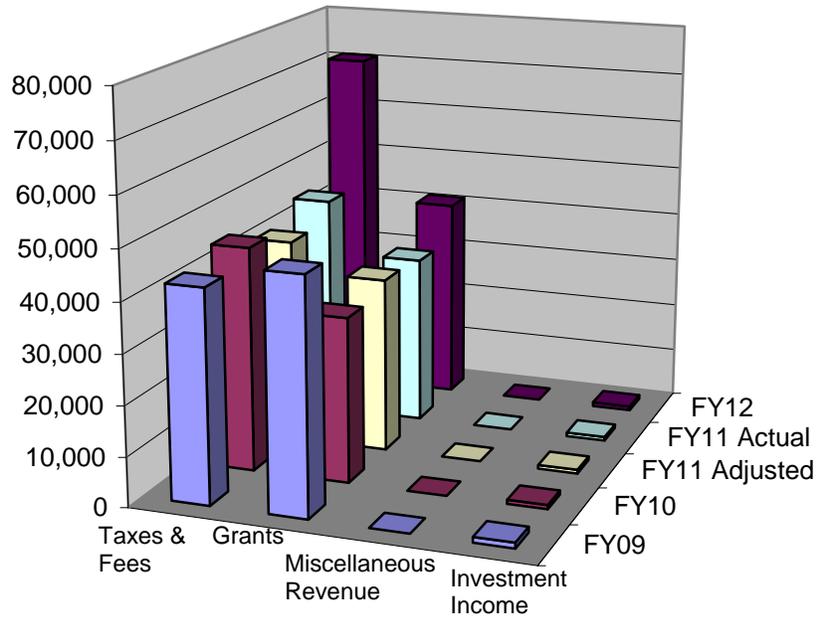
Court Automation– City/State 019-0000

Department Budget Summary

<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
Fund 19	Court Automation	85,218	-21.94%
	Total	85,218	

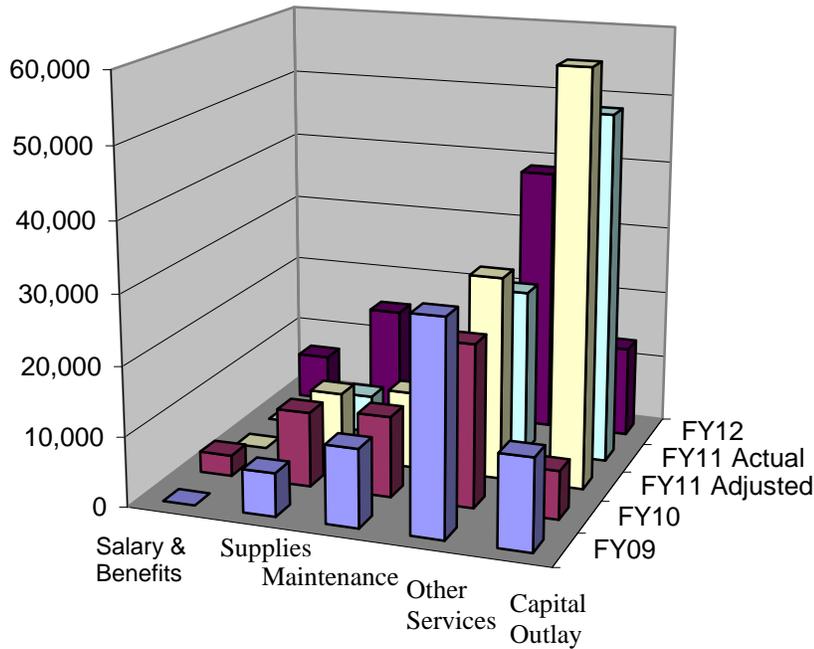
Funded Positions 1

TOTAL REVENUE ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

	<u>AMOUNT</u>
1 Benefit and Compensation Adjustment	1,436
2 Management Review Office Costs	5,311
a. Administrative Staff (1)	<u>5,311</u>
3 Adjustment in supplies and materials	5,512
4 Increase in cellular phone costs for blackberry	700
5 Increase in travel & Conference needs	4,700
6 Increase in printing requirements	3,677
7 Increase in maintenance costs	197
8 Increase in Video Arraignments	457
Capital Additions/replacements	
a. Decrease in Capital allocations	<u>(45,943)</u>
TOTAL OPERATING CHANGES	<u><u>(23,953)</u></u>

Court Automation– City/State 019-0000

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
<i>Judicial Aide/File Clerk</i>	1	0.250	1	0.250	0	0.000
Totals	1	0.250	1	0.250	0	0.000

Goals & Objectives 019-1201/City Automation

1. To work with the Alamogordo Finance Department to establish a positive working relationship.
2. To submit the Municipal Court Monthly Report to the Commissioners by the fifth of every month.
3. To use the money allocated to the benefit of the citizens we serve.
4. To follow purchasing guidelines set forth by statute.

Goals & Objectives 019-2701/State Automation

1. To work with the Administrative Office of the courts to establish a positive working relationship.
2. To submit the Municipal Court Monthly Fee Report to the Finance Department by the fifth of every month.
3. To maintain an accurate budget based on the allocations AOC provides for us on a yearly basis.
4. To submit for reimbursements within 60 days of payments being made.
5. To follow AOC purchasing guidelines by staying within their parameters of reimbursable items.

FY2010/2011 Operational Highlights

1. State Automation funded the Municipal Court through reimbursements for the following: Xerox, Qwest T-1 Line, Computer Maintenance Fees & JSI Fees, and the City MIS Fees.
2. 100% reimbursements for requests submitted.
3. All reports/requests submitted within deadline.

Department Budget Summary

Department Description

The Civic Center provides facilities and services for meetings, seminars, conventions, trade expositions, concerts, and social, educational, cultural, business or entertainment events plus maintains the exterior of the Chamber of Commerce building.

Mission Statement

To provide clean, comfortable facilities at reasonable rates for all citizens and visitors to enjoy.

Performance Measures

<i>Performance Measures</i>	<i>FY 08/09 Actual</i>	<i>FY 09/10 Actual</i>	<i>FY 10/11 Actual</i>	<i>FY 11/12 Estimate</i>
Number of paid facility reservation (# consist of auditorium, conference rooms and kitchen)	107	104	86	100
Number of public forums (# consist of reservations to conduct public meetings & utilization from other City Departments)	86	132	63	60
Number of reservation cancellations	16	14	12	10
Distribution of customer surveys	74	62	21	20

Lodger's Tax – City's Share Civic Center 020-0000

Department Budget Summary

Budget Highlights

Lodger's tax revenue for FY12 is 3 percent or \$8,612 more than the FY11 actual receipts. User Fees for the Civic Center are down 14 percent or \$3,900.

The budget for salaries and benefits has increased overall 0.6 percent or \$649. The Retiree Health rates increased from 1.66 percent to 1.83 percent.

Budget appropriations for FY12 are 6.7 percent or \$30,303 less than the FY11 actual. Other Services decreased 8.1 percent or \$15,161 due to the elimination of administration fees for the Civic Center.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							137,324
Revenues							
Taxes & Fees	268,150	275,563	287,117	282,502	295,729	8,612	3.0%
User Fees	19,668	20,495	27,900	26,210	24,000	(3,900)	-14.0%
Fines	531	(65)	700	0	0	(700)	-100%
Grants	3,839	14,450	30,550	9,350	21,201	(9,349)	-30.6%
Miscellaneous Revenue	9,746	9,237	22,623	35,246	18,731	(3,892)	-17.2%
Total Revenues	301,934	319,680	368,890	353,308	359,661	(9,229)	-2.5%
Transfers							
Transfers In	0	0	0	0	36,500	36,500	**
Transfers Out	26,099	28,161	28,589	26,110	30,936	2,347	8.2%
Total Net Transfers	(26,099)	(28,161)	(28,589)	(26,110)	5,564	34,153	-119.5%
Total Resources Available							502,549
Expenditures -0006							
Salaries & Benefits	101,109	108,732	127,820	124,608	119,343	(8,477)	-6.6%
Supplies	9,404	6,021	18,325	15,568	9,787	(8,538)	-46.6%
Maintenance	471	255	560	252	560	0	0.0%
Utilities	22,704	25,735	26,133	25,911	29,465	3,332	12.8%
Other Services	153,481	153,821	175,196	153,831	177,249	2,053	1.2%
Total Operating Cost	287,169	294,564	348,034	320,170	336,404	(11,630)	-3.3%
Capital Outlay	6,253	0	29,004	28,979	13,000	(16,004)	-55.2%
Capital Improvement	3,839	55,814	72,347	37,016	112,647	40,300	55.7%
Total Expenditures	297,261	350,378	449,385	386,165	462,051	12,666	2.8%

Ending Cash Balance - June 30 40,498

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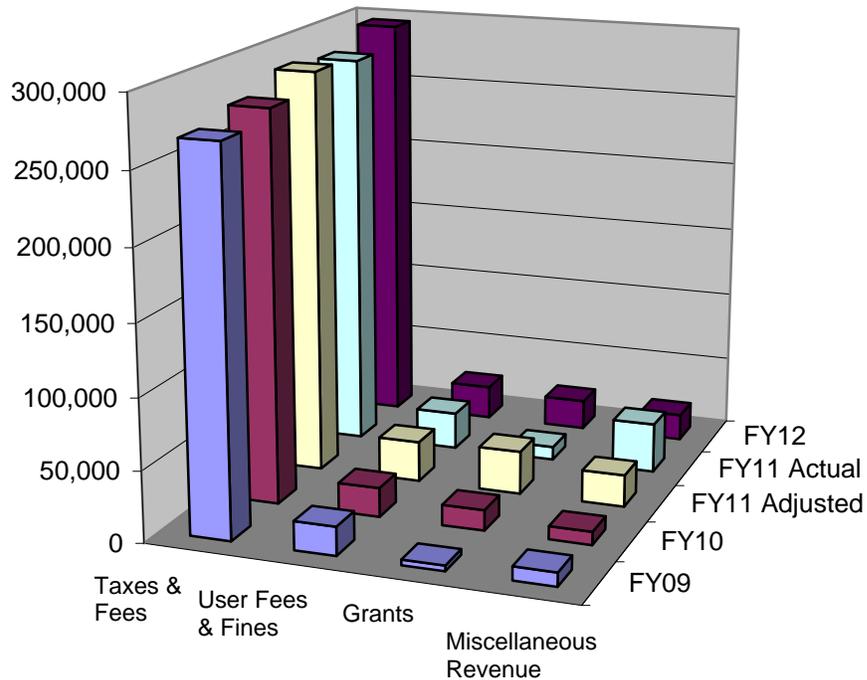
Lodger's Tax – City's Share Civic Center 020-0000

Department Budget Summary

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 20	Lodger's Tax-City's Share	425,551	-5.30%
Fund 69	94 Gross Receipts	36,500	100.00%
Total		462,051	2.82%

Funded Positions 3

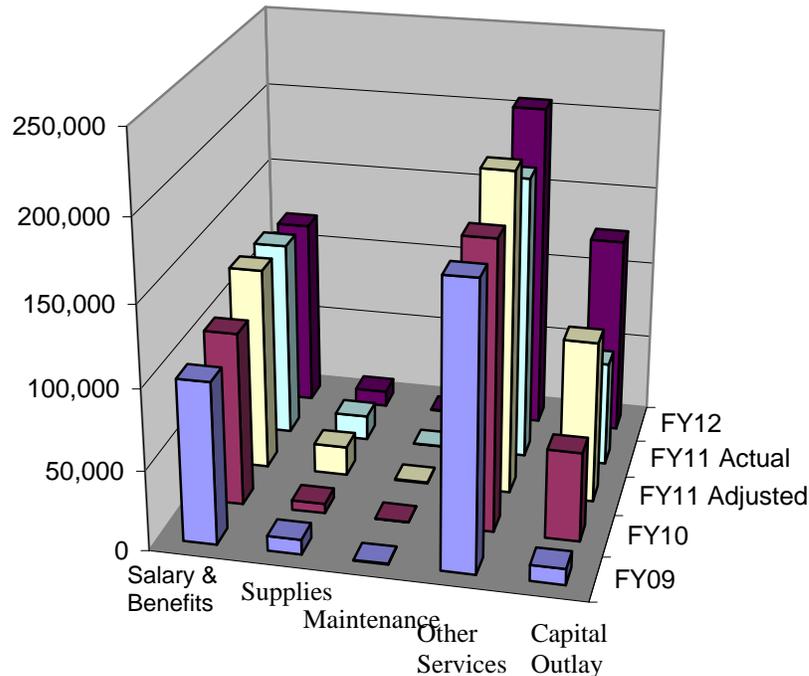
TOTAL REVENUES BY FISCAL YEAR AND ACCOUNT CATEGORY



Lodger's Tax – City's Share Civic Center 020-0000

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

	<u>AMOUNT</u>
1 Benefit and Compensation Adjustment	(7,453)
2 Management Review Office Costs	(1,024)
a. Administrative Staff (3)	<u>(1,024)</u>
3 Adjustment in Supplies and Maintenance	(5,088)
4 Decrease in Permits and Licenses	(3,450)
5 Adjustment in Phone Charges and Utilities	3,332
6 Increase in Travel & Conference needs	400
7 Adjustment in Administrative Charges - now only charged to Enterprise Funds.	(12,121)
8 Increase in Special Events for FY12	9,370
9 Increase in Contract Services for the Chamber of Commerce	1,363
10 Increase in costs for the City Newsletter	5,341
11 Adjustment in Insurance Charges	(1,922)
12 Decrease in In-House Engineering Fees for projects	(378)
13 Capital Additions/replacements	
a. Capital change for Public Address System & Visual Aid Equipment.	(16,004)
b. Facility Improvements - Storage Building & Bleachers for Griggs Baseball Stadium.	22,767
c. Grant match for LaVelle Road Trail	<u>17,533</u>
TOTAL OPERATING CHANGES	<u><u>12,666</u></u>

Lodger's Tax – City's Share Civic Center 020-0000

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
Civic Center Maintenance	2	1.000	2	1.000	0	0.000
Civic Center Specialist	1	1.000	1	1.000	0	0.000
Totals	3	2.000	3	2.000	0	0.000

Goals & Objectives

1. To provide the best quality service & facility for meetings, conventions, social, business and entertainment events.
2. Continuing to distribute, after each event, a customer survey to enhance the quality of our service. Survey will be revamped.
3. Aid of the digital sign to help promote sponsors at City sponsored events and also help promote other City facilities and activities.
4. Track the number of rental cancellations.
5. Routine maintenance on facility.
6. Assist in coordinating additional special events, such as 4th Friday's at the Zoo and Alamogordo Idol and Pupfish Baseball at Griggs Field.

FY2010/2011 Operational Highlights

- Routine maintenance of the facility before and after events.
- Funding of overtime for community wide special events.
- Continuing as local organizer for Gus Macker 3 on 3 Basketball Tournament and other special events
- Only receiving about a quarter of surveys distributed.
- Continuing of liquor services for the facility.

Department Budget Summary

Department Description

This fund accounts for receipts and disbursements of monies donated by individuals who are court ordered to contribute to the D.A.R.E. program as part of their sentencing. This account continues to receive contributions from citizens/organizations from Alamogordo. This comprehensive program provides funding for officers that teach approximately 500 students annually.

The donations are restricted for the exclusive benefit of the D.A.R.E. program. These funds are used to pay overtime to D.A.R.E. officers, purchase instructional supplies and to fund other related costs for special projects associated with D.A.R.E., such as Saturday in the Park, D.A.R.E. Picnic and D.A.R.E. graduations.

Budget Highlights

Salaries & Benefits for overtime have increased for D.A.R.E Promotions. The Supplies and Other Services line items were adjusted for an overall increase of 2.7 percent or \$280. The overall 11.3 percent or \$1,317 increase is due to the promotion of the program.

D.A.R.E. 021-0000

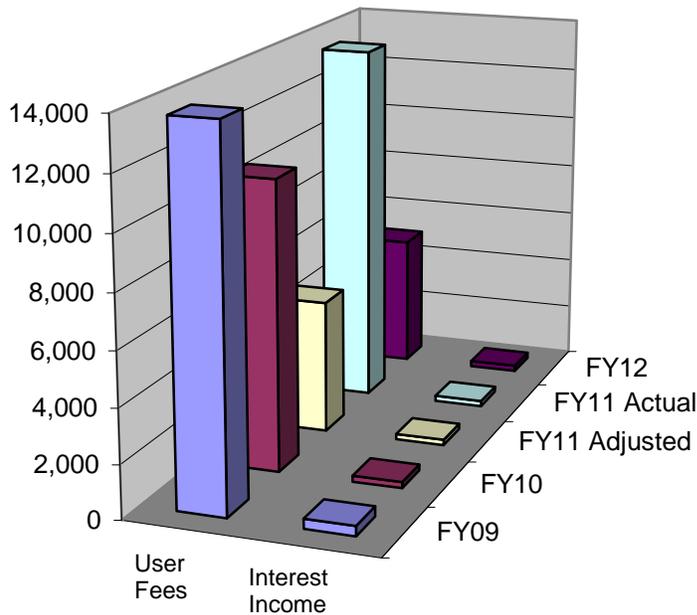
Department Budget Summary

BUDGET SUMMARY	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Beginning Cash - July 1							30,888
Revenues							
User Fees	13,767	10,750	5,000	13,639	5,000	0	0.0%
Interest Income	371	228	207	203	220	13	6.3%
Total Revenues	14,138	10,978	5,207	13,842	5,220	13	0.2%
Total Resources Available							36,108
Expenditures							
Salaries & Benefits	1,587	448	1,273	0	2,310	1,037	81.5%
Other Services	8,813	8,259	10,426	7,720	10,706	280	2.7%
Total Expenditures	10,400	8,707	11,699	7,720	13,016	1,317	11.3%
Ending Cash Balance - June 30							23,092

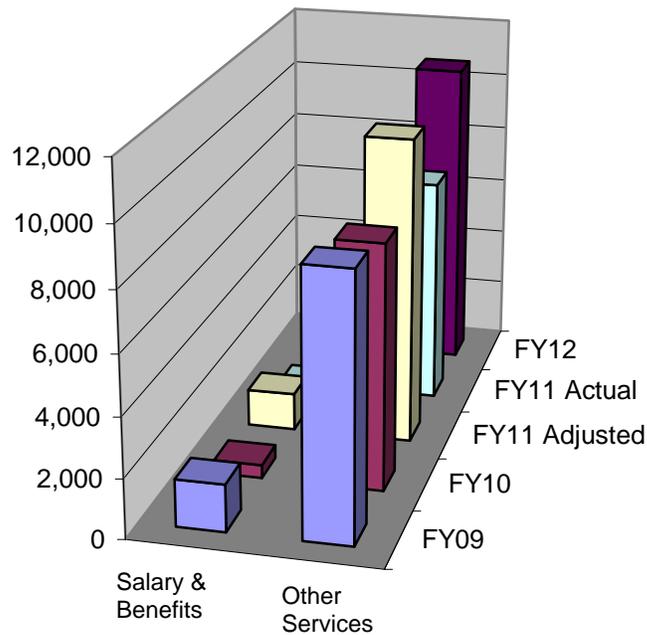
RESOURCES FOR BUDGET	FY12 BUDGET	% Change From Prior Year
Fund 21 D.A.R.E	13,016	11.26%
Total	13,016	11.26%
Funded Positions	0	

Department Budget Summary

TOTAL REVENUES ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

Department Description

Municipal Courts were created to secure the just, speedy and inexpensive determination of every municipal court action. Rule 8-101

Under state statute 35-14-1 any municipality with a population over 2500 shall have established a municipal court.

The Municipal Court's purpose is to not gather revenue but to adjudicate the violators of the ordinances of the City of Alamogordo in a fair and impartial manner. It is important that the fines and fees collected are placed into line items that are not under the control of the court, thus avoiding a perception of impropriety. The following are the fines and fees for violations of ordinances within the City of Alamogordo:

1. Correction Fee (\$20.00) - This fee goes to fund 015-0000-315-14.04 to offset the cost of Prisoner Support. See state statute 35-14-11.
2. City Automation Fee (\$13.00) – This fee goes to fund 019-0000-315-14.12 and is used by the court for automation, supplies and training.
3. State Automation Fee (\$6.00) – This fee goes to fund 039-0000-315.14-12 and is sent to the state for automation of the municipal courts throughout the state. The Alamogordo Municipal Court applies for and receives approximately \$50,000 in reimbursement from this fund. This fund is used to pay for software, maintenance and helps support MIS.
4. Judicial Education Fee (\$3.00) – 039-0000-315-14.13. This fee is collected and sent to the State Treasurer to assist the Judicial Education Center to train the municipal judges and clerks throughout the state.
5. Bench Warrant Fee (100.00) – This fee is split up 50/50 and goes to DPS fund 011-2804.-315-14.06 and Court fund 027-2801-315-14.06. The court pays for the salary of a part time filling clerk with their half.
6. DWI Screening Fee (\$100.00) – This fee goes to fund 011-0000-312-11.18. It is used to offset the cost of DWI supervision by the court.

There are other fees collected by the court that does not directly effect the operation of the Alamogordo Municipal Court such as: Traffic Safety Fee (\$8.00), DWI Prevention Fee (\$75.00), Lab/Drug/Alcohol Fee (\$85.00), and Drug Analysis Fee (\$75.00).

Municipal Court 027- 0000

Department Budget Summary

Mission Statement

To provide constitutionally guaranteed right to due process for persons cited for violations of Municipal Ordinances. Further, to use the Court to be an avenue for public awareness of the Judicial System in the hope that the knowledge will foster compliance with the legal requirements of our City Ordinances by both adults and juveniles.

Performance Measures

<i>Performance Measures</i>	<i>FY08/09 Actual</i>	<i>FY 09/10 Actual</i>	<i>FY 10/11 Actual</i>	<i>FY 11/12 Estimate</i>
Number of cases docketed	13,850	13,070	11,415	11,000
Number of trials heard	413	407	339	300
Number of arraignments held	3966	4258	3763	3268
Number of adult and juvenile community service hours worked	8121	9583	7134	7000
Number of juveniles attendance in Teen Court	311	276	183	150

Budget Highlights

Budget appropriations for FY12 are 1.8 percent or \$7,273 more than the FY11 Adjusted Budget. Service levels remain at FY11 levels.

The budget for salaries and benefits has decreased overall -3 percent or (\$10,844) due to turnover in employees. The Retiree Health rates increased from 1.66 percent to 1.83 percent.

In the operational budget, capital was allocated for ADA Compliance for the Court Room.

Municipal Court 027- 0000

Department Budget Summary

BUDGET SUMMARY	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Beginning Cash - July 1							5,520
Revenues							
Taxes & Fees	0	0	0	0	0	0	**
Fines	9,822	9,203	7,000	7,370	7,000	0	0.0%
Interest income	0	0	0	0	0	0	**
Miscellaneous Revenue	226	2,917	1,300	327	1,000	(300)	-23.1%
Total Revenues	10,048	12,120	8,300	7,697	8,000	(300)	-3.6%
Transfers							
Transfers In	423,272	361,741	415,925	380,000	485,692	69,767	16.8%
Transfers Out	6,441	4,844	6,757	4,595	6,451	(306)	-4.5%
Total Net Transfers	416,831	356,897	409,168	375,405	479,241	70,073	17.1%
Total Resources Available							492,761
Expenditures							
Salaries & Benefits	352,818	348,367	359,685	344,846	348,841	(10,844)	-3.0%
Supplies	4,546	2,518	4,061	2,854	5,561	1,500	36.9%
Utilities	4,049	4,007	4,377	3,870	4,900	523	11.9%
Other Services	38,244	47,591	37,858	25,841	43,952	6,094	16.1%
Capital Outlay	0	0	0	0	10,000	10,000	**
Total Expenditures	399,657	402,483	405,981	377,411	413,254	7,273	1.8%
Ending Cash Balance - June 30							79,507

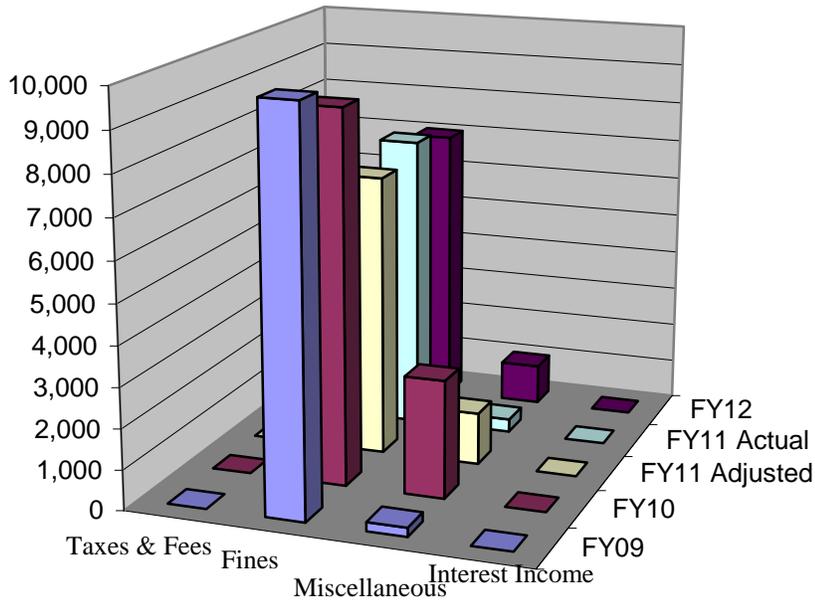
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RESOURCES FOR BUDGET	FY12 BUDGET	% Change From Prior Year
Fund 11 General Fund	485,692	16.77%
Total	485,692	

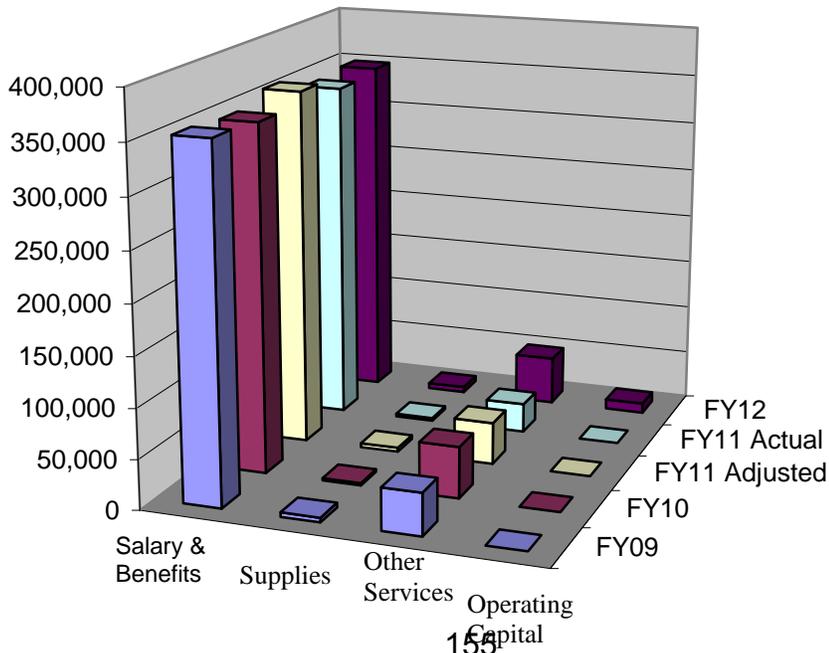
Funded Positions 9

Department Budget Summary

TOTAL REVENUE ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

CHANGES FOR OPERATIONS		AMOUNT
1	Benefit and Compensation Adjustment	7,727
2	Management Review Office Costs	(18,571)
	a. Supervisory Positions (2)	1,084
	b. Administrative Staff (7)	<u>(19,655)</u>
3	Adjustment in supplies and materials	1,500
4	Increase in telephone costs and utilities	523
5	Decrease in travel & Conference needs	(100)
6	Increase in indigent attorney fees	2,100
7	Increase in collection agency fees	3000
8	Increase in insurance costs	1094
	Capital Additions/replacements	
	a. Increase in Capital allocations for electric lift for Court room	<u>10,000</u>
	TOTAL OPERATING CHANGES	<u><u>7,273</u></u>

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
<i>Municipal Judge</i>	1	1.000	1	1.000	0	0.000
<i>Municipal Judge Substitute</i>	2	0.308	2	0.308	0	0.000
<i>Court Administrator</i>	1	1.000	1	1.000	0	0.000
<i>Deputy Court Clerk</i>	1	1.000	1	1.000	0	0.000
<i>Judicial Clerk</i>	2	2.000	1	1.000	-1	-1.000
<i>Judicial Specialist</i>	0	0.000	1	1.000	1	1.000
<i>Judicial Aide/File Clerk</i>	1	0.250	1	0.250	0	0.000
<i>Bailiff/Community Service Coordinator</i>	1	1.000	1	1.000	0	0.000
Totals	9	6.558	9	6.558	0	0.000

Department Budget Summary

Goals & Objectives

1. To focus on meeting the needs of persons using the Court, and provide customer service training to ensure continued quality service, and maintain a commitment by all judicial employees to provide an ongoing user-friendly court system.
2. To provide an effective manner to address the addiction of defendants with drug and/or alcohol related charges.
3. To continue to utilize offenders in work programs rather than incarceration when appropriate.
4. Remodel court podium to meet ADA standards.
5. Replace sound system in Courtroom.
6. Obtain bullet proof glass for the window at the clerk's station.
7. Obtain Kevlar blanket barriers for protection against armed assailants in the court room. Blankets will be installed inside the clerk's bench in the court room.
8. We will obtain computer hardware and software to prepare for future electronic filing.

FY2010/2011 Operational Highlights

- The first three goals have been met to management's satisfaction and staff will continue striving for excellence.
- Televisions in court room were replaced with flat screen TV's.
- Final two clerks became certified to give the SASSI screening to all DWI and substance abuse defendants.
- Updated to Microsoft office 2010.
- Leslie Budner is Vice President of the Teen Court Board of Directors.

Police Contingency Fund 028-0000

Department Budget Summary

Department Description

This fund accounts for the revenue and disbursement of confiscated items and the expense of confidential criminal investigations

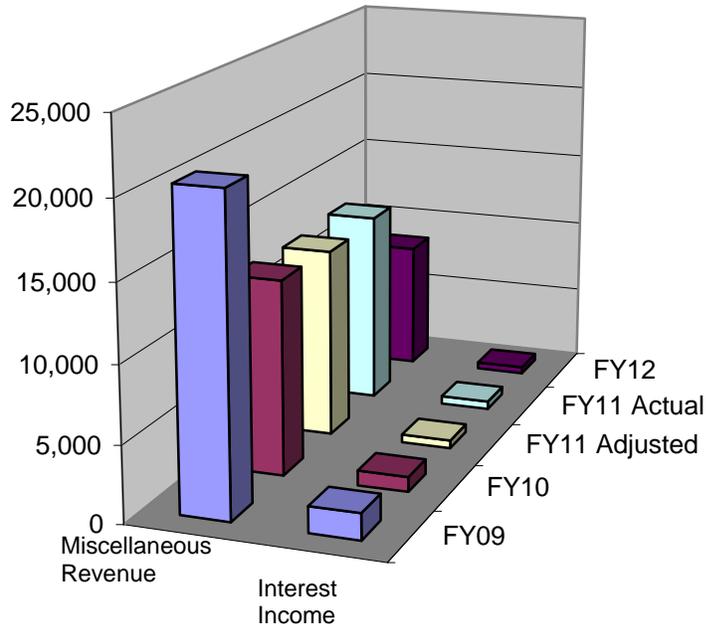
	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
BUDGET SUMMARY							
<i>Beginning Cash - July 1</i>							30,888
Revenues							
User Fees	13,767	10,750	5,000	13,639	5,000	0	0.0%
Interest Income	371	228	207	203	220	13	6.3%
Total Revenues	14,138	10,978	5,207	13,842	5,220	13	0.2%
Total Resources Available							
							36,108
Expenditures							
Salaries & Benefits	1,587	448	1,273	0	2,310	1,037	81.5%
Other Services	8,813	8,259	10,426	7,720	10,706	280	2.7%
Total Expenditures	10,400	8,707	11,699	7,720	13,016	1,317	11.3%
Ending Cash Balance - June 30							
							23,092

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 28	Police Contingency	18,500	-31.37%
	Total	18,500	-31.37%
Funded Positions		0	

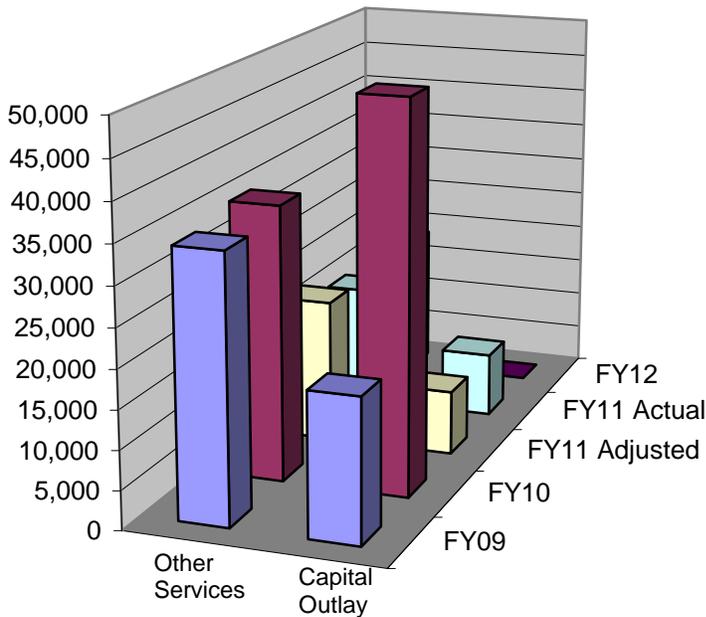
Police Contingency Fund 028-0000

Department Budget Summary

TOTAL REVENUE ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Community Services Fund 032-0000

Department Budget Summary

Department Description

This fund combines several departments that provide services to the City of Alamogordo, and accounts for the financing of goods and services provided to the community by the Community Service departments.

Mission Statement

To provide the highest quality of life activities for young and old alike surrounded by professional and courteous services.

Fund 32 Combined

	<i>FY08/09</i>	<i>FY09/10</i>	<i>FY10/11</i>	<i>FY10/11</i>	<i>FY11/12</i>	<i>Dollar Diff</i>	<i>Percent</i>
<i>BUDGET SUMMARY</i>	<i>Actual</i>	<i>Actual</i>	<i>Adjusted</i>	<i>Actual</i>	<i>Approved</i>	<i>From FY11</i>	<i>Change</i>
			<i>Budget</i>	<i>6/30/11</i>	<i>Budget</i>	<i>Adjusted</i>	
						<i>Budget</i>	
Beginning Cash - July 1							6,591
Revenues							
Leisure Services	304,900	710,716	388,409	388,333	305,970	(82,363)	-21.2%
Cemetery	39,023	37,821	48,498	41,140	48,910	7,770	0.8%
Parks	1,791	118	3,472	3,472	0	(3,472)	-100%
Zoo	97,621	93,392	97,575	97,302	97,325	23	-0.3%
Library	181,630	122,968	347,112	105,268	172,057	66,789	-50.4%
Total Revenues	624,965	965,015	885,066	635,515	624,262	(11,253)	-29.5%
Transfers							
Transfers In	3,011,799	2,805,160	3,192,350	2,698,855	4,178,032	1,479,177	30.9%
Transfers Out	454,524	450,002	472,300	423,030	453,064	30,034	-4.1%
Total Net Transfers	2,557,275	2,355,158	2,720,050	2,275,825	3,724,968	1,449,143	36.9%
Total Resources Available							4,355,821
Expenditures							
Leisure Services	909,315	1,327,467	1,200,116	969,471	1,502,270	532,799	25.2%
Cemetery	80,378	79,762	140,132	80,451	202,359	121,908	44.4%
Parks	904,487	901,919	916,072	895,252	1,076,617	181,365	17.5%
Zoo	390,303	375,269	485,046	461,172	460,245	(927)	-5.1%
Library	871,115	762,936	1,022,840	722,813	1,089,330	366,517	6.5%
Total Expenditures	3,155,598	3,447,353	3,764,206	3,129,159	4,330,821	1,201,662	15.1%
Ending Cash Balance - June 30							25,000

**Summary Includes all departments illustrated in the following pages.

Department Budget Summary

Department Description

Cemetery staff is available to assist families in locating grave sites of loved ones; to open and close graves during funeral services, to set up for services; and to provide disinterment upon request. Staff also performs general turf maintenance, work on the irrigation systems, set headstones, and maintain record of funerals.

Mission Statement

To provide a beautiful resting place for the deceased and a comfortable atmosphere for their loved ones.

Performance Measures

<i>Performance Measures</i>	<i>FY 08/09 Actual</i>	<i>FY 09/10 Actual</i>	<i>FY 10/11 Actual</i>	<i>FY 11/12 Estimate</i>
Customer Satisfaction Survey	NA	NA	NA	Establish baseline scores
Quality Assurance Inspection Results	NA	NA	NA	Establish baseline scores and show continued improvement of > 5%

Cemetery 032-0006

Department Budget Summary

Budget Highlights

Budget appropriations are 44.4 percent or \$62,227 above FY11 Adjusted Budget. The budget for salaries and benefits has increased overall 3.2 percent or \$2,227. The Retiree Health rates increased from 1.66 percent to 1.83 percent.

A budget appropriation for FY12 Capital is 108.6 percent or \$59,892 more than the FY11 Adjusted Budget for the purchase of a new backhoe.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							0
Revenues							
Fines	0	25	0	120	0	0	**
Miscellaneous	(7,180)	(1,634)	(240)	(25)	(240)	0	0.0%
Interest Income	0	0	0	0	0	0	**
User Fees	46,203	39,430	48,738	41,045	49,150	412	0.8%
Total Revenues	39,023	37,821	48,498	41,140	48,910	412	0.8%
Transfers							
Transfers In	44,387	53,325	101,537	50,809	163,678	62,141	61.2%
Transfers Out	10,384	11,384	11,498	11,498	10,229	(1,269)	-11.0%
Total Net Transfers	34,003	41,941	90,039	39,311	153,449	63,410	70.4%
Total Resources Available							202,359
Expenditures							
Salaries & Benefits	66,597	65,497	69,466	68,825	71,693	2,227	3.2%
Supplies	3,420	2,483	3,000	2,155	2,800	(200)	-6.7%
Maintenance	4,241	3,887	5,712	3,373	6,112	400	7.0%
Utilities	4,912	4,736	5,599	5,135	5,248	(351)	-6.3%
Other Services	1,208	1,144	1,196	963	1,455	259	21.7%
Total Operating Cost	80,378	77,747	84,973	80,451	87,308	2,335	2.7%
Capital Outlay	0	2,015	55,159	0	115,051	59,892	108.6%
Total Expenditures	80,378	79,762	140,132	80,451	202,359	62,227	44.4%
Ending Cash Balance - June 30							0

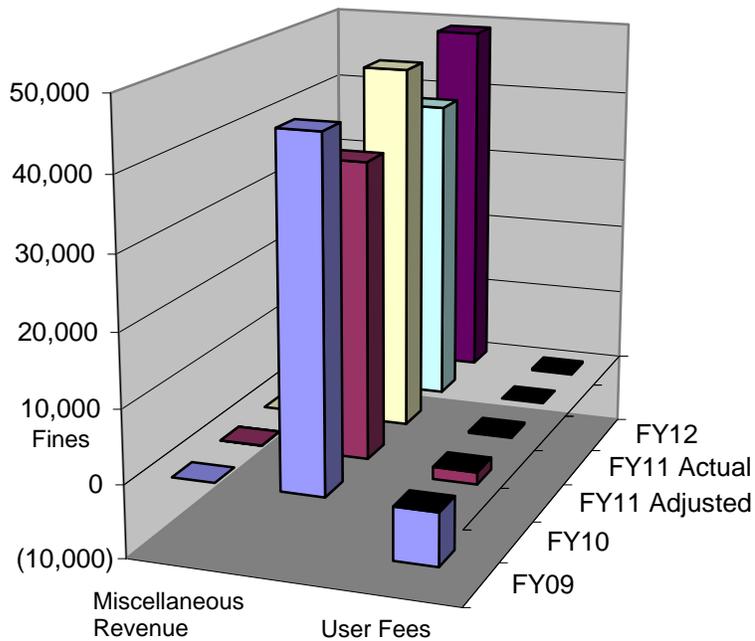
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Cemetery 032-0006

Department Budget Summary

<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
Fund 11	General Fund	202,359	44.41%
Total		202,359	
Funded Positions		2	

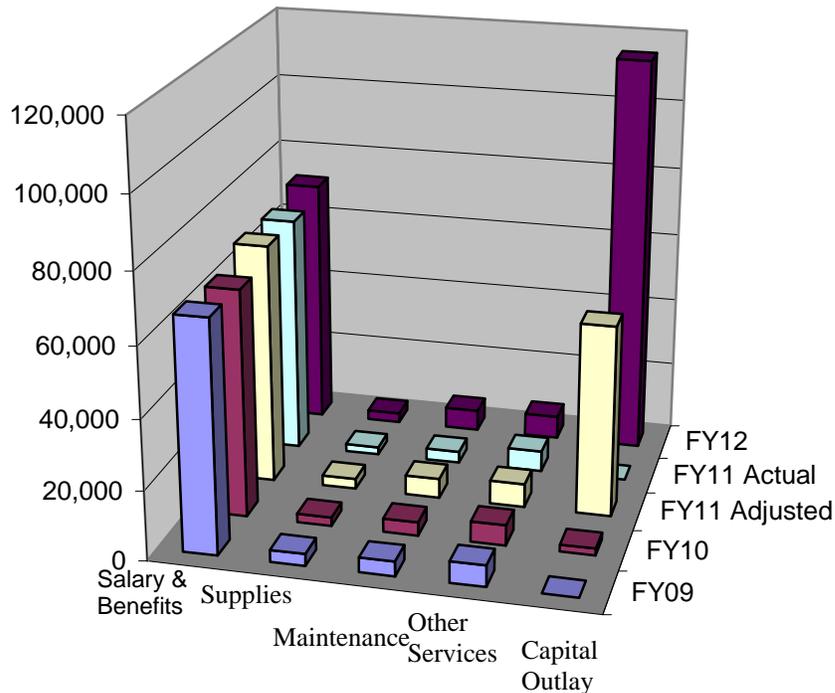
TOTAL REVENUES BY FISCAL YEAR AND ACCOUNT CATEGORY



Cemetery 032-0006

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

	<u>AMOUNT</u>
1 Benefit and Compensation Adjustment	2,506
2 Management Review Office Costs	(279)
a. Administrative Staff (2)	<u>(279)</u>
3 Adjustment in supplies and materials	(200)
4 Increase in equipment maintenance	400
5 Adjustment in Phone Charges	(351)
6 Adjustment in Insurance Charges	259
7 Capital Additions/replacements	
a. Increase in Capital Equipment for a Backhoe	<u>59,892</u>

TOTAL OPERATING CHANGES

62,227

Cemetery 032-0006

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
Laborer	1	1.000	1	1.000	0	0.000
Sexton	1	1.000	1	1.000	0	0.000
Totals	2	2.000	2	2.000	0	0.000

Goals & Objectives

1. Continue to Implement a customer satisfaction survey program
 - a. Create survey
 - b. Implement survey
 - c. Compile and report results quarterly
2. Continue to provide high quality funeral setup and service.
 - a. Include as element of customer service survey
3. Continue to provide high quality grounds maintenance for perpetual sections
 - a. Include as element of customer service survey
 - b. Implement a weekly supervisory level quality assurance inspection program
 - c. Compile and report QA results quarterly.
4. Continue to Improve staff productivity and organization
 - a. Implement HTE compatible work order system
 - b. Establish routine maintenance schedule as periodically recurring preventative maintenance work orders.
 - c. Track and Report

FY2010/2011 Operational Highlights

- ◆ Provided the highest quality funeral setups and grounds maintenance for the perpetual care sections of the cemetery.
- ◆ Removed and trimmed untidy trees that were creating safety concerns.
- ◆ Upgraded and began usage of new cemetery software for deed preparation.
- ◆ Spread millings throughout cemetery roadways to improve driving surfaces
- ◆ Monitored and adjusted irrigation as needed in perpetual care sections to facilitate improved turf grass quality and health
- ◆ Repaired irrigation as needed
- ◆ Provided quality routine turf grass, shrub and tree maintenance throughout the year.
- ◆ Changed rules & regulations to accommodate Mausoleums in perpetual care sections of the cemetery

Department Budget Summary

Department Description

The Recreation Department offers a wide range of fitness, sports activities, programs and special events which augment a superb schedule of year round leisure services and recreation for the community. The department operates and maintains four hundred sixty five acres of parkland, facilities and open spaces.

Mission Statement

To provide a variety of programs, activities and events that enhance the quality of life and promote the physical, mental, and social well being of each individual served.

Performance Measures

<i>Performance Measures</i>	<i>FY 08/09 Actual</i>	<i>FY 09/10 Actual</i>	<i>FY 10/11 Actual</i>	<i>FY 11/12 Estimate</i>
Satisfactory or Above rating achieved on Program Evaluations	n/a	Baseline Established	94%	95%
Youth programs offered	11	11	11	11
Registered youth in programs	4,604	4,767	4,852	4,900
Adult/senior programs offered	5	5	5	5
Registered adult/senior in programs	260	263	257	270
Ball field, Park, Rec. Center rentals	1,540	1,587	1498	1,600
Special Events Held	17	18	19	19
Memberships & punch passes sold	388	379	381	400
Paid daily swimmers	15,625	16,214	15,745	16,200
Paid daily gym users	2,682	2,657	2,587	2,800
Paid daily weight room users	1,204	1,365	1,287	1,400

Leisure Services 032-6106

Department Budget Summary

Budget Highlights

Budget appropriations are 25.2 percent or \$302,154 above FY 11 actual. The budget for salaries and benefits has increased overall 4.9 percent or \$30,246. The Retiree Health rates increased from 1.66 percent to 1.83 percent.

A budget appropriation for FY12 Capital is 151.2 percent or \$303,191 more than the FY11 actual for the purchase of a new 15 passenger van to transport children, a new water slide, passive solar heating system for the swimming pool, resurface the swimming pool, replace the sewer line and replace the ballfield scoreboards.

BUDGET SUMMARY	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Beginning Cash - July 1							6,591
Revenues							
State Shared Fees	27,638	26,991	4,912	4,916	0	(4,912)	-100%
Grants	1,552	387,992	75,429	75,429	0	(75,429)	-100%
User Fees	275,476	297,806	308,470	309,311	308,470	0	0.0%
Miscellaneous Revenue	234	(2,073)	(402)	(1,323)	(2,500)	(2,098)	521.9%
Total Revenues	304,900	710,716	388,409	388,333	305,970	(82,439)	-21.2%
Transfers							
Transfers In	792,594	638,069	638,069	476,752	1,349,529	711,460	111.5%
Transfers Out	167,692	148,498	148,498	148,498	134,820	(13,678)	-9.2%
Total Net Transfers	624,902	489,571	489,571	328,254	1,214,709	725,138	148.1%
Total Resources Available							1,527,270
Expenditures-Administration							
Salaries & Benefits	590,450	561,719	612,476	607,011	642,722	30,246	4.9%
Supplies	65,074	58,960	74,740	67,392	67,307	(7,433)	-9.9%
Maintenance	23,339	19,455	26,301	23,114	27,218	917	3.5%
Utilities	150,213	145,924	156,268	142,651	161,515	5,247	3.4%
Other Services	77,209	83,437	77,803	71,324	47,789	(30,014)	-38.6%
Total Operating Cost	906,285	869,495	947,588	911,492	946,551	(1,037)	-0.1%
Capital Outlay	3,030	6,785	49,468	22,931	50,679	1,211	2.4%
Capital Improvements	0	451,187	203,060	35,048	505,040	301,980	148.7%
Total Expenditures	909,315	1,327,467	1,200,116	969,471	1,502,270	302,154	25.2%

Ending Cash Balance - June 30

25,000

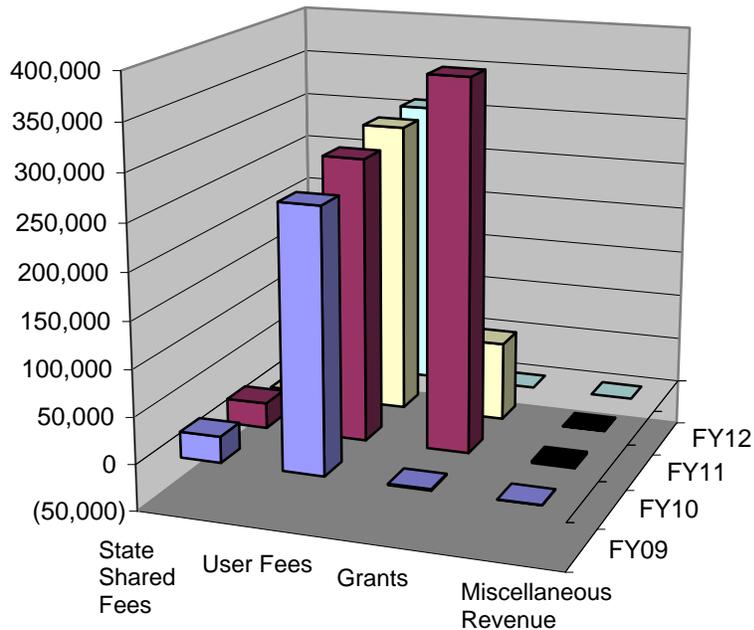
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Leisure Services 032-6106

Department Budget Summary

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 11	General Fund	951,954	-16.14%
Fund 69	94 Gross Receipts	550,316	746.64%
Total		1,502,270	
Funded Positions		34	

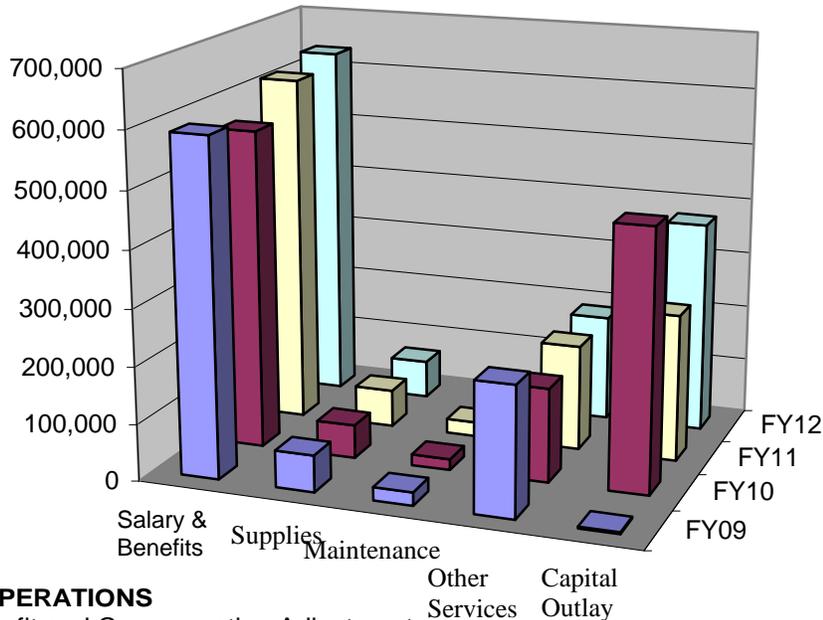
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Leisure Services 032-6106

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

	<u>AMOUNT</u>
1 Benefit and Compensation Adjustment	(5,344)
2 Management Review Office Costs	35,590
a. Supervisory Positions (1)	2,252
b. Administrative Staff (33)	<u>33,338</u>
3 Adjustment in supplies and materials	(7,433)
4 Increase in Light Fixture Maintenance to replace facility lights	210
5 Increase in Internet Support Fees for web site	142
6 Increase in Pool Mechanical Equipment Maintenance	565
7 Adjustment in Phone Charges and other Utilities	5,247
8 Increase in Printing needs	300
9 Decrease in Special Events needs for FY12	(100)
10 Decrease in Portable Toilet rental needs	(900)
11 Decrease in Contract Services-Security Services moved to General Fund Non-Departmental 11-2400	(32,438)
12 Decrease in In-House Engineering-no new project	(1,395)
13 Adjustment in Insurance costs	4,519
14 Capital Additions/replacements	
a. Increase in Facility Improvements for resurfacing the swimming pool, replacing the sewer line, replacing the ballfield scoreboards, slide, and solar panels	325,000
b. Increase in Capital Equipment for 15 passanger van	1,211
c. Decrease in Building Improvements-no new projects planned in FY12	(14,685)
d. Decrease in Recreation, no new projects planned in FY12	<u>(8,335)</u>

TOTAL OPERATING CHANGES

302,154

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
Administrative Assistant-Com Srv	1	0.750	1	0.750	0	0.000
<i>Aquatics Supervisor</i>	1	1.000	1	1.000	0	0.000
Assistant Head Lifeguard-Seas	1	0.556	1	0.556	0	0.000
<i>Community Serv Accountant</i>	1	1.000	1	1.000	0	0.000
Community Services Director	1	1.000	1	1.000	0	0.000
Lifeguard	5	1.950	5	1.950	0	0.000
Lifeguard - Seasonal/Part-Time	5	1.593	5	1.593	0	0.000
Recreation Aide	3	1.875	3	1.875	0	0.000
Recreation Aide - Seasonal	9	1.610	7	1.260	2	-0.350
Recreation Aide/Winter Season	1	0.625	1	0.625	0	0.000
Recreation Assistant- Seasonal	2	0.444	0	0.000	2	-0.444
Recreation Assistant - Full-time	1	1.000	1	1.000	0	0.000
Recreation Cashier - Seasonal	1	0.278	1	0.278	0	0.000
Recreation Clerk	2	2.000	2	2.000	0	0.000
Recreation Clerk - Part Time	2	0.625	2	0.625	0	0.000
Recreation Clerk - Seasonal	1	0.278	1	0.278	0	0.000
Recreation Facility Manager	1	1.000	1	1.000	0	0.000
<i>Recreation Technician</i>	1	1.000	1	1.000	0	0.000
<i>Special Events Coordinator</i>	1	1.000	0	0.000	1	-1.000
Totals	40	19.584	35	17.790	5	(1.794)

Frozen Positions: Asst Head Lifeguard - Seasonal
 Lifeguard
 2 Recreation Aide-Seasonal
 Recreation Assistant- Seasonal
 Special Events Coordinator

Goals & Objectives

1. Continue to expand special event and youth sports tournament programming to increase tourism, lodger's tax and gross receipts tax for the City of Alamogordo.
2. Work with the Children's Youth Family Services Department to allow the use of state vouchers for the daycare program to increase revenue.

Department Budget Summary

FY2010/2011 Operational Highlights

- ◆ Increased Youth Program Participation
- ◆ Increased Special Event Program Attendance, i.e. Gus Macker
- ◆ Enhanced User Satisfaction Rating for Programs.
- ◆ Provided quality routine turf grass, shrub and tree maintenance throughout the year.
- ◆ Changed rules & regulations to accommodate Mausoleums in perpetual care sections of the cemetery

Department Budget Summary

Department Description

The Parks Division maintains in excess of 300 acres of parks and sports-related areas in order to provide improved quality of life to the citizens of Alamogordo

Mission Statement

To provide safe, functional, aesthetic areas for the citizens of Alamogordo to rest, recreate and enjoy leisure time.

Performance Measures

<i>Performance Measures</i>	<i>FY 08/09 Actual</i>	<i>FY 09/10 Actual</i>	<i>FY 10/11 Actual</i>	<i>FY 11/12 Estimate</i>
Completion of Trails	100%	100%	100% LaVelle	100%
Completion of Desert Foothills	n/a	n/a	0%	100%
Completion of Pavilions	n/a	n/a	10%	100%
Completion of NM Re-Leaf Grant	n/a	n/a	n/a	100%
Completion of Balloon Park	n/a	n/a	100%	100%
Work Order Implementation	n/a	n/a	15%	100%
Quality Assurance Inspections	n/a	n/a	35%	100%

Parks 032-6206

Department Budget Summary

Budget Highlights

Budget appropriations are 17.5 percent or \$160,545 above the FY11 Adjusted Budget. The budget for salaries and benefits has increased overall 2.4 percent or \$17,499 due to turnover of employees. The Retiree Health rates increased from 1.66 percent to 1.83 percent.

A budget appropriation for FY12 Capital is for a new neighborhood park and repair of the Foothills Park entrance.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							0
Revenues							
User Fees	0	0	0	0	0	0	**
Miscellaneous Revenue	1,791	118	3,472	3,472	0	(3,472)	-100%
Total Revenues	1,791	118	3,472	3,472	0	(3,472)	-100%
Transfers							
Transfers In	1,006,113	1,010,536	1,034,267	1,005,952	1,190,338	156,071	15.1%
Transfers Out	99,235	108,735	114,172	114,172	113,721	(451)	-0.4%
Total Net Transfers	906,878	901,801	920,095	891,780	1,076,617	156,522	17.0%
Total Resources Available							1,076,617
Expenditures							
Salaries & Benefits	743,401	681,627	715,119	703,775	732,618	17,499	2.4%
Supplies	40,349	36,144	44,034	45,018	45,620	1,586	3.6%
Maintenance	65,027	69,090	61,391	58,920	75,611	14,220	23.2%
Utilities	35,613	37,812	46,664	45,649	45,504	(1,160)	-2.5%
Other Services	18,697	19,325	19,188	17,871	23,125	3,937	20.5%
Total Operating Cost	903,087	843,998	886,396	871,233	922,478	36,082	4.1%
Capital Outlay	1,400	57,921	29,676	24,019	154,139	124,463	419.4%
Total Expenditures	904,487	901,919	916,072	895,252	1,076,617	160,545	17.5%

Ending Cash Balance - June 30

0

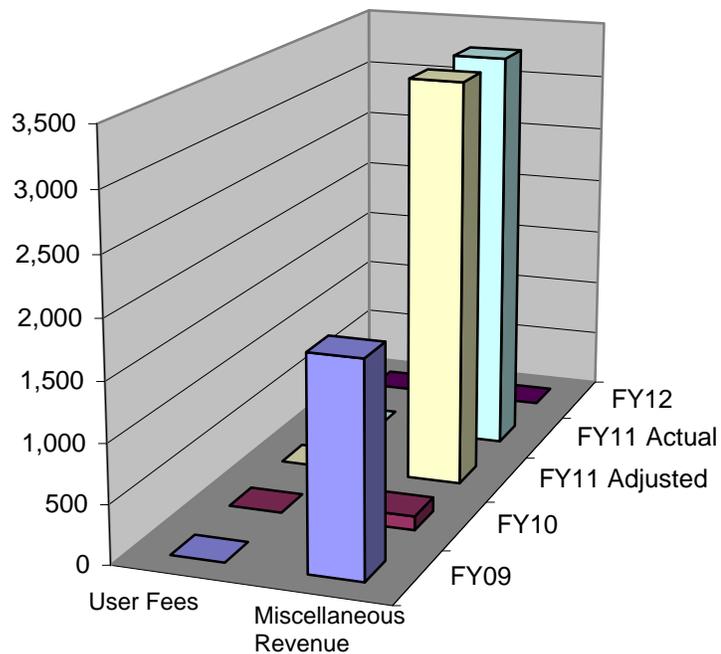
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Parks 032-6206

Department Budget Summary

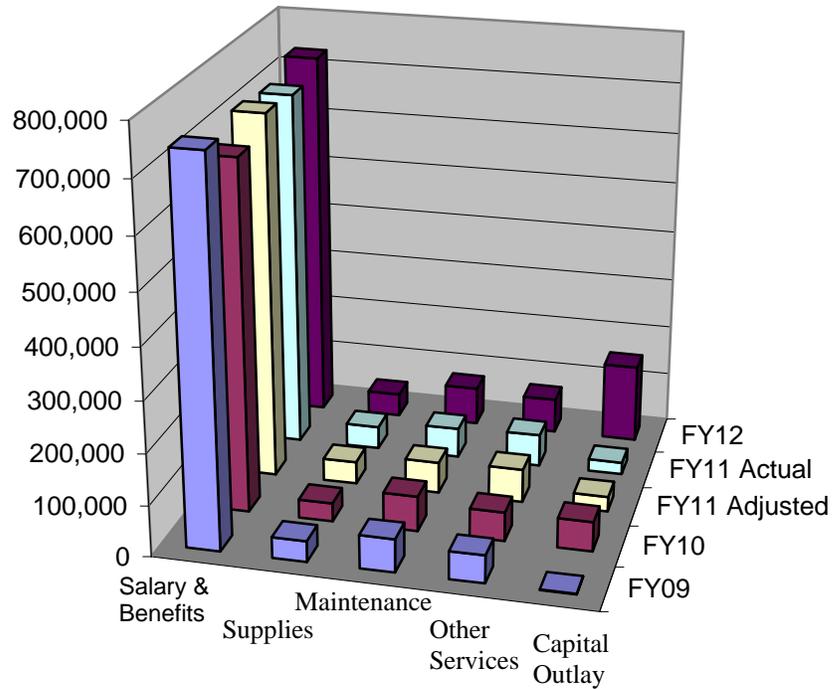
RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 11	General Fund	1,190,338	15.09%
Total		1,190,338	
Funded Positions		23	

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

		<u>AMOUNT</u>
1	Benefit and Compensation Adjustment	10,574
2	Management Review Office Costs	6,925
a.	Supervisory Positions (1)	1,414
b.	Administrative Staff (22)	<u>5,511</u>
3	Adjustment in supplies and materials	1,586
4	Increase in Park Maintenance to repair entrance to Foothills Park	14,220
5	Adjustment in Phone Charges and Utilities	(1,160)
6	Increase in Travel and Conference needs	780
7	Adjustment in Insurance costs	3,157
8	Capital Additions/replacements	
a.	Park Improvement-New neighborhood park	150,000
b.	Equipment Replacement-No new equipment funded for FY12	<u>(25,537)</u>

TOTAL OPERATING CHANGES

160,545

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
Parks Foreman	1	1.000	1	1.000	0	0.000
Parks Laborer	8	8.000	6	6.000	2	-2.000
Parks Laborer - Seasonal	10	5.810	6	3.480	4	-2.320
Parks Maintenance	7	7.000	7	7.000	0	0.000
Parks Maintenance/Welder	1	1.000	1	1.000	0	0.000
Parks Mechanic	1	1.000	1	1.000	0	0.000
Parks Supervisor	1	1.000	1	1.000	0	0.000
Totals	29	24.810	23	20.480	6	-4.320

Frozen Positions: 2-Parks Laborer
4-Parks Laborer/Seasonal

Goals & Objectives

1. Continue to build additional 1500 to 2000 feet of multi-use trail
 - Install 18th Street to Indian Wells.
2. Continue installation of pavilions in park areas.
 - Installation at Griggs Sports Complex
 - Installation at Hooser Sports Complex
3. Balloon Park Construction
 - Complete final grade and field smoothing
 - Complete Irrigation System Installation
 - Establish turf grass
 - Coordinate and assist roadway and parking areas construction as needed
 - Incorporate into maintenance schedules
4. Improve staff productivity and organization
 - Implement HTE compatible work order system
 - Establish routine maintenance tasks and schedules as periodically recurring preventative maintenance work orders
 - Track and report
5. Implement supervisor conducted quality assurance inspection program
 - Incorporate into work schedule
 - Track and report QA results

Department Budget Summary

Goals & Objectives Cont.

6. Upgrade Field 6 at Hooser Sports Complex in preparation for White Sands Pupfish Team to begin playing Home Games
 - Re-grade skinned areas
 - Rebuild Homeplate area
 - Rebuild Pitcher's Mound
 - Re-measure and adjust bases and base paths
 - Over seed entire field with perennial ryegrass
 - Top dress and fertilize entire field
7. Install chain link fence on East side of Washington Basketball Fields
8. Repair and Establish Old Washington Pool Building section of Washington Park

FY2010/2011 Operational Highlights

- ◆ Performed pre-season field preparation of all baseball and softball fields at Hooser and Griggs Sports Complexes.
- ◆ Installed gates, soccer goal, and an asphalt walkway and asphalt basketball court surface at Tierra de Suenos Park. Replaced failed plant material.
- ◆ Built multi-use trail and large parking area east of proposed Fiesta Balloon Park adjacent to Lavelle Road.
- ◆ Assisted in the installation and establishment of many new trees throughout common areas along multiple city thoroughfares via Keep Alamogordo Beautiful, Tree NM, and Rotary Club support.
- ◆ Assisted in periodic removal and set up of swimming pool cover at the Recreation Center pool.
- ◆ Performed pre-event setup, event coverage, and post-event cleanup for multiple public functions in City Parks including Gus Macker, the annual Wine Festival in Alameda Park, and the annual Cottonwood Festival.
- ◆ Installed pipe rail fence and gates at Hooser & Griggs Sports Complexes.
- ◆ Designed and installed irrigation on NE corner of Griggs Sports complex.
- ◆ Expanded existing irrigation at Hooser Sports Complexes.
- ◆ Renovated Fields 1-4 at Griggs Sports Complex with organic compost.
- ◆ Top-dressed all fields and turf grass areas at Griggs Sports Complex with organic compost.
- ◆ Provided routine daily maintenance of all park areas.
- ◆ Provided off-season tree pruning of all park areas.
- ◆ Designed irrigation plans for Fiesta Balloon Park.

Department Budget Summary

Department Description

The Alameda Park Zoo was established in 1898. The site consists of an area seven acres long and one and one-half acres wide. Located in southern New Mexico, the climate biome is considered warm desert. The zoo is inhabited by native cottonwood trees, as well as non-indigenous plant species including elm, willow, palm locust, and a number of local and exotic shrubs. Public facilities include a gift shop, restrooms, playground, pavilions, picnic area, education center, and a series of exhibits housing over 265 animals.

Mission Statement

The Alameda Park Zoo provides an aesthetically pleasing naturalistic environment, which promotes education in the environmental fields of study, conservation of local and global environments, recreation, and biological research. The intended concept is to instill through audio, visual, and tactical means, a unity of non-human and human relationships. Through professional cooperation and tactics, the Alameda Park Zoo will provide the public with high standards of environmental education. This educational procedure takes place in an atmosphere that promotes environmental recreation as well as education.

Performance Measures

<i>Performance Measures</i>	<i>FY 08/09 Actual</i>	<i>FY 09/10 Actual</i>	<i>FY 10/11 Actual</i>	<i>FY 11/12 Estimate</i>
Number of Exhibits	40	40	40	0
Number of Species	75	75	78	0
Number of Specimens	250	265	271	0
Number of Special Events	5	6	6	0
Increase Zoo Attendance by 2% in FY 09/10	53,152	59,477	60,000	0
Education Programs	8	8	9	0
Injured animals program	6	7	7	0
New Exhibits	2	1	2	0
Endangered species	5	5	6	0

Department Budget Summary

Budget Highlights

Budget appropriations are -5.1 percent or (\$24,801) below FY11 Adjusted Budget. The budget for salaries and benefits has increased overall 18.1 percent or \$52,418 due to turnover of employees and the addition of two part-time Zoo Keepers. The Retiree Health rates increased from 1.66 percent to 1.83 percent.

There are no new budget appropriations for FY12 Capital.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							0
Revenues							
User Fees	72,099	67,804	71,350	71,722	71,350	0	0.0%
Miscellaneous Revenue	25,522	25,588	26,225	25,580	25,975	(250)	-1.0%
Total Revenues	97,621	93,392	97,575	97,302	97,325	(250)	-0.3%
Transfers							
Transfers In	329,010	318,481	425,276	400,840	403,615	(21,661)	-5.1%
Transfers Out	33,582	36,604	36,970	36,970	40,695	3,725	10.1%
Total Net Transfers	295,428	281,877	388,306	363,870	362,920	(25,386)	-6.5%
Total Resources Available							460,245
Expenditures							
Salaries & Benefits	276,579	275,707	289,616	276,638	342,034	52,418	18.1%
Supplies	66,180	60,084	65,126	61,406	67,926	2,800	4.3%
Maintenance	876	1,825	1,139	852	1,139	0	0.0%
Utilities	35,773	28,618	37,094	31,745	38,182	1,088	2.9%
Other Services	10,895	9,035	12,020	10,482	10,964	(1,056)	-8.8%
Total Operating Cost	390,303	375,269	404,995	381,123	460,245	55,250	13.6%
Capital Outlay	0	0	80,051	80,049	0	(80,051)	-100%
Total Expenditures	390,303	375,269	485,046	461,172	460,245	(24,801)	-5.1%
Ending Cash Balance - June 30							0

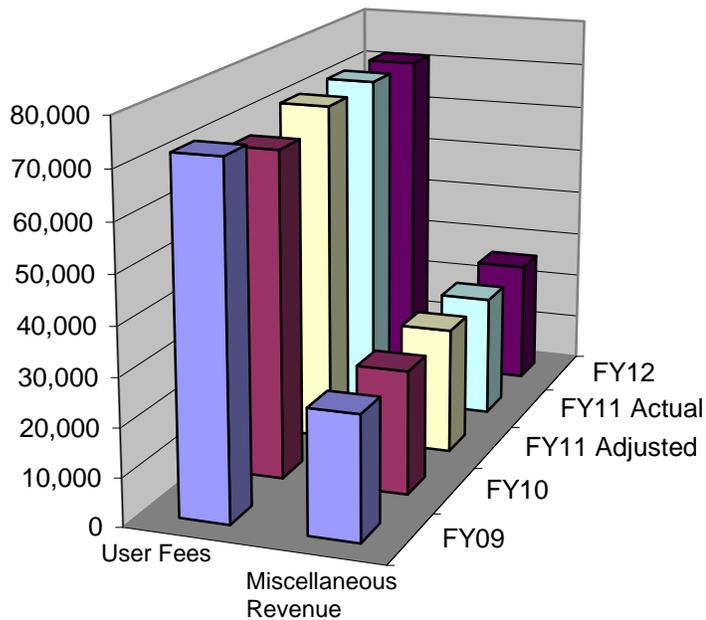
Zoo 032-6306

Department Budget Summary

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 11	General Fund	403,615	-5.09%
Total		403,615	

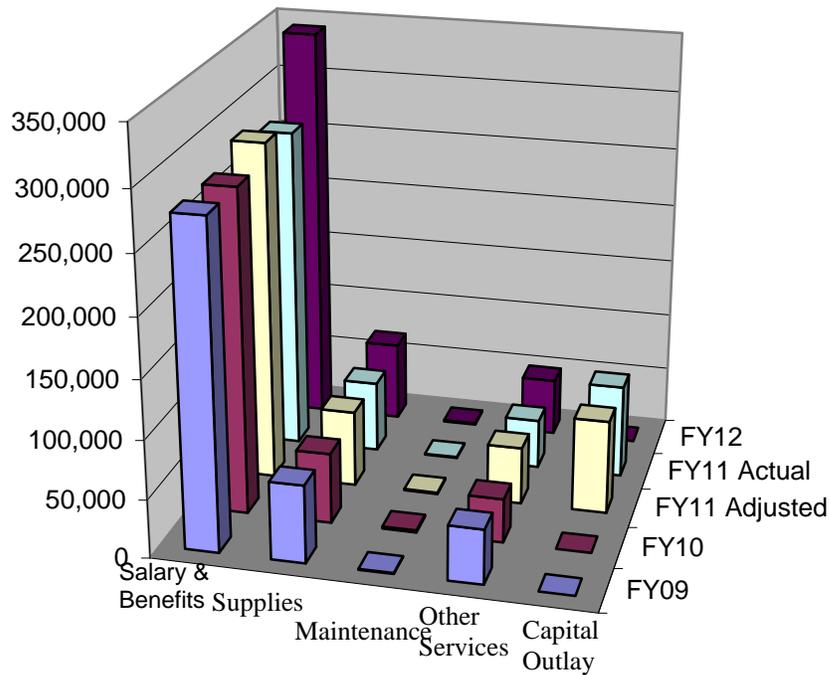
Funded Positions 7

TOTAL REVENUE ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

	<u>AMOUNT</u>
1 Benefit and Compensation Adjustment	28,938
2 Management Review Office Costs	23,480
a. Supervisory Positions (1)	1,677
b. Administrative Staff (6)	<u>21,803</u>
3 Adjustment in supplies and materials	450
4 Increase in animal feed costs	1,350
5 Adjustment in Phone Charges	88
6 Adjustment in Insurance costs	944
7 Capital Additions/replacements	
8 a. Equipment Replacement-No new equipment funded for FY12	<u>(80,051)</u>
TOTAL OPERATING CHANGES	<u><u>(24,801)</u></u>

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
Senior Zookeeper	1	1.000	1	1.000	0	0.000
Zoo Facility Support Asst	1	1.000	1	1.000	0	0.000
Zoo Gift Shop Cashier	1	0.750	1	0.750	0	0.000
Zoo Superintendent	1	1.000	1	1.000	0	0.000
Zookeeper	3	2.500	5	3.500	2	1.000
Totals	7	6.250	7	7.250	2	1.000

Goals & Objectives

To establish a premier zoological facility in Southern New Mexico showcasing a large diverse collection of plants and animals with significant education and conservation programs.

1. Maintain a diverse collection of animals, birds, reptiles, fish, Insects, and plants inside a contemporary well maintained Facility.
2. Promote Education, Conservation, Recreation, and Research through exhibits and activities.
3. Replace outdated exhibits with new contemporary exhibits.
4. Bring in new Species of animals.
5. Increase participation in Endangered Species Programs through breeding programs and species housing
6. Increase Zoo Attendance by 2% in 2010/2011

Department Budget Summary

FY2010/2011 Operational Highlights

- Installed new walkway at the Butter-fly Garden.
- Continued construction of New Walk-through Aviary.
- Replaced old railing around the Bear and Mountain Lion exhibits.
- Renovated the interior of the Animal Care Facility
- Increased zoo attendance.
- Maintained Accreditation and Licenses with the American Zoo & Aquarium Association, United States Department of Agriculture, United States Fish & Wildlife Service, New Mexico Department of Game & Fish.

Department Budget Summary

Department Description

The City Library provides local citizens educational, informational, and recreational resources in print and non-print formats.

Mission Statement

The mission of the Alamogordo Public Library is to provide educational, informational, and recreational resources in the form of print and non-print formats to all residents of all ages and socioeconomic backgrounds in order that they might have equal access to information representing all points of view.

Performance Measures

<i>Performance Measures</i>	<i>FY 2009 Actual</i>	<i>FY 2010 Actual</i>	<i>FY 2011 Actual</i>	<i>FY 2012 Estimate</i>
Increase Library Attendance by 2% by FY12	155,603	143,603	146,748	149,682
Increase Circulation (by 1% by FY13	251,658	251,715	254,232	256,774

Budget Highlights

The City is moving forward with the bidding process on putting a new roof on the library. Otero County has increased the amount that they will provide for the Public Library by \$4,600. We have begun the process of updating our Library Automation System, and hope to have it up and running before the end of the calendar year. We are using GO Bond money available to the library for this project. We have changed foreign language learning database providers from Byki to Mango. It has an easier and more colorful user interface and is less expensive.

Library 032-7101

Department Budget Summary

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							0
Revenues							
User Fees	13,172	26,678	25,600	23,455	25,600	0	0.0%
Fines	21,099	21,912	23,500	21,422	23,500	0	0.0%
Miscellaneous Revenue	37,764	36,209	42,480	42,794	42,500	20	0.0%
Grants	109,595	38,169	255,532	17,597	80,457	(175,075)	-68.5%
Total Revenues	181,630	122,968	347,112	105,268	172,057	(175,055)	-50.4%
Transfers							
Transfers In	839,695	784,749	830,649	765,222	1,071,349	240,700	29.0%
Transfers Out	142,653	144,781	147,677	147,677	154,076	6,399	4.3%
Total Net Transfers	697,042	639,968	682,972	617,545	917,273	234,301	34.3%
Total Resources Available							1,089,330
Expenditures							
Salaries & Benefits	530,265	483,235	512,278	484,470	523,503	11,225	2.2%
Supplies	191,163	187,001	220,600	138,325	287,896	67,296	30.5%
Maintenance	27,239	22,513	23,966	21,774	24,339	373	1.6%
Utilities	36,239	37,833	45,322	37,407	44,424	(898)	-2.0%
Other Services	34,831	31,760	31,174	26,551	34,413	3,239	10.4%
Total Operating Cost	819,737	762,342	833,340	708,527	914,575	81,235	9.7%
Capital Outlay	51,378	594	189,500	14,286	174,755	(14,745)	-7.8%
Total Expenditures	871,115	762,936	1,022,840	722,813	1,089,330	66,490	6.5%
Ending Cash Balance - June 30							0

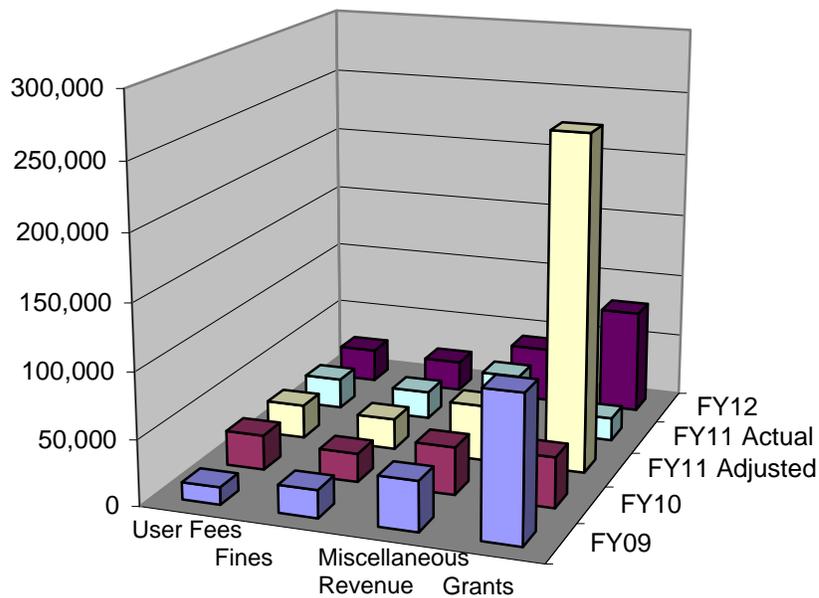
Library 032-7101

Department Budget Summary

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 11	General Fund	1,071,349	28.98%
Fund 32	Community Serv/Library	91,600	0.02%
State Grant		80,457	-68.51%
Total		1,243,406	

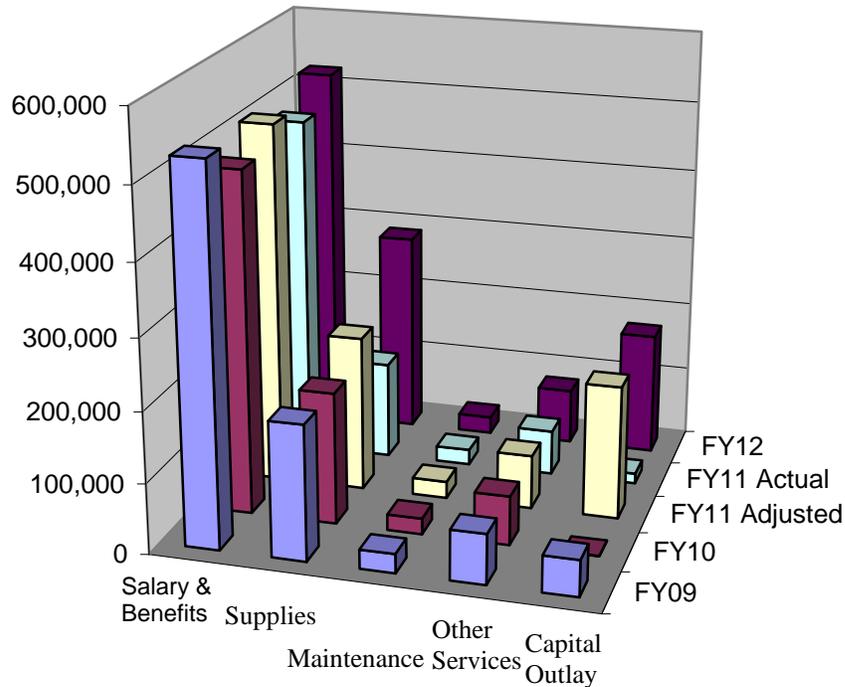
Funded Positions 20

TOTAL REVENUE ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

	<u>AMOUNT</u>
1 Benefit and Compensation Adjustment	21,164
2 Management Review Office Costs	(9,939)
a. Administrative Staff (19)	<u>(9,939)</u>
3 Adjustment in supplies and materials	67,296
4 Increase in Office Machine Maintenance	53
5 Increase in Book Binding	320
6 Adjustment in Phone Charges and Utilities	(898)
7 Increase in Travel & Conference needs	1,000
8 Increase in printing costs for summer reading program	400
9 Increase in Equipment Rental/Lease for 2 Xerox copiers	(900)
Adjustment in Insurance Costs	2,739
Capital Additions/replacements	
a. Equipment Replacement-No new equipment funded for FY12	<u>(14,745)</u>

TOTAL OPERATING CHANGES

66,490

Library 032-7101

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
Acquisitions Clerk	1	0.625	1	0.625	0	0.000
Head of Circulation	1	1.000	1	1.000	0	0.000
Library Assistant	1	1.000	1	1.000	0	0.000
Library Clerk	5	4.125	5	4.125	0	0.000
Library Clerk-Children's	1	0.625	1	0.625	0	0.000
Library Maintenance	1	0.750	1	0.750	0	0.000
Library Page	6	2.158	6	2.158	0	0.000
Library - Cataloger	1	1.000	1	1.000	0	0.000
Reference Librarian	2	1.926	2	1.926	0	0.000
Youth Services Librarian	1	1.000	1	1.000	0	0.000
Totals	20	14.209	20	14.209	0	0.000

Frozen position: Library Manager

Goals & Objectives

1. To provide library customers with current, accurate information, that facilitates self-education, and to provide access to books and other material covering a broad spectrum of interests. We work to include subject matter that may be otherwise less accessible to the citizens of Alamogordo, such as videos of concerts, operas, etc.
2. To increase public awareness of the many services the Public Library has available especially our new digital products.
3. To promote reading and education through educational programs and collaborations with local area organizations.

Department Budget Summary

FY2010/2011 Operational Highlights

- ◆ The Library has been utilizing the movie license (purchased for the library by the Alamogordo Public Library Foundation this past year), offering movies for children, as well as a monthly movie night for adults. A variety of films are shown, including some major motion pictures newly released on DVD. Attendance continues to increase for this program.
- ◆ The number of programs held in the multi-purpose room increased from 188 in 2009 to 194 in 2010.
- ◆ The library has changed the way DVDs are processed for circulation. DVDs are now shelved in locking cases. When a patron brings a DVD to the desk for check out staff only have to unlock the DVD case. Previous to the locking cases, patrons had to wait while staff pulled the DVD from a drawer behind the Circulation desk. The new system is easier and less labor intensive for staff; patrons are pleased with the speedier check out process.

Department Budget Summary

Department Description

Revenues accumulated by the State from taxes on fire and vehicle insurance companies are deposited in the Fire Protection Fund to be distributed to local public bodies for the operation, betterment, and maintenance of the local fire departments. The State Fire Marshall distributes the monies to each Fire District in the State of New Mexico, which the amount is determined by the insurance class rating of each Department. A better class is indicated by a lower rating and entitles that Department to receive more money.

Budget Highlights

Budget appropriations for FY12 are -1.1 percent or (\$7,213) less than the FY11 Adjusted Budget. Service levels remain at FY11 levels.

The budget for utilities were higher in FY11 due to expenses for utilities being moved from 11-4204 Fire. Supplies and Capital Outlay increase includes accumulated amount for the capital replacement program.

State Fire Protection Fund 033-0000

Department Budget Summary

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							292,573
Revenues							
Grants	346,648	419,867	409,261	409,261	409,261	0	0.0%
Miscellaneous	0	0	50	50	0	(50)	-100%
Interest Income	14,382	9,277	7,455	7,296	7,936	481	6.5%
Loan & Bond Proceeds	196,910	0	0	0	0	0	**
Total Revenues	557,940	429,144	416,766	416,607	417,197	431	0.1%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	0	0	0	0	0	0	**
Total Net Transfers	0	0	0	0	0	0	**
Total Resources Available							709,770
Expenditures							
Supplies	103,392	126,540	145,982	120,908	137,157	(8,825)	-6.0%
Maintenance	10,346	16,639	39,700	30,557	40,350	650	1.6%
Utilities	20,685	56,793	144,389	116,908	118,551	(25,838)	-17.9%
Other Services	131,618	186,915	195,720	181,764	191,303	(4,417)	-2.3%
Total Operating Cost	266,041	386,887	525,791	450,137	487,361	(38,430)	-7.3%
Capital Improvements	13,415	0	0	0	0	0	**
Capital Outlay	293,850	3,339	103,783	1,066	135,000	31,217	30.1%
Total Expenditures	573,306	390,226	629,574	451,203	622,361	(7,213)	-1.1%

Ending Cash Balance - June 30 **87,409**

** One or more zero value fields

Reserve: **49,721**
Available Balance: **37,688**

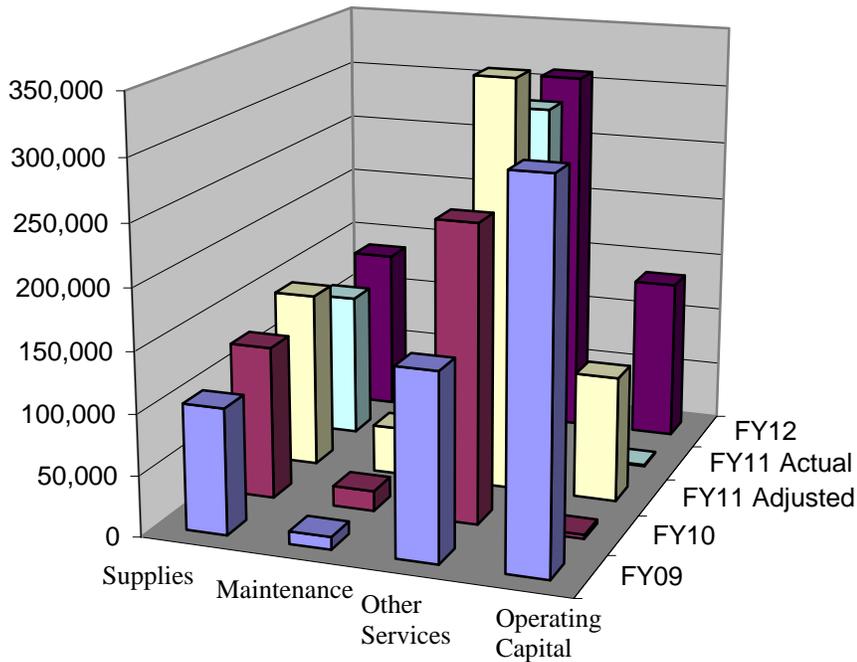
State Fire Protection Fund 033-0000

Department Budget Summary

<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
State Fire Fund	Fire Protection Fund	409,261	0.00%
Fund 33	Fire Protection Fund	213,100	-3.27%
	Total	622,361	-1.15%

Funded Positions 0

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



State Fire Protection Fund 033-0000

Department Budget Summary

CHANGES FOR OPERATIONS		AMOUNT
1	Adjustment in supplies and materials	(8,825)
2	Increase in Maintenance costs	650
3	Adjustment in expected Utilities	(25,838)
4	Decrease in Fleet Insurance	(3,095)
5	Decrease in Loan Payments	(1,322)
6	Increase in Capital for the purchase of a Fire Truck	31,217
TOTAL OPERATING CHANGES		<u>(7,213)</u>

Goals & Objectives

1. Maintain I.S.O. Rating of 4
2. Continue improvements at Fire Station #2
3. Purchase new tractor for tender apparatus
4. Test all Fire Apparatus Pumps

FY2010/2011 Operational Highlights

- ◆ Purchased new Wildfire Skid Unit for Brush 2
- ◆ Placed new pumper apparatus into service
- ◆ Repaired all valves and pumps on all fire apparatus

Department Budget Summary

Department Description

The Law Enforcement Fund is currently used to track expenditures and revenues from grant funding for the City of Alamogordo, Department of Public Safety. Each grant is separated in this fund by department and division to better track revenue and expenditures. Each of the grants received through this fund is explained further below.

Mission Statement

Law Enforcement Protection

Pursuant to State Statute 29-13-3, there is created in the State Treasury, the Law Enforcement Protection Fund. Ten percent of all money received for fees, licenses, penalties and taxes from life, general casualty and title insurance is paid to the State Treasurer and credited to the Law Enforcement Protection Fund. The purpose of the Fund Act is to provide the equitable distribution of the funds to Municipal Police and County Sheriff's Departments for use in the maintenance and improvement of these departments in order to enhance the efficiency and effectiveness of law enforcement services provided.

Traffic Safety Grants

Funding is received from the New Mexico Traffic Safety Bureau. This funding is from the conviction of a DWI offender. These grant funds are to be used for equipment, overtime enforcement projects (which include underage drinking enforcement, party patrols and shoulder tap), training and prevention materials.

Performance Measures

- Refer to Public Safety – Police (11-4104) for performance measures and statistical data

Law Enforcement Grant 036-0000

Department Budget Summary

Budget Highlights

Budget appropriations for FY12 are -14.7 percent or (\$30,087) less than the FY11 Adjusted Budget. Service levels will remain at FY11 levels.

In the operational budget, Equipment has been decreased by -25.8 percent or (\$23,669) for law enforcement equipment. The In-Service Training has decreased -13.9 percent or (\$5,998). All decreases are due to the decrease in grant funding.

Summary All Grant Funding

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							16,424
Revenues							
Grants	116,478	115,164	211,194	164,467	168,096	(43,098)	-20.4%
Miscellaneous	(246)	0	0	0	0	0	0.0%
Interest Income	259	293	837	847	891	54	6.5%
Total Revenues	116,491	115,457	212,031	165,314	168,987	(43,044)	-20.3%
Transfers							
Transfers In	0	0	0	0	0	0	0.0%
Transfers Out	0	0	0	0	0	0	0.0%
Total Net Transfers	0	0	0	0	0	0	0.0%
Total Resources Available							185,411
Expenditures							
Salaries & Benefits	44,992	47,458	53,249	47,068	47,931	(5,318)	-10.0%
Supplies	14,960	17,173	91,759	37,120	68,090	(23,669)	-25.8%
Utilities	500	496	600	495	500	(100)	-16.7%
Other Services	48,735	40,983	43,098	42,205	37,100	(5,998)	-13.9%
Total Operating Cost	109,187	106,110	188,706	126,888	153,621	(35,085)	-18.6%
Capital Outlay	22,477	16,601	16,602	16,601	21,600	4,998	30.1%
Total Expenditures	131,664	122,711	205,308	143,489	175,221	(30,087)	-14.7%

Ending Cash Balance - June 30

10,190

*Salary and benefits reflected within Fund 36 are overtime only.

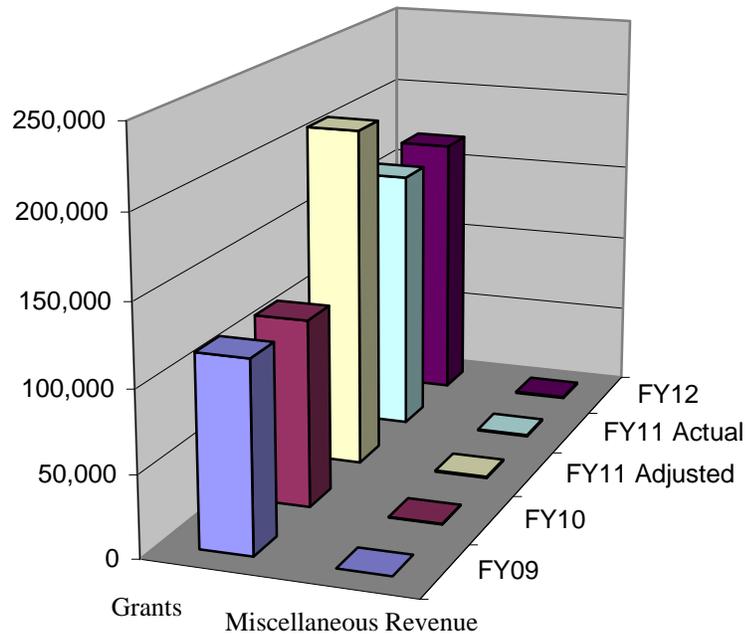
Law Enforcement Grant 036-0000

Department Budget Summary

<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
State Grants	Law Enforcement	69,600	0.00%
	Law Enforcement Block	23,363	-71.37%
	DWI/Traffic	75,133	25.22%
Fund 36	Law Enforcement Fund	7,125	-221.05%
	Total	175,221	-14.65%

Funded Positions 0

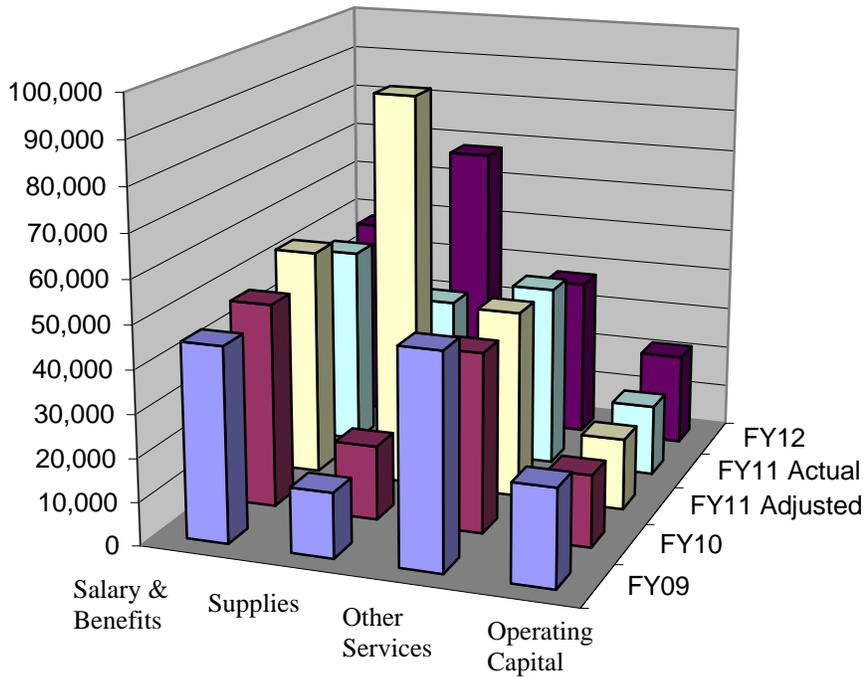
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Law Enforcement Grant 036-0000

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

- 1 Benefit and Compensation Adjustment
- 2 Adjustment in supplies and materials
- 3 Adjustment in expected Phone Maintenance
- 4 Decrease in In-Service Training
- 5 Increase in Capital for Law Enforcement Equipment

AMOUNT

- | | |
|--|----------|
| | (5,318) |
| | (23,669) |
| | (100) |
| | (5,998) |
| | 4,998 |

TOTAL OPERATING CHANGES

(30,087)

Law Enforcement Grant 036-0000

Department Budget Summary

FY2010/2011 Operational Highlights

Major Training Courses Conducted

- Death & Homicide Investigation
- IR8000 Training
- Hobbs Police Officer Certification Course
- State of NM Certification by Waiver Course
- Instructor Development Course
- Managing Police Discipline
- IACP Conference
- Field Officer Training
- P2P Class
- NM Law Enforcement Conference
- Controlled Force Training
- ICAC Task Force Training
- ERT Training
- Advanced SWAT Training
- Cell Phone Technology Training
- Mid Management Course
- SFST Instructor Course
- Street Survival Course

Department Budget Summary

Department Description

Keep Alamogordo Beautiful is the City's litter eradication, beautification, waste reduction and community education program. Funding is made possible from an annual grant through New Mexico Clean and Beautiful, a division of the State of New Mexico Tourism Department

Mission Statement

The mission of Keep Alamogordo Beautiful, an affiliate of Keep America Beautiful, Inc., is to serve the citizens of Alamogordo by developing and implementing effective public education and community improvement programs which enhance the quality of life in the community by instilling pride, a positive attitude and behavior change regarding natural resource conservation, littering, recycling, proper solid waste management, and beautification.

Performance Measures

<i>Work Measures</i>	<i>FY 08/09 Actual</i>	<i>FY 09/10 Actual</i>	<i>FY 10/11 Actual</i>	<i>FY 11/12 Estimate</i>
Volunteers	3500	3550	3600	3600
Volunteers Hours	11,250	11300	11350	11350
Community Cleanups	25	25	27	27
"Litter-Free" Events	17	17	17	17
Amount of Litter Picked Up-Lbs.	200,000	200,000	200,000	200,000
Miles Cleaned Up	400	410	410	410
Education Presentations	25	25	25	25
Education Displays	7	7	7	7
Program Presentations	15	15	15	15
*Litter Index Rating 1-not littered to 4 Extremely Littered	1.0	1.0	1.0	1.0

Keep Alamogordo Beautiful 037-0000

Department Budget Summary

Budget Highlights

The State Grant was reduced for FY12 18.8 percent or \$9,032.

Budget appropriations are 30 percent or \$15,747 more than FY11 Adjusted Budget. The budget for salaries and benefits has increased overall 60.4 percent or \$13,281 due to the number of Beautification Workers that are budgeted. The Retiree Health rates increased from 1.66 percent to 1.83 percent.

There are no new budget appropriations for FY12 Capital.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							40,818
Revenues							
Fees & Permits	18,970	19,537	21,348	15,575	21,348	0	0.0%
User Fees	2,010	700	1,000	0	0	(1,000)	-100%
Grants	54,112	59,780	48,032	20,499	39,000	(9,032)	-18.8%
Interest Income	418	306	306	455	326	20	6.5%
Total Revenues	75,510	80,323	70,686	36,529	60,674	(10,012)	-14.2%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	2,832	2,339	2,466	1,744	2,170	(296)	-12.0%
Total Net Transfers	(2,832)	(2,339)	(2,466)	(1,744)	(2,170)	296	-12.0%
Total Resources Available							
							99,322
Expenditures							
Salaries & Benefits	21,880	28,580	22,005	9,914	35,286	13,281	60.4%
Supplies	35,039	19,118	21,358	17,403	23,240	1,882	8.8%
Maintenance	0	0	210	0	218	8	3.8%
Other Services	8,121	9,864	8,924	8,638	9,500	576	6.5%
Total Operating Cost	65,040	57,562	52,497	35,955	68,244	15,747	30.0%
Capital Outlay	6,090	0	0	0	0	0	**
Total Expenditures	71,130	57,562	52,497	35,955	68,244	15,747	30.0%

Ending Cash Balance - June 30

31,078

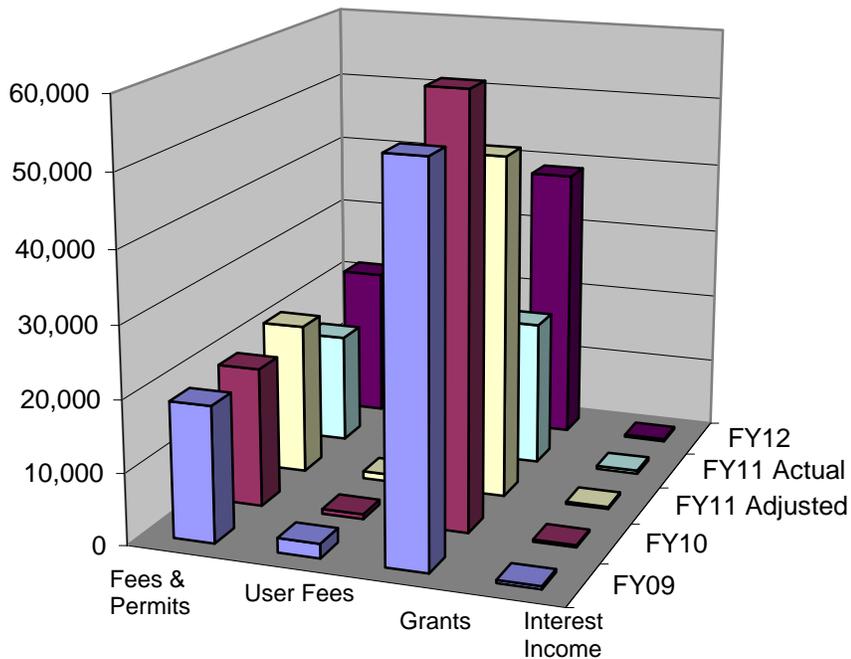
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Keep Alamogordo Beautiful 037-0000



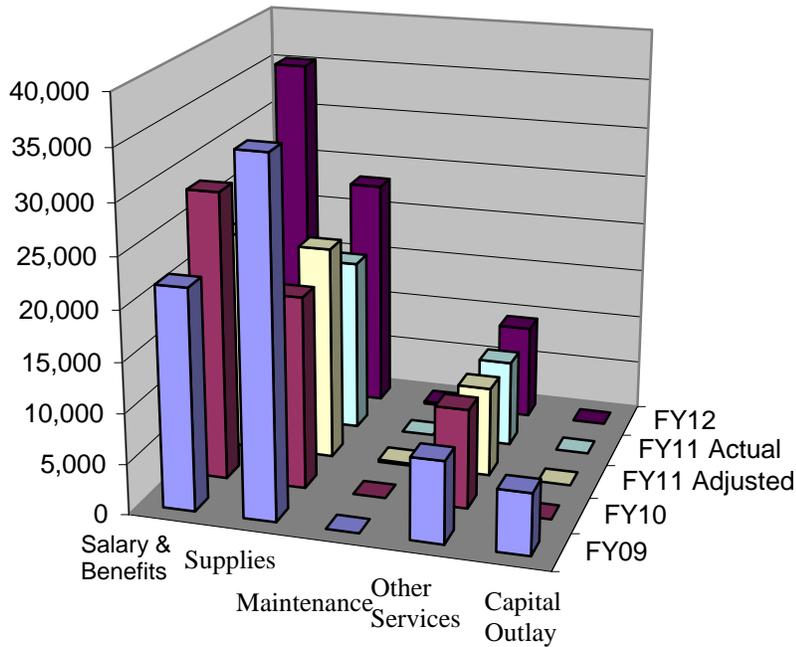
<u>RESOURCES FOR BUDGET</u>	<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
State Beautification Grant	39,000	-18.80%
Clean Up Fees	21,348	0.00%
Fund 37	326	-75.04%
Total	60,674	
Funded Positions	14	

TOTAL REVENUES BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

	<u>AMOUNT</u>
1 Benefit and Compensation Adjustment	(332)
2 Management Review Office Costs	13,613
a. Administrative Staff (14)	<u>13,613</u>
3 Increase in KAB Supplies	1,882
4 Increase in Training & Travel needs	863
5 Adjustment in Communication Maintenance	8
6 Adjustment in Insurance Costs	<u>(287)</u>

TOTAL OPERATING CHANGES

15,747

Department Budget Summary

Goals & Objectives

1. Continue to provide education of natural resource conservation through the planting of low water use trees, plants and shrubs throughout the City and through public seminars. Schedule and conduct seminars quarterly ensuring the sessions are open to entire community. Continue growth in schools.
2. Continue to promote three annual events: the national "Great American Cleanup" to cleanup our neighborhoods and community, the state litter awareness and cleanup "Trek for Trash" in conjunction with the Adopt-a-Highway program, and America Recycles Day. Increase Great American Clean-up Kick-Off participation to 400 volunteers for the and 2000 volunteers for the 3 month event, increase Trek for Trash litter picked up from 660 pounds of trash to one ton.
3. Continue community improvement of parkways and medians with emphasis on low-water usage. Landscape medians within the City of Alamogordo as funds and staffing allow.
4. Continue to focus on improving current programs annually
5. Continue to increase Cigarette Butt litter awareness through the Cigarette Litter Prevention Program
6. Continue to focus on local merchant participation in KAB programs. Increase merchant participation to 10 new businesses sponsoring KAB events.
7. Attend Annual KAB Convention in Orlando, FL.

FY2010/2011 Operational Highlights

- ◆ Bronze award for Keep New Mexico Clean and Beautiful, 2010.
- ◆ Maintained national Keep America Beautiful Affiliate good standing
- ◆ Continuing the KAB Board
- ◆ Beautification of Tennis Court landscaping.
- ◆ Increased youth volunteer groups and funding toward them to further engage the citizens and the youth of the City of Alamogordo in Keeping it Beautiful.
- ◆ Litter Index is still at 1.0, of "No Litter".
- ◆ Continued Educational.
- ◆ Increased amount of received donated clothes.
- ◆ Successful completion of Christmas tree pickup program.
- ◆ Facilitated native tree/shrub planting at Griggs Sports Complex in conjunction with Tree NM's sapling program.

Department Budget Summary

FY2010/2011 Operational Highlights Cont.

- ◆ Successfully completed all scheduled litter removal events, including Gus Macker tournament, Annual Cottonwood Festival, and the Annual Wine Festival.
 - The Litter Index uses a four-point scoring system to estimate the presence of litter in an area to be scored. The areas will be rated by the amount of litter observed giving them a score as follows:
 - 1 represents - “No Litter”
 - 2 represents - “Slightly Littered”
 - 3 represents - “Littered”
 - 4 represents - “Extremely Littered”

Department Budget Summary

Department Description

In 1990, the State Legislature acted to create the Traffic Safety education and enforcement fund by attaching a \$3.00 fee to each penalty assessment and traffic conviction under the State Motor Vehicle Code.

On January 18, 2008, this fee was increased to \$8.00. These monies are used for public outreach programs and education activities, as well as, law enforcement needs to promote traffic safety in our area.

Budget Highlights

Budget appropriations for FY12 are -14.3 percent or (\$6,644) less than the FY11 Adjusted Budget. Service levels remain at FY11 levels. Capital Outlay decreased for Law Enforcement Equipment.

Traffic Safety Fund 038-0000

Department Budget Summary

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
<i>Beginning Cash - July 1</i>							62,691
<i>Revenues</i>							
Fines	42,688	44,891	45,000	35,706	45,000	0	0.0%
Miscellaneous	0	0	0	681	0	0	**
Interest Income	1,100	858	597	526	636	39	6.5%
Total Revenues	43,788	45,749	45,597	36,913	45,636	39	0.1%
<i>Total Resources Available</i>							108,327
<i>Expenditures</i>							
Supplies	10,006	9,578	10,500	10,297	10,500	0	0.0%
Maintenance	963	323	1,000	552	1,000	0	0.0%
Total Operating Cost	10,969	9,901	11,500	10,849	11,500	0	0.0%
Capital Outlay	16,319	45,119	35,003	28,790	28,359	(6,644)	-19.0%
Total Expenditures	27,288	55,020	46,503	39,639	39,859	(6,644)	-14.3%

Ending Cash Balance - June 30 68,468

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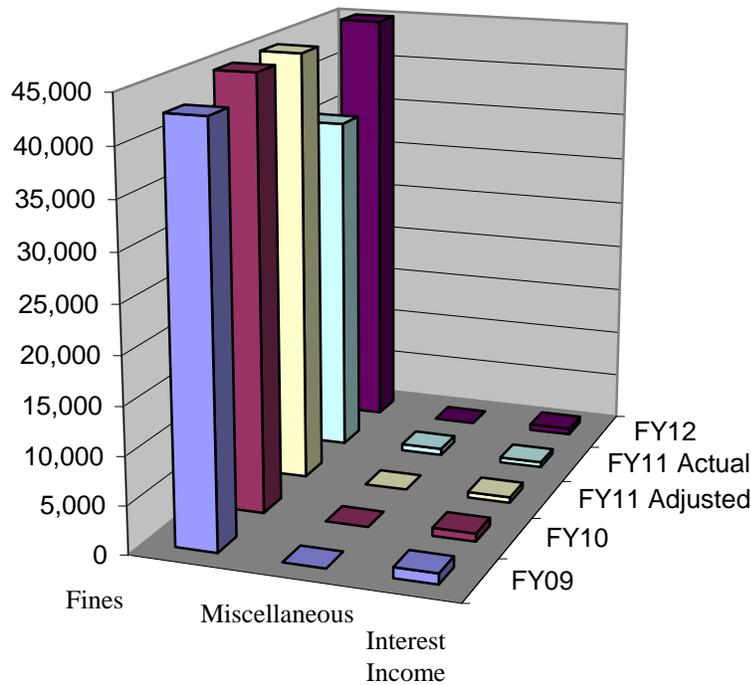
Traffic Safety Fund 038-0000

Department Budget Summary

<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
Fund 38	Traffic Safety Fund	45,636	0.29%
Total		45,636	0.29%

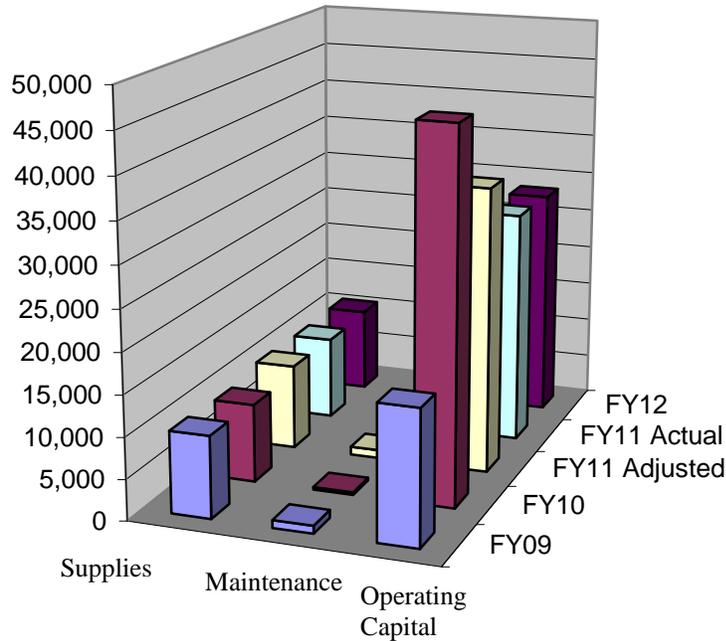
Funded Positions 0

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

1 Decrease in Capital for Law Enforcement Equipment

AMOUNT

(6,644)

TOTAL OPERATING CHANGES

(6,644)

FY2010/2011 Operational Highlights

- For calendar year 2010
 - Investigated 1,170 motor vehicle accidents
 - Issued 6,764 Municipal traffic citations
 - Arrested 139 individuals for DWI

1984 Gross Receipts (Streets/Drainage) 042-0000

Department Budget Summary

Department Description

The 1984 Gross Receipts Tax Fund accounts for a one-quarter of one percent Municipal Gross Receipts Tax option enacted by Ordinance 891, effective in 1984 and amended in 1993 to be used for road and street repairs and maintenance, flood control measures, street lighting, drainage system repairs, rehabilitation, maintenance and weed control, and weed abatement.

This gross receipts tax revenue has been pledged and pays (by transfer) the debt service for the 2000 Flood Control Gross Receipts Tax Revenue Bond and the 2008 NMFA Loan obligation. This fund also transfers operational costs to the Transportation Fund (44) for street, weed and drainage maintenance and capital.

	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
BUDGET SUMMARY							
Beginning Cash - July 1							1,489,870
Revenues							
Gross Receipts 1/4%	1,425,520	1,445,523	1,480,859	1,552,763	1,525,282	44,423	3.0%
Interest Income	21,636	22,760	16,587	19,679	17,657	1,070	6.5%
Total Revenues	1,447,156	1,468,283	1,497,446	1,572,442	1,542,939	45,493	3.0%
Transfers							
Transfers In	0	0	3,045,078	3,045,078	0	(3,045,078)	-100%
Transfers Out	951,246	1,500,389	4,919,179	4,316,861	1,771,565	(3,147,614)	-64.0%
Total Net Transfers	(951,246)	(1,500,389)	(1,874,101)	(1,271,783)	(1,771,565)	102,536	-5.5%
Total Resources Available							1,261,244
Expenditures							
Capital Outlay	0	0	0	0	0	0	**
Total Expenditures	0	0	0	0	0	0	**
Ending Cash Balance - June 30							1,261,244

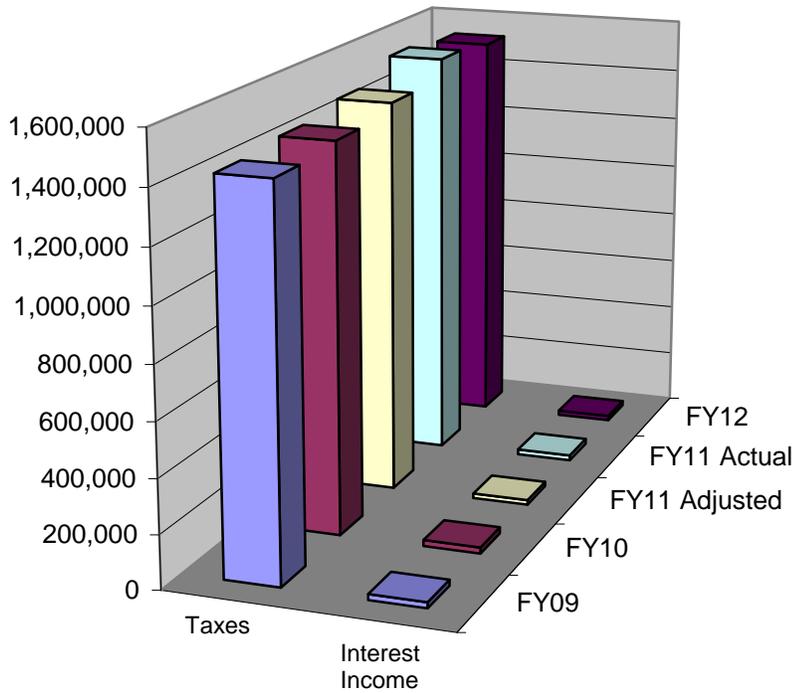
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		FY12 BUDGET	% Change From Prior Year
RESOURCES FOR BUDGET			
Fund 42	Gross Receipts 1/4%	1,525,282	3.00%
Fund 42	1984 Gross Receipts 1/4%	17,667	6.51%
	Total	1,542,949	3.04%

1984 Gross Receipts (Streets/Drainage) 042-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Transportation Fund 044-0000

Department Budget Summary

Department Description

This fund was established to account for the one-cent gasoline tax revenues earmarked for local street and bridge capital items. The Gas Tax Reserve comes from the excise tax of gasoline sales in the City of Alamogordo.

	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
BUDGET SUMMARY							
Beginning Cash - July 1							4,062,401
Revenues							
Taxes & Fees							
Muni Infrastruct GRT .0625	356,380	361,381	370,214	388,191	381,320	11,106	3.0%
04 Gross Receipts 1/4%	239,790	1,445,523	1,480,859	1,552,763	1,525,272	44,413	3.0%
Fees & Permits	1,895	1,945	1,500	5,815	1,500	0	0.0%
State Shared Fees							
Gasoline Taxes	509,903	450,511	463,076	462,752	476,969	13,893	3.0%
Auto Licenses	158,024	144,125	138,373	141,652	141,140	2,767	2.0%
Grants	1,224,848	2,683,946	2,463,751	1,099,589	1,364,162	(1,099,589)	-44.6%
Interest Income	11,220	22,871	23,009	41,648	24,493	1,484	6.4%
Miscellaneous Revenue	418,820	463,043	560,900	358,092	0	(560,900)	-100%
Total Revenues	2,920,880	5,573,345	5,501,682	4,050,502	3,914,856	(1,586,826)	-28.8%
Transfers							
Transfers In	2,575,428	2,342,189	2,539,910	769,498	2,443,820	(96,090)	-3.8%
Transfers Out	389,679	209,300	285,330	257,640	189,096	(96,234)	-33.7%
Total Net Transfers	2,185,749	2,132,889	2,254,580	511,858	2,254,724	144	0.0%
Total Resources Available							
							10,231,981
Expenditures							
NonDepartmental	73,524	74,409	92,636	72,459	98,529	5,893	6.4%
Public Works Admin	233,104	231,111	250,650	244,642	153,882	(96,768)	-38.6%
Street Maintenance	1,134,409	1,123,284	1,351,781	1,197,204	1,386,538	34,757	2.6%
Weed & Drainage	186,240	232,377	237,279	186,037	30,468	(206,811)	-87.2%
Street Maint. Program	14,083	115,079	1,626,835	52,309	2,627,512	1,000,677	61.5%
Projects	3,448,849	4,519,179	5,132,521	1,140,746	4,784,757	(347,764)	-6.8%
Total Expenditures	5,090,209	6,295,439	8,691,702	2,893,397	9,081,686	389,984	4.5%
Ending Cash Balance - June 30							
							1,150,295

Transportation Fund 044-0000

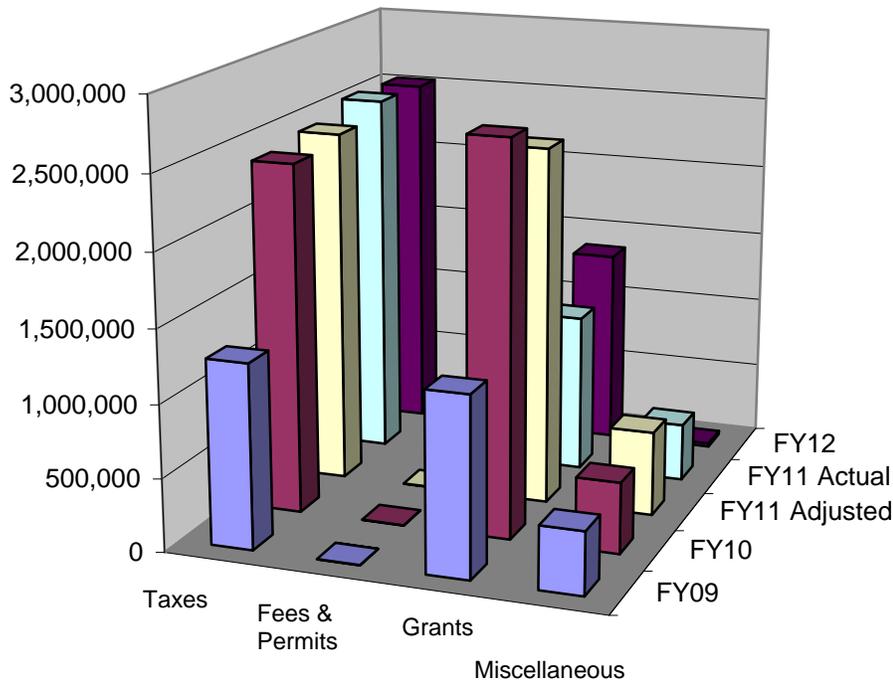
Department Budget Summary

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Munic Infrastructure.062	Transportation	381,320	3.00%
04 GRT 1/4%	Transportation	1,525,272	3.00%
Gasoline Tax	Transportation	463,076	-2.91%
Auto Licenses 10%	Transportation	141,140	2.00%
State Grant	Transportation	861,756	-47.79%
Federal Grant	Transportation	502,406	-38.26%
Fund 44	Transportation	39,886	-93.01%
	Total	3,914,856	-28.84%

Funded Positions

13

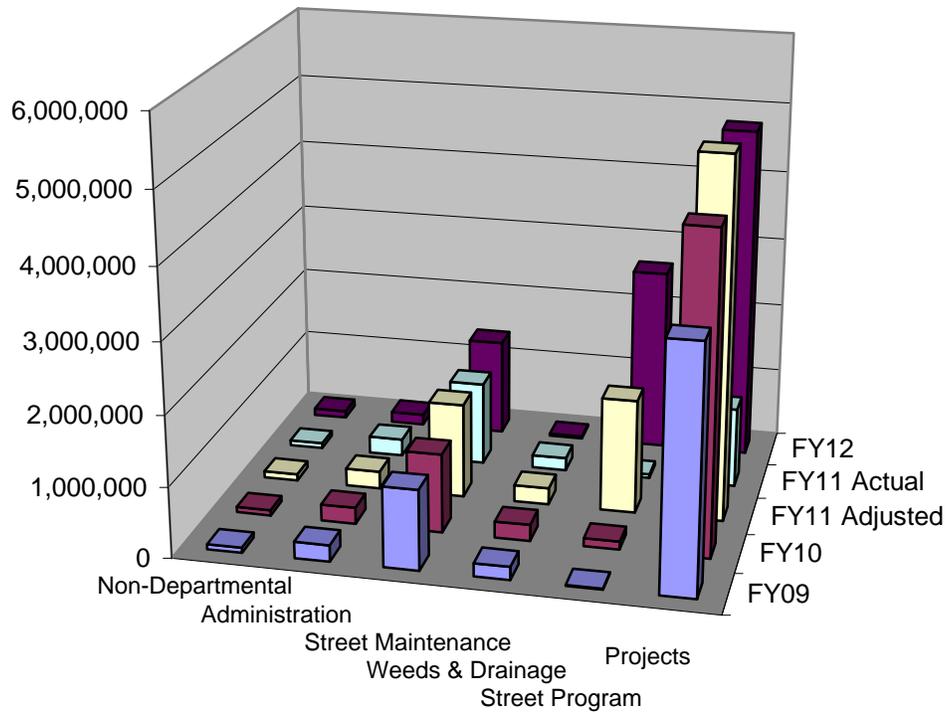
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Transportation Fund 044-0000

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Transportation Non-Departmental 044-2400

Department Budget Summary

Department Description

Zia Therapy Center, Inc. provides the Z-Trans Public Transportation Service throughout the Alamogordo, Holloman Air Force Base, Mescalero, La Luz, and Tularosa areas by running four bus routes per day: the Cottonwood Route, Stealth Route, Mescalero Route, and Para-Transit. Each route runs several times per day, Monday through Friday. The para-transit service is for disabled citizens. It is operated on a demand-response basis to anywhere within Alamogordo.

The bus routes are updated and changed periodically, responding to the needs of the community. Z-Trans were awarded the New Mexico Department of Transportation's Public Transit Provider of the Year Award in 2004.

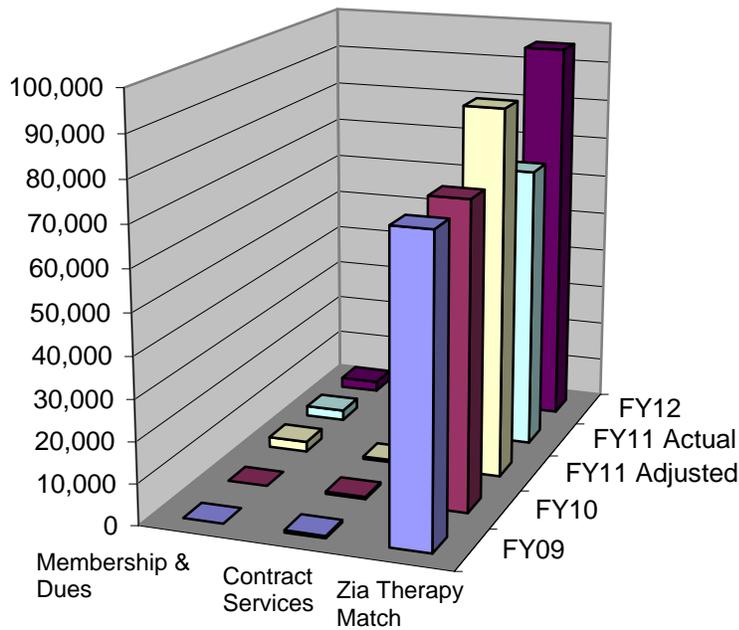
To supplement these transportation services, both public and para-transit, the City of Alamogordo currently provides up to a 50% match for operating expenses and up to a 20% match for administrative costs, based on a budget amount that is adjusted each year.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Membership & Dues	0	0	2,500	2,500	2,500	0	0.0%
Contract Services	576	578	580	576	606	26	4.5%
Zia Therapy Match	72,948	73,831	89,556	69,383	95,423	5,867	6.6%
Total Expenditures	73,524	74,409	92,636	72,459	98,529	5,893	6.4%

Transportation Non-Departmental 044-2400

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

Department Description

The Public Works Administrative Department is responsible for the management of eight divisions including Utilities, Streets, Drainage, Airport, and Facility Maintenance. We also manage the service contract with Severn Trent who operates the Wastewater and Water Filter Plants. Additionally, we operate the Convenience Center, Landfill and Bonito Lake Campground. The allocations of expenditures within this department are those directly related to the operations of the Transportation Fund.

Mission Statement

It is our mission to provide the community with the very best Public Works services and to do so in a timely and cost effective manner.

Performance Measures

<i>Performance Measures</i>
<p>The Public Works Department's performance is the collective accomplishments of the various operations that we manage. These accomplishments have already been noted elsewhere under each division.</p> <p>Our challenge in administration is to provide the leadership and the work environment that allows each employee to perform at their maximum potential service to the community. By doing so, we ensure an overall successful Department operation. To this extent, I believe that we have been relatively successful and will continue to be in the future.</p>

Public Works Administration 044-5103

Department Budget Summary

Budget Highlights

Budget appropriations for FY12 are 38.6 percent or (\$96,768) lower than the FY11 Adjusted Budget.

The budget for salaries and benefits has decreased -36.2 percent or (\$82,581). There was a reorganization of the transportation department in FY12.

In the operational budget, the department did not need have the need for the quantity of Supplies, Maintenance, or portion of Utilities. There was no new capital requested.

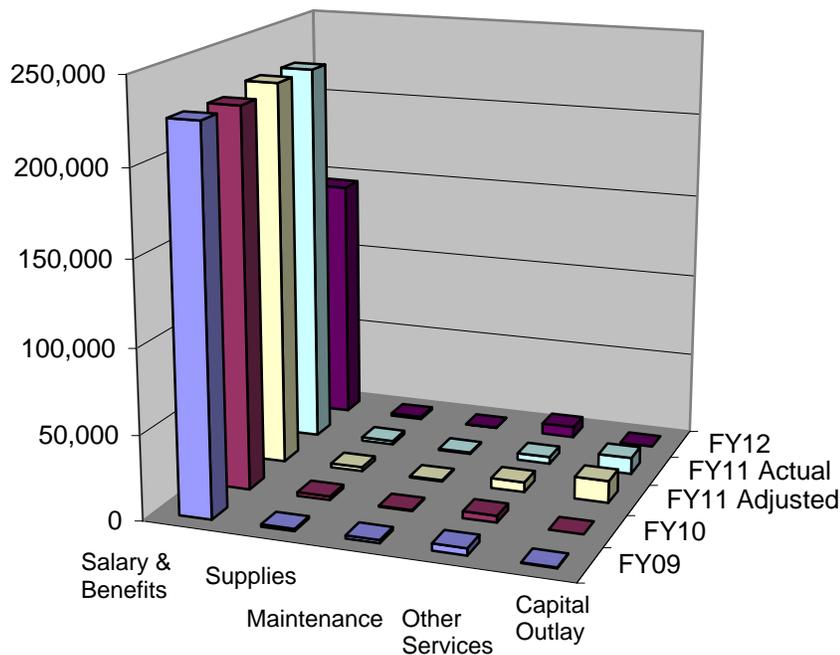
BUDGET SUMMARY	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Expenditures-Public Works Administration							
Salaries & Benefits	225,032	224,188	228,411	227,920	145,830	(82,581)	-36.2%
Supplies	1,415	2,215	2,400	2,051	1,375	(1,025)	-42.7%
Maintenance	1,919	700	800	738	150	(650)	-81.3%
Utilities	1,860	2,100	2,373	2,055	2,310	(63)	-2.7%
Other Services	2,343	1,908	3,521	2,069	4,217	696	19.8%
Total Operating Cost	232,569	231,111	237,505	234,833	153,882	(83,623)	-35.2%
Capital Outlay	535	0	13,145	9,809	0	(13,145)	-100%
Total Expenditures	233,104	231,111	250,650	244,642	153,882	(96,768)	-38.6%

RESOURCES FOR BUDGET	FY12 BUDGET	% Change From Prior Year
Fund 44 Transportation	153,882	-38.61%
Total	153,882	-38.61%

Funded Positions 2

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

	<u>AMOUNT</u>
1 Benefit and Compensation Adjustment	(26,486)
2 Management Review Office Costs	(56,095)
a. Supervisory Positions (2)	(25,391)
b. Administrative Staff (0)	<u>(30,704)</u>
3 Decrease in Supplies	(1,025)
4 Decrease in Maintenance	(650)
5 Adjustment in Utility Allocation	(63)
6 Increase in Travel & Conf needs	516
7 Increase in Insurance	180
8 No new capital allocated	<u>(13,145)</u>

TOTAL OPERATING CHANGES (96,768)

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
<i>Administrative Assistant</i>	1	1.000	0	0.000	0	-1.000
<i>Contract Coordinator</i>	1	1.000	0	0.000	0	-1.000
<i>Public Works Director</i>	1	1.000	1	0.850	0	-0.150
<i>Assistant City Manager</i>	0	0.000	1	0.340	1	0.340
Totals	3	3.000	2	1.190	1	-1.810

Goals & Objectives

1. Continue to provide professional service and attitude to all city departments.

FY2010/2011 Operational Highlights

- ◆ Bonito Lake Campgrounds Improvement Master Plan completed and approved by Commission for potential funding and implementation in future years.
- ◆ Street Maintenance project (13 streets) awarded and ongoing.
- ◆ Alamo Canyon pipeline extension and booster pumping station completed.
- ◆ Airport Drainage Improvements – Phase I completed.
- ◆ Deep Well Study completed.
- ◆ Prather Wells re-drilling project awarded and ongoing.
- ◆ Well 6 re-drilled.
- ◆ Bonito Lake Dam Emergency Action Plan awarded and ongoing.
- ◆ City-wide street and traffic signage upgrade to new MUTCD standards awarded.
- ◆ Hamilton Road Reconstruction design negotiated and ongoing.
- ◆ 18th Street Effluent Line project design negotiated and ongoing.

Department Budget Summary

Department Description

This division is responsible for street and alley maintenance, and drainage channel and related structure maintenance. This includes pothole repair, sign installation and maintenance, street striping and pavement marker installation, alley maintenance, street sweeping, hazardous materials cleanup. Additionally, it is responsible for weed and mosquito control, graffiti eradication, culvert and drain maintenance and repair, spillway construction and maintenance.

Mission Statement

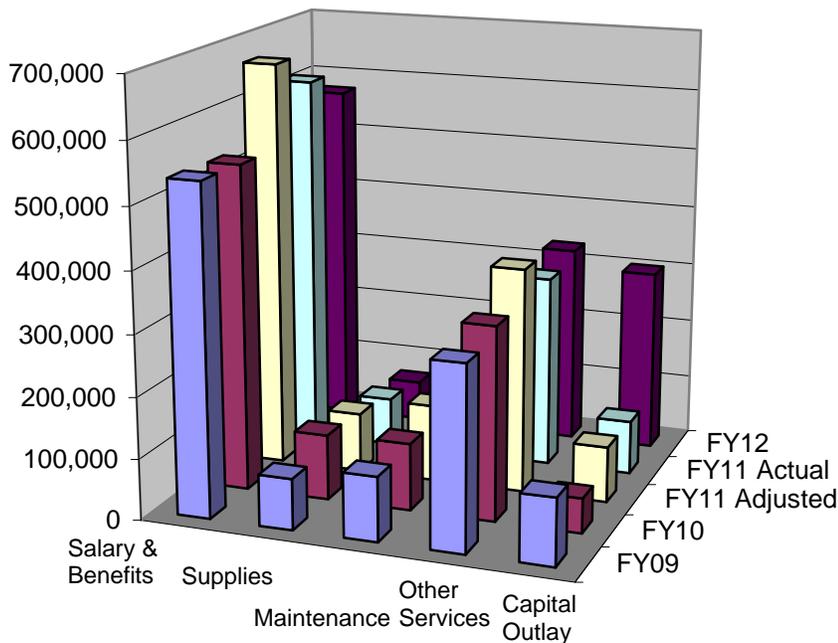
Our mission is to provide unparalleled service by fostering an organizational environment that encourages a commitment to teamwork and to the efficient delivery of quality municipal services to all of our citizens. To strive to be consistent in the efficient and effective maintenance of our streets, alley and any other area entrusted to this department, ensuring quality and safety for our citizens.

Performance Measures

<i>Performance Measures</i>	<i>FY 10/11 Actual</i>	<i>FY 11/12 Estimate</i>
Complete 100% of all work order request for Drainage Maintenance.	99	98
Complete 100% of all work order request for Street Marking and Signs	50	60
Repair 100% of all work order request for Alley and Dirt Street Maintenance	100	98
Complete 100% of all work order request for weed eradication	100	95

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

	<u>AMOUNT</u>
1 Benefit and Compensation Adjustment	11,890
2 Management Review Office Costs	(106,812)
a. Supervisory Positions (1)	3,213
b. Administrative Staff (11)	<u>(110,025)</u>
3 Decrease in Supplies	(31,272)
4 Decrease in Maintenance	(10,129)
5 Adjustment in Utility Allocation	(39,984)
6 Decrease in Travel & Conf needs	(1,000)
7 Increase in Insurance	1,963
8 Capital Additions/replacements	
a. Striper	65,000
b. Street Sweeper	155,000
c. Repair Motor Grader	15,000
d. No Other new Capital Adj	<u>(24,899)</u>

TOTAL OPERATING CHANGES

34,757

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
Supervisor	1	1.000	0	0.000	-1	-1.000
Infrastructure Maintenance Manager	1	1.000	1	1.000	0	0.000
Laborer/Grade 2	0	0.000	3	3.000	3	3.000
Light Equipment Operator	4	0.000	1	1.000	-3	-3.000
Street Maintenance Worker II	4	4.000	1	1.000	-3	-2.000
Street Maintenance Worker III	8	8.000	3	3.000	-5	-5.000
Street Maintenance Worker IV	2	2.000	1	1.000	-1	-1.000
Weed/Drainage Laborer-Seasonal	0	0.000	2	2.000	2	2.000
Totals	20	16.000	12	12.000	-8	-7.000

Frozen Positions: Street Maintenance Worker II

Goals & Objectives

1. Protect and extend the life of the City's streets with proper care, cleaning, crack-sealing and repair.
2. Maintain an effective and efficient drainage maintenance program
3. Provide warnings and guidance needed for the safe, uniform and efficient operation of all elements of the traffic stream including pedestrian and ADA.
4. Continue an effective and efficient graffiti eradication program
5. Aggressively control mosquito larva during the mosquito season
6. Sustain an aggressive weed control program within the drainage channels, city owned property, and right-of-ways
 - There are approximately 195 miles of maintained streets within the city limits
 - There are approximately 125 miles of maintained alleys within the city limits
 - There are approximately 31 miles of maintained drainage channels
 - There are 6 major Drainage Retention Basins

Department Budget Summary

FY2010/2011 Operational Highlights

- ◆ Maintained a quick response time on pavement patches
- ◆ Maintained a quick response time on concrete repairs following water system failures
- ◆ Maintained a quick response time on Pothole Patches minimizing tort claims
- ◆ Assisted the Water Department in concrete replacement and paving portion of the water line replacement projects
- ◆ Supported Fleet Maintenance with transport of various equipment to repair facilities in El Paso and Albuquerque
- ◆ Supported the Bonito Lake Campground by maintaining the campground roads
- ◆ Successfully accomplished an aggressive graffiti eradication program
- ◆ Successfully accomplished an aggressive weed control program
- ◆ Successfully accomplished an aggressive mosquito larva control program
- ◆ Prather Wells re-drilling project awarded and ongoing.
- ◆ Well 6 re-drilled.
- ◆ Bonito Lake Dam Emergency Action Plan awarded and ongoing.
- ◆ City-wide street and traffic signage upgrade to new MUTCD standards awarded.
- ◆ Hamilton Road Reconstruction design negotiated and ongoing.
- ◆ 18th Street Effluent Line project design negotiated and ongoing.

Department Budget Summary

Department Description

This division is responsible for the maintenance of all drainage channels and related structures. Additionally, it is responsible for weed and mosquito control, graffiti eradication, culvert and drain maintenance and installation, soil stabilization, spillway construction and maintenance and tree trimming.

Mission Statement

Our primary mission is to maintain the city's storm drainage system. By doing so we reduce the danger of property damage to the drainage system, community and keep the cost of flood insurance to a minimum.

Budget Highlights

Budget appropriations for FY12 are -87.2 percent or (\$206,811) lower than the FY11 Adjusted Budget. The budget for salaries and benefits and operational budget has decreased -87.2 percent or (\$206,811) due the department combining with other departments in FY12. Capital Outlay was carried over to FY12 to pay the invoice for Capital Equipment purchased.

Public Works Drainage/Weed Maintenance 044-5303

Department Budget Summary

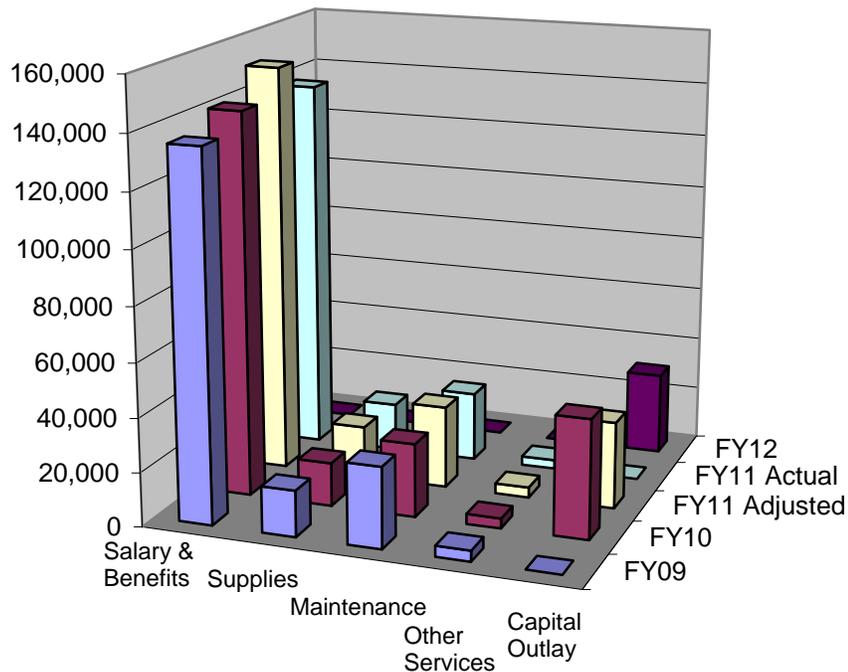
BUDGET SUMMARY	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Expenditures-Drainage/Weed Maintenance							
Salaries & Benefits	135,404	141,549	151,587	139,080	0	(151,587)	-100%
Supplies	17,028	16,019	19,216	17,890	0	(19,216)	-100%
Maintenance	29,768	27,158	30,500	25,778	0	(30,500)	-100%
Other Services	4,040	3,709	3,779	3,289	0	(3,779)	-100%
Total Operating Cost	186,240	188,435	205,082	186,037	0	(205,082)	-100%
Capital Outlay	0	43,942	32,197	0	30,468	(1,729)	-5.4%
Total Expenditures	186,240	232,377	237,279	186,037	30,468	(206,811)	-87.2%

RESOURCES FOR BUDGET	FY12 BUDGET	% Change From Prior Year
Fund 44 Transportation	0	-100.00%
Total	0	-100.00%
Funded Positions	0	

Public Works Drainage/Weed Maintenance 044-5303

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
Laborer	3	3.000	0	0.000	0	-3.000
Light Equipment Operator	1	1.000	0	0.000	0	-1.000
Seasonal Laborer	2	1.000	0	0.000	0	-2.000
Totals	6	5.000	0	0.000	0	-6.000

Street Maintenance Program 044-9003

Department Budget Summary

Department Description

This division was established to account for the '04 GRT Street Programs.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
<i>Expenditures</i>							
Engineering Fees	0	18,706	155,594	52,309	218,653	63,059	40.5%
Street Preparation Work	14,083	96,373	496,675	0	371,076	(125,599)	-25.3%
Street Surfacing	0	0	774,566	0	1,837,783	1,063,217	137.3%
Street Preservation	0	0	200,000	0	200,000	0	0.0%
Total Street Program	14,083	115,079	1,626,835	52,309	2,627,512	1,000,677	61.5%

*FY09 was moved to Fund 109

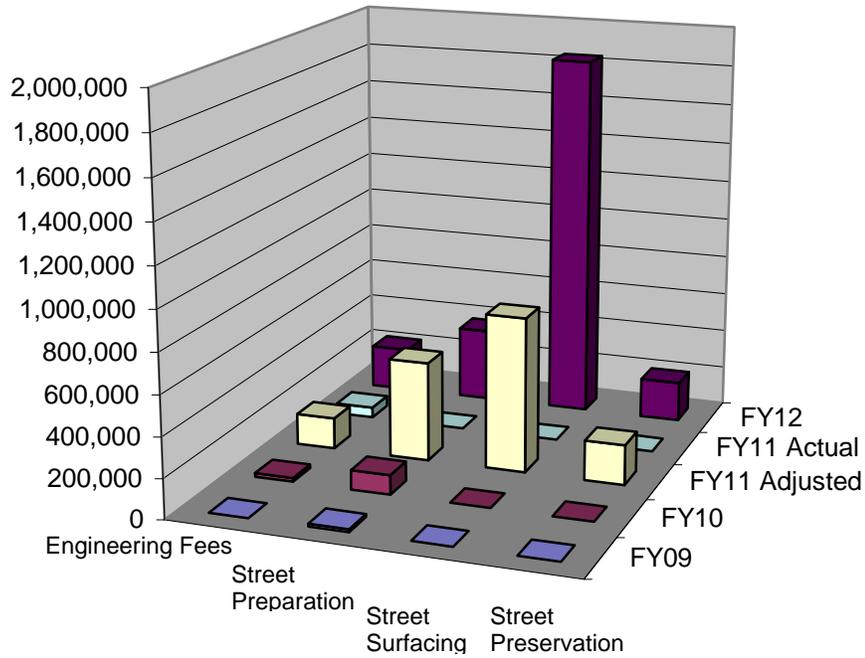
*FY10 was moved back to Fund 44

RESOURCES FOR BUDGET	FY12 BUDGET	% Change From Prior Year
Fund 44 04 GRT 1/4%	2,627,512	61.51%
Total	2,627,512	61.51%
Funded Positions	0	

Street Maintenance Program 044-9003

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Street Capital Projects 044-9499

Department Budget Summary

Department Description

This division was established to account for street infrastructure projects.

BUDGET SUMMARY	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Expenditures-Projects							
Engineering Fees	721,861	246,059	986,061	298,094	845,866	(140,195)	-14.2%
Roadway Improvements	0	223,678	176,069	108,066	68,003	(108,066)	-61.4%
Drainage Project	227,924	145,741	0	0	400,000	400,000	**
Sidewalks	161,000	0	100,000	0	225,000	125,000	125.0%
Traffic Signals	40,682	0	0	0	30,000	30,000	**
First Street	162,134	1,000,592	0	0	0	0	**
South Florida	1,585,897	38,116	0	0	0	0	**
Abbott Ditch	485,355	28,034	0	0	0	0	**
ICIP	63,996	2,836,959	3,870,391	734,586	3,215,888	(654,503)	-16.9%
Total Projects Expenditures	3,448,849	4,519,179	5,132,521	1,140,746	4,784,757	(347,764)	-6.8%

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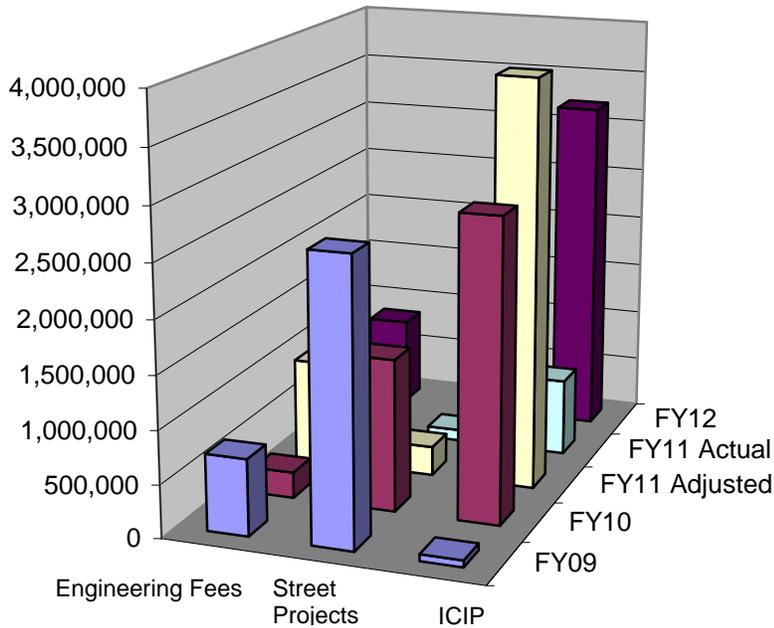
RESOURCES FOR BUDGET	FY12 BUDGET	% Change From Prior Year
Fund 44 Transportation	4,784,757	-6.78%
Total	4,784,757	-6.78%

Funded Positions 0

Street Capital Projects 044-9499

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

Department Description

The Engineering Department provides project planning, environmental services, engineering, plan review, traffic operations, project management, and administrative and operational support.

Mission Statement

Provide engineering services to improve and maintain the City's infrastructure, efficiently utilizing the available financial and staffing resources. Work proactively to continuously provide quality customer services to all our customers. Foster a work environment that promotes teamwork and employee empowerment to effectively manage projects.

Performance Measures

<i>Performance Measures</i>	<i>FY 08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY 10/11 Projected</i>	<i>FY 11/12 Estimate</i>
Number of flood plain determinations / flood-related letters	130	150	350*	300
Active projects managed by engineering	40	37	31	26

* Completed 227 FEMA Determinations and flood-related letters through March 2011

Public Works Engineering 063-5005

Department Budget Summary

Budget Highlights

Budget appropriations for FY12 are -36.4 percent or (\$207,129) lower than the FY11 Adjusted Budget.

The budget for salaries and benefits has decreased -19.6 percent or (\$80,248). The adjust is due to the reorganization of the Public Works Department.

In the operational budget, adjustments were made for the change in employees. No new Capital was allocated.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							0
Revenues							
Fees & Permits	9,859	13,880	7,750	17,738	7,200	(550)	-7.1%
User Fees	256	196	200	535	200	0	0.0%
Engineering Fees	257,992	255,263	275,000	229,536	300,000	25,000	9.1%
Total Revenues	268,107	269,339	282,950	247,809	307,400	24,450	8.6%
Transfers							
Transfers In	495,533	290,000	329,868	298,349	246,827	(83,041)	-25.2%
Transfers Out	35,618	35,560	37,943	33,514	31,619	(6,324)	-16.7%
Total Net Transfers	459,915	254,440	291,925	264,835	215,208	(76,717)	-26.3%
Total Resources Available							522,608
Expenditures							
Salaries & Benefits	347,392	340,899	409,931	393,707	329,683	(80,248)	-19.6%
Supplies	3,425	3,552	6,831	5,998	5,875	(956)	-14.0%
Maintenance	0	0	218	0	525	307	140.8%
Utilities	2,802	2,732	3,820	3,589	6,326	2,506	65.6%
Other Services	7,930	9,628	11,712	10,177	15,455	3,743	32.0%
Total Operating Cost	361,549	356,811	432,512	413,471	357,864	(74,648)	-17.3%
Capital Outlay	51,336	1,039	136,531	106,878	4,050	(132,481)	-97.0%
Total Expenditures	412,885	357,850	569,043	520,349	361,914	(207,129)	-36.4%
Ending Cash Balance - June 30							160,694

Public Works Engineering 063-5005

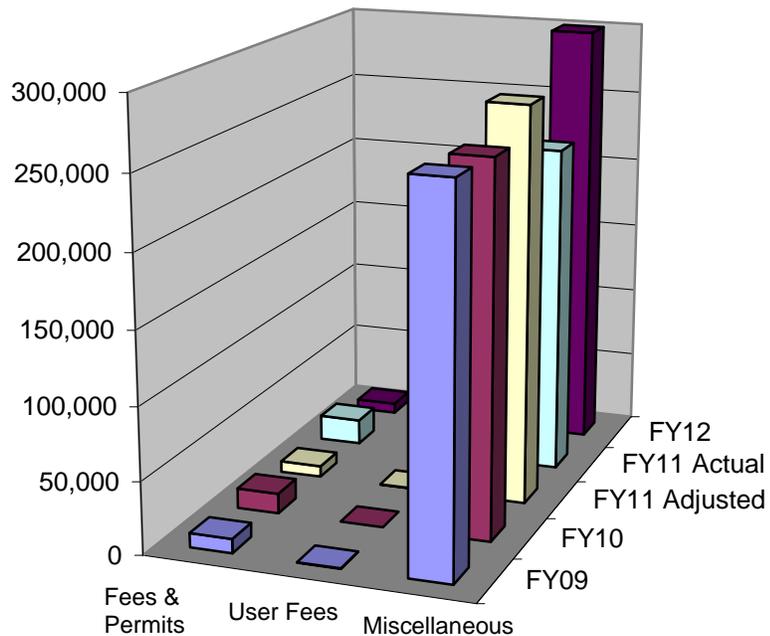
Department Budget Summary

<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
Fund 11	General Fund	30,000	-3.54%
Fund 42	84 GRT	25,000	0.00%
Fund 61	91 GRT Inf	191,827	-23.27%
Fund 81	Water/Sewer	0	-100.00%
Fund 63	Engineering	115,087	-51.88%
Total		361,914	-36.40%

Funded Positions

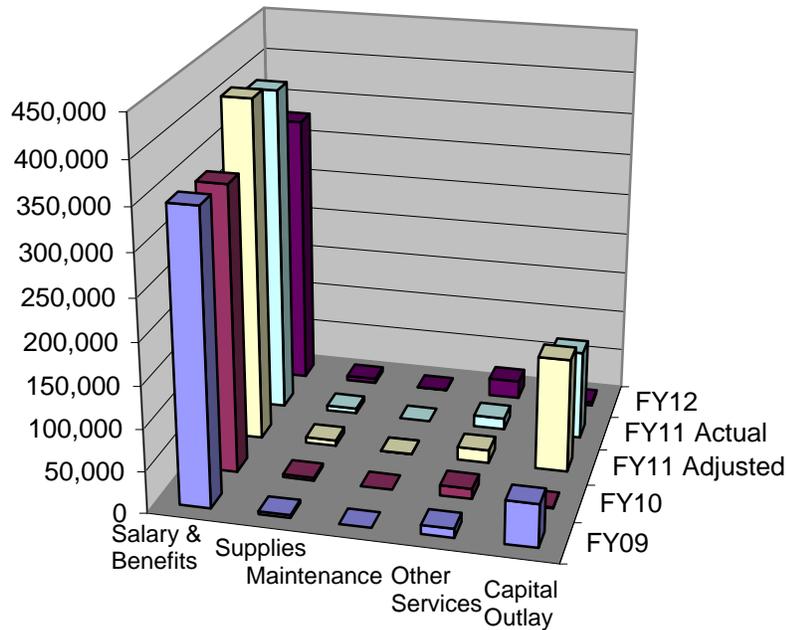
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TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

AMOUNT

1	Benefit and Compensation Adjustment		(4,763)
2	Management Review Office Costs		(75,485)
a.	Supervisory Positions (3)	2,929	
b.	Administrative Staff (3)	<u>(78,414)</u>	
3	Adjustment in supplies and materials		(956)
4	Increase in Fleet Commercial Parts for aging Vehicles		307
5	Adjustment of telephone costs		2,506
6	Increase in Travel & Conference needs		3,131
7	Increase in copier charges		150
8	Increase in membership and Dues		275
9	Decrease in Personnel Service Costs		(750)
10	Increase in insurance costs		937
11	Capital Additions/replacements		
a.	Decrease in capital allocated		(132,481)

TOTAL OPERATING CHANGES

(207,129)

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
Assistant City Manager	0	0.000	1	0.330	1	0.330
Public Works Director/Engineer	1	1.000	1	0.150	0	-0.850
Eng. Project Coordinator	1	1.000	1	1.000	0	0.000
Project Manager	2	2.000	2	2.000	0	0.000
Contract Coordinator	0	0.000	1	0.900	1	0.900
Totals	4	4.000	6	4.380	2	0.380

Goals & Objectives

The Engineering Department will manage many active projects, including key projects listed below:

- Complete construction of Hamilton Road
- Begin construction of Waste Water Treatment Plant (Phase I)
- Complete construction of Fairgrounds Road between North Florida and the east city limit
- Complete construction of FY10 Street Maintenance Program (SMP)
- Complete construction of NMSUA Canal
- Complete construction of Well Transmission Line Phase I
- Complete design of Corps Flood Control Project Phase 5
- Relocate utilities for Corps Flood Control Project Phase 5
- Coordinate with UPRR for railroad crossing reconstruction at West First Street just west of South White Sands Boulevard
- Develop scope for GRIP II Phase 2 – South Florida / Desert Lakes / MLK – remaining funds

FY2010/2011 Operational Highlights

- Completed design of Waste Water Treatment Plant Phase 1
- Adopted revised Floodplain Development Ordinance
- FEMA Flood Insurance Rate Maps (FIRMs) became effective December 2010
- Completed design of Fairgrounds Road
- Completed construction of Ninth Street Bridge (ARRA project)
- Completed construction of Balloon Park
- Completed La Velle Hiking / Biking Trail
- Completed design and started construction of Well Transmission Line Phase I
- Started design of Well Transmission Line Phases 2 and 3
- Completed construction of Westside Infrastructure Improvements
- Completed design of NMSUA Canal Reconstruction

Department Budget Summary

FY2010/2011 Operational Highlights Cont.

- Completed construction of FY09 Street Maintenance Program
- Completed construction of 2009 ADA Compliance – Phase 2 (ARRA project)
- Completed Juniper Reuse Line
- Completed Traffic and Geometric Study
- Completed Dry Canyon Diversion Analysis
- Department of Justice Settlement Agreement; documentation of existing ADA facilities

Department Budget Summary

Department Description

The Public Works Inspectors are responsible for performing construction inspections on all city projects and required public infrastructure improvements in new subdivisions. Inspectors are also responsible for the inspection and approvals of work performed regarding curb cut permits, excavation permits and administer the cross connection, prevention and control (aka backflow) program. They also review property complaints under the International Property Maintenance Code (IPMC).

Mission Statement

Public Works Inspectors ensures all structures are safe, and compliant with adopted municipal standards. The Division is dedicated to accomplishing this mission in a helpful, pleasant and efficient manner, providing optimal benefits to the citizens with the least possible intrusion into their lives and commits to working with everyone; and to perform our duties in a way that enhances the well being, inclusive of the economic well being, of the citizens of our community.

Performance Measures

<i>Performance Measures</i>	<i>FY 09/10 Actual</i>	<i>FY10/11 Actual</i>	<i>FY11/12 Estimate</i>
Commercial backflow devices registered and certified. (% of total)	100%	75%	75%
GPS locates of new water and sewer lines (% of total new)	100%	50%	75%
Citizen generated complaints resolved within 60 days	90%	95%	95%
Implementation of Condemnation/Demolition Program	N/A	90%	100%
Completion of Demolition of Structures (5 per FY)	N/A	100%	100%

Public Works Inspectors 065-0000

Department Budget Summary

Budget Highlights

Budget appropriations for FY12 are -36.4 percent or (\$207,129) lower than the FY11 Adjusted Budget.

The budget for salaries and benefits has decreased -19.6 percent or (\$80,248). The adjust is due to the reorganization of the Public Works Department.

In the operational budget, adjustments were made for the change in employees. No new Capital was allocated.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							675
Revenues							
Fees & Permits							
Building Permits	8,620	249	250	440	250	0	0.0%
Blocking Permits	268	326	96	211	0	(96)	-100%
Plumbing Permits	3,448	3,769	0	0	0	0	**
Utility Permit Fee	0	2,525	1,000	3,835	1,000	0	0.0%
1.5% Sub-division Fees	0	518	720	4,590	0	(720)	-100%
Electrical Permits	581	178	0	0	0	0	**
Plan Review Fees	524	550	0	0	0	0	**
Backflow Admin Charge	0	0	2,500	1,696	2,500	0	0.0%
Appeal Fees	0	0	100	100	100	0	0.0%
Miscellaneous Revenue	0	46,975	45,000	27,007	40,000	(5,000)	-11.1%
Total Revenues	13,441	55,090	49,666	37,879	43,850	(5,816)	-11.7%
Transfers							
Transfers In	179,572	130,641	229,776	221,481	172,461	(57,315)	-24.9%
Transfers Out	43,632	22,046	25,687	22,843	23,307	(2,380)	-9.3%
Total Net Transfers	135,940	108,595	204,089	198,638	149,154	(54,935)	-26.9%
Total Resources Available							193,679

Public Works Inspectors 065-0000

Department Budget Summary

Expenditures 3605 Building Codes							
Salaries & Benefits	168,306	55,169	53,984	66,651	0	(53,984)	-100%
Supplies	2,703	570	1,068	202	0	(1,068)	-100%
Maintenance	19	0	0	0	0	0	**
Utilities	4,132	1,892	1,394	1,232	0	(1,394)	-100%
Other Services	2,886	275	856	286	0	(856)	-100%
Operating Capital	0	0	10,000	0	0	(10,000)	-100%
Total Operating Cost	178,046	57,906	67,302	68,371	0	(67,302)	-100%
Expenditures 5905 Utility Inspectors							
Salaries & Benefits	143,873	87,353	94,032	92,938	97,462	3,430	3.6%
Supplies	6,485	2,730	4,713	4,626	4,713	0	0.0%
Maintenance	1,372	367	1,091	600	1,200	109	10.0%
Utilities	1,828	1,426	2,037	1,997	2,094	57	2.8%
Other Services	1,634	1,468	2,178	1,952	3,669	1,491	68.5%
Operating Capital	20,000	78	60,000	45,461	0	(60,000)	-100%
Total Operating Cost	175,192	93,422	164,051	147,574	109,138	(54,913)	-33.5%
Total Expenditures	353,238	151,328	231,353	215,945	109,138	(122,215)	-52.8%

Ending Cash Balance - June 30

84,541

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In FY09 Department 11-3605 has been moved to Fund 65 Building Codes.

In FY10 Department 081-5903 Utility Inspectors has been moved to Fund 65-5905.

*In FY12 Department 65-3605 has been moved to Fund 11 Planning & Zoning.

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 11	General Fund	172,461	5.95%
Fund 61	91 GRT Inf	0	-100.00%
Fund 81	Water/Sewer	0	-100.00%
Fund 65	Building Codes	0	-100.00%
Total		172,461	-25.46%

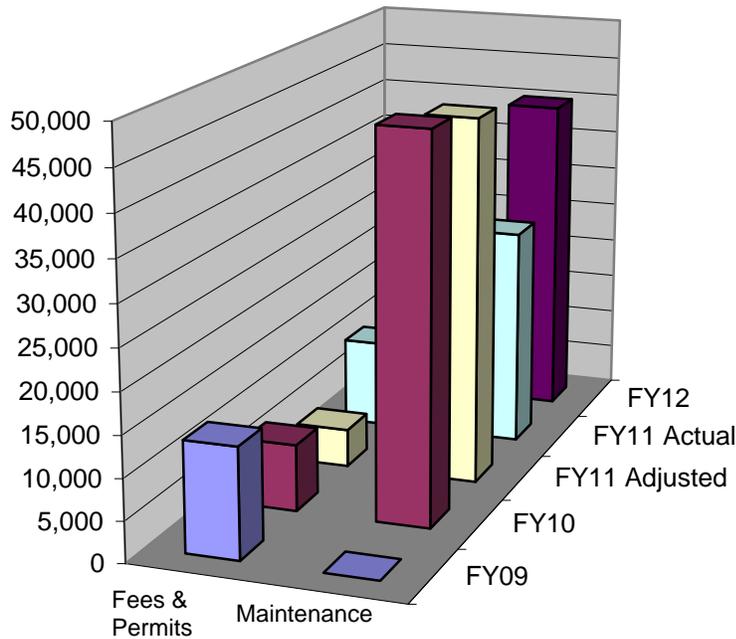
Funded Positions

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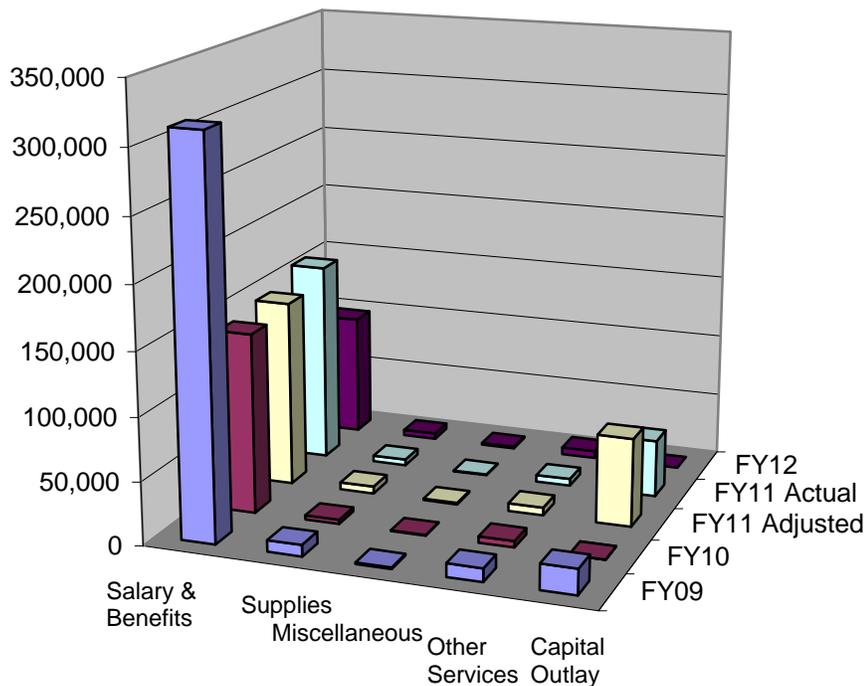
Public Works Inspectors 065-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATED BY FISCAL YEAR AND ACCOUNT CATEGORY



Public Works Inspectors 065-0000

Department Budget Summary

CHANGES FOR OPERATIONS		AMOUNT
1	Benefit and Compensation Adjustment	16,442
2	Management Review Office Costs	(66,996)
a.	Supervisory Positions (0)	0
b.	Administrative Staff (2)	<u>(66,996)</u>
3	Adjustment in supplies and materials	(1,068)
4	Increase in Fleet Commercial Parts for aging Vehicles	109
5	Adjustment of telephone costs	(1,337)
6	Increase in Travel & Conference needs	835
7	Decrease in copier charges	(116)
8	Decrease in membership and Dues	(125)
9	Decrease in Equipment Rental/Lease	(140)
10	Increase in insurance costs	181
11	Capital Additions/replacements	
a.	No new capital allocated	(70,000)
TOTAL OPERATING CHANGES		<u>(122,215)</u>

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
Senior Public Works Inspector	1	1.000	1	1.000	0	0.000
Public Works Inspector	1	1.000	1	1.000	0	0.000
Permit Technician	1	0.722	0	0.000	0	-0.722
Totals	3	2.722	2	2.000	0	-0.722

Goals & Objectives

- Continue abatement actions of dilapidated structures within the City Limits.
 - ◆ Implement Condemnation/Demolition Program and meet goal of five (5) structures each fiscal year.
- Ensure that all public infrastructure projects are constructed in full compliance with city technical standards and contracts.
 - ◆ Timely respond and resolve all unsafe building complaints.
- Verify that new subdivisions are not accepted until all required infrastructure is constructed.
 - ◆ GPS locate all new sub-surface utility installations.
- Monitor that municipal regulation concerning public health, safety and well being are applied and enforced fairly.

Department Budget Summary

FY2010/2011 Operational Highlights

- Reviewed and inspected 18 curb cut permits and 67 excavation permits
- Processed 95 ordinance violation cases.
- Began implementation of the condemnation/demolition program.
- Identified 16 properties for condemnation; 13 are in compliance with two of those demolished.
- Trained inspectors on new GIS equipment so mapping can be accomplished during project construction.
- Received national certification in enforcement of the International Property Maintenance Code.

1994 Gross Receipts 069-0000

Department Budget Summary

Department Description

This fund serves as an income fund for the one-quarter percentage of 1% Municipal Gross Receipts Tax Revenues.

The Gross Receipts Tax was adopted through Ordinance No. 684 and became effective January 1, 1985. This Gross Receipts Tax Income is used first and foremost to pay the debt service obligation of the 2002 and 2004 Gross Receipts Tax Revenue Bonds.

The dedicated purpose as described by the Ordinance is for capital improvements, which may include a storage reservoir; public safety buildings and fire substations; flood control projects; and library building improvements.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							745,938
Revenues							
Gross Receipts 1/4%	1,425,520	1,445,523	1,480,859	1,552,763	1,525,282	44,423	3.0%
Miscellaneous	16,600	10,933	6,876	11,466	7,320	444	6.5%
Total Revenues	1,442,120	1,456,456	1,487,735	1,564,229	1,532,602	44,867	3.0%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	1,603,882	1,457,886	1,324,245	1,273,430	2,072,516	748,271	56.5%
Total Net Transfers	(1,603,882)	(1,457,886)	(1,324,245)	(1,273,430)	(2,072,516)	(748,271)	56.5%
Total Resources Available							206,024
Expenditures							
Other Services	136	1,113	0	0	0	0	**
Capital Outlay	0	0	0	0	0	0	**
Total Expenditures	136	1,113	0	0	0	0	**
Ending Cash Balance - June 30							206,024

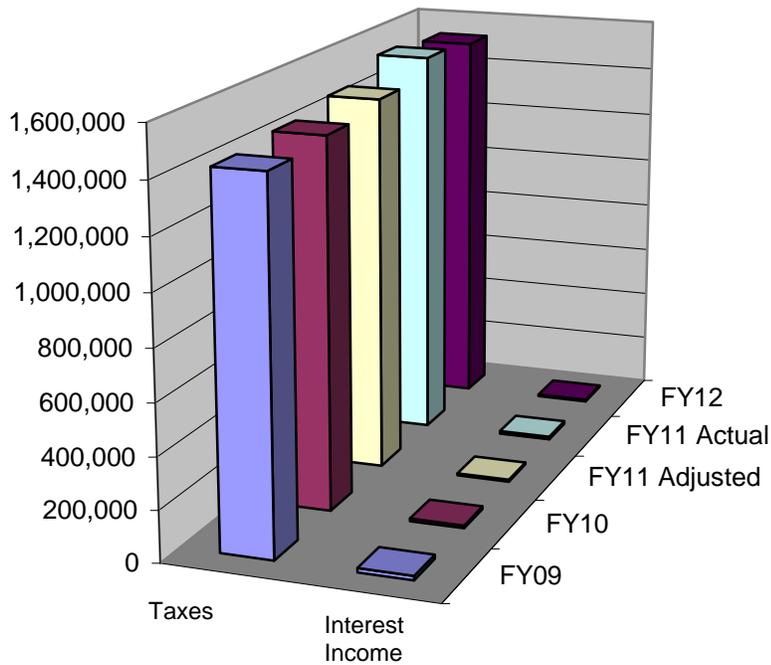
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1994 Gross Receipts 069-0000

Department Budget Summary

<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
Fund 69	Gross Receipts 1/4%	1,525,282	3.00%
Total		<u>1,525,282</u>	3.00%
Funded Positions		0	

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

Department Description

The Senior Center provides a variety of services for persons 60 and over. It is a program governed by Federal Guidelines, administered by the North Central New Mexico Economic Development District/NM Aging & Long Term Services Department, and sponsored by the City of Alamogordo.

Mission Statement

The mission of the Alamo Senior Center is to provide services for persons 60 and over and their spouses regardless of age. The Center is a social environment, which provides support, education, recreation, nutrition and entertainment for elderly persons in Alamogordo and the surrounding area. The Center's goal is to provide an opportunity to maintain a vital role in life for all persons.

Performance Measures

<i>Description of Measure</i>	<i>FY 08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Actual</i>	<i>FY 11/12 Estimate</i>
Transportation- one way	24,077	21,000	13,019	13,150
Congregate – Meals	44,925	44,600	44,551	44,600
Home Delivered Meals	34,989	34,000	33,962	34,000

Budget Highlights

Budgeted appropriations for FY12 are -5.3 percent or (\$61,503) less than the FY11 Adjusted Budget. Service levels remain at FY11 levels.

The budgets for salaries and benefits have increased 2.3 percent or \$14,809. The Retiree Health rates increased from 1.66 percent to 1.83 percent.

In the operational budget, the overall expenditures are decreased -5.3 percent or (\$61.503) due to a decrease in Grant funding.

Alamo Senior Center Fund 071-0000

Department Budget Summary

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							23,842
Revenues							
User Fees	147,582	131,890	135,150	144,472	119,100	(16,050)	-11.9%
Miscellaneous Revenue	7,850	18,751	23,422	11,581	11,853	(11,569)	-49.4%
Grants							
State Grant	1,297	0	105,724	56,648	49,076	(56,648)	-53.6%
Prior Years Grant	0	65,873	35,383	35,383	0	(35,383)	-100%
SWNMAAA Federal	92,015	93,462	99,929	91,078	108,780	8,851	8.9%
Otero County	45,136	48,559	48,559	48,559	48,559	0	0.0%
HB-2	239,119	199,072	227,811	209,491	236,446	8,635	3.8%
Cash in Lieu of Comm	44,806	46,921	56,283	56,362	42,934	(13,349)	-23.7%
Other Grants	80,000	0	0	0	0	0	**
Federal Grant	0	9,184	765	765	0	(765)	-100%
Paso Del Norte Foundation	25,000	0	0	0	0	0	**
Total Revenues	682,805	613,712	733,026	654,339	616,748	(116,278)	-15.9%
Transfers							
Transfers In	497,646	426,250	493,308	420,000	652,321	159,013	32.2%
Transfers Out	101,404	95,903	107,210	93,683	102,573	(4,637)	-4.3%
Total Net Transfers	396,242	330,347	386,098	326,317	549,748	163,650	42.4%
Total Resources Available							1,190,338

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Alamo Senior Center Fund 071-0000

Department Budget Summary

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Expenditures 8023 Congregate							
Salaries & Benefits	190,266	183,608	194,690	186,548	199,802	5,112	2.6%
Supplies	84,143	86,512	88,598	86,966	81,840	(6,758)	-7.6%
Maintenance	67	84	80	81	80	0	0.0%
Utilities	548	503	608	535	677	69	11.3%
Other Services	3,693	6,578	2,818	2,818	3,882	1,064	37.8%
Total Operating Cost	278,717	277,285	286,794	276,948	286,281	(513)	-0.2%
Capital Outlay	0	0	1,000	905	0	(1,000)	-100%
Total Expenditures	278,717	277,285	287,794	277,853	286,281	(1,513)	-0.5%
Expenditures 8024 Home Bound							
Salaries & Benefits	155,821	150,798	172,035	153,417	175,997	3,962	2.3%
Supplies	77,372	89,448	90,456	87,564	86,428	(4,028)	-4.5%
Maintenance	307	62	270	258	470	200	74.1%
Utilities	630	581	636	594	672	36	5.7%
Other Services	6,000	12,017	6,004	4,942	6,258	254	4.2%
Total Operating Cost	240,130	252,906	269,401	246,775	269,825	424	0.2%
Capital Outlay	0	0	37,800	37,765	0	(37,800)	-100%
Total Expenditures	240,130	252,906	307,201	284,540	269,825	(37,376)	-12.2%
Expenditures 8025 Assisted Transportation							
Salaries & Benefits	120,976	109,930	116,402	111,169	119,077	2,675	2.3%
Supplies	14,706	17,827	17,310	15,761	20,906	3,596	20.8%
Maintenance	4,926	4,740	16,006	14,677	13,306	(2,700)	-16.9%
Utilities	1,127	1,009	1,318	929	1,349	31	2.4%
Other Services	3,599	3,657	6,905	4,747	6,788	(117)	-1.7%
Total Operating Cost	145,334	137,163	157,941	147,283	161,426	3,485	2.2%
Capital Outlay	0	0	0	0	56,180	56,180	**
Total Expenditures	145,334	137,163	157,941	147,283	217,606	59,665	37.8%
Expenditures 8026 Homemaker Program							
Salaries & Benefits	35,423	34,928	37,443	35,222	38,203	760	2.0%
Supplies	1,383	2,679	2,189	2,098	2,089	(100)	-4.6%
Maintenance	0	78	250	0	350	100	40.0%
Other Services	0	386	525	329	444	(81)	-15.4%
Total Expenditures	36,806	38,071	40,407	37,649	41,086	679	1.7%

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Alamo Senior Center Fund 071-0000

Department Budget Summary

BUDGET SUMMARY	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Expenditures- 8029 Daniel's Fund							
Salaries & Benefits	9,666	26,335	0	0	0	0	**
Supplies	2,104	6,350	0	0	0	0	**
Maintenance	0	0	0	0	0	0	**
Utilities	0	0	0	0	0	0	**
Other Services	3,931	14,552	0	0	0	0	**
Total Operating Cost	15,701	47,237	0	0	0	0	**
Capital Outlay	0	0	0	0	0	0	**
Total Expenditures	15,701	47,237	0	0	0	0	**
Expenditures- 8115 Senior Services Title 3B							
Salaries & Benefits	127,486	108,245	116,803	111,822	119,103	2,300	2.0%
Supplies	21,452	14,411	17,070	16,409	11,755	(5,315)	-31.1%
Maintenance	466	748	358	327	0	(358)	-100%
Utilities	2,532	2,321	2,494	2,376	2,814	320	12.8%
Other Services	17,275	16,889	15,894	15,893	20,664	4,770	30.0%
Total Operating Cost	169,211	142,614	152,619	146,827	154,336	1,717	1.1%
Capital Outlay	0	0	242	242	0	(242)	-100%
Total Expenditures	169,211	142,614	152,861	147,069	154,336	1,475	1.0%
Expenditures-8116 City Share							
Maintenance	2,393	2,115	3,250	3,047	3,250	0	0.0%
Utilities	43,488	54,762	63,322	55,758	63,322	0	0.0%
Total Operating Cost	45,881	56,877	66,572	58,805	66,572	0	0.0%
Capital Outlay	0	39,673	89,585	25,521	61,602	(27,983)	-31.2%
Capital Improvements	0	0	56,450	20,699	0	(56,450)	-100%
Total Expenditures	45,881	96,550	212,607	105,025	128,174	(84,433)	-39.7%
Total Expenditures	931,780	991,826	1,158,811	999,419	1,097,308	(61,503)	-5.3%

Ending Cash Balance - June 30

93,030

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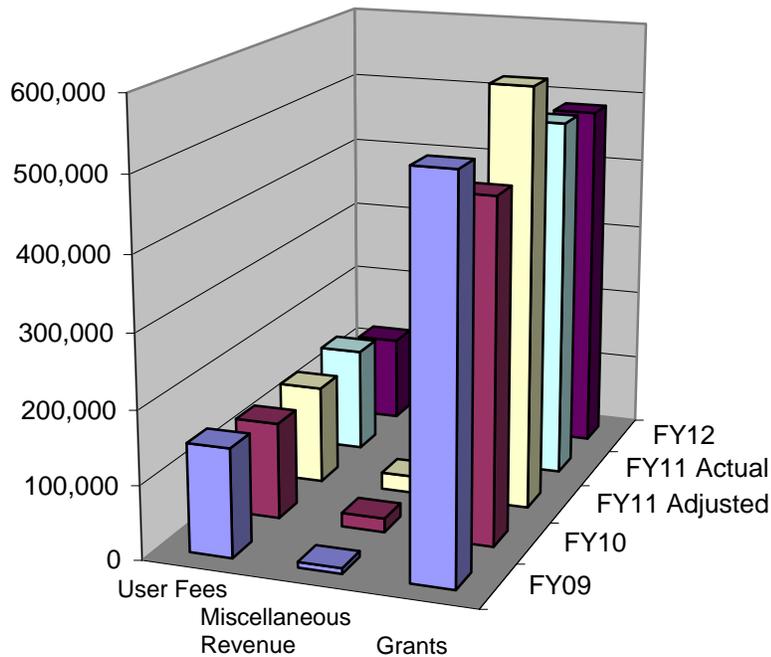
Alamo Senior Center Fund 071-0000

Department Budget Summary

<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
Fund 11	General Fund	652,321	32%
	State & Federal Grants	485,795	-2%
	Miscellaneous Revenue	130,100	-18%
	Total	<u>1,268,216</u>	11%

Funded Positions 20

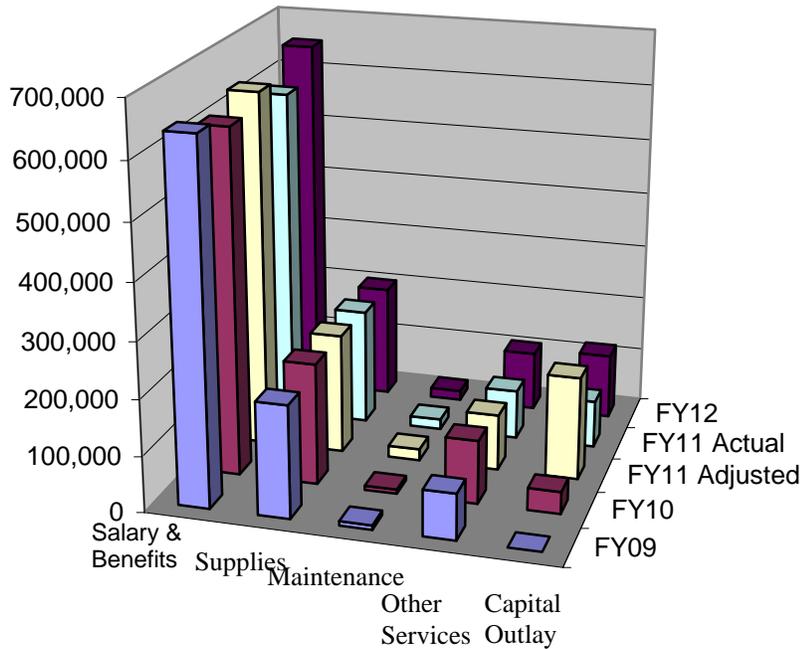
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Alamo Senior Center Fund 071-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

AMOUNT

1	Benefit and Compensation Adjustment		13,900
2	Management Review Office Costs		909
a.	Supervisory Positions (4)	3,293	
b.	Administrative Staff (16)	(2,384)	
3	Adjustment in supplies and materials		(12,605)
4	Adjustment in maintenance costs		(2,758)
5	Adjustment in Phone Charges		456
6	Adjustment in Insurance costs		3,318
7	Decrease in Volunteer Travel		(500)
8	Increase in Training & Travel		740
9	Increase in Copier Lease		2,100
8	Adjustment in printing costs		232
9	Capital Additions/replacements		
a.	New Aeoro Tech Bus for transporting seniors		(102,580)
b.	Generator for Senior Center		35,285
	TOTAL OPERATING CHANGES		(61,503)

Alamo Senior Center Fund 071-0000

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
<i>Home Services Supervisor</i>	1	1.000	1	1.000	0	0.000
<i>Nutrition Coordinator/Program Aid</i>	1	1.000	1	1.000	0	0.000
<i>Assistant Kitchen Manager</i>	1	1.000	1	0.500	0	0.000
<i>Food Services Administrator</i>	1	1.000	1	1.000	0	0.000
<i>Kitchen Aide</i>	3	2.125	3	2.125	0	0.000
<i>Kitchen Custodian</i>	1	0.625	1	0.625	0	0.000
<i>Kitchen Cook</i>	1	1.000	1	1.000	0	0.000
<i>Data Entry Clerk</i>	1	0.450	1	0.450	0	0.000
<i>Senior Center Custodian</i>	1	0.750	0	0.000	1	-0.750
<i>Receptionist</i>	1	1.000	1	1.000	0	0.000
<i>Senior Center Maintenance</i>	1	1.000	1	1.000	0	0.000
<i>Senior Info/Resource Coordinator</i>	1	1.000	1	1.000	0	0.000
<i>Senior Program Aide/Bus Driver</i>	2	2.000	2	2.000	0	0.000
<i>Senior Services Supervisor</i>	1	1.000	1	1.000	0	0.000
<i>Senior Homemaker</i>	1	0.875	1	0.875	0	0.000
<i>Administrative Assistant</i>	1	1.000	1	1.000	0	0.000
<i>Senior Center Manager</i>	1	1.000	1	1.000	0	0.000
<i>Fitness Coordinator</i>	1	1.000	1	1.000	0	0.000
Totals	21	18.825	20	17.575	1	-0.750

Frozen Position: Custodian

* A portion of each employee's salaries are divided between the various Senior Center Departments

Goals & Objectives

1. To maintain the number of units for transportation services.
2. To increase the number of units for home delivered meals (MOW's/Meals on Wheels). These meals are provided to our homebound seniors 60 and over and dependants who meet eligibility requirements. We are looking to increase our services by closing the gap of seniors who have unmet needs in our community. This requires more education of this service to our citizens.
3. To increase the number of units for congregate meals. These are meals which are eaten at the Center. We are looking to increase our units of service for congregate lunches by providing more dinners in the evening, and holding a few breakfasts which will help to increase our meal counts

Alamo Senior Center Fund 071-0000

Department Budget Summary

FY2010/2011 Operational Highlights

- ◆ Revised Service Definition from Assisted Transportation-Transportation. This reduced our units of service, however, we are correctly reporting the type of service that we should be.
- ◆ Purchased our second Meals on Wheels truck which is utilized to deliver 2-3 meal routes of 13 meals per route per day to our homebound seniors. Funding was provided by Otero County. A portion from last fiscal year and this fiscal year were utilized.
- ◆ Relocated the Administrative Assistant's office to the Exercise Facility. This has improved services for those persons who did not have a partner to exercise with. Now the facility is monitored from 8-5 through the workweek, and many patrons can exercise alone. This person also assists seniors operate equipment safely.
- ◆ We have had many successful fund raisers which allows for us to contribute to program income. Program income is donations from seniors. The economy has hit many people, but most especially our seniors. We were able to do several fundraising events for program income.

Retired & Senior Volunteer Program Fund 075-0000

Department Budget Summary

Department Description

This fund enables seniors who are 55 years of age and older to provide a wide range of volunteer services to the City of Alamogordo to meet the pressing needs of the community.

Fund 75 Combined

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							(21,364)
Revenues							
User Fees	0	0	200	5	200	0	0.0%
Miscellaneous Revenue	5,040	3,500	5,000	5,000	5,000	0	0.0%
Grants	199,260	187,935	228,979	192,047	221,158	(7,821)	-3.4%
Total Revenues	204,300	191,435	234,179	197,052	226,358	(7,821)	-3.3%
Transfers							
Transfers In	42,254	37,580	39,259	39,259	49,595	10,336	26.3%
Transfers Out	14,769	10,921	13,958	11,695	14,856	898	6.4%
Total Net Transfers	27,485	26,659	25,301	27,564	34,739	9,438	37.3%
Total Resources Available							239,733
Expenditures							
RSVP	111,865	102,967	110,906	109,053	108,629	(2,277)	-2.1%
SCP	66,631	62,096	67,422	63,230	64,924	(2,498)	-3.7%
FGP	50,649	50,434	49,570	48,055	50,020	450	0.9%
Total Expenditures	229,145	215,497	227,898	220,338	223,573	(4,325)	-1.9%
Ending Cash Balance - June 30							16,160

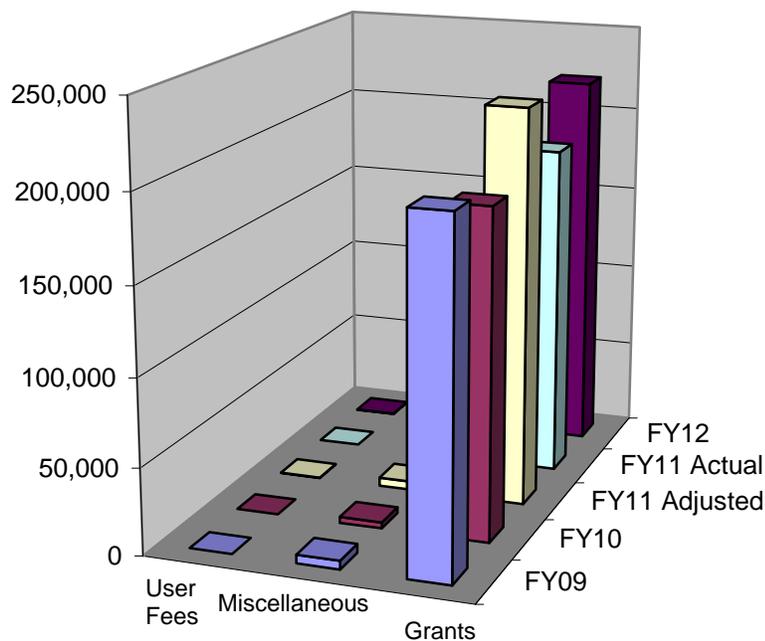
Retired & Senior Volunteer Program Fund 075-0000

Department Budget Summary

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Prior Year Grants	RSVP	0	-100.00%
RSVP NCSS Grant	RSVP	53,643	0.00%
State RSVP Grant	RSVP	26,282	-0.98%
State Coop SCP Grant	RSVP	76,801	21.77%
Foster Grant Parent	RSVP	64,432	33.64%
Otero County	RSVP	5,000	0.00%
General Fund	RSVP	49,595	26.33%
Fund 75	RSVP	200	0.00%
	Total	275,953	16.96%

Funded Positions 3

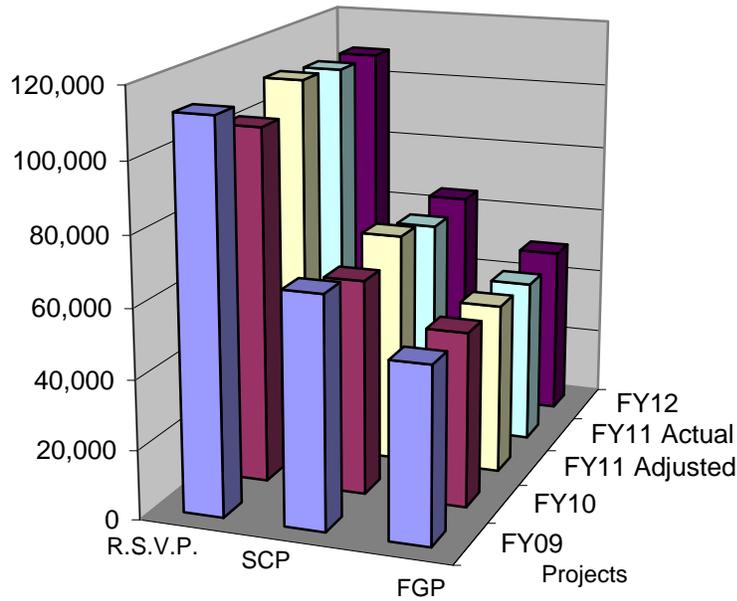
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Retired & Senior Volunteer Program Fund 075-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

Department Description

The Retired and Senior Volunteer Program (RSVP) staff recruits, trains and places senior volunteers in meaningful volunteer services in Alamogordo and throughout Otero County to positively impact pressing community needs. RSVP actively seeks out non-profit and governmental organizations wherein senior volunteers can augment paid staff in providing volunteer services that benefit the entire community. Senior volunteers strengthen communities by providing services that community budgets cannot afford and by building bridges across generations.

Mission Statement

RSVP's mission is to encourage Otero County residents who are 55 years of age and older to use their time, talents and lifelong experiences to improve their community's critical needs. The services provided by RSVP volunteers are in seven program emphasis areas: health and nutrition, human needs services, education, environment, public safety, community and economic development and faith-based organizations. The RSVP Volunteer Coordinator will provide the training; encouragement and support that RSVP senior volunteers need to carry out their volunteer duties and to achieve their own personal goals. A primary part of the mission is to educate the local community about the valuable services that the RSVP volunteers provide, and to provide the volunteers with the recognition they so richly deserve.

Performance Measures

<i>Performance Measures</i>	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Estimate
Number of seniors and low-income persons who report their needs have been met.	3500	3800	4000	4200
Registered RSVP Volunteers	575	437	445	455
Major fundraisers by SAC	2	1	2	2

Retired & Senior Volunteer Program 075-8201

Department Budget Summary

Budget Highlights

Budgeted appropriations for FY12 are -2.1 percent or (\$2,277) less than the FY11 Adjusted Budget. Service levels remain at FY11 levels. The budgets for salaries and benefits have increased 1.9 percent or \$1,170. The Retiree Health rates increased from 1.66 percent to 1.83 percent. In the operational budget, Other Services decreased -10.2 percent or (3,648) due to a change in Grant funding. In FY11 State grant revenues were reduced by 2% but are being increased by \$3,500 mid-year through a Contract Amendment.

BUDGET SUMMARY	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Expenditures-RSVP							
Salaries & Benefits	65,929	57,199	62,864	61,775	64,034	1,170	1.9%
Supplies	12,153	13,897	9,980	9,703	10,914	934	9.4%
Maintenance	96	0	250	175	250	0	0.0%
Utilities	888	733	1,110	927	1,157	47	4.2%
Other Services	32,799	31,138	35,922	35,693	32,274	(3,648)	-10.2%
Total Operating Cost	111,865	102,967	110,126	108,273	108,629	(1,497)	-1.4%
Capital Outlay	0	0	780	780	0	(780)	-100%
Total Expenditures	111,865	102,967	110,906	109,053	108,629	(2,277)	-2.1%

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
RSVP NCSS Grant	RSVP	53,643	0.00%
State RSVP Grant	RSVP	26,282	-0.98%
General Fund	RSVP	28,704	-6.57%
	Total	108,629	-2.05%

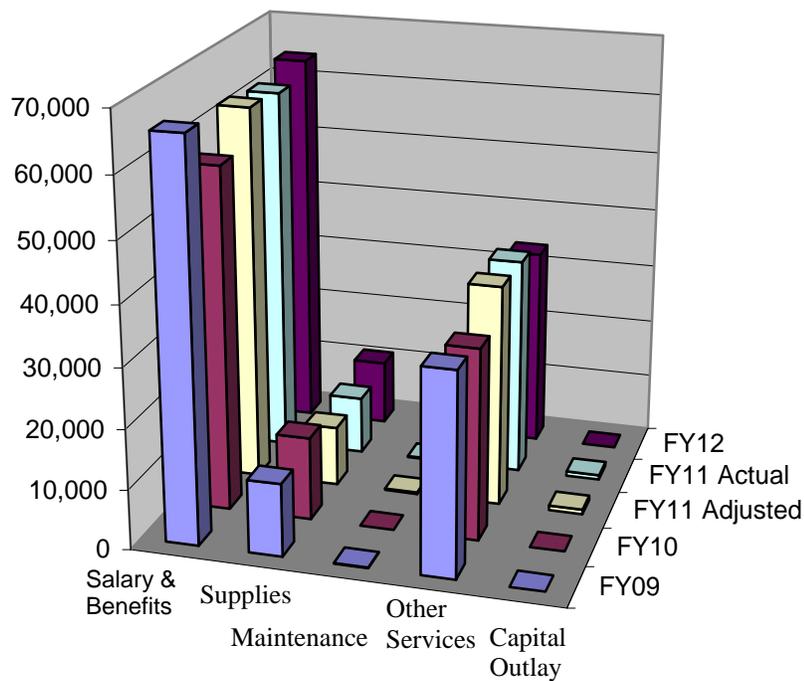
Funded Positions

2

Retired & Senior Volunteer Program 075-8201

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

		<u>AMOUNT</u>
1	Benefit and Compensation Adjustment	1,795
2	Management Review Office Costs	(625)
	a. Supervisory Positions (1)	(793)
	b. Administrative Staff (1)	168
		<hr/>
3	Adjustment in supplies and materials	934
4	Increase in phone charges	47
5	Increase in Travel & Training needs	250
6	Decrease in Copier Charges	(300)
7	Decrease in Volunteer Travel	(3,377)
8	Increase in Insurance costs	(221)
9	Capital Additions/replacements	
	a. No new Capital allocated	(780)
		<hr/>
	TOTAL OPERATING CHANGES	<u>(2,277)</u>

Retired & Senior Volunteer Program 075-8201

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
RSVP Volunteer Coordinator	1	1.000	1	1.000	0	0.000
<i>Senior Volunteer Programs Administrator</i>	1	0.850	1	0.850	0	0.000
Totals	2	1.850	2	1.850	0	0.000

Goals & Objectives

Alamogordo has many residents with little or no income. Many seniors are low-income or medium-income residents who need assistance from various social service agencies. The New Mexico Aging and Long-Term Services Department and the New Mexico Legislature recognize that there are many seniors and low-income residents that are in need of outreach in companionship, respite, senior assistance, medical assistance, taxes, mentoring and other human needs. Throughout the year, RSVP volunteers provide outreach to both senior and low-income residents in the above areas. To continue to make this possible, SVP staff will continue an on-going recruitment for volunteers. SVP staff will also continue providing travel reimbursements and recognition for the volunteers.

1. Seniors and low-income persons that are identified will receive volunteer assistance.
2. Recruitment of volunteers will continue through the City Profile newsletter, the SVP Newsletter, trainings, media outlets, and through word of mouth.
3. The Senior Advisory Council (SAC) will provide at least two major fundraising activities a year to help with travel/conference reimbursements.

FY2010/2011 Operational Highlights

RSVP staff uses monthly RSVP training meetings, local business meetings and volunteer fairs to share information about the program. Examples are the Earth Day, Cancer Resource, and GCRMC Auxiliary meetings, to name a few. By attending these community functions, rapport is developed and the opportunity for recruitment of new volunteers often results. RSVP staff visits with clubs, organizations and businesses and this has proven to be effective in getting the word out and signing up new volunteers: this outreach has resulted in the addition of approximately five new volunteers per month.

Department Budget Summary

FY2010/2011 Operational Highlights Cont.

RSVP collaborates with a wide variety of non-profit organizations and this has proven to be a venue for developing new volunteer worksites. For example, such a collaboration with the American Association of Retired People (AARP) resulted in several RSVP volunteers being trained by AARP to provide tax preparation services for low-income persons, including seniors. They now prepare 1,500 to 2,000 E-Files annually with a very high acceptance rate, providing a valuable service to the community. There are currently 437 RSVP volunteers serving in 101 local RSVP worksites (organizations) such as the American Cancer Society, Animal Rescue Mission, and Habitat for Humanity.

STORY: The Humane Cat Adoption Center of New Mexico located in Alamogordo, New Mexico, called Kitty City, was featured on the Animal Planet television program in mid-March, 2011; the video is entitled, “Must Love Cats: Kitty City” and can be viewed at <http://animal.discovery.com/videos/must-love-cats-kitty-city.html>. Kitty City has generated national attention because it’s a “no kill” center that has one of the highest adoption rates of cats in the United States. For that reason, many other cities are now emulating Kitty City’s program and practices. Because operating expenses are high and donations are modest, five RSVP senior volunteers donate many hours of their time to the care of the many cats at Kitty City—thereby contributing greatly to the success of Kitty City and performing a much-needed public service to reduce stray cats in the community. The RSVP seniors who volunteer at Kitty City are featured toward the end of the television video shown on Animal Planet.

Department Budget Summary

Department Description

The Senior Companion Program (SCP) recruits, trains, and supervises Senior Companion volunteers to serve one-to-one with frail and elderly persons in Alamogordo and throughout Otero County. The SCP Volunteer Coordinator assesses homebound client needs and nursing home client needs to create a care plan that specifies what duties the Senior Companion volunteers will perform. Some frail and elderly citizens are able to live in their own homes independently and with dignity due to the program's supportive services. Senior Companions assist with activities of daily living but, above all, provide companionship. These volunteers also provide short periods of relief to primary caregivers. Many Senior Companions serve clients for several years and form meaningful friendships. Volunteers are carefully chosen for compatibility with their clients. The SCP Volunteer Coordinator provides close supervision to ensure mutually beneficial experiences for clients and volunteers.

Mission Statement

The mission of the Senior Companion Program is to provide meaningful volunteer opportunities for low-income persons over 55 years of age by providing the mechanism for them to assist other adults who need person-to-person support because of loneliness, isolation, illness, or disability. The Senior Volunteer Program (SVP) staff will provide the training, encouragement and support that the SCP Volunteers need in order to carry out their duties and to achieve their own personal goals. A primary part of the SVP mission is to educate the public on the valuable services that SCP volunteers provide in the local community, and also to provide the recognition that these volunteers so richly deserve.

Senior Companion Program 075-8701

Department Budget Summary

Performance Measures

<i>Performance Measures</i>	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Estimate
Senior Companions Serving	13	14	16	16
Residents/Homebound clients served	43	54	51	51
Homebound Alzheimer's/Dementia clients	5	5	5	5

Budget Highlights

Budgeted appropriations for FY12 are -3.7 percent or (\$2,498) less than the FY11 Adjusted Budget. Service levels remain at FY11 levels.

The budgets for salaries and benefits have increased 2.4 percent or \$589. The Retiree Health rates increased from 1.66 percent to 1.83 percent.

In the operational budget, Other Services Decreased 3.7 percent or (\$2,498) due to a change in Grant funding. In FY11 State grant revenues were reduced by 2% but are being increased by \$3,000 mid-year through a Contract Amendment..

BUDGET SUMMARY	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Expenditures-Senior Companion Program							
Salaries & Benefits	24,430	20,391	24,568	20,750	25,157	589	2.4%
Supplies	3,617	4,601	2,597	2,490	2,597	0	0.0%
Maintenance	0	0	50	50	50	0	0.0%
Utilites	0	0	25	0	25	0	0.0%
Other Services	38,584	37,104	40,182	39,940	37,095	(3,087)	-7.7%
Total Operating Cost	66,631	62,096	67,422	63,230	64,924	(2,498)	-3.7%
Capital Outlay	0	0	0	0	0	0	**
Total Expenditures	66,631	62,096	67,422	63,230	64,924	(2,498)	-3.7%

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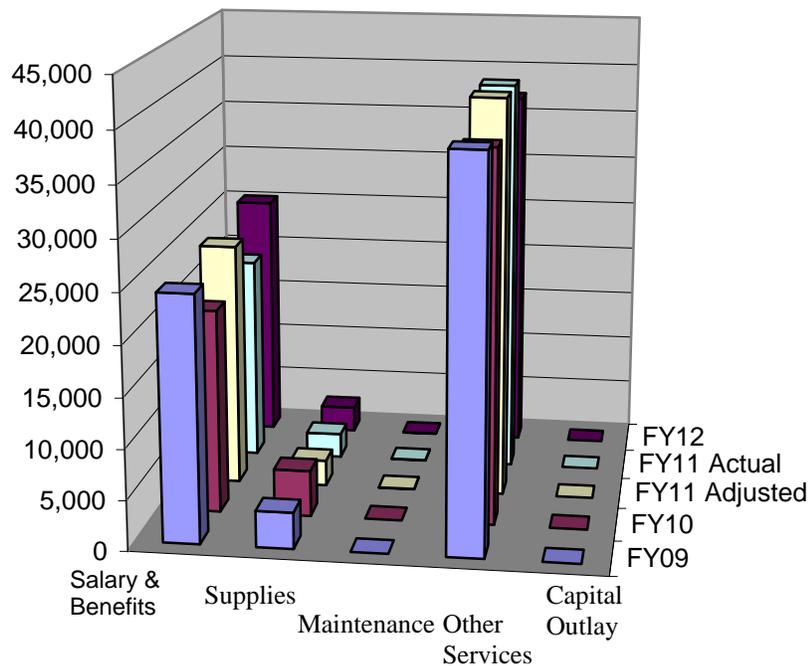
Senior Companion Program 075-8701

Department Budget Summary

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
State Coop SCP Grant	RSVP	76,801	21.77%
General Fund	RSVP	0	-100.00%
	Total	76,801	13.91%

Funded Positions 1

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Senior Companion Program 075-8701

Department Budget Summary

CHANGES FOR OPERATIONS			<u>AMOUNT</u>
1	Benefit and Compensation Adjustment		258
2	Management Review Office Costs		281
	a. Supervisory Positions (1)	(70)	
	b. Administrative Staff (1)	<u>351</u>	
3	Decrease in Copier Charges		(200)
4	Decrease in Volunteer Services		(5,145)
5	Increase in physicals		429
6	Increase in Volunteer Travel		1,791
7	Increase in Insurance costs		88
TOTAL OPERATING CHANGES			<u>(2,498)</u>

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
SCP/FGP Volunteer Coordinator	1	0.750	1	0.750	0	0.000
Senior Volunteer Programs Administrator	1	0.075	1	0.075	0	0.000
Totals	2	0.825	2	0.825	0	0.000

Goals & Objectives

The SCP not only assists frail elderly persons who reside in their own homes but also assists them if they lose their ability to live in their own homes independently and are placed in a facility. Many suffer from emotional problems such as loneliness and depression, making it difficult for them to assimilate into the facility. Many frail elderly persons who live in their own homes, or in a facility, do not have a family member or close friend nearby to assist with their needs for many reasons. Therefore, Senior Companion Program is available to fill this gap by matching a Senior Companion volunteer with a frail or homebound senior. Senior Companions typically develop a close personal one-on-one relationship with their clients at this very crucial time in their lives. Senior Companions receive a stipend and are also reimbursed for their mileage and meal expenses. They also receive much-deserved volunteer recognition for their volunteer service as Senior Companions.

1. Senior Companions will each serve assigned clients throughout the year and provide one-on-one companionship for them at scheduled times.

Senior Companion Program 075-8701

Department Budget Summary

Goals & Objectives Cont.

2. The number of resident/homebound clients served by Senior Companions will report decreased isolation, loneliness and, if applicable, depression, and increased socialization.

FY2010/2011 Operational Highlights

There are 51 clients in the Senior Companion Program who are categorized as respite care. Five of these clients are living in their homes with structured lifestyles and only some outside assistance for household maintenance provided by other services. Senior Companions enhance the quality-of-life of all of the clients in their homes and in institutions through interpersonal support.

The special needs of those clients range from seniors with illnesses often associated with advanced age, such as Alzheimer's disease and Dementia, to more physically impairing diseases causing many clients to become wheelchair bound and bedridden. The care and needed attention by SCP volunteers to their clients may be as simple as reading to them or taking short walks. It may also include spending time playing games, singing or going on day outings to just talking of "days of old" together in comfortable surroundings. All of these activities are the means used by Senior Companions to provide much-needed personal attention to seemingly forgotten seniors. This interaction continuously results in noticeable improvements as seen on nursing staff field reports and home respite service visits.

Story: A Senior Companion cares for a woman who is in her mid-90's and suffers from Dementia. The 90+ woman's primary caregiver is a daughter who is also advanced in age. The client and her caregiver (the daughter) drive into town (Alamogordo) from a rural area where their home is located two or three times a week to shop, for doctor's appointments, or to take care of other business. The daughter was finding it very difficult to care for her mother continuously, and then also care for her on the trips into town while also trying to concentrate on the many things she needed to do. She heard about the Senior Companion Program and signed her mother up. Now she drives into town and drops off her mother at the Alamo Senior Center with the Senior Companion assigned to her and is able to take care of business and get a little respite herself for a few hours. At the senior center, the mother participates in meaningful activities with her Senior Companion. They eat together, reminisce about the past, perform chair exercises approved by her doctor, plant flower bulbs, sit outdoors, play games and paint, among other things--all in a safe environment. This is a win-win situation—and similar scenarios take place throughout the year in private homes, assisted care facilities, and in and about town—with emphasis on taking care of the needs of frail elderly persons.

Department Budget Summary

Department Description

Foster Grandparents serve as mentors, tutors, and caregivers for children and youth with special needs. Foster Grandparents offer emotional support to children who have been abused and neglected, mentor troubled teenagers and young mothers, and care for premature infants and children with physical disabilities. Special needs children are identified and assessed by schoolteachers, and a work plan is developed in a cooperative effort between school personnel and the FGP Coordinator. The FGP Coordinator closely monitors the volunteer’s duties, schedule and working conditions to ensure that the experience is beneficial for all involved.

Mission Statement

The mission of the Foster Grandparent Program (FGP) is to provide meaningful retirement opportunities for low-income persons over sixty (60) to serve as mentors, tutors, and caregivers for children and youth with special needs. FGP Volunteers will develop a supportive intergenerational relationship that will enable these students to achieve their educational and personal goals. The Senior Volunteer Program (SVP) Office Staff will provide the training, encouragement and support that our FGP Volunteers need in order to carry out their program duties and to achieve their own personal goals. A primary part of our mission is to educate our community on the valuable services that the FGP volunteers provide in our community and to provide the recognition these volunteers so richly deserve.

Performance Measures

<i>Performance Measures</i>	<i>FY 08/09 Actual</i>	<i>FY 09/10 Actual</i>	<i>FY 10/11 Actual</i>	<i>FY 11/12 Estimate</i>
Foster Grandparents serving	16	16	0	0
Students receiving one-on-one assistance	34	34	0	0

Foster Grandparent Program 075-8801

Department Budget Summary

Budget Highlights

Budgeted appropriations for FY12 are 0.9 percent or \$450 more than the FY11 Adjusted Budget. Service levels remain at FY11 levels.

The budgets for salaries and benefits have increased 6.3 percent or \$6.7. The Retiree Health rates increased from 1.66 percent to 1.83 percent.

In the operational budget, Other Services increased 13.9 percent or \$1,640 due to a change in Grant funding. In FY11 State grant revenues were reduced by 2%.

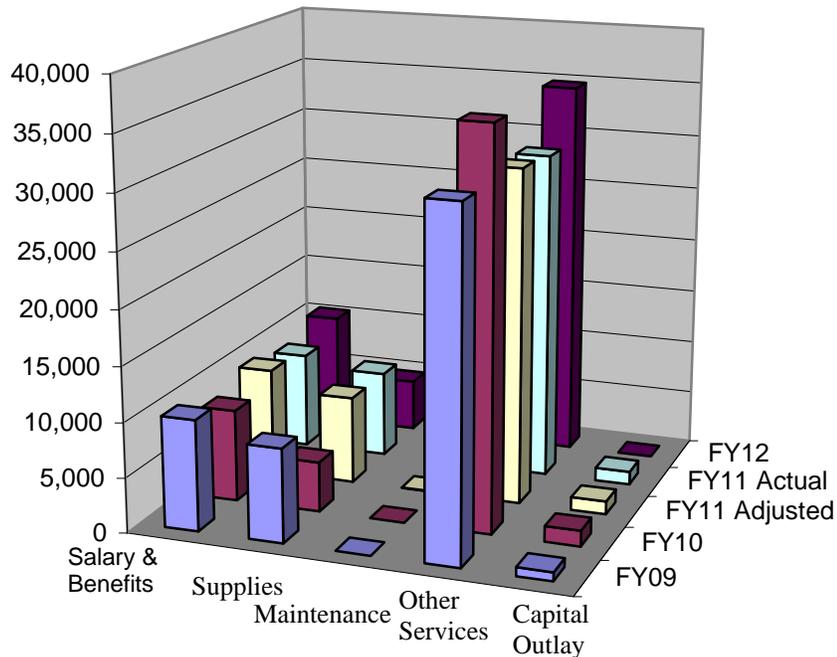
BUDGET SUMMARY	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Expenditures-Foster Grandparent Program							
Salaries & Benefits	10,131	8,406	9,765	8,869	10,382	617	6.3%
Supplies	8,538	4,575	8,017	7,938	4,756	(3,261)	-40.7%
Maintenance	0	0	50	50	100	50	100.0%
Other Services	31,180	36,022	30,548	30,008	34,782	4,234	13.9%
Total Operating Cost	49,849	49,003	48,380	46,865	50,020	1,640	3.4%
Capital Outlay	800	1,431	1,190	1,190	0	(1,190)	-100%
Total Expenditures	50,649	50,434	49,570	48,055	50,020	450	0.9%

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Foster Grand Parent	RSVP	64,432	33.64%
General Fund	RSVP	0	-100.00%
	Total	64,432	29.98%
Funded Positions		0	

Foster Grandparent Program 075-8801

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

	<u>AMOUNT</u>
1 Benefit and Compensation Adjustment	590
2 Management Review Office Costs	27
a. Supervisory Positions (1)	(70)
b. Administrative Staff (1)	<u>97</u>
3 Adjustment in supplies and materials	(3,261)
4 Increase in Fleet Commercial parts	50
5 Increase in Training and Travel needs	250
6 Decrease in Copier charges	(500)
7 Increase in Volunteer Services	1,000
8 Increase in physicals	455
9 Increase in Volunteer Travel	2,000
10 Increase in meal reimbursements	1,000
11 Increase in Insurance costs	29
12 Capital Additions/replacements	
a. No new Capital allocated	<u>(1,190)</u>
TOTAL OPERATING CHANGES	<u><u>450</u></u>

Foster Grandparent Program 075-8801

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
SCP/FGP Volunteer Coordinator	1	0.250	1	0.250	0	0.000
Senior Volunteer Programs Administrator	1	0.075	1	0.075	0	0.000
Totals	2	0.325	2	0.325	0	0.000

Goals & Objectives

The elementary and pre-schools have identified children as needing one-on-one attention, tutoring, mentoring and socialization skills. The school system has asked FGP Volunteers to assist these identified children on a one-on-one basis in tutoring, mentoring and socialization skills. All volunteers will receive monthly trainings from SVP staff and any additional training that would be beneficial to them in assisting their students. The FGP will reimburse stipend, mileage/meals and provide recognition to volunteers.

1. Foster Grandparents will provide a one-on-one involvement with students who have been identified as "at risk" during the school year.
2. Number of students identified by teachers will improved both in literacy and social/behavior skills.

FY2010/2011 Operational Highlights

As the school year began, we found Foster Grandparent workforce cut nearly in half due to complex health issues. We immediately initiated a recruitment campaign by developing a flier to be given to the students to take home and hand deliver to their grandparents. Our first approach for structuring this project was La Luz Elementary School principal, Mr. Gonzales, a long time supporter and enthusiastic promoter for FGP. This campaign brought us 4 potential candidates. Out of the 4 candidates, 2 were eligible for the program. The two other candidates were too young. We are now using this campaign throughout Otero County School District.

Department Budget Summary

Department Description

The 1992 Gross Receipts Tax Fund accounts for a one-sixteenth of one percent (.0625%) gross receipts tax dedication adopted in 1992 to be used for the acquisition, construction, operations of solid waste, water facilities sewer systems, and related projects.

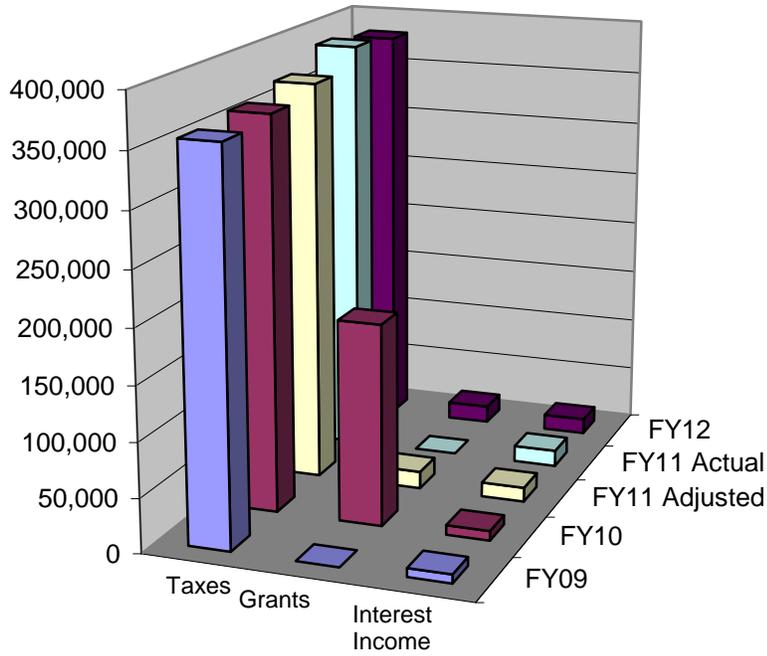
<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							739,301
Revenues							
Taxes & Fees	356,380	361,381	370,214	388,191	381,320	11,106	3.0%
Grants	0	184,179	15,921	0	15,921	0	0.0%
Interest Income	8,052	8,825	13,236	14,722	14,090	854	6.5%
Total Revenues	364,432	554,385	399,371	402,913	411,331	11,960	3.0%
Transfers							
Transfers In	69,362	0	0	0	0	0	**
Transfers Out	306,862	0	752,350	652,666	99,684	(652,666)	-86.8%
Total Net Transfers	(237,500)	0	(752,350)	(652,666)	(99,684)	652,666	-86.8%
Total Resources Available							1,050,948
Expenditures-ESGRT .0625%							
Engineering Fees	685	2,179	13,327	0	13,327	0	0.0%
Total Operating Cost	685	2,179	13,327	0	13,327	0	0.0%
Capital Outlay	0	0	0	0	0	0	**
Total Expenditures	685	2,179	13,327	0	13,327	0	0.0%
Ending Cash Balance - June 30							1,037,621

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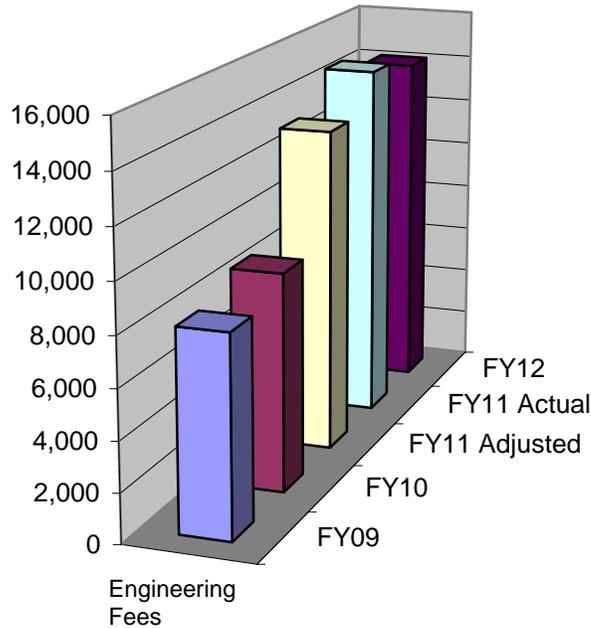
RESOURCES FOR BUDGET	FY12 BUDGET	% Change From Prior Year
Fund 89 Municipal ESGRT .0625%	411,331	2.99%
Total	411,331	2.99%
Funded Positions	0	

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Fleet Collision Insurance 096-0000

Department Budget Summary

Department Description

This fund provides the City of Alamogordo with funds used towards self-paid and comprehensive claims on City-owned trucks and automotive equipment. Each year, each unit is assessed a premium comparable to a premium charged by New Mexico Self Insurer's Fund based on the first five years of vehicle life. After all self-paid claims are paid each year, the remaining monies are deposited into the reserves.

	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
BUDGET SUMMARY							
Beginning Cash - July 1							558,610
Revenues							
User Fees	52,510	57,239	59,455	59,455	50,000	(9,455)	-15.9%
Miscellaneous Revenue	4,454	0	0	6,198	0	0	**
Interest Income	16,033	6,621	6,366	6,698	6,777	411	6.5%
Total Revenues	72,997	63,860	65,821	72,351	56,777	(9,044)	-13.7%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	376,355	25,500	0	0	0	0	**
Total Net Transfers	(376,355)	(25,500)	0	0	0	0	**
Total Resources Available							615,387
Expenditures							
Other Services	7,263	25,119	59,978	7,478	50,000	(9,978)	-16.6%
Total Operating Cost	7,263	25,119	59,978	7,478	50,000	(9,978)	-16.6%
Capital Outlay	0	0	0	0	0	0	**
Total Expenditures	7,263	25,119	59,978	7,478	50,000	(9,978)	-16.6%
Ending Cash Balance - June 30							565,387

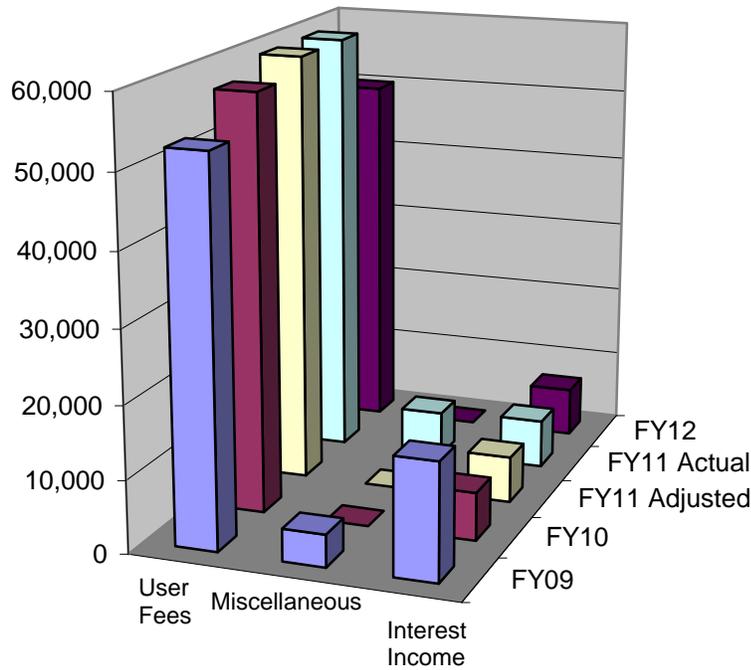
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RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 96	Self-Insured	50,000	-16.64%
	Total	50,000	-16.64%
Funded Positions		0	

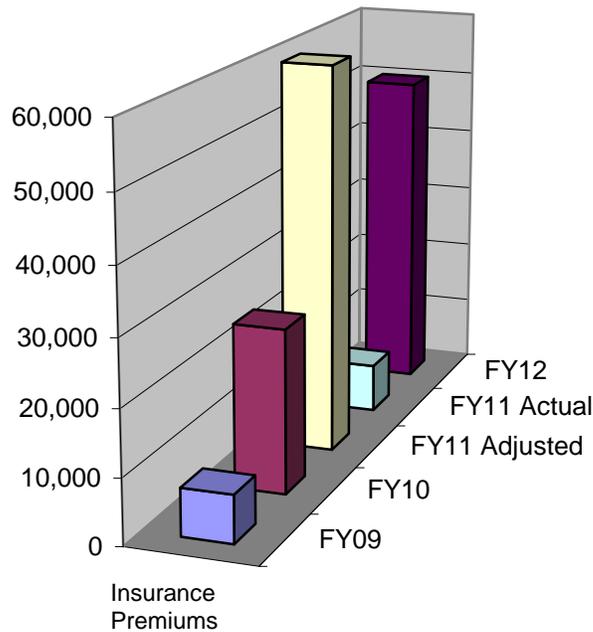
Fleet Collision Insurance 096-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Self Insured/Liability 107-0000

Department Budget Summary

Department Description

This fund provides the City of Alamogordo with an accounting of self-paid claims, NM unemployment security, and the deductibles for general liability. Each year, each department is assessed a premium comparable to a premium charged by New Mexico Self Insurer's Fund.

In FY08, this fund also began paying charges for outside legal services related to claims that are not anticipated or directly involving a specific enterprise fund.

	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
BUDGET SUMMARY							
<i>Beginning Cash - July 1</i>							309,445
Revenues							
Miscellaneous Revenue	0	0	29,833	29,833	10,000	(19,833)	-66.5%
Interest Income	3,189	5,562	2,886	4,742	3,072	186	6.4%
Total Revenues	3,189	5,562	32,719	34,575	13,072	(19,647)	-60.0%
Transfers							
Transfers In	103,000	200,917	145,000	145,000	167,000	22,000	15.2%
Transfers Out	0	0	0	0	0	0	**
Total Net Transfers	103,000	200,917	145,000	145,000	167,000	22,000	15.2%
Total Resources Available							
489,517							
Expenditures							
Salaries & Benefits	0	0	0	0	98,247	98,247	**
Other Services	82,975	75,382	90,000	67,894	125,000	35,000	38.9%
Insurance Premiums	21,033	46,144	55,000	42,694	82,000	27,000	49.1%
Total Expenditures	104,008	121,526	145,000	110,588	305,247	160,247	110.5%
Ending Cash Balance - June 30							
184,270							

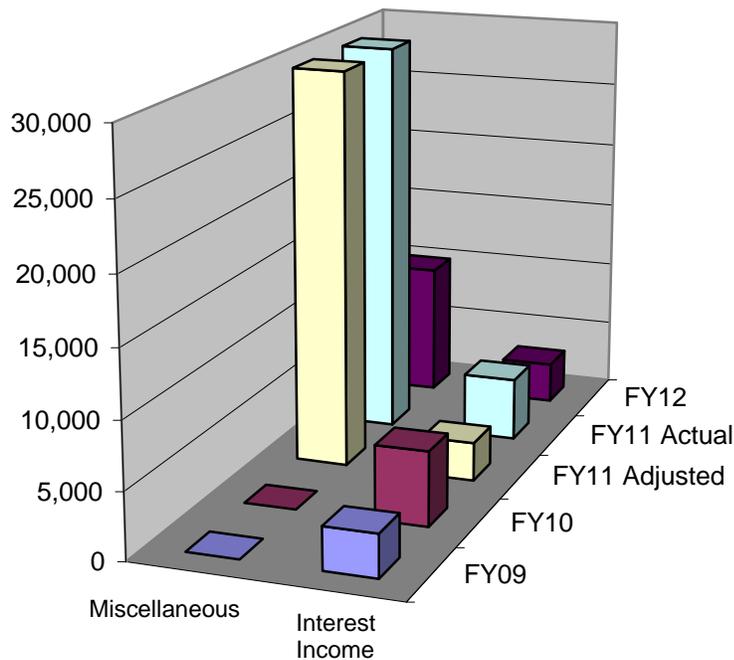
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Self Insured/Liability 107-0000

Department Budget Summary

<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
Fund 107	Liability/Deductibles	<u>305,247</u>	<u>110.52%</u>
Total		<u>305,247</u>	110.52%
Funded Positions		0	

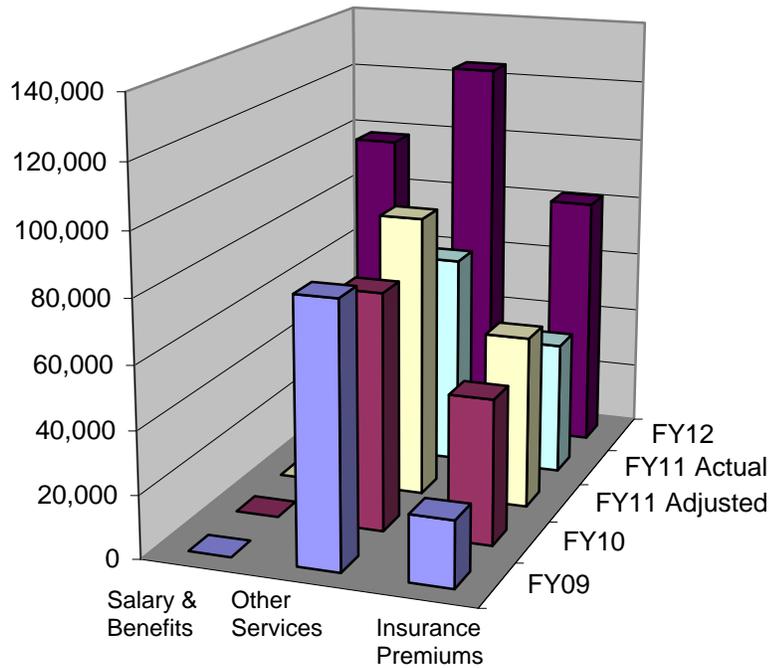
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Self Insured/Liability 107-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YER AND ACCOUNT CATEGORY



Capital Projects Fund

Capital Projects Fund Description

Funds used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds, Special Assessment Funds, and Trust Funds).

CAPITAL PROJECTS FUND SUMMARY

FUND NO.	FUND DESCRIPTION	BEGINNING CASH BALANCE	ESTIMATED REVENUES	NET CASH TRANSFERS	BUDGETED EXPENDITURES	ENDING CASH BALANCE
24	GRANT CAPITAL IMPROVEMENT	(4,280)	264,158	12,661	199,804	72,735
40	AIRPORT IMPROVEMENT PROJECTS	46,764	385,269	-	394,526	37,507
48	NEW MEXICO C.D.B.G.	(10,189)	-	10,189	-	(0)
49	1986 GROSS RECEIPTS TAX	6,036,903	1,905,411	(1,071,089)	2,202,112	4,669,113
50	PROPERTY ACQUISITION	429,817	17,311	124,572	322,488	249,212
54	REVERSE OSMOSIS PROJECT RSV	416,191	2,177,177	242,920	2,795,046	41,242
56	99 GRT FLOOD CONTROL BOND PROJ	2,804,903	30,000	-	1,654,042	1,180,861
61	MUNICIPAL INFRASTRUCTURE .0625%	793,411	389,737	(691,290)	-	491,858
103	FIRE SERVICES BOND	7,577	-	-	-	7,577
105	ECONOMIC DEVELOPMENT	2,925,354	794,428	-	355,715	3,364,067
108	2002 GRT (94 GRT REFUNDING)	11,749	-	-	-	11,749
109	STREET CAPITAL GRT	5,001,880	1,570,292	(809,903)	3,214,085	2,548,184
110	04 W/S REVBD EMER SEWER PROJECT	17,815	-	(16,837)	-	978
111	2004 GRT BOND ACQ	-	-	-	-	-
113	2009 SEWER IMPROVEMENT BOND ACQ FUND	7,168,361	50,000	905,658	7,716,419	407,600
114	SIDEWALKS REVOLVING LOANS	53,748	735	-	-	54,483
116	REG WATER SUPPLY TRANSMISSION LINE	(505,964)	5,594,500	246,681	5,315,518	19,699
904	HOUSING CAPITAL PROJECTS	3,376	365,000	(125,800)	239,200	3,376
TOTAL CAPITAL PROJECT FUNDS		25,197,417	13,544,018	(1,172,238)	24,408,955	13,160,242

Fund 24 Grant Capital Improvement - This fund is created to account for proceeds from State grants for the purpose of financing improvement to the City of Alamogordo.

Fund 40 Airport Improvements - This fund is created to account for proceeds from federal and state grants for the purpose of financing improvements to the Alamogordo-White Sands Regional Airport.

Fund 48 Community Development Block Grant (CDBG) – This fund is created to receive the proceeds from State grants for the purpose of financing community housing rehabilitation and infrastructure projects for low to moderate income families residing in the target areas.

Capital Projects Fund

Fund 49 1986 Gross Receipts Tax - The purpose of this fund is to account for ¼ of 1% Gross Receipts Tax dedicated to the repair, upgrading, rehabilitation, replacement and installation of facilities for the collection and treatment of water facilities outside of the city limits.

Fund 50 Property Acquisition - This fund is created to account for financing the costs of acquisition, disposition or maintenance of property.

Fund 54 Reverse Osmosis Project Reserve – This fund accounts for the proceeds from Federal and State grants and local funds for the purpose of financing the reverse osmosis project.

Fund 56 Alamogordo Flood Control - This fund is created to account for the bond proceeds for the purpose of providing flood protection to the city.

Fund 61 Municipal Infrastructure Gross Receipts Tax – This fund is created to account for 1/16 of 1% Gross Receipts Tax dedicated for repair, replacement, construction and acquisition of infrastructure improvements within our municipality's and to construct, acquire a waste water treatment plant.

Fund 103 Fire Services Bond – This fund is created to account for the bond proceed for the purpose of constructing a new fire station.

Fund 105 Economic Development – The purpose of this fund is to account for 1/8 of 1% Gross Receipts Tax imposed January 2001 dedicated to the economic development of the City of Alamogordo.

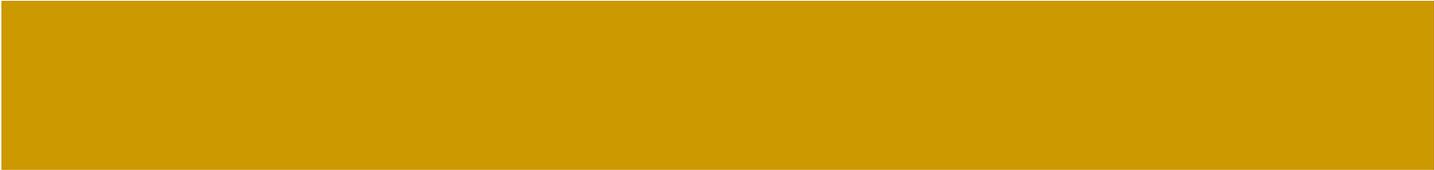
Fund 108 2002 GRT – The purpose of this fund is to account for the refunding and discharging the outstanding 1994 Gross Receipts Tax Revenue Bonds and the City's flood control system, public buildings, land for open space, public parks, public recreational buildings or other recreational facilities and equipment for street maintenance.

Fund 109 The 2004 GRT Capital Outlay – This fund accounts for ¼ of 1% gross receipts tax dedication adopted in 2004 to be used for construction, reconstruction or improvement of municipal streets, alleys, roads or bridges, including acquisition of rights-of-way.

Fund 110 04 W/S Revenue Bond Emergency Sewer Project – This fund is created for the purpose of paying for an emergency pipeline replacement.

Fund 111 2004 GRT Bond ACQ – The purpose of this fund is to account for the refunding and discharging the outstanding 1996 Gross Receipts Tax Revenue Bonds and the City's flood control system, public buildings and public recreational buildings.

Capital Projects Fund



Fund 113 2009 Sewer Improvement Bond ACQ – This fund is created to account for the purpose of financing the construction and improvement of a Sewer Plant.

Fund 114 Sidewalks Revolving Loans – This fund provides the City of Alamogordo with an accounting of loans financed through the city for qualified property owners. The qualified property owners finance through the city for the placement/repair of sidewalks, curb cuts and driveway ramps on their property.

Fund 116 Reg Water Supply Transmission Line – This fund accounts for the Water Trust Board Grant (WTB #80) and NMFA Loan for the purpose of financing the cost of approximately 15 miles of pipeline for a potable water transmission system or City of Alamogordo project known as “Regional Water Supply Transmission Line Phase 1”. Ordinance No. 1370 authorized the execution of the grant/loan agreement.

Fund 904 Housing Capital Fund Projects – This fund is created to account for the purchase, refurbishment, and maintenance of homes purchased for the Homeownership Program.

Grant Capital Improvement Fund 024-0000

Department Budget Summary

Department Description

This fund accounts for Grant funds received through Capital Outlay from the State of New Mexico, which do not fit within existing operating departments.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							(4,280)
Revenues							
Grants							
State Grant	39,495	38,670	144,896	20,578	135,769	(9,127)	-6.3%
Federal Grant	0	0	147,700	30,848	116,852	(30,848)	-20.9%
Miscellaneous	0	0	22,250	10,775	11,537	(10,713)	-48.1%
Total Revenues	39,495	38,670	314,846	62,201	264,158	(50,688)	-16.1%
Transfers							
Transfers In	26,928	25,999	197,490	184,786	12,661	(184,829)	-93.6%
Transfers Out	0	0	0	0	0	0	**
Total Net Transfers	26,928	25,999	197,490	184,786	12,661	(184,829)	-93.6%
Total Resources Available							272,539
Expenditures							
Salaries & Benefits	0	318	0	0	0	0	**
Supplies	240	1,701	0	0	0	0	**
Other Services	17,817	4,967	29,874	8,992	24,082	(5,792)	-19.4%
Capital Outlay							
State Grant							
Holloman Air Force Bas	12,038	19,166	0	0	0	0	**
TBHS Building	0	464	0	0	0	0	**
COPE Playground	0	0	0	0	0	0	**
SRTS	4,975	3,823	0	0	0	0	**
Federal Grant							
AARA Energy	0	30,848	116,852	0	116,852	0	0.0%
COPE Drainage/Renov:	0	96	141,854	78,608	58,870	(82,984)	-58.5%
Building Improvements	1,194	32,287	138,660	138,660	0	(138,660)	-100%
Total Expenditures	36,264	93,670	427,240	226,260	199,804	(227,436)	-53.2%
Ending Cash Balance - June 30							72,735

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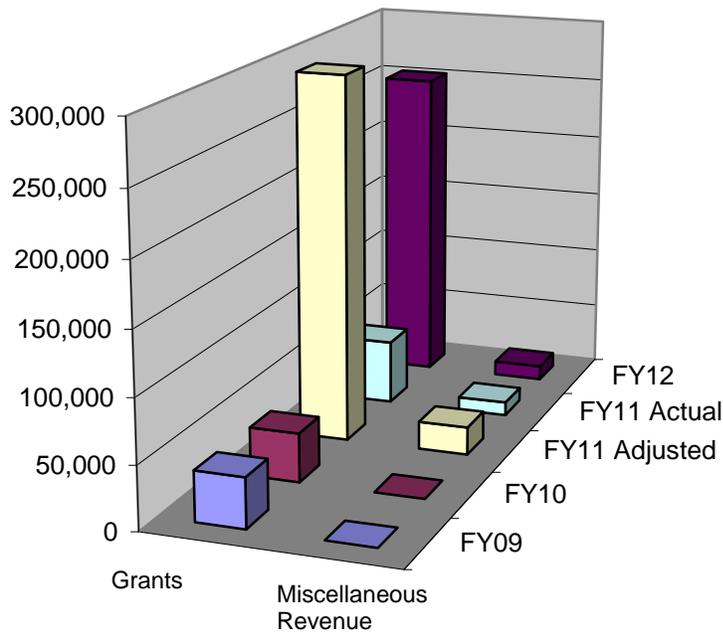
Grant Capital Improvement Fund 024-0000

Department Budget Summary

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 24	Grant Capital Imp	187,143	-18.54%
Fund 61	91GRT Inf	8,661	-0.74%
Fund 86	94 GRT	4,000	-96.92%
Fund 89	ESGRT .0625%	0	-100.00%
Fund 111	04 GRT	0	-100.00%
Total		199,804	-53.23%

Funded Positions 0

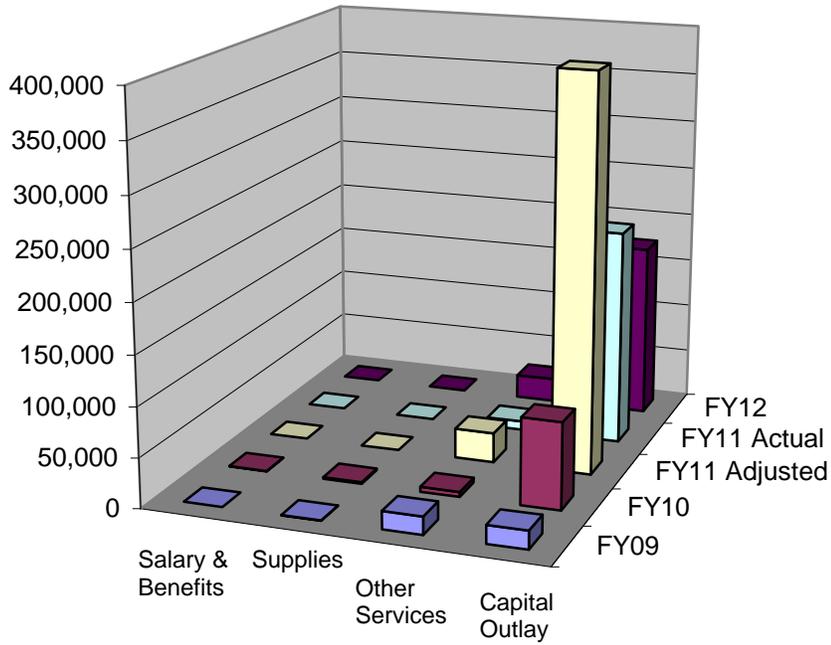
TOTAL REVENUE ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Grant Capital Improvement Fund 024-0000

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Airport Improvement Fund 040-0000

Department Budget Summary

Department Description

This fund accounts for the Federal, State, and City funding for Airport Improvement Projects. Federal funding accounts for 95%, State funding accounts for 2 ½%, and the City funding accounts for 2 ½% of all grant eligible projects.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							46,764
Revenues							
Grants							
State Grant	101,706	6,602	19,727	5,465	9,864	(9,863)	-50.0%
Federal - Aviation	66,630	258,875	749,597	207,672	374,798	(374,799)	-50.0%
Interest Income	717	129	570	358	607	37	6.5%
Total Revenues	169,053	265,606	769,894	213,495	385,269	(384,625)	-50.0%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	0	264,795	0	0	0	0	**
Total Net Transfers	0	(264,795)	0	0	0	0	**
Total Resources Available							432,033
Expenditures							
Other Services	0	0	0	0	0	0	**
Capital Outlay						0	**
Property Acq	0	0	0	0	0	0	**
Building Improvements	0	0	0	0	0	0	**
Paving Improvements	0	0	0	0	0	0	**
Capital Improvements		0	0	0	0	0	**
ICIP	71,264	264,838	788,875	218,618	394,526	(394,349)	-50.0%
Total Expenditures	71,264	264,838	788,875	218,618	394,526	(394,349)	-50.0%
Ending Cash Balance - June 30							37,507

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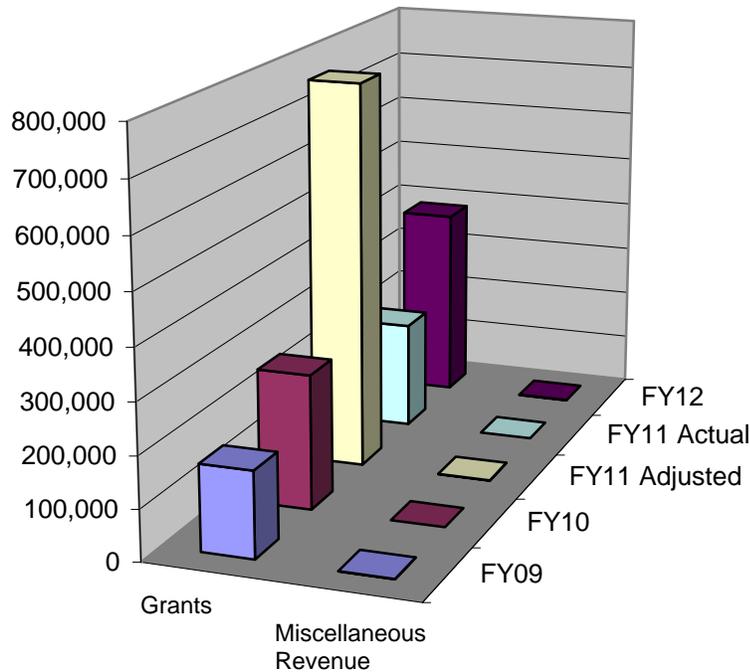
Airport Improvement Fund 040-0000

Department Budget Summary

<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
State Airport Grant	Airport Improvement	9,864	-50.00%
Federal Grant	Airport Improvement	374,978	-49.98%
Fund 40	Airport Improvement	607	6.49%
	Total	<u>385,449</u>	<u>-49.93%</u>

Funded Positions 0

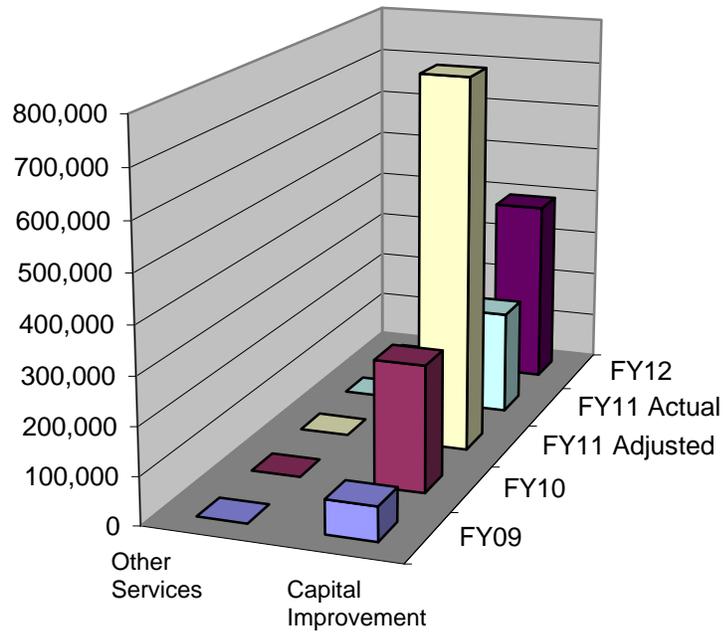
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Airport Improvement Fund 040-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

Department Description

The Community Development Block Grant Program (CDBG) is a competitive application process, which requires public input and incorporates local Public Hearings to determine community priorities. These are generally held at least twice per year, during an application year. If awarded, funds may be used for community housing needs, or for infrastructure projects which would benefit low to moderate-income families. Funds may also be used to address an urgent need for public safety, or to prevent a slum or blight situation. Planning funds are also available through the Community Development Block Grant Program.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							(10,189)
Revenues							
Miscellaneous Revenue	0	50,000	0	0	0	0	**
Grants	22,974	275,553	44,994	14,051	0	(44,994)	-100%
Total Revenues	22,974	325,553	44,994	14,051	0	(44,994)	-100%
Transfers							
Transfers In	0	4,400	0	0	10,189	10,189	**
Transfer Out	0	0	19,940	19,939	0	(19,940)	-100%
Net Transfers	0	4,400	(19,940)	(19,939)	10,189	30,129	-151.1%
Total Resources Available							0
Expenditures							
C.D.B.G	41,179	329,769	26,512	15,612	0	(26,512)	-100%
Total Expenditures:	41,179	329,769	26,512	15,612	0	(26,512)	-100%
Ending Cash Balance - June 30							0

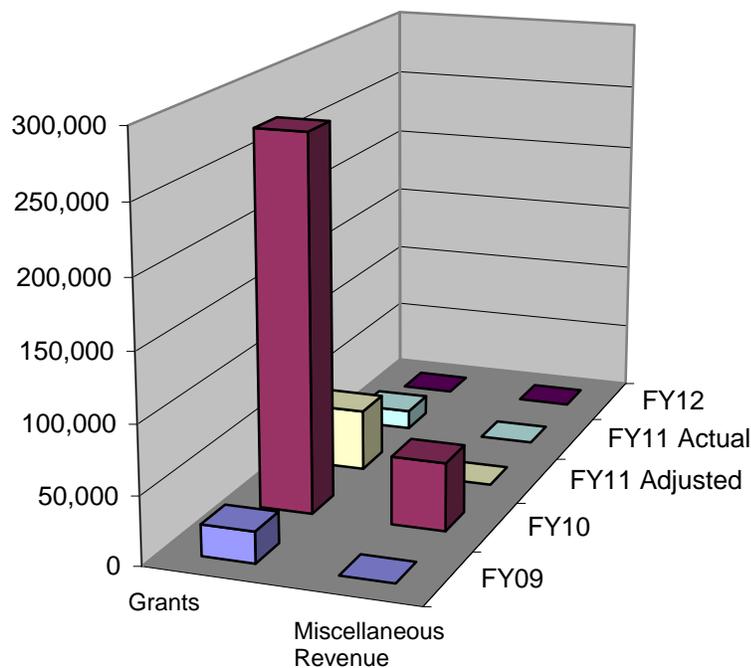
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C.D.G.B. Fund 048-0000

Department Budget Summary

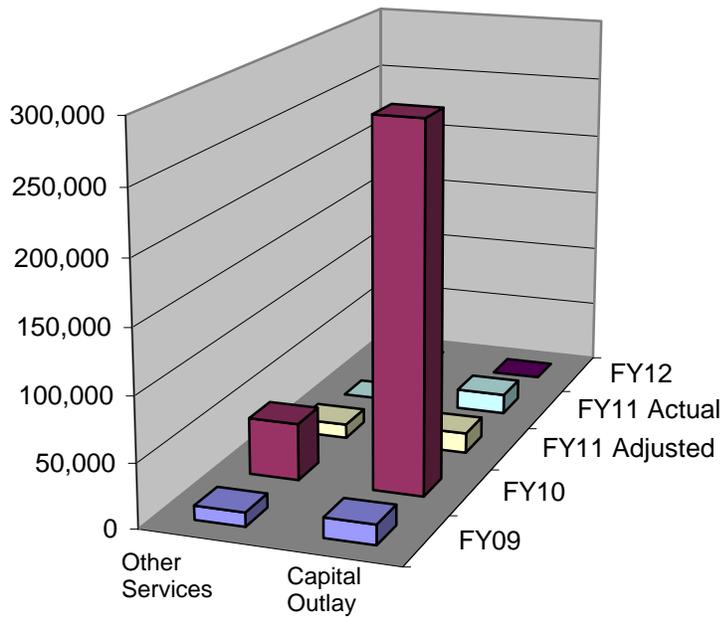
<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
Fund 48	CDBG Grant	0	-100.00%
Total		0	-100.00%
Funded Positions		0	

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



1986 Gross Receipts Tax Fund 049-0000

Department Budget Summary

Department Description

The purpose of this fund is to account for the one-quarter of one-percent gross receipts tax that is dedicated to the purpose of repair, upgrade, rehabilitate, replace and install water facilities outside of the City limits. Included in the eligible projects, but not limited to, are filter plants, including acquisition of necessary real property rights, water rights and payments to bond funds for the purpose of these projects.

The 1986 Gross Receipts Tax was also pledged against two new loans with the New Mexico Finance Authority (NMFA). The loan detail is covered under the Debt Service Section.

	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
BUDGET SUMMARY							
<i>Beginning Cash - July 1</i>							6,036,903
Revenues							
Gross Receipts 1/4%	1,425,520	1,462,830	1,480,859	1,552,763	1,525,282	44,423	3.0%
Grants	534,074	175,427	312,617	0	312,617	0	0.0%
Miscellaneous Income	85,234	63,194	63,420	71,458	67,512	4,092	6.5%
Total Revenues	2,044,828	1,701,451	1,856,896	1,624,221	1,905,411	48,515	2.6%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	1,512,753	151,508	1,083,754	147,364	1,071,089	(12,665)	-1.2%
Total Net Transfers	(1,512,753)	(151,508)	(1,083,754)	(147,364)	(1,071,089)	12,665	-1.2%
Total Resources Available							
							6,871,225
Expenditures							
Capital Improvements	1,149,949	737,666	2,036,006	199,348	1,997,783	(38,223)	-1.9%
Legal & Consulting Expenses	77,351	45,324	205,415	38,192	204,329	(1,086)	-0.5%
Total Expenditures	1,227,300	782,990	2,241,421	237,540	2,202,112	(39,309)	-1.8%
Ending Cash Balance - June 30							
							4,669,113

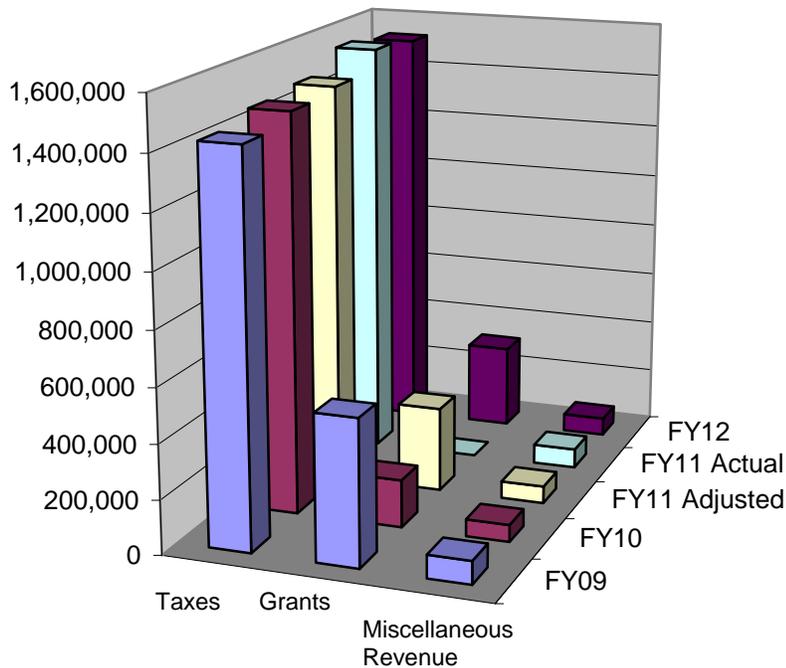
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1986 Gross Receipts Tax Fund 049-0000

Department Budget Summary

<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
Fund 49	Gross Receipts 1/4%	1,525,282	3.00%
Fund 49	Grants	312,617	0.00%
Fund 49	86 GRT	164,213	-63.34%
	Total	<u>2,002,112</u>	<u>-10.68%</u>
Funded Positions		0	

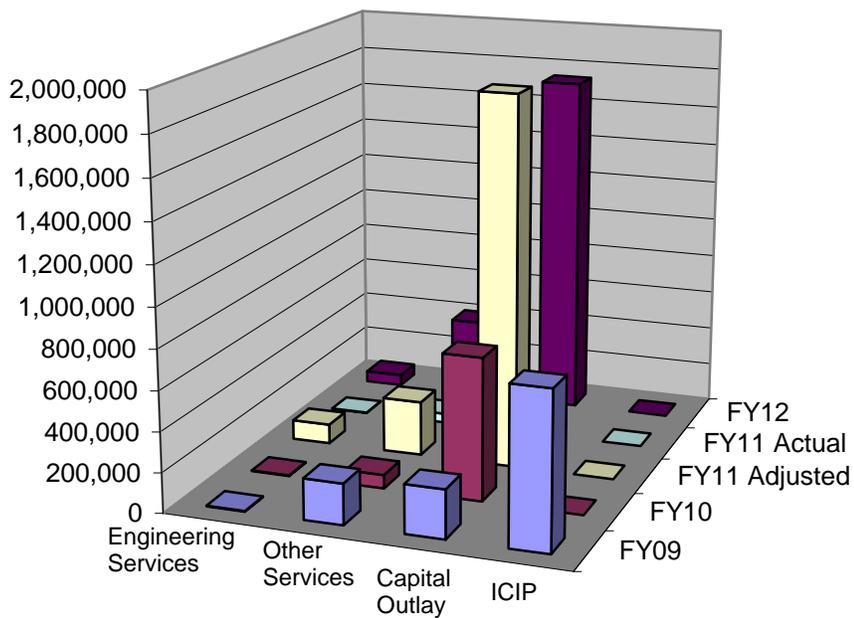
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



1986 Gross Receipts Tax Fund 049-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Property Acquisition Fund 050-0000

Department Budget Summary

Department Description

The Property Acquisition Fund is for the purpose of acquiring right-of-way and easements necessary for the completion of City projects as well as expenses involved in the disposition of City property (legal notices, surveys, appraisals, etc). This fund also supports activities related to City property that is rented to others. The income and expenses from those rentals are accounted for in this fund.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							429,817
Revenues							
Fees & Permits	4,711	332	0	0	0	0	**
User Fees	8,496	11,050	12,000	13,222	12,000	0	0.0%
Fines	39	54	0	0	0	0	**
Miscellaneous Revenue	61,851	61	500	30,366	0	(500)	-100%
Interest Income	6,421	5,321	4,989	5,245	5,311	322	6.5%
Total Revenues	81,518	16,818	17,489	48,833	17,311	(178)	-1.0%
Transfers							
Transfers In	65,564	1,005	124,572	0	124,572	0	0.0%
Transfers Out	0	1,055	0	0	0	0	**
Total Net Transfers	65,564	2,060	124,572	0	124,572	0	0.0%
Total Resources Available							571,700
Expenditures							
Supplies	0	0	300	0	0	(300)	-100%
Maintenance	15	0	1,197	0	0	(1,197)	-100%
Utilities	1,155	35	41	0	0	(41)	-100%
Other Services	3,186	1,909	1,950	1,950	1,950	0	0.0%
<i>Total Operating Cost</i>	<i>4,356</i>	<i>1,944</i>	<i>3,488</i>	<i>1,950</i>	<i>1,950</i>	<i>(1,538)</i>	<i>-44.1%</i>
Capital Outlay	14,527	6,811	324,333	4,176	320,538	(3,795)	-1.2%
Total Expenditures	18,883	8,755	327,821	6,126	322,488	(5,333)	-1.6%
Ending Cash Balance - June 30							249,212

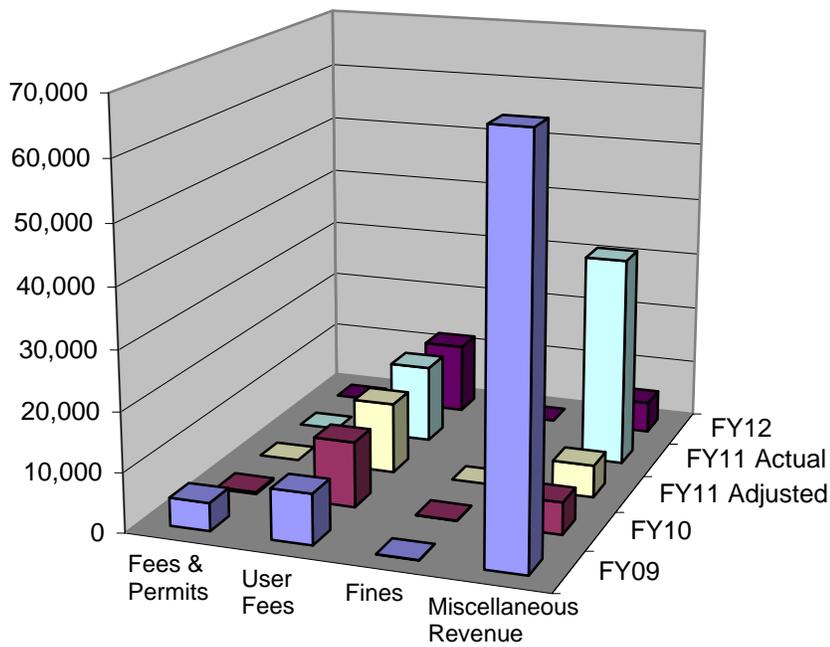
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Property Acquisition Fund 050-0000

Department Budget Summary

<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
Fund 50	Trans Fr 49	124,572	-100.00%
Fund 50	Property Acq	197,916	-39.63%
	Total	322,488	-1.63%
Funded Positions		0	

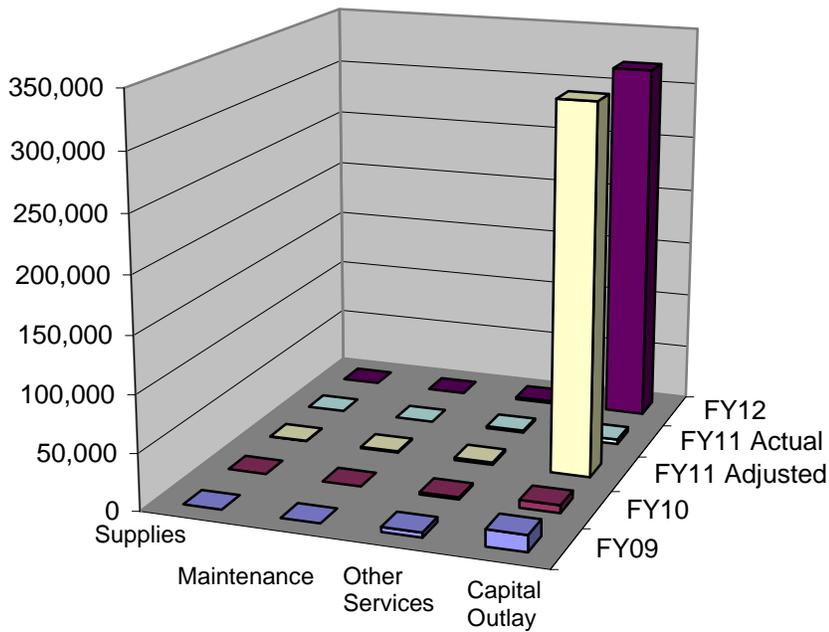
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Property Acquisition Fund 050-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



**Reverse Osmosis Project
(Desalination /Snake Tank) Fund 054-0000**

Department Budget Summary

Department Description

To provide an alternate source of water for residents of the City of Alamogordo using reverse osmosis technology.

The Reverse Osmosis project removes water with high mineral content from within the Tularosa Basin, reduces the mineral content and places the additional water into the City's water supply. Studies were completed in 99-00 to determine possible sites. This was followed by the NEPA studies, which are funded by a federal grant. Then the next step will be construction of the plant, wells, and transmission lines, which is anticipated to be funded by the City and the Federal Government. Monies reserved in this fund are planned for the City's share of the project. This fund is used in conjunction with Fund 49.

The Office of the State Engineers (OSE) approved the city's permit for 4,000 acre feet of new water. The OSE's decision was challenged in District Court where the city prevailed. The District Court's decision was appealed and the appellate court ruled in favor of the District Court decision in November 2009. The decision was then brought before the NM Supreme Court which refused to hear the matter. This essentially ended any challenge to the OSE's decision.

Reverse Osmosis Project (Desalination /Snake Tank) Fund 054-0000

Department Budget Summary

BUDGET SUMMARY	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Beginning Cash - July 1							416,191
Revenues							
Grants	17,003	15,829	0	0	0	0	**
Loan Proceeds	0	0	2,188,716	17,338	2,171,378	(17,338)	-0.8%
Interest Income	10,862	6,502	6,448	5,425	5,799	(649)	-10.1%
Total Revenues	27,865	22,331	2,195,164	22,763	2,177,177	(17,987)	-0.8%
Transfers							
Transfers In	120,746	7,405	252,281	9,668	242,920	(9,361)	-3.7%
Transfers Out	226,855	0	0	0	0	0	**
Total Net Transfers	(106,109)	7,405	252,281	9,668	242,920	(9,361)	-3.7%
Total Resources Available							2,836,288
Expenditures							
Other Services	25,535	8,035	271,460	10,677	243,371	(28,089)	-10.3%
Capital Outlay	(68,954)	96,088	2,586,684	35,010	2,551,675	(35,009)	-1.4%
Total Expenditures	(43,419)	104,123	2,858,144	45,687	2,795,046	(63,098)	-2.2%
Ending Cash Balance - June 30							41,242

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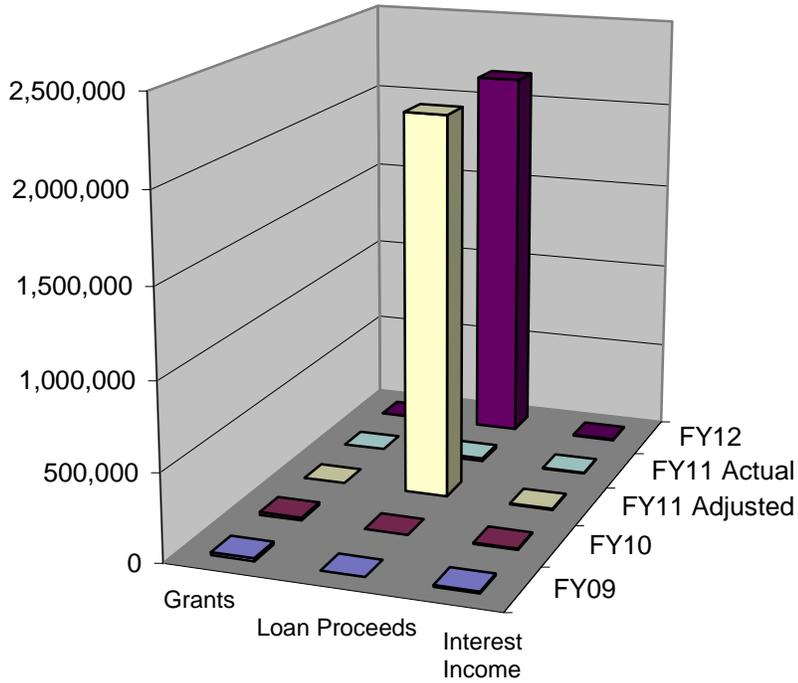
RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 54	State Grants	0	0.00%
Fund 54	Loan Proceeds	2,171,378	-0.79%
Fund 54	Miscellaneous	623,668	-6.91%
	Total	2,795,046	-2.23%

Funded Positions 0

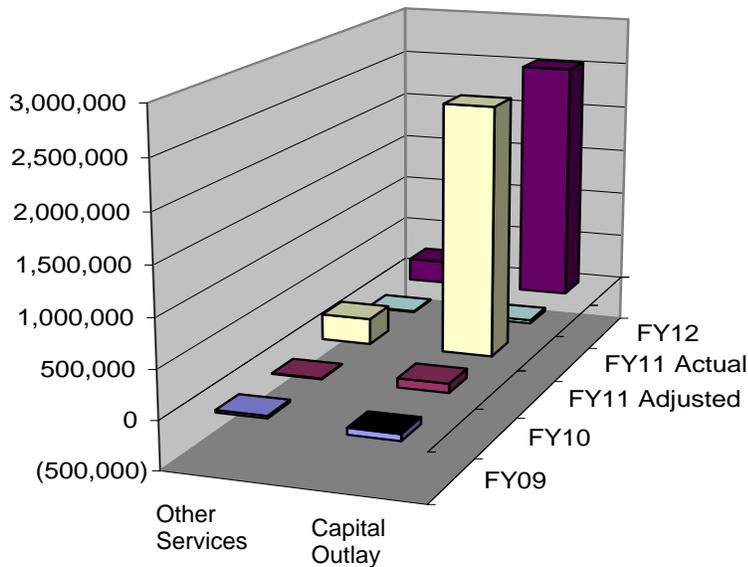
**Reverse Osmosis Project
(Desalination /Snake Tank) Fund 054-0000**

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

Department Description

This fund was established to account for the financing of a portion of the cost of the acquisition, extension, enlargement, betterment, repair and improvement of a flood control project in cooperation with the United States Department of the Army Corp of Engineers.

The project consists of the construction of the North Diversion Channel and the South/McKinley diversion Channel within the City. The project is expected to be constructed in phases over a period of approximately 10 years. The total cost of the project is expected to be \$72,000,000. Of that amount, the city is required to pay at least 25% of total project cost (\$15,000,000). Of this 25%, the city can apply up to 20% in in-kind expenses.

99 GRT Flood Control Bond Fund 056-0000

Department Budget Summary

BUDGET SUMMARY	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Beginning Cash - July 1							2,804,903
Revenues							
Loan & Bond Proceeds	3,620,000	0	2,735,456	2,735,456	0	(2,735,456)	-100%
Investment Income	39,472	41,615	29,369	39,501	30,000	631	2.1%
Total Revenues	3,659,472	41,615	2,764,825	2,774,957	30,000	(2,734,825)	-98.9%
Transfers							
Transfer In	0	0	383,408	383,018	0	(383,408)	-100%
Transfers Out	0	0	3,045,078	3,045,078	0	(3,045,078)	-100%
Total Revenues	0	0	(2,661,670)	(2,662,060)	0	2,661,670	-100%
Total Resources Available							
							2,834,903
Expenditures							
Other Services	84,571	8,215	103,786	33,764	48,248	(55,538)	-53.5%
Capital Outlay	1,082,248	723,403	2,838,775	162,981	1,605,794	(1,232,981)	-43.4%
Total Expenditures	1,166,819	731,618	2,942,561	196,745	1,654,042	(1,288,519)	-43.8%
Ending Cash Balance - June 30							
							1,180,861

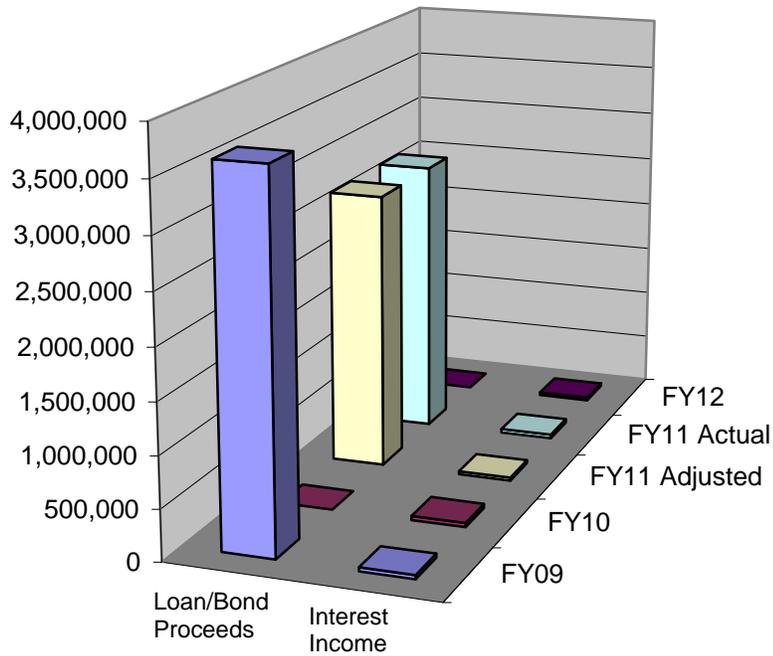
RESOURCES FOR BUDGET	FY12 BUDGET	% Change From Prior Year
Fund 56 99 Flood Control	1,654,042	-43.79%
Total	1,654,042	-43.79%

Funded Positions 0

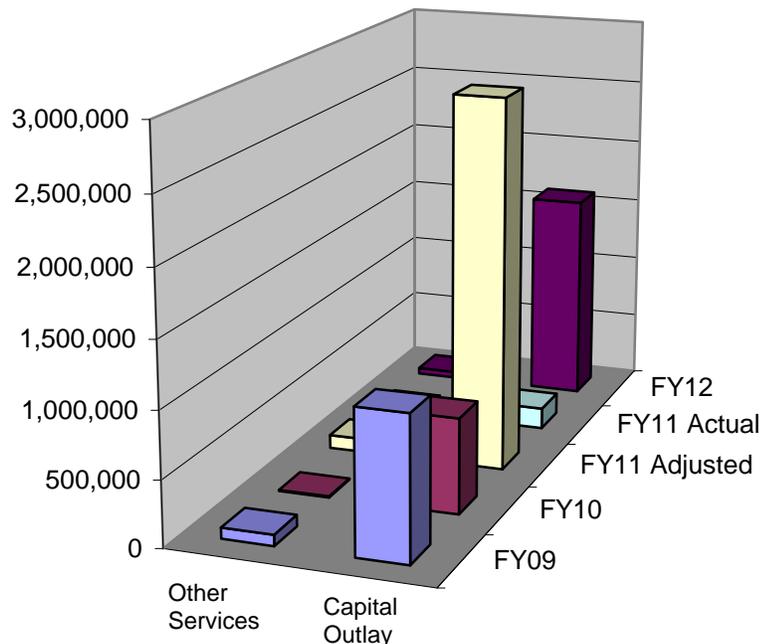
99 GRT Flood Control Bond Fund 056-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



99 GRT Flood Control Bond Fund 056-0000

Department Budget Summary

	TOTAL PROJECT	COE SHARE	CITY SHARE
	\$ 72,000,000	\$ 54,000,000	\$ 15,000,000
<i>FY 2000 - FY 2002</i>			\$ 1,402,063
<i>In-Kind</i>			\$ 31,982
<i>Total</i>			\$ 1,434,045
<i>FY 2003</i>			\$ 539,877
<i>In-Kind</i>			\$ 10,199
<i>Total</i>			\$ 550,076
<i>FY 2004</i>			\$ 422,489
<i>In-Kind</i>			\$ 1,909
<i>Total</i>			\$ 424,398
<i>FY 2005</i>			\$ 486,273
<i>In-Kind</i>			\$ 7,742
<i>Total</i>			\$ 494,015
<i>FY 2006</i>			\$ 1,464,230
<i>In-Kind</i>			\$ 6,951
<i>Total</i>			\$ 1,471,181
<i>FY 2007</i>			\$ 1,900,505
<i>In-Kind</i>			\$ 10,259
<i>Total</i>			\$ 1,910,764
<i>FY 2008</i>			\$ 1,207,835
<i>In-Kind</i>			\$ 8,671
<i>Total</i>			\$ 1,216,506
<i>FY 2009</i>			\$ 1,070,000
<i>In-Kind</i>			\$ 9,347
<i>Total</i>			\$ 1,079,347
<i>FY 2010</i>			\$ 2,875,551
<i>In-Kind</i>			\$ 8,215
<i>Total</i>			\$ 2,883,766
<i>FY 2011</i>			\$ 2,875,551
<i>In-Kind</i>			\$ 2,064
<i>Total</i>			\$ 2,877,615
<i>FY 2012 (Projected) *</i>			\$ 1,200,000
<i>In-Kind</i>			\$ 36,466
<i>Total</i>			\$ 1,236,466
TOTAL			\$ 15,578,178
BALANCE			\$ (578,178)

*Depending on availability of funding

Municipal Infrastructure GRT Fund 061-0000

Department Budget Summary

Department Description

This fund is used to account for the one-sixteenth of one-percent gross receipt tax enacted in 1991 and implemented on January 1, 1992 (Ordinance 826). This increment is dedicated for either the payment of special obligation bonds issued pursuant to a revenue bond act or for repair, replacement, construction and acquisition of infrastructure improvements, including, but not limited to, sanitary sewer lines, storm sewers and other drainage improvements, water, water rights, water lines and utilities, streets, alleys, right-of-way, easements and land within the municipality or within the extraterritorial zone of the our municipality.

BUDGET SUMMARY	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Beginning Cash - July 1							793,411
Revenues							
Mun. Infrastructure GRT	356,380	361,381	370,214	388,191	380,737	10,523	2.8%
Grants	15,671	0	0	0	0	0	**
Interest Income	8,430	11,848	10,599	11,368	9,000	(1,599)	-15.1%
Total Revenues	380,481	373,229	380,813	399,559	389,737	8,924	2.3%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	439,221	397,901	984,520	426,482	691,290	(293,230)	-29.8%
Total Net Transfers	(439,221)	(397,901)	(984,520)	(426,482)	(691,290)	293,230	-29.8%
Total Resources Available							491,858
Expenditures							
Salaries & Benefits	0	0	0	0	0	0	**
Other Services	0	0	0	0	0	0	**
Emergency Disaster Relf	0	0	0	0	0	0	**
Total Expenditures	0	0	0	0	0	0	**
Ending Cash Balance - June 30							491,858

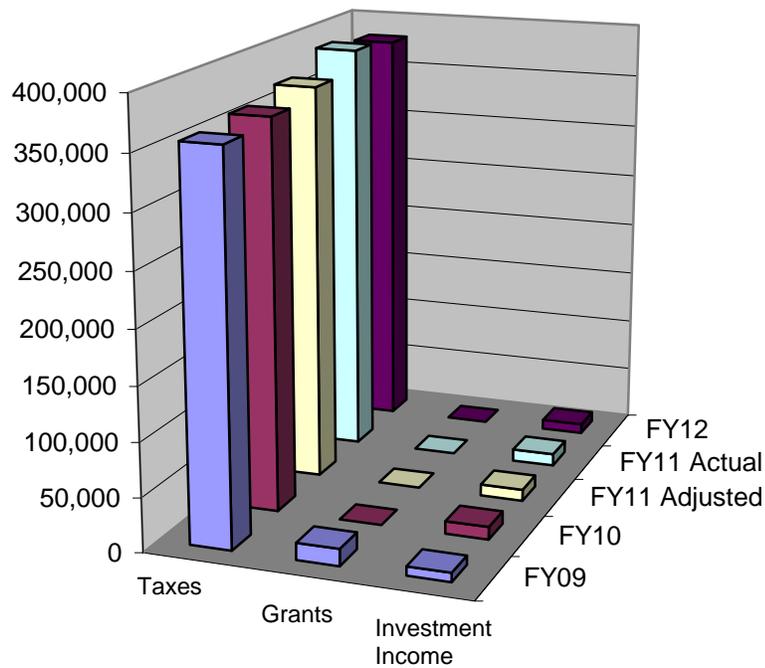
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Municipal Infrastructure GRT Fund 061-0000

Department Budget Summary

<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
Fund 56	91 GRT Inf	389,737	2.34%
Total		389,737	2.34%
Funded Positions		0	

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Fire Services Bond Fund 103-0000

Department Budget Summary

Department Description

A bond issue was authorized by the voters to construct, repair and improve roads and bridges and to construct, acquire a waste water treatment plant.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							7,577
Revenues							
Miscellaneous Revenue	0	0	0	0	0	0	**
Bond Proceeds	0	0	1,350,000	1,350,000	0	(1,350,000)	-100%
Interest Income	0	0	0	0	0	0	**
Total Revenues	0	0	1,350,000	1,350,000	0	(1,350,000)	-100%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	0	0	1,299,426	1,299,426	0	(1,299,426)	-100%
Total Net Transfers	0	0	(1,299,426)	(1,299,426)	0	1,299,426	-100%
Total Resources Available							
7,577							
Expenditures							
Other Services	0	0	24,000	22,747	0	(24,000)	-100%
Capital Outlay	0	0	0	0	0	0	**
Capital Improvements	0	0	0	0	0	0	**
Total Expenditures	0	0	24,000	22,747	0	(24,000)	-100%
Ending Cash Balance - June 30							
7,577							

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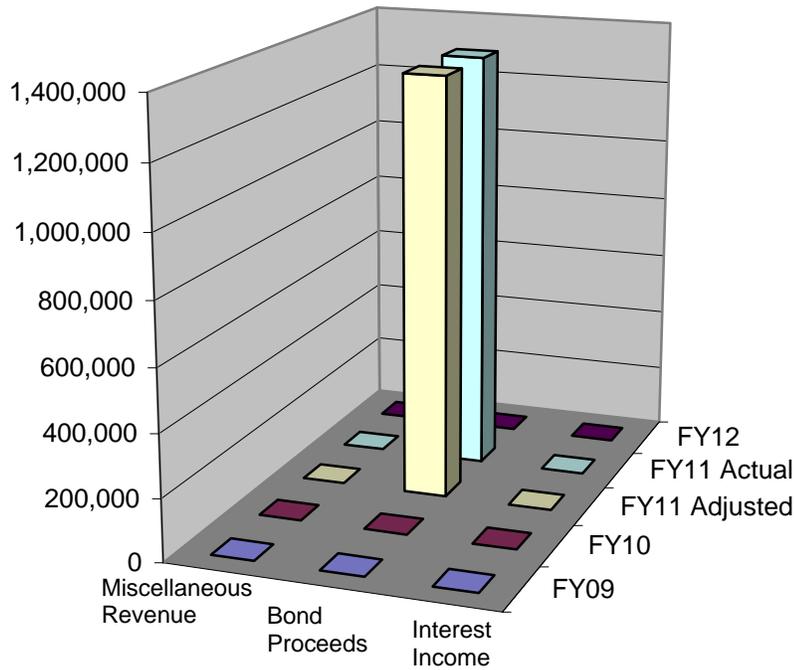
RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 103	Fire Bond	0	-100.00%
	Total	0	-100.00%

Funded Positions 0

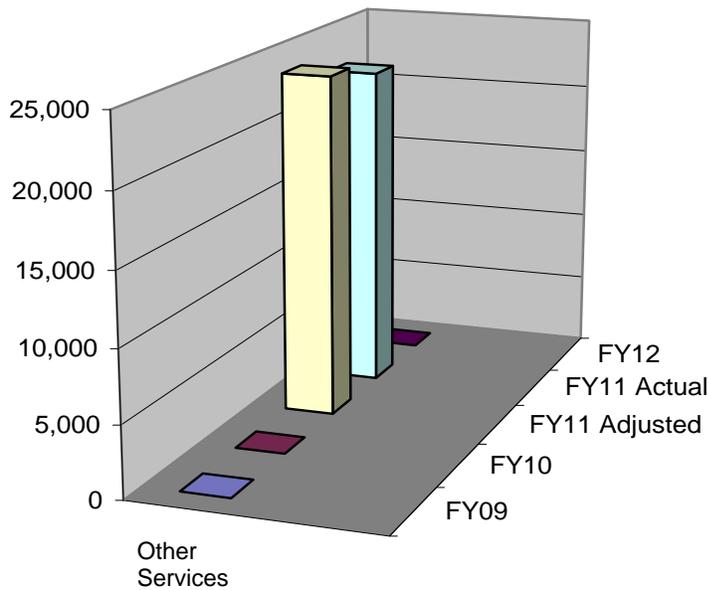
Fire Services Bond Fund 103-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Economic Development Fund 105-0000

Department Budget Summary

Department Description

Fund 105 is the Economic Development Fund which was established with gross receipts tax revenue. This fund allows the City to contract with the Otero County Economic Development Council, Inc. (OCEDC) at \$50,000 per year, for the purpose of marketing the City to prospective new companies and employers. This tax is currently scheduled to end, or sunset, on December 31, 2010 per Ordinance 1209.

This fund can also provide cash incentives to new companies which move to Alamogordo, bringing new jobs to our area and stimulating economic development. With this fund, the City and OCEDC successfully solicited and secured the 1800-Flowers.com call center, Marietta Biscuit Company, and PreCheck.

The contract for 1800-Flowers.com has been completed. In the last audit year, this company yielded 451 full time new jobs for Alamogordo. 32 full time jobs were produced by PreCheck during its most recent audit period, completed March 28, 2008. As a result of not meeting the required 55 full-time jobs, the Company was entitled to receive only the "Value of each Job Created" short of the goal, per contract. Therefore the company received \$97,369.21 for that period. 89.67 full time jobs were produced by Marietta as of their audit in August 2008. They exceeded their goal of 50 full time jobs.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							2,925,354
Revenues							
Taxes & Fees	712,760	722,761	740,429	776,381	762,643	22,214	3.0%
Grants	0	400,000	0	0	0	0	**
Interest Income	24,905	26,958	29,859	33,799	31,785	1,926	6.5%
Total Revenues	737,665	1,149,719	770,288	810,180	794,428	24,140	3.1%
Total Resources Available							3,719,782
Expenditures							
Other Services							
Airport Business Park	0	0	0	0	0	0	**
Community Dev	34,666	400,000	1,528,924	147,420	285,715	(1,243,209)	-81.3%
Marketing	56,397	50,000	70,000	70,000	70,000	0	0.0%
Total Expenditures	91,063	450,000	1,598,924	217,420	355,715	(1,243,209)	-77.8%
Ending Cash Balance - June 30							3,364,067

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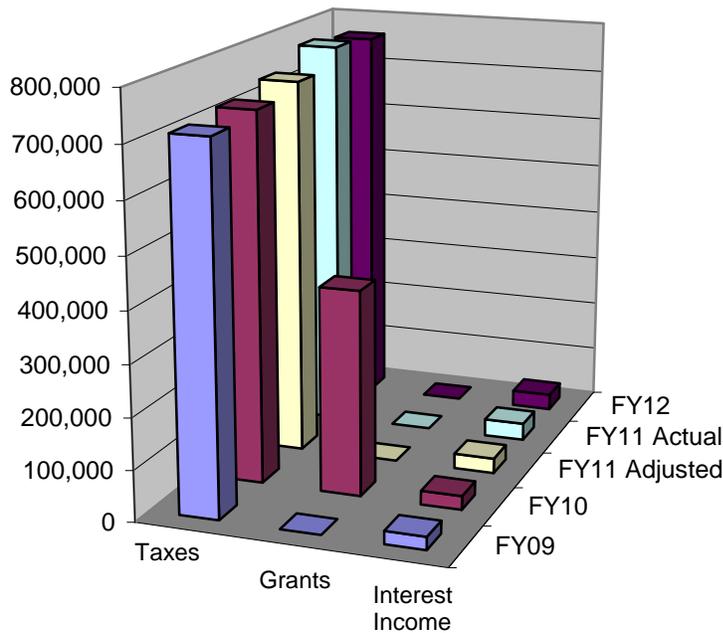
Economic Development Fund 105-0000

Department Budget Summary

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 105	Economic Development	794,643	3.16%
	Total	794,643	3.16%

Funded Positions 0

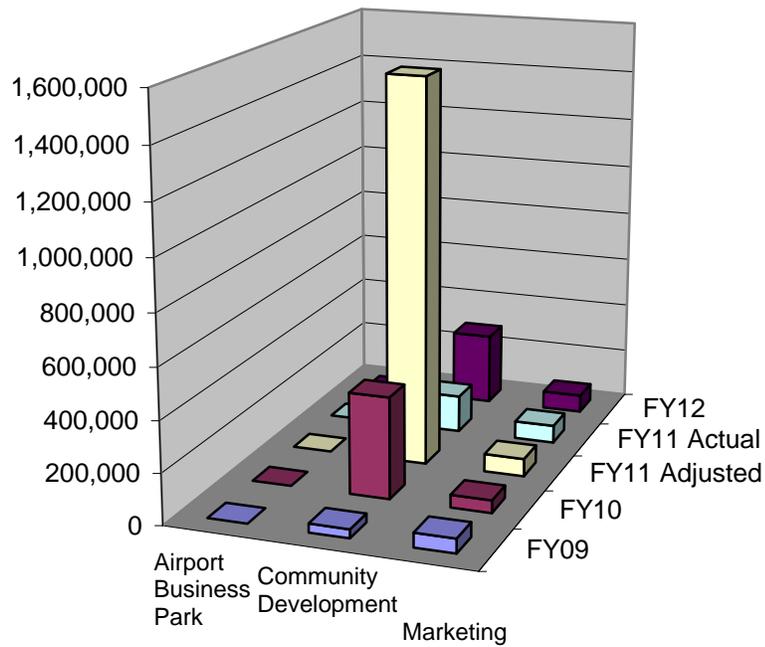
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Economic Development Fund 105-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



2002 GRT Bond Projects 108-0000

Department Budget Summary

Department Description

The 2002 Gross Receipts Tax Revenue Bonds were issued to provide funds for (1) refunding and discharging the outstanding 1994 Gross Receipts Tax Revenue Bonds, Series 1994, (2) (a) the City's flood control system, both within and without the corporate limits of the City; (b) public buildings or any ground relating thereto; (c) land for open space; (d) public parks, public recreational buildings or other public recreational facilities and (e) equipment for street maintenance; and (3) paying all costs incidental thereto and to the issuance of the bonds. The bonds are payable and collectible from one-quarter of one percent of the Gross Receipts Tax Revenues.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							11,749
Revenues							
Miscellaneous Revenue	0	0	459	459	0	(459)	-100%
Bond Proceeds	0	0	0	0	0	0	**
Interest Income	5,229	2,681	0	0	0	0	**
Total Revenues	5,229	2,681	459	459	0	(459)	-100%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	0	24,735	0	0	0	0	**
Total Net Transfers	0	(24,735)	0	0	0	0	**
Total Resources Available							11,749
Expenditures							
Other Services	8,975	7,723	6,000	4,257	0	(6,000)	-100%
Capital Outlay	32,472	0	0	0	0	0	**
Capital Improvements	19,191	143,467	33,260	23,567	0	(33,260)	-100%
Total Expenditures	60,638	151,190	39,260	27,824	0	(39,260)	-100%
Ending Cash Balance - June 30							11,749

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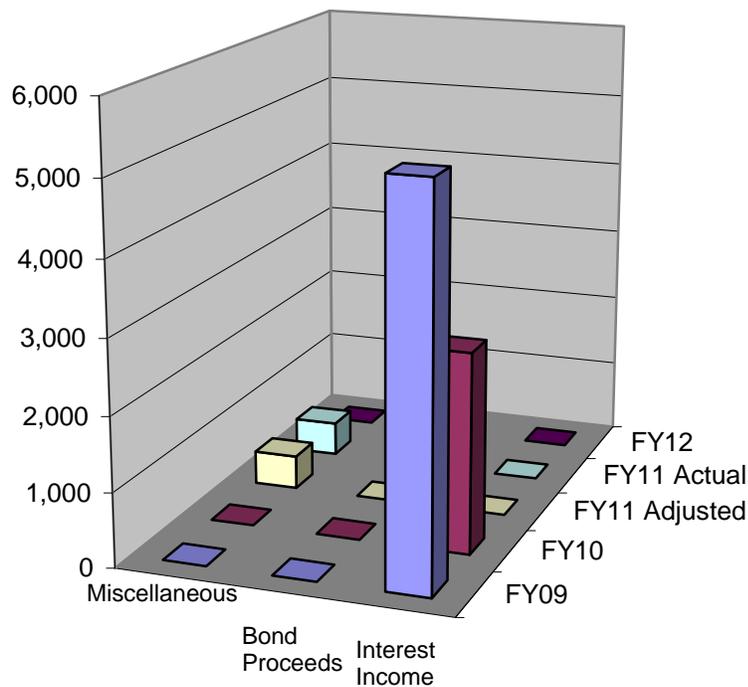
2002 GRT Bond Projects 108-0000

Department Budget Summary

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 108	2002 Bond Acq	0	-100.00%
Total		0	-100.00%

Funded Positions 0

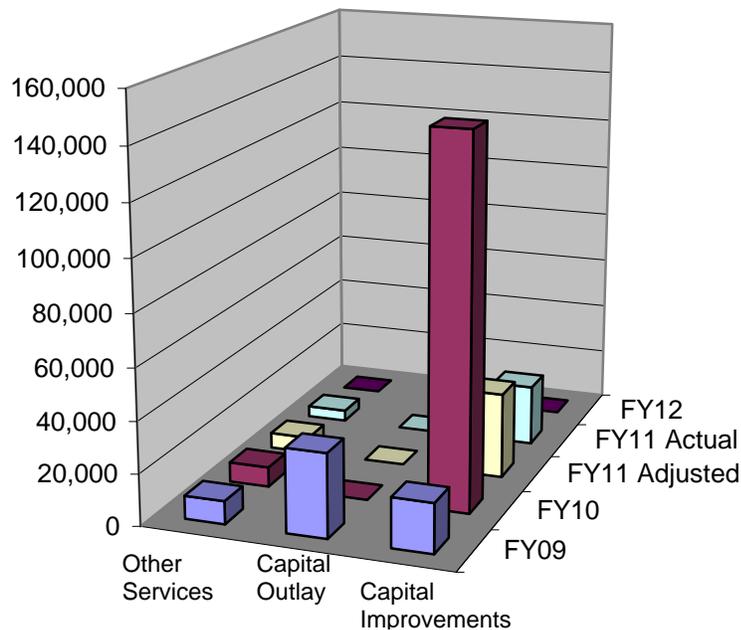
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



2002 GRT Bond Projects 108-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



PROJECT SUMMARY

FUND 108 - PROJECT LISTING FOR THE 2002 GRT BOND ACQUISITION FUND							
PROJ #	EXPENDITURE SUMMARY	FY02 thru FY08 Actual	FY08/09 Actual	FY09/10 Actual	FY10/11 Actual	FY11/12 Budget	TOTALS
BP0301	Street Sweeper	109,287	0	0	0	0	109,287
BP0303	Lake Water Storage Improvements	173,922	0	0	0	0	173,922
BP0304	Walker Field Improvements	379,707	0	0	0	0	379,707
BP0305	Griggs Field Improvements	19,360	0	0	0	0	19,360
BP0306	Pool Cover	103,964	0	0	0	0	103,964
BP0307	Tennis/Basketball Court Renovations	53,047	0	0	0	0	53,047
BP0308	Park Improvements	16,386	60,638	151,190	27,824	0	262,253
BP0309	In-Line Hockey Rink	88,022	0	0	0	0	96,695
BP0310	Golf Course Club House	742,687	0	0	0	0	747,830
BP0401	Skateboard Park	42,481	0	0	0	0	42,481
BP0402	Water Tower	16,938	0	0	0	0	78,762
Total Project Expenditures		1,745,800	60,638	151,190	27,824	0	2,067,307

NOTE: All projects above include Engineering Fees (In-house) and contracted.

This shade indicates COMPLETED Projects

Street Capital Gross Receipts Tax Fund 109-0000

Department Budget Summary

Department Description

This fund accounts for the Municipal Capital Outlay Gross Receipts Tax ¼% option enacted by Ordinance No. 1188, effective 07/01/2004 and the Municipal Gross Receipts Tax ¼% option enacted by Ordinance No. 1312, effective 07/01/2008. Both GRT increments have been dedicated to construction and improvements of streets.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							5,001,880
Revenues							
Gross Receipts 1/4%	2,611,250	1,445,523	1,480,869	1,552,763	1,525,292	44,423	3.0%
Loan & Bond Proceeds	7,350,000	0	0	0	0	0	**
Interest Income	73,623	90,152	68,307	71,936	45,000	(23,307)	-34.1%
Total Revenues	10,034,873	1,535,675	1,549,176	1,624,699	1,570,292	21,116	1.4%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	1,138,847	1,660,783	584,903	584,903	809,903	225,000	38.5%
Total Net Transfers	(1,138,847)	(1,660,783)	(584,903)	(584,903)	(809,903)	(225,000)	38.5%
Total Resources Available							5,762,269
Expenditures							
Fees	130,035	0	0	0	0	0	**
Other Services	3,292	0	68,850	50,000	2,561	(66,289)	-96.3%
Capital Improvements	1,190,760	2,427,171	5,952,019	2,332,322	3,211,524	(2,740,495)	-46.0%
Total Expenditures	1,324,087	2,427,171	6,020,869	2,382,322	3,214,085	(2,806,784)	-46.6%
Ending Cash Balance - June 30							2,548,184

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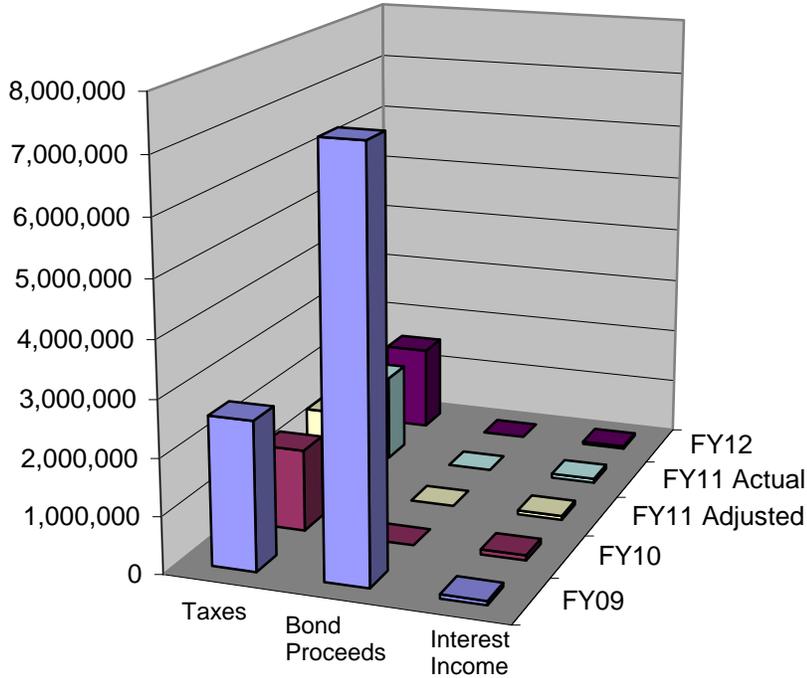
RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 109	08 Street GRT	1,525,292	3.00%
Total		1,525,292	3.00%

Funded Positions 0

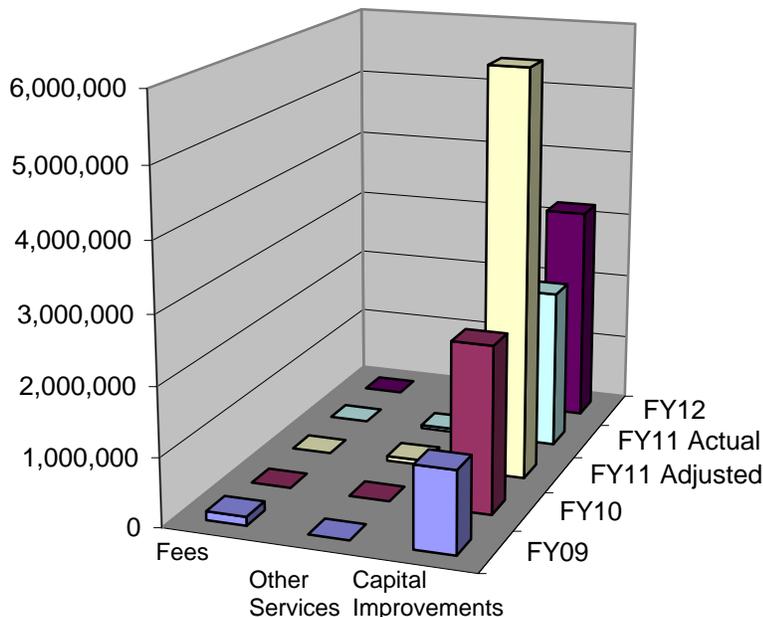
Street Capital Gross Receipts Tax Fund 109-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



2004 Water/Sewer Bond Project Fund 110-0000

Department Budget Summary

Department Description

Fund 110 is the Sewer Bond Fund that is paid by water and sewer revenue and is dedicated strictly to sewer projects. This revenue bond was established in 2004 to pay for an emergency pipeline replacement, when a concrete sewer main failed in the west side of town. The emergency project was completed in the late summer of 2004 at a cost of more than \$2.2 million. The next urgent project for which these funds were utilized is the University Area Sewer Rehabilitation Project in the University and Dyer Addition Subdivisions. The City secured a \$330,713 Community Development Block Grant through the State of New Mexico towards the project. This project was completed during the summer of 2005.

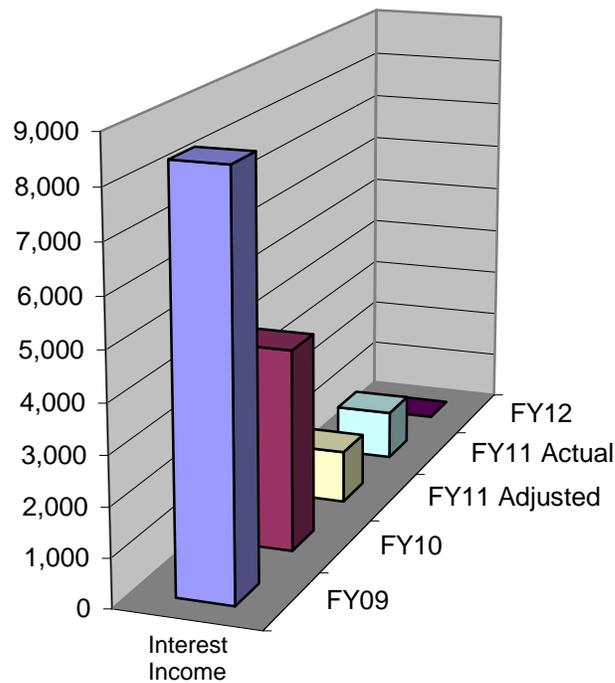
<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							17,815
Revenues							
Interest Income	8,380	4,109	1,077	1,012	0	(1,077)	-100%
Total Revenues	8,380	4,109	1,077	1,012	0	(1,077)	-100%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	54,984	280,647	119,945	103,142	16,837	(103,108)	-86.0%
Total Net Transfers	(54,984)	(280,647)	(119,945)	(103,142)	(16,837)	103,108	-86.0%
Total Resources Available							978
Expenditures							
Other Services	0	0	0	0	0	0	**
Capital Outlay	0	0	0	0	0	0	**
Total Expenditures	0	0	0	0	0	0	**
Ending Cash Balance - June 30							978

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2004 Water/Sewer Bond Project Fund 110-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



2004 GRT Bond Acquisition Projects Fund 111-0000

Department Budget Summary

Department Description

The 2004 Gross Receipts Tax Bond Acquisition was issued to provide funds for (1) the City's flood control system, (2) (a) acquisition; (b) construction or improvement to public buildings, including recreation buildings; (3) refinancing the outstanding City Gross Receipts Tax Refunding Revenue Bonds, Series 1996 (the "1996 Bonds"); and (4) paying all costs pertaining to the issuance of the Bonds and to the payment and discharge of the 1996 Bonds.

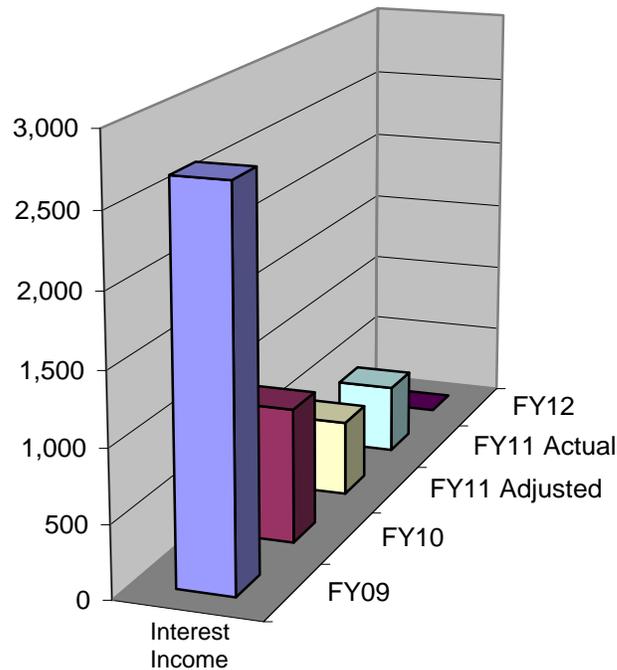
<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							0
Revenues							
Grants	0	0	0	0	0	0	**
Miscellaneous Revenue	0	0	0	0	0	0	**
Interest Income	2,676	926	522	480	0	(522)	-100%
Total Revenues	2,676	926	522	480	0	(522)	-100%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	11,987	0	55,082	55,039	0	(55,082)	-100%
Total Net Transfers	(11,987)	0	(55,082)	(55,039)	0	55,082	-100%
Total Resources Available					0		0
Expenditures							
Other Services	2,291	56	0	0	0	0	**
Capital Improvements	35,432	47,229	0	0	0	0	**
Total Expenditures	37,723	47,285	0	0	0	0	**
Ending Cash Balance - June 30							0

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2004 GRT Bond Acquisition Projects Fund 111-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



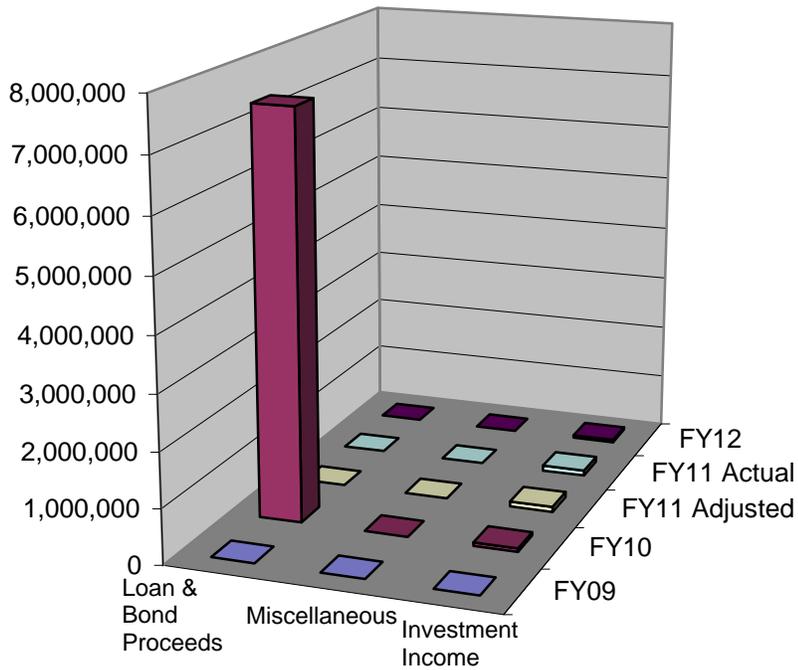
PROJECT SUMMARY

FUND 111 - PROJECT LISTING FOR THE 2004							
PROJ #	BUDGET SUMMARY	FY05 thru FY08 Actual	FY08/09 Actual	FY09/10 Actual	FY10/11 Actual	FY11/12 Budget	TOTALS
	Bond Expenses	55,578	0	0	0	0	55,578
	Other Expenses	23,566	2,291	56	0	0	49,479
	Expenditures - Projects						
BP0502	Golf Course Pump Station	103,021	0	0	0	0	103,021
BP0504	Hoosier Ball Field Fencing	17,117	0	0	0	0	17,117
BP0507	Paiute Park	59,331	0	0	0	0	59,331
EN0505	N. Florida Storm Drainage	115,536	0	0	0	0	115,536
BP0503	Alameda Park Zoo Improvements	90,962	3,622	15,634	0	0	157,740
BP0510	Tierra De Suenos Park	173,676	4,322	5,678	0	0	199,101
EN0201	New Library Building	42,393	0	0	0	0	42,393
EN0417	Sr. Center Fitness Room	49,955	0	0	0	0	94,350
BP0509	Sr. Center Sprinklers	82,011	0	0	0	0	82,011
BP0310	Golf Course Club House	129,947	27,488	25,917	0	0	211,976
BP0511	Rec Center Repairs	90,551	0	0	0	0	175,238
	Total Project Expenditures	1,033,645	37,723	47,285	0	0	1,362,871
<p>NOTE: All projects above include Engineering Fees (In-house) and contracted.</p> <p>This shade indicates COMPLETED Projects</p>							

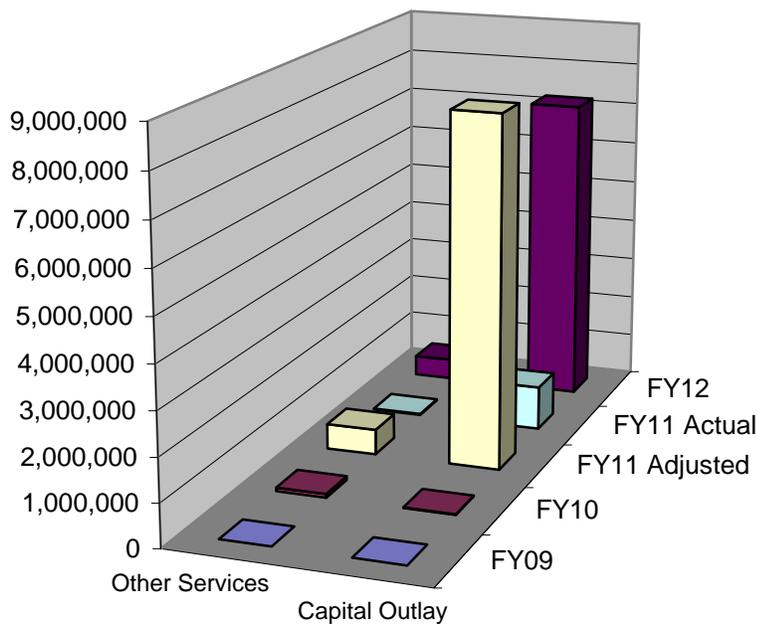
2009 Sewer Bond Acquisition Fund 113-0000

Department Budget Summary

TOTAL REVENUES BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Sidewalk Revolving Loans Fund 114-0000

Department Budget Summary

Department Description

This fund provides the City of Alamogordo with an accounting of loans financed through the city for qualified property owners. The qualified property owners finance through the city for the placement/repair of sidewalks, curb cuts and driveway ramps on their property.

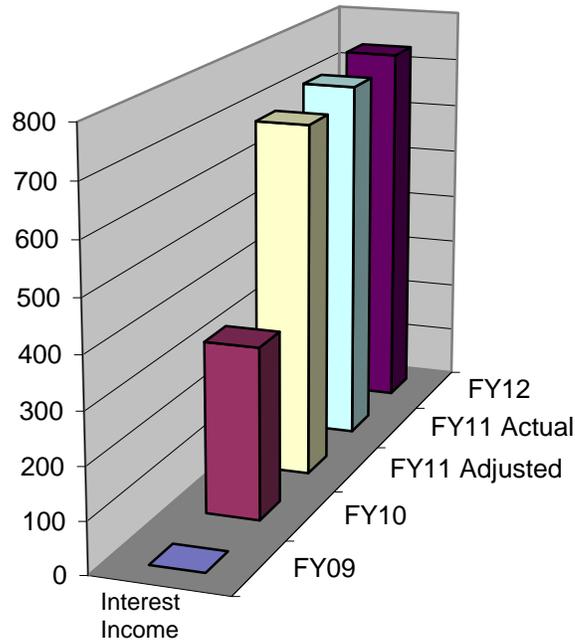
<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							53,748
Revenues							
Interest Income	0	332	690	715	735	45	6.5%
Total Revenues	0	332	690	715	735	45	6.5%
Transfers							
Transfers In	0	52,800	0	0	0	0	**
Transfers Out	0	0	0	0	0	0	**
Total Net Transfers	0	52,800	0	0	0	0	**
Total Resources Available							54,483
Expenditures							
Supplies	0	0	1,400	0	0	(1,400)	-100%
Other Services	0	0	600	0	0	(600)	-100%
Capital Outlay	0	99	50,701	0	0	(50,701)	-100%
Total Expenditures	0	99	52,701	0	0	(52,701)	-100%
Ending Cash Balance - June 30							54,483

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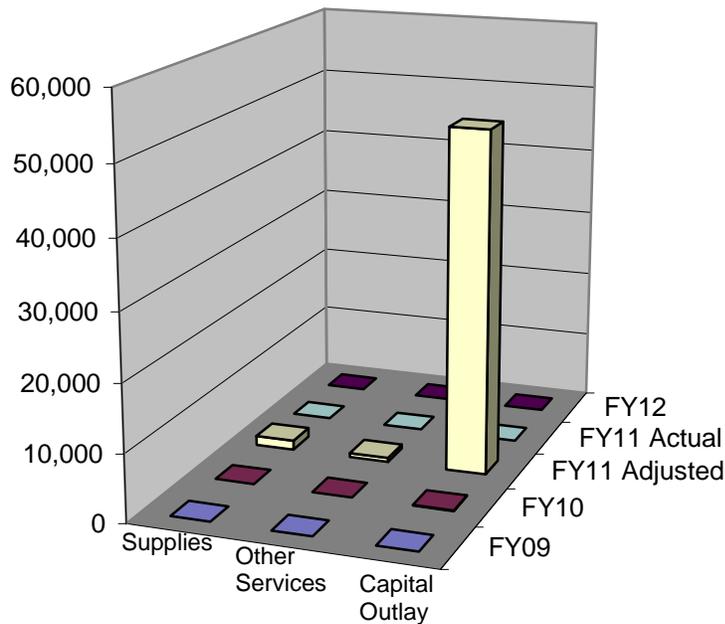
Sidewalk Revolving Loans Fund 114-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Regional Water Supply Transmission Line Fund 116-0000

Department Budget Summary

Department Description

This fund accounts for the Water Trust Board Grant (WTB #80) and NMFA Loan for the purpose of financing the cost of approximately 15 miles of pipeline for a potable water transmission system or City of Alamogordo project known as "Regional Water Supply Transmission Line Phase 1". Ordinance No. 1370 authorized the execution of the grant/loan agreement.

The WTB granted \$4,508,000 with a requirement that the City enter into a loan agreement at zero percent interest with NMFA for the remaining \$1,127,000 needed for a total project cost of \$5,635,000.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							(505,964)
Revenues							
Grant	0	0	4,508,000	0	4,508,000	0	0.0%
Loan & Bond Proceeds	0	0	1,127,000	40,500	1,086,500	(40,500)	-3.6%
Interest Income	0	0	0	0	0	0	**
Total Revenues	0	0	5,635,000	40,500	5,594,500	(40,500)	-0.7%
Transfers							
Transfers In	0	0	250,000	11,003	246,681	(3,319)	-1.3%
Transfers Out	0	0	0	0	0	0	**
Total Net Transfers	0	0	250,000	11,003	246,681	(3,319)	-1.3%
Total Resources Available	0						5,335,217
Expenditures							
Other Services	0	7,349	250,001	13,160	239,332	(10,669)	-4.3%
Capital Improvements	0	0	5,627,650	536,957	5,076,186	(551,464)	-9.8%
Total Expenditures	0	7,349	5,877,651	550,117	5,315,518	(562,133)	-9.6%
Ending Cash Balance - June 30							19,699

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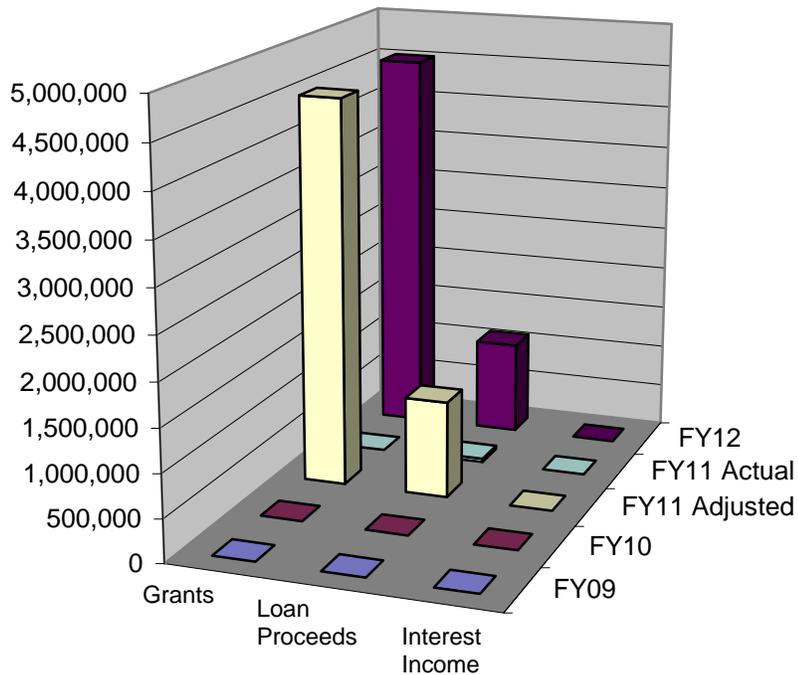
Regional Water Supply Transmission Line Fund 116-0000

Department Budget Summary

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
State Grant	Reg Water Sup	4,508,000	0.00%
Loan Proceeds	Reg Water Sup	1,085,500	-3.68%
Total		5,593,500	-0.74%

Funded Positions 0

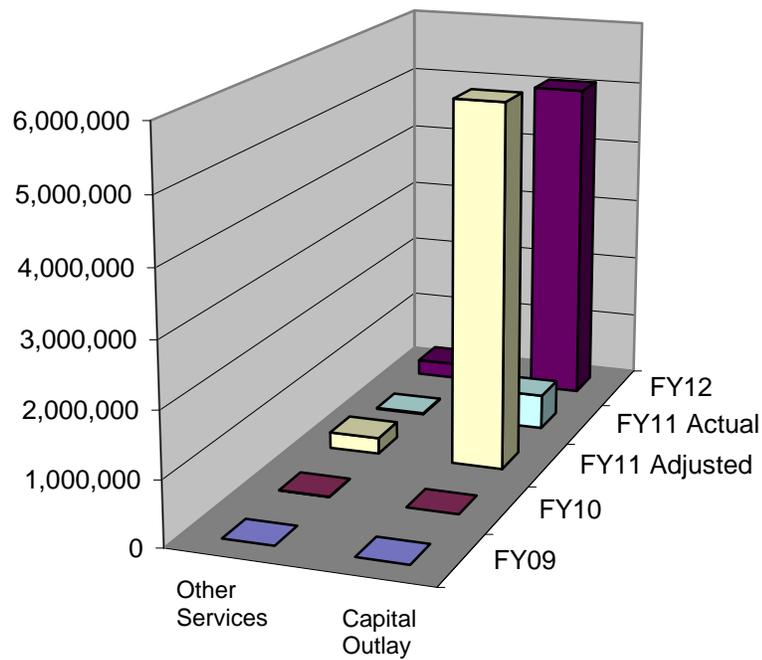
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Regional Water Supply Transmission Line Fund 116-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

Department Description

The prime objective of the Housing Authority is to promote adequate and affordable housing, economic opportunity and a suitable living environment free from discrimination. Capital Funds are reserved for improvements on the investment of 220 public housing units included in the Annual Contributions Contract. Every 5 years and annually, a plan is submitted to HUD identifying the improvements planned for that period. All improvements are based on the Physical Needs Assessment that is completed before the 5 year plan is due. Annual plans update HUD on the progress toward the 5 year goals.

Goal 1: To repair foundations, walls and spalling in selected AV units

Objective: To remove and replace porches identified as health and safety problems in annual inspection; to patch cracks in foundations, walls and spalling

Goal 2: To create new parking opportunities at Alta Vista

Objective: To create new parking areas to alleviate current unsafe conditions on Alta Vista Drive

Goal 3: Purchase Air Conditioner Units for lease by tenants

Objective: Provide portable window A/C units for lease to tenants.

Goal 4: To retrofit the Learning Centers at Alta Vista and Plaza Hacienda for laundry facilities.

Objective: Provide laundry facilities for tenants at both complexes.

Goal 5: Landscaping at both complexes.

Objective: To landscape Alta Vista and Plaza Hacienda to increase curb appeal. Upgrade fencing at Alta Vista.

Goal 6: Bathroom remodel at Alta Vista.

Objective: To remodel failing bath tubs and sinks at Alta Vista.

Housing Capital Fund Projects 904-0000

Department Budget Summary

BUDGET SUMMARY	FY08/09 Budget	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Beginning Cash - July 1							3,376
Revenues							
Grants	0	804,271	995,070	126,050	1,540,410	545,340	54.8%
Interest Income	0	0	0	0	0	0	**
Total Revenues	0	804,271	995,070	126,050	1,540,410	545,340	54.8%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	0	125,800	125,800	0	186,506	60,706	48.3%
Total Net Transfers	0	(125,800)	(125,800)	0	(186,506)	(60,706)	48.3%
Total Resources Available							1,357,280
Expenditures							
Salary & Benefits	0	35,308	21,461	21,460	0	(21,461)	-100%
Capital Outlay	0	24,329	0	0	0	0	**
Modernization	0	618,736	847,809	91,470	1,231,474	383,665	45.3%
Total Expenditures	0	678,373	869,270	112,930	1,231,474	362,204	41.7%

Ending Cash Balance - June 30 **125,806**

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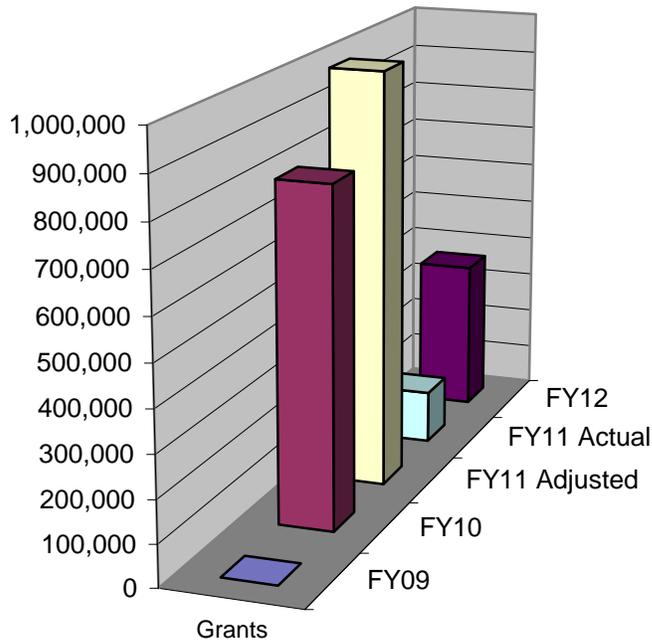
RESOURCES FOR BUDGET	FY12 BUDGET	% Change From Prior Year
Federal Grant	365,000	-63.32%
Housing Capital		
Total	365,000	-63.32%

Funded Positions 0

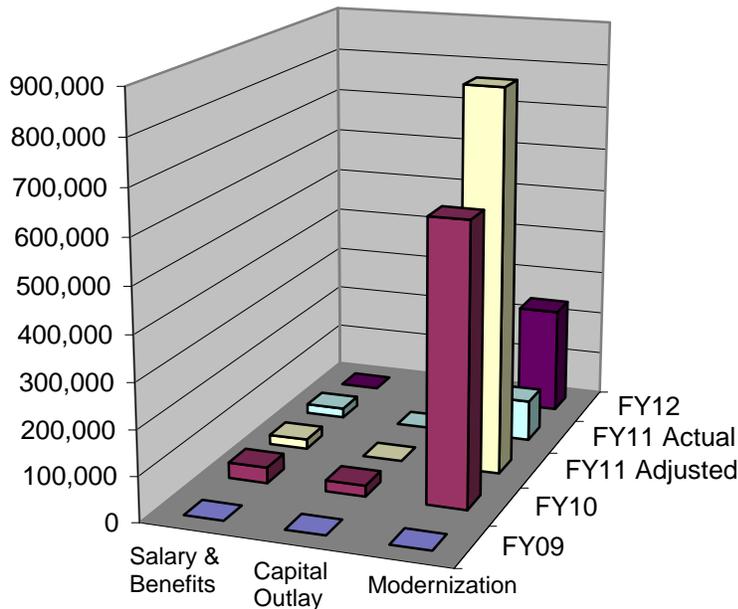
Housing Capital Fund Projects 904-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Debt Service Fund

Debt Service Fund Description

In this section, all Debt Service Funds (Bonds and Loan Obligations) will be summarized and illustrated. The individual Funds are used to account for the accumulation of resources for and the payment of, general long-term debt principal and interest.

BOND FUND SUMMARIES

Fund 53 General Obligation (Property Tax) – The purpose of this fund is to account for servicing of principal and interest requirements on the 1996 General Obligation Sanitary Sewer Refunding Water Improvement Bonds, the 2000 General Obligation Fire Protection Bonds (Refunded April 2011), and the 2009 General Obligation Bonds for the Waste Water Treatment Plant and Roadway Improvements. Property tax revenues secure these bonds.

Fund 55 1993 JPA ESGRT Bond – This fund was established to accumulate resources from landfill revenues or member ESGRT distributions for payment of principal and interest on the City of Alamogordo – Otero/Lincoln County JPA ESGRT Revenue Bonds, Series 1994. This fund also held the required bond reserve. The Bonds matured on June 1, 2009. This fund has been closed.

Fund 59 Revenue Bond P & I – This fund is created for the purpose of accumulating monies for payment of principal and interest on Gross Receipts Tax Revenue Bonds and outstanding loans obligated by gross receipts tax income.

Fund 82 JT. Water/Sewer Revenue – This fund is created to account for the bond required reserve for the Jt. Water and Sewer Improvement Revenue Bonds, Series 2005 and for the purpose of accumulating monies for the payment of principal and interest on the Joint Water/Sewer Revenue Bonds, Series 1998 and Series 2005. This fund also accounts for the annual loan payments of principal and interest to NMFA pledged by the water and sewer rate revenue.

Fund 106 Flood Control Project Reserve – The purpose of this fund is to account for the monies that must be held in reserve for the Flood Control Bond, Series 2000 (Refunded April 2011).

Debt Service Fund

Types of Bonds and Loan Obligations:

Revenue Bonds pledge specific recurring revenue sources of the municipality, most commonly the City's gross receipts tax. Revenue bonds may be issued for constructing, purchasing, furnishing, equipping, rehabilitating, making additions or improvements to one or more public buildings or purchasing and improving grounds. Revenue bonds are enacted by action of the City Commission and do not require voter approval.

General Obligation Bonds are authorized by the voters of the City of Alamogordo. The debt limit shall not exceed four percent (4%) of the value of the taxable property in the City. The City may, however, contract debt in excess of such limitation for the construction or purchase of a system for supplying water or a sewer system for the City. Based on a 2009 assessed valuation of \$428,554,974 the City's general obligation debt limit is \$17,142,199. The City presently has \$1,350,000 outstanding (as of 06/30/2011) general obligation debt (other than water and sewer bonds) consisting of its General Obligation Fire Protection Bonds, Series 2000 and the 2009 G.O. Bond for the portion of Roadway Improvements. Accordingly, the City has a legal debt margin of \$14,847,199 for non-water and sewer debt.

The City currently has one General Obligation Bond outstanding for water and sewer issues. This is the 2009 G.O. Bond Revenue Bond portion of \$7,205,000 for the Waste Water Treatment Plant Improvements.

Loans thru New Mexico Finance Authority (NMFA)

The New Mexico Finance Authority (the NMFA) was created with passage of the New Mexico Finance Authority Act in 1992 (Chapter 6, Article 21, NMSA 1978). The NMFA assists qualified governmental entities with affordable financing of capital equipment and infrastructure projects by providing low-cost funds and technical assistance. The NMFA is a state instrumentality governed by a Board of Directors, consisting of twelve members, ten of whom are appointed by the Governor. The NMFA is not subject to the supervision or control of any other board, bureau, department or agency of the state. The Legislative Oversight Committee is empowered to monitor and oversee its operations. <http://www.nmfa.net/NMFAInternet/AboutUs.aspx>

The City has entered into numerous loans with the NMFA, taking advantage of the low interest rates they provide. These are explained further later, in this section of the document.

Special Assessment Bond proceeds are used to pay costs of the specifically stated improvements. Once the bonds have been issued and the improvements completed, a special assessment is levied to property owners who benefit from the improvements and liens are placed against the property. The special assessments are scheduled to coincide with the principal and interest debt retirement needs of the bond issue.

The City currently has no outstanding Special Assessment Bonds. The authority for issuing bonds is found in the State of New Mexico Constitution.

Debt Service Fund

Summary of Bonds Issued

CITY OF ALAMOGORDO
Schedule of Bonded Debt
Fiscal Year 2011-2012

DESCRIPTION	DATE OF ISSUE	MATURITY DATE	AMOUNT ISSUED	OUTSTANDING 06/30/2011
REVENUE BONDS				
Jt. Water and Sewer Revenue Bonds, Series 1998	07/01/98	06/01/18	\$6,390,000	\$2,880,000
Gross Receipts Tax Refunding and Revenue Bonds, Series 2000 (Flood Control)	04/15/11	06/01/21	\$2,735,456	\$2,475,831
Gross Receipts Tax Revenue Bonds, Series 2002	10/01/02	06/01/17	\$7,990,000	\$3,700,000
Gross Receipts Tax Refunding & Improvement Bonds, Series 2004	12/01/04	06/01/19	\$5,405,000	\$3,660,000
JT Water/Sewer Improvements Revenue Bonds, Series 2005	06/02/05	06/01/25	\$5,530,000	\$4,295,000
<i>TOTAL REVENUE BONDS</i>			<u>\$28,050,456</u>	<u>\$17,010,831</u>
GENERAL OBLIGATION BONDS				
General Obligation Fire Protection Bonds and Refunding, Series 2000	04/15/11	08/01/20	\$1,350,000	\$1,350,000
General Obligation Waste Water Treatment Plant and Street Bonds, Series 2009	02/01/10	08/01/29	\$7,420,000	\$7,205,000
<i>TOTAL GENERAL OBLIGATION BONDS</i>			<u>\$8,770,000</u>	<u>\$8,555,000</u>
TOTAL - ALL BONDS			<u>\$36,820,456</u>	<u>\$25,565,831</u>

Debt Service Fund

DEBT SERVICE LOAN OBLIGATION SUMMARIES

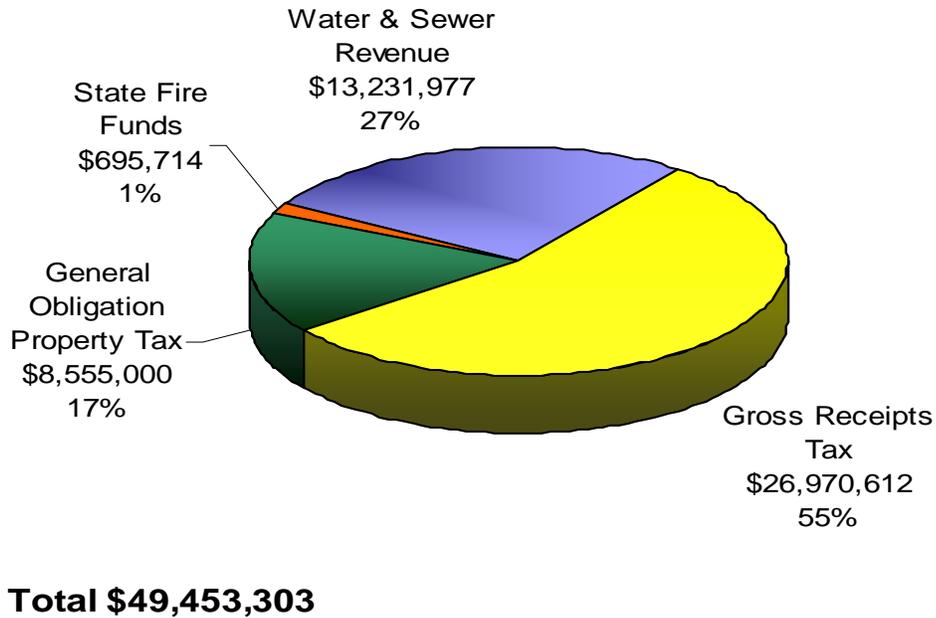
The City of Alamogordo entered into several loan agreements with the New Mexico Finance Authority (NMFA).

Summary of Loan Obligations Issued

Schedule of Loan Obligations (NMFA)				
Fiscal Year 2011-2012				
DESCRIPTION	DATE OF ISSUE	MATURITY DATE	AMOUNT ISSUED	OUTSTANDING 06/30/2011
Fire Station - NMFA, 2000	7/1/2000	5/1/2020	\$572,223	\$335,690
Ladder Truck (Fire) - NMFA, 2004	5/21/2004	5/1/2016	\$455,000	\$207,743
Westside R.O. Project - NMFA Loan, 2006 (Water Project)	6/30/2006	5/1/2029	\$6,565,000	\$6,565,000
<i>*Only Interest is paid until full amount is fully withdrawn and then payment schedules will include principal to pay down outstanding balance.</i>				
Precheck Westside Project, NMFA Loan 2006 (Water Project)	8/11/2006	5/1/2026	\$730,453	\$604,781
Flood Control - NMFA, 2008	11/21/2008	6/1/2028	\$3,620,000	\$3,330,000
Fire Pumper - NMFA, 2008	12/5/2008	5/1/2017	\$196,910	\$152,281
Street Projects - NMFA, 2008B	12/12/2008	6/1/2028	\$7,350,000	\$6,635,000
Jt. Utility Project - NMFA #2283-PP, 2009A	6/18/2009	6/1/2029	\$5,340,000	\$4,985,000
Reg Wtr Pipeline WTB80- NMFA, 2010	2/1/2010	6/1/2031	\$1,127,000	\$1,071,977
TOTAL LOAN OBLIGATIONS			\$25,956,586	\$23,887,472

Debt Service Fund

Outstanding Debt (06/30/2011)



Summary of Outstanding Obligations and Indebtedness

As you can see from the above chart, the City's total outstanding debt service is \$49,453,303 and is broken down in the following:

General Obligation Bonds: 17% of the City's total outstanding debt is pledged by property tax. The City has \$8,555,000 in general obligation bonds.

Gross Receipts Tax Revenue Bonds: The City has \$26,970,612 outstanding in bonds pledged by Gross Receipts Tax which represents 55% of the total debt outstanding as of June 30, 2011.

Other Revenue Bonds: The City has revenue debt pledged with water and sewer rate revenue debt obligations totaling \$13,231,977; representing 27% of all outstanding debt. Additionally, the City has pledged State Fire Funds against an outstanding debt obligation of \$695,714.

Debt Service Fund

Intergovernmental and Other Agreements

None at this time.

Lease-Purchase Obligations:

The City has an outstanding capital lease:

- a) Mobile Data Terminals (MDT) – Public Safety (Funds 28, 36, 38). The Lease Purchase is made through Kansas State Bank and was entered into 10/03/07 for a total of \$220,453. The debt is obligated and paid by special revenue funds generated from law enforcement grants and special operations. The outstanding balance as of 06/30/11 is \$50,413. This is a five year lease ending in September 2012.

Other Notes Payable:

The City currently has seven (7) loan obligations entered into with the New Mexico Finance Authority (NMFA):

- a) Fire Station #5 – In fiscal year 2000, the City received a loan for \$572,223 from the NMFA to finance construction of a new fire station. State fire funds are pledged to pay the principal and interest on this loan. The outstanding balance of the loan is \$335,690. This is a 20-year loan, maturing 05/01/2020.
- b) Fire Ladder Truck – In 2004 a Loan from NMFA for \$455,000 was received to finance the purchase of a ladder fire truck. State fire funds are pledged to pay the principal and interest on the loan. The outstanding balance on this loan is \$207,743. This is a 12-year loan, maturing 05/01/2016.
- c) R.O./Desalination – Westside Infrastructure Project – June, 2006, the City entered into a loan agreement with NMFA for \$6,565,000 which is pledged by the 1986 ¼% Municipal Gross Receipts Tax (dedicated to outside city-limit water resources). The proceeds of the loan are to be used for the construction of the R.O. Desalination project. The loan is set up in a manner that the City draws on the principal as project phases are completed and the annual debt service is calculated based on the draw amounts. As of 4/30/11, the City has drawn only \$4,393,621 of the principal, with the balance of \$2,173,379 available for completion of the project. Once the full principal has been drawn down, the annual amortization schedule will be recalculated. This is a 23-year loan, maturing 05/01/2029.

Debt Service Fund

- d) Westside Infrastructure (PreCheck) Project – August, 2006, the City entered into a loan agreement with the NMFA for \$730,453, which is pledged by the 1986 ¼% Municipal Gross Receipts Tax (dedicated to outside city-limit water resources). The proceeds of the loan will be used to lay water pipe lines from the R.O. Desalination line off of Hwy54 to and across the Bypass. The outstanding balance as of June 30, 2011 is \$604,781. This is a 20-year loan, maturing 05/01/2026.
- e) Flood Control – November, 2008, the City entered into a loan agreement with the NMFA for \$3,620,000, which is pledged by a portion of the Municipal Gross Receipts Tax. The proceeds of the loan will be used to acquire, construct and complete various flood control projects. The outstanding balance as of June 30, 2011 is \$3,330,000. This is a 20-year loan, maturing 06/30/2028.
- f) Fire Pumper – December, 2008, the City entered into a loan agreement with the NMFA for \$196,910 to finance the purchase of a pumper fire truck. State fire funds are pledged to pay the principal and interest on the loan. The outstanding balance as of June 30, 2011 is \$152,281. This is a 9-year loan, maturing 05/01/2017.
- g) Street Projects – December, 2008, the City entered into a loan agreement with the NMFA for \$7,350,000, which is pledged by a portion of the 1.225% State-Shared Gross Receipts Tax. The proceeds of the loan will be used to acquire, construct, and complete various street projects. The outstanding balance as of June 30, 2011 is \$6,635,000. This is a 20-year loan, maturing 06/01/2028.
- h) Joint Utility Project – On June 18, 2009, the City entered into a loan agreement with the NMFA for \$5,340,000, which is pledged by the joint revenue generated from the water and sewer rates. The proceeds of the loan will be used for water and sewer pipeline replacement improvements associated with the Street Capital Projects funded by the 2008 ¼% Street Gross Receipts Tax. The loan was written to allow for improvements to the Waste Water Treatment Plant should there be any remaining funds available from this loan after the water and sewer pipeline replacements in conjunction with the street projects is complete. The outstanding balance as of June 30, 2011 is \$4,985,000. This is a 20-year loan, maturing 06/01/2029.
- i) Regional Water Pipeline, WTB80 Project – February 1, 2010, the City entered into this loan agreement with NMFA for \$1,127,000 in combination with the Water Trust Board (WTB) Grant agreement in the amount of \$4,508,000 for the purpose of financing the cost of approximately 15 miles of pipeline for a potable water transmission system (Phase I). The WTB#80 Grant required the city to enter into a loan agreement with NMFA for the city's portion of the project. Further detail regarding this project can be found under the Capital Improvements section of this document. The loan has a term of 20 years, maturing 06/01/2031.

General Obligation P&I Fund 053-0000

Department Budget Summary

Department Description

The purpose of this fund is to account for property tax receipts for Debt Service of General Obligation Bonds. This fund services the principal and interest requirements for the 2009 General Obligation Sanitary Sewer Refunding and Water Improvement Bonds and the Series 2011 Refunding through NMFA . The bonds are secured by property tax revenues.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
<i>Beginning Cash - July 1</i>							543,920
Revenues							
Taxes & Fees	732,008	648,869	714,637	691,852	687,805	(26,832)	-3.8%
Interest Income	6,971	3,267	2,932	2,890	2,491	(441)	-15.0%
Total Revenues	738,979	652,136	717,569	694,742	690,296	(27,273)	-3.8%
Transfers							
Transfers In	0	0	1,299,426	1,299,426	0	(1,299,426)	-100%
Transfers Out	0	0	0	0	0	0	**
Total Net Transfers	0	0	1,299,426	1,299,426	0	(1,299,426)	-100%
Total Resources Available							1,234,216
Expenditures							
Other Services	400	0	0	0	0	0	**
Debt Service	806,798	934,577	1,977,573	1,977,572	669,200	(1,308,373)	-66.2%
Total Expenditures	807,198	934,577	1,977,573	1,977,572	669,200	(1,308,373)	-66.2%
Ending Cash Balance - June 30							565,016

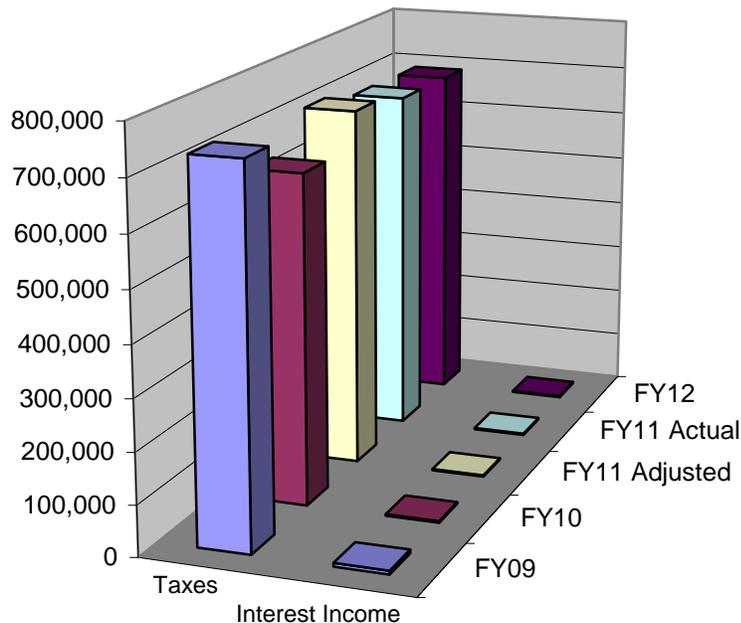
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General Obligation P&I Fund 053-0000

Department Budget Summary

<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
Fund 53	Property Taxes	669,200	-6.36%
Fund 53	General Obligation P&I	0	-100.00%
Total		669,200	-66.16%
Funded Positions		0	

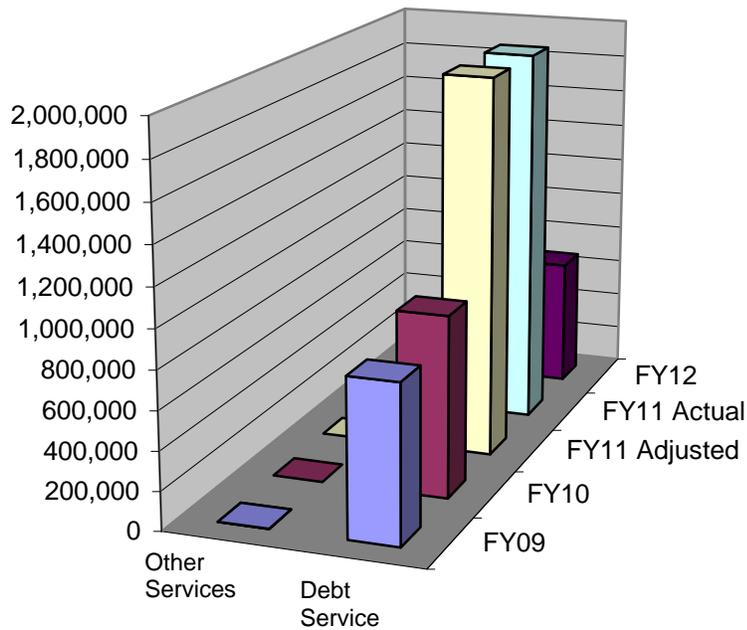
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT YEAR



General Obligation P&I Fund 053-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



General Obligation P&I Fund 053-0000

Department Budget Summary

Gross Receipts Tax Revenue Improvement and Refunding Bonds Fund 53 Series 2009

The bonds are authorized for the purpose of constructing, repairing and improving roads and bridges and to constructing, acquiring, enlarging, improving and extending a waste water treatment plant in the City.

The bond purposes are further broken down to include an amount of \$920k for constructing, repairing and other wise improving roads and bridges and an amount of \$6.5M for constructing, acquiring, enlarging, improving and extending a waste water treatment plant (collectively, the "Projects").

The Bonds shall be dated as of the Series Date are issuable in the denomination of \$5k each or any integral multiple thereof (provided that no Bond may be in a denomination which exceeds the principal coming due on any maturity date and no individual Bond will be issued for more than one maturity).

Principal and interest are payable to the DTC. Interest is payable on February 1 and August 1 of each year, commencing February 1, 2010 and principal is paid on August 1 of each year.

Original Amount:	\$7,420,000
Principal Outstanding:	\$7,205,000 (as of June 30, 2011)
Total Outstanding (P&I):	\$10,757,624
Blended Interest Rate (All in TIC)	4.126%
Final Maturity:	08/01/2029
Reserve Fund:	None
Call Date:	N/A
Security Pledged:	General Obligations payable solely out of general (ad valorem) property taxes that are required to be levied against all taxable property in the City without limitation as to rate or amount.

Additional Comments: 4/4/11 - New Mexico Finance Authority Senior-Lien Bond Rating Raised to 'AAA' from "AA+"
Optional Prior Redemption: Beginning on August 1, 2020 and any date thereafter, the City may elect to redeem any Bonds maturing on and after August 1, 2019, in whole or in part at any time.

General Obligation P&I Fund 053-0000

Department Budget Summary

General Obligation Refunding Bonds (Fund 53) Series 2011

The bonds are authorized for the purpose of providing funds for refunding, paying and discharging all of the outstanding City of Alamogordo, New Mexico General Obligation Bonds, Series 2000, and to pay costs of issuance of the Bonds.

The Bonds have been issued by the City on April 15, 2011 and delivered to the New Mexico Finance Authority (the "NMFA") as purchaser.

The Series 2011 Bonds shall constitute the general obligation indebtedness of the City, payable from general and valorem taxes which shall be levied without limitation as to rate or amount.

Principal and interest are payable to the New Mexico Finance Authority (Loan/Project# 2568-PP), located at 207 Shelby Street, Sante Fe, New Mexico, 87501. The bonds are not subject to optional redemption prior to maturity. Interest is payable on February 1 and August 1 of each year, beginning August 1, 2011 and principal is paid on August 1 of each year.

Original Amount:	\$1,350,000
Principal Outstanding:	\$1,350,000 (as of June 30, 2011)
Total Outstanding (P&I):	\$1,512,321
Blended Interest Rate:	2.493%
Final Maturity:	08/01/2020
Reserve Fund:	None
Call Date:	N/A
Security Pledged:	Ad valorem property taxes
Additional Comments:	4/4/11 - New Mexico Finance Authority Senior-Lien Bond Rating Raised to 'AAA' from "AA+"

Revenue Bond P&I Fund 059-0000

Department Budget Summary

Department Description

This fund was established to account for debt service principal and interest payments on City of Alamogordo Revenue Bonds and loans as required by all Ordinances where the principal and interest payments are to be transferred to a separate fund for execution on due dates of each revenue bonds. Currently this fund is accounting for the P & I of the 2011 MGRT Loan Refunding, 2002 GRT (1994 Refunding), 2004 GRT Refunding, and 2008 NMFA Loans (2) .

	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
BUDGET SUMMARY							
<i>Beginning Cash - July 1</i>							7,696
Revenues							
Interest Income	0	0	0	0	0	0	**
Total Revenues	0	0	0	0	0	0	**
Transfers							
Transfers In	2,037,578	2,363,418	5,384,513	5,384,012	2,369,150	(3,015,363)	-56.0%
Transfers Out	0	0	0	0	0	0	**
Total Net Transfers	2,037,578	2,363,418	5,384,513	5,384,012	2,369,150	(3,015,363)	-56.0%
Total Resources Available							
2,376,846							
Expenditures							
Other Services	0	4,000	8,500	7,000	7,000	(1,500)	-17.6%
Debt Service	2,037,578	2,359,419	5,377,013	5,377,012	2,362,150	(3,014,863)	-56.1%
Total Expenditures	2,037,578	2,363,419	5,385,513	5,384,012	2,369,150	(3,016,363)	-56.0%
Ending Cash Balance - June 30							
7,696							

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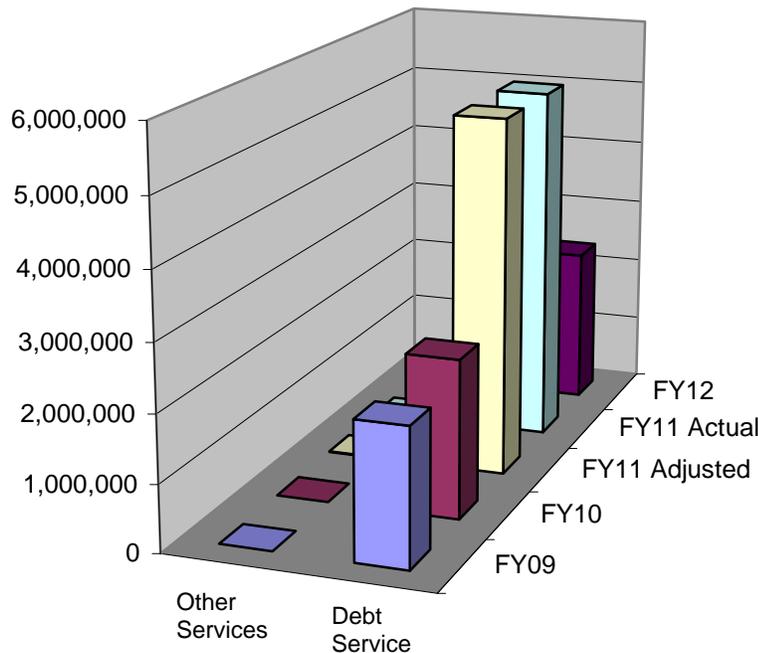
Revenue Bond P&I Fund 059-0000

Department Budget Summary

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 42	84 GRT	643,547	-82.46%
Fund 69	94 GRT	1,135,700	0.54%
Fund 109	2004 GRT	589,903	0.85%
Total		2,369,150	-56.00%

Funded Positions 0

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Revenue Bond P&I Fund 059-0000

Department Budget Summary

Public Project Revolving Fund Loan (2000 MGRT Bond Refunding) Fund 59 Series 2011

The loan is authorized for the purpose of refunding the Municipal Gross Receipts Tax Revenue Bonds, Series 2000 outstanding for the City of Alamogordo. The original 2000 bonds were issued for the purpose of financing the cost of acquisition, extension, enlargement, betterment, repair and improvement of a flood control project in cooperation with the United States Department of the Army.

Payment of principal and interest due under the loan agreement are solely from the revenues of the governmental unit's on-quarter of one percent (.025%) municipal gross receipts tax distributed to the governmental unit by the state taxation and revenue department.

Principal and interest are payable to the New Mexico Finance Authority (Loan/Project# 2569-PP), located at 207 Shelby Street, Sante Fe, New Mexico, 87501. Per Section 8.1 of the Loan Agreement, there is no option to prepay this Loan Agreement in whole or in part. Interest is payable on June 1 and December 1 of each year, commencing June 1, 2011 and principal is paid on June 1 of each year.

Original Amount:	\$2,735,456
Principal Outstanding:	\$2,475,831 (as of June 30, 2011)
Total Outstanding (P&I):	\$2,840,482
Blended Interest Rate:	2.706%
Final Maturity:	06/01/2021
Reserve Fund:	None
Call Date:	N/A
Security Pledged:	.025% Municipal Gross Receipts Tax (Flood Control)
Additional Comments:	4/4/11 - New Mexico Finance Authority Senior-Lien Bond Rating Raised to 'AAA' from "AA+"

Revenue Bond P&I Fund 059-0000

Department Budget Summary

Gross Receipts Tax Revenue Improvement and Refunding Bonds Fund 59 Series 2002 (Refunded 1994)

The bonds are authorized for the purpose of defraying the cost of flood control, public buildings, open space, public parks, recreational and street maintenance equipment projects and the cost of refunding, paying, discharging and liquidating the outstanding City of Alamogordo Gross Receipts tax Revenue Bonds, Series 1994.

The Bonds shall be dated as of the Series Date are issuable in the denomination of \$5k each or any integral multiple thereof (provided that no Bond may be in a denomination which exceeds the principal coming due on any maturity date and no individual Bond will be issued for more than one maturity), numbered consecutively from 1 upwards, shall bear interest from the Series Date until their respective maturities at the rates hereinafter designated, payable semiannually on June 1 and December 1, commencing June 1, 2003, and shall mature on June 1 of each year per chart on page 13 of ordinance #1152, page 13.

Principal and interest are payable to the DTC. Bonds maturing on and after June 1, 2012 are subject to prior redemption at the City's option in one or more units of principal of \$5,000 on and after June 1, 2011. Interest is payable on June 1 and December 1 of each year, commencing June 1, 2011 and principal is paid on June 1 of each year.

Original Amount:	\$7,990,000
Principal Outstanding:	\$3,700,000 (as of June 30, 2011)
Total Outstanding (P&I):	\$4,207,708
Blended Interest Rate:	5.350%
Final Maturity:	06/01/2017
Reserve Fund:	No deposits are required, so long as the Pledged Revenues in each Fiscal Year are equal or exceed two (2) times the maximum annual principal and interest requirements in any subsequent Fiscal Year
Call Date:	N/A
Security Pledged:	Municipal Gross Receipts Tax distributed to the city pursuant to Section 7-1-6.4, NMSA 1978
Additional Comments:	4/4/11 - New Mexico Finance Authority Senior-Lien Bond Rating Raised to 'AAA' from "AA+"

Revenue Bond P&I Fund 059-0000

Department Budget Summary

Gross Receipts Tax Refunding and Improvement Revenue Bonds Fund 59 Series 2004 (Refunded 1996)

The bonds are authorized for the purpose of defraying the cost of flood control projects, public buildings, open space, public parks, and recreational facilities and the cost of refinancing the outstanding City of Alamogordo Gross Receipts Tax Revenue Bonds, Series 1996.

The Bonds shall be dated as of the Series Date are issuable in the denomination of \$5k each or any integral multiple thereof (provided that no Bond may be in a denomination which exceeds the principal coming due on any maturity date and no individual Bond will be issued for more than one maturity), numbered consecutively from 1 upwards, shall bear interest from the Series Date until their respective maturities at the rates hereinafter designated, payable semiannually on June 1 and December 1, commencing June 1, 2004.

Principal and interest are payable to the DTC. Interest is payable on June 1 and December 1 of each year, commencing December 1, 2004 and principal is paid on June 1 of each year.

Original Amount:	\$5,405,000
Principal Outstanding:	\$3,660,000 (as of June 30, 2011)
Total Outstanding (P&I):	\$4,361,335
True Interest Cost (TIC):	4.154%
Final Maturity:	06/01/2019
Reserve Fund:	No
Call Date:	N/A
Security Pledged:	The bonds are secured by a 1.225% state shared gross receipts tax
Additional Comments:	4/4/11 - New Mexico Finance Authority Senior-Lien Bond Rating Raised to 'AAA' from "AA+"
Optional Redemption:	The Bonds maturing on and after June 1, 2015 are subject to prior redemption at the City's option in one or more units of principal of \$5k on and after June 1, 2014 in whole or in part at any time

Revenue Bond P&I Fund 059-0000

Department Budget Summary

2008 Flood Control (Fund 59) NMFA Loan Agreement November 2008

The loan was authorized for the purpose of financing the acquisition, construction and completion of various flood control projects.

The loan agreement stipulates that payments on the loan are to be made solely from the distributions of the State of New Mexico Taxation and Revenue Department provided that the revenues from the State Treasurer to be re-directed by the New Mexico Finance Authority pursuant to the intercept agreement.

Principal and interest are payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Sante Fe, New Mexico, 87501. The loan per Article VIII states the city is granted the option to prepay the principal component of this loan agreement in whole or in part on any day on or after ten (10) years following the closing date without penalty or prepayment premium. Interest is payable on June 1 and December 1 of each year, beginning June 1, 2009 and principal is paid on June 1 of each year.

Original Amount:	\$3,620,000
Principal Outstanding:	\$3,330,000 (as of June 30, 2011)
Total Outstanding (P&I):	\$5,032,417
Blended Interest Rate:	4.631%
Final Maturity:	06/01/2028
Reserve Fund:	None
Call Date:	N/A
Security Pledged:	The revenues derived from the Governmental Unit's municipal gross receipts tax imposed on all persons engaging in business by Ordinance #655 adopted on June 27, 1983, as amended, which tax equals, subject to the exemptions specified in Section 7-19D-9 NMSA 1978, one-fourth of one percent of the gross receipts tax
Additional Comments:	None

Revenue Bond P&I Fund 059-0000

Department Budget Summary

2008 Street Projects (Fund 59) NMFA Loan Agreement December 2008

The loan was authorized for the purpose providing funds for various street projects (ordinance #1344 adopted November 2008).

The loan agreement stipulates that payments on the loan are to be made solely from the distributions of the State of New Mexico Taxation and Revenue Department (State-Shared Gross Receipts Tax pursuant to Sections 7-1-6.4 and 7-1-6.46, NMSA 1978).

Principal and interest are payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Sante Fe, New Mexico, 87501. The loan per Article VIII states the city is granted the option to prepay the principal component of this loan agreement in whole or in part on any day on or after ten (10) years following the closing date without penalty or prepayment premium. Interest is payable on June 1 and December 1 of each year, beginning June 1, 2009 and principal is paid on June 1 of each year.

Original Amount:	\$7,350,000
Principal Outstanding:	\$6,635,000 (as of June 30, 2011)
Total Outstanding (P&I):	\$9,993,658
Blended Interest Rate:	4.531%
Final Maturity:	06/01/2028
Reserve Fund:	None
Call Date:	N/A
Security Pledged:	The revenues of the State-Shared Gross Receipts Tax distributed monthly to the City pursuant to Section 7-1-6.4 NMSA 1978 from the New Mexico Department of Taxation and Revenue equal to one and two hundredths percent (1.225%) of the gross receipts of persons engaging in business within the City, as determined and adjusted under the Gross Receipts Tax compensating tax Act, Chapter 7, Article 9 NMSA 1978
Additional Comments:	None

Department Budget Summary

Department Description

This fund accounts for the Debt Service Requirements of the Joint Water/Sewer Revenue Bonds, Series 1998 and 2005, as well as the debt obligation to NMFA for four (4) loans pledged with the water and sewer rate revenue.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
<i>Beginning Cash - July 1</i>							874,312
Revenues							
Interest Income	8,486	11,888	11,934	12,222	12,704	770	6.5%
Total Revenues	8,486	11,888	11,934	12,222	12,704	770	6.5%
Transfers							
Transfers In	1,276,848	1,480,150	1,821,508	1,489,728	1,833,775	12,267	0.7%
Transfers Out	5,865,000	0	0	0	0	0	**
Total Net Transfers	7,141,848	1,480,150	1,821,508	1,489,728	1,833,775	12,267	0.7%
Total Resources Available							2,720,791
Expenditures							
Debt	907,726	1,432,128	1,826,508	1,826,508	1,848,822	22,314	1.2%
Total Expenditures	907,726	1,432,128	1,826,508	1,826,508	1,848,822	22,314	1.2%
<i>Ending Cash Balance - June 30</i>							871,969

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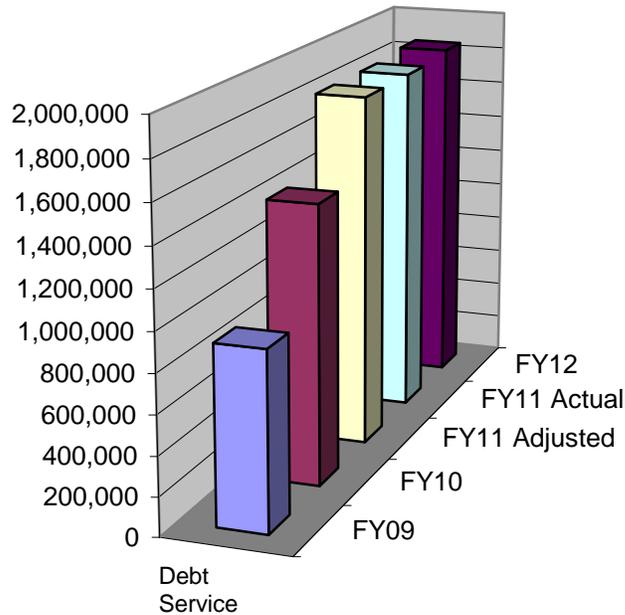
Jt. Water/Sewer P&I Fund 082-0000

Department Budget Summary

<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
Fund 49	86 GRT	456,916	0.00%
Fund 81	Water/Sewer	1,376,859	0.90%
Fund 82	Jt Water/Sewer	15,047	200.94%
Total		1,848,822	1.22%

Funded Positions 0

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Jt. Water/Sewer P&I Fund 082-0000

Department Budget Summary

Joint Water and Sewer Improvement Revenue Bonds Series 1998

The bonds are authorized for the purpose of the extension, enlargement, betterment, repair and other improvement of such water and sewer system in the City, ordinance #1036.

The Bonds shall be dated as of the Series Date are issuable in the denomination of \$5k each or any integral multiple thereof (provided that no Bond may be in a denomination which exceeds the principal coming due on any maturity date and no individual Bond will be issued for more than one maturity).

Principal and interest are payable to the DTC. Interest is payable on June 1 and December 1 of each year, commencing December 1, 1998 and principal is paid on June 1 of each year.

Original Amount:	\$6,390,000
Principal Outstanding:	\$2,880,000 (as of June 30, 2011)
Total Outstanding (P&I):	\$3,467,755
Blended Interest Rate (All in TIC)	4.90%
Final Maturity:	12/01/2018
Reserve Fund:	Yes - \$498,072.50
Call Date:	N/A
Security Pledged:	The bonds are special obligations payable from the Net Revenues and moneys in the Bond Fund and Reserve Fund created under the Bond Ordinance. The net revenues consist of all revenues of the system
Additional Comments:	4/4/11 - New Mexico Finance Authority Senior-Lien Bond Rating Raised to 'AAA' from "AA+" Optional Prior Redemption: Bonds maturing on or after June 1, 2009 shall be subject to prior redemption at the City's option in one or more units of principal of \$5k on and after June 1, 2008, in whole or in part at any time

Jt. Water/Sewer P&I Fund 082-0000

Department Budget Summary

Joint Water and Sewer Improvement Revenue Bonds Series 2005

The bonds are authorized for the purpose of extension, enlargement, betterment, repair and other improvement of such joint water and sewer system (Ordinance #1225).

The Bonds shall be dated as of the Series Date are issuable in the denomination of \$5k each or any integral multiple thereof (provided that no Bond may be in a denomination which exceeds the principal coming due on any maturity date and no individual Bond will be issued for more than one maturity), numbered consecutively from 1 upwards, shall bear interest from the Series Date until their respective maturities at the rates hereinafter designated, payable semiannually on June 1 and December 1, commencing June 1, 2005.

Principal and interest are payable to the DTC. Interest is payable on June 1 and December 1 of each year, commencing June 1, 2005 and principal is paid on June 1 of each year.

Original Amount:	\$5,530,000
Principal Outstanding:	\$4,295,000 (as of June 30, 2011)
Total Outstanding (P&I):	\$5,752,255
True Interest Cost (TIC):	4.181%
Final Maturity:	06/01/2025
Reserve Fund:	Yes - \$412,852.50
Call Date:	N/A
Security Pledged:	Revenues
Additional Comments:	4/4/11 - New Mexico Finance Authority Senior-Lien Bond Rating Raised to 'AAA' from "AA+"
Optional Redemption:	The Bonds maturing on and after June 1, 2016 are subject to prior redemption at the City's option in one or more units of principal of \$5k on and after June 1, 2015 in whole or in part at any time

Jt. Water/Sewer P&I Fund 082-0000

Department Budget Summary

Drinking Water Loan NMFA Loan Agreement June 2006

The loan was authorized for the purpose to finance the renovation and expansion of the City's water system.

The loan agreement stipulates that payments on the loan are to be made solely from the revenues of the city's first one-fourth on one percent increment (0.25%) of municipal gross receipts tax enacted pursuant to section 7-19D-9 NMSA 1978 and city ordinance adopted on May 23, #1272; providing for the distributions of the revenues from the city's first increment of municipal gross receipts tax may be re-directed by the New Mexico Taxation and Revenue department to the New Mexico Finance Authority pursuant to the intercept agreement.

Principal and interest are payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Sante Fe, New Mexico, 87501. The loan per Article VIII states the city is granted the option to prepay the principal component of this Loan Agreement in whole or in part on any day without penalty or prepayment premium, beginning one year after the Final Disbursement. Interest is payable on May 1 and November 1 of each year, beginning November 1, 2007 and principal is paid on May 1 of each year.

Original Amount:	\$6,565,000
Principal Outstanding:	\$4,437,558 (as of June 30, 2011)
Total Outstanding (P&I):	\$5,645,449
Blended Interest Rate:	2.00%
Final Maturity:	05/01/2029
Reserve Fund:	None
Call Date:	N/A
Security Pledged:	The first on-quarter of one percent increment (.025%) of Municipal Gross Receipts Tax.
Additional Comments:	Proceeds of the Loan cannot be used to refund any other obligation of the Governmental Unit Original Ordinance set up in Fund 54

Jt. Water/Sewer P&I Fund 082-0000

Department Budget Summary

Westside Improvements to Water System NMFA Loan Agreement August 2006

The loan was authorized for the purpose of defraying the cost of Westside Water Infrastructure Improvements for the City.

The loan agreement stipulates that payments on the loan are to be made solely from the revenues of the city's first one-fourth on one percent increment (0.25%) of municipal gross receipts tax enacted pursuant to section 7-19D-9 NMSA 1978 and city ordinance adopted on April 28, 1981; providing for the distributions of the revenues from the city's first increment of municipal gross receipts tax may be re-directed by the New Mexico Taxation and Revenue department to the New Mexico Finance Authority pursuant to the intercept agreement.

Principal and interest are payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Sante Fe, New Mexico, 87501. The loan per Article VIII states the city is granted the option to prepay the principal component of this loan agreement in whole or in part on any day on or after one year following the closing date without penalty or prepayment premium. Interest is payable on May 1 and November 1 of each year, beginning November 1, 2006 and principal is paid on May 1 of each year.

Original Amount:	\$730,453
Principal Outstanding:	\$604,781 (as of June 30, 2011)
Total Outstanding (P&I):	\$808,016
Blended Interest Rate:	4.242%
Final Maturity:	05/01/2026
Reserve Fund:	Yes - \$55,452.94
Call Date:	N/A
Security Pledged:	The first on-quarter of one percent increment (.025%) of Municipal Gross Receipts Tax.
Additional Comments:	Proceeds of the Loan cannot be used to refund any other obligation of the Governmental Unit

Jt. Water/Sewer P&I Fund 082-0000

Department Budget Summary

2009 Water and Wastewater Infrastructure Improvements NMFA Loan Agreement June 2009

The loan was authorized for the purpose of financing the cost of water and wastewater infrastructure improvements for the City.

The loan agreement stipulates that payments on the loan are to be made solely from the distributions of the State of New Mexico Taxation and Revenue Department.

Principal and interest are payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Sante Fe, New Mexico, 87501. The loan per Article VIII states the city is granted the option to prepay the principal component of this loan agreement in whole or in part on any day on or after ten (10) years following the closing date without penalty or prepayment premium. Interest is payable on June 1 and December 1 of each year, beginning June 1, 2009 and principal is paid on June 1 of each year.

Original Amount:	\$5,340,000
Principal Outstanding:	\$4,985,000 (as of June 30, 2011)
Total Outstanding (P&I):	\$7,237,725
Blended Interest Rate:	4.371%
Final Maturity:	06/01/2029
Reserve Fund:	Yes - \$403,656.26
Call Date:	N/A
Security Pledged:	The net revenues derived from the Governmental Unit's municipal gross receipts tax imposed on all persons engaging in business.
Additional Comments:	None

Jt. Water/Sewer P&I Fund 082-0000

Department Budget Summary

2010 Regional Water Supply (Fund 82) NMFA Loan/Grant Agreement May 2010

The loan was authorized for the purpose providing funds for regional water supply project consisting of approximately fifteen (15) miles of pipeline for a potable water transmission system that will deliver treated water for the reverse osmosis desalination plant to the existing delivery system.

The grant amount totaled \$4,508,000 of the total project with the loan agreement of \$5,635,000.

Principal is payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Sante Fe, New Mexico, 87501. Principal is payable annually on June 1 of each year, beginning June 1, 2011.

Original Amount:	\$1,127,000
Principal Outstanding:	\$1,127,000 (as of June 30, 2011)
Total Outstanding (P&I):	\$1,156,896 (Only includes principal and admin fees)
Blended Interest Rate:	.250%
Final Maturity:	06/01/2030
Reserve Fund:	None
Call Date:	N/A
Security Pledged:	Pledged revenues from the use of the facilities by the citizens of the area.
Additional Comments:	None

2000 GRT Bond Reserve Fund 106-0000

Department Budget Summary

Department Description

The purpose of this fund is to account for the monies that must be held in reserve for the Flood Control Bond Issue, Series 2000. Complete description of Bond is shown under Fund 59.

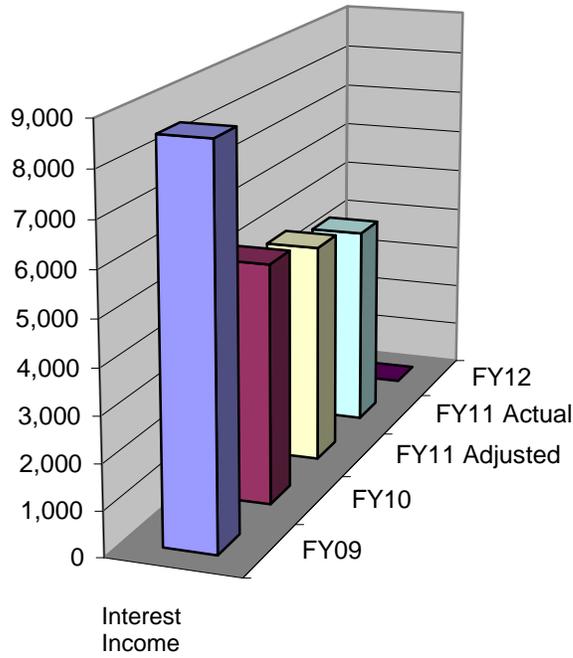
<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
<i>Beginning Cash - July 1</i>							0
<i>Revenues</i>							
Interest Income	8,575	5,303	4,914	4,524	0	(4,914)	-100%
Total Revenues	8,575	5,303	4,914	4,524	0	(4,914)	-100%
<i>Transfers</i>							
Transfers In	0	0	0	0	0	0	**
Transfers Out	54,941	0	383,408	383,018	0	(383,408)	-100%
Total Net Transfers	(54,941)	0	(383,408)	(383,018)	0	383,408	-100%
<i>Total Resources Available</i>							0
<i>Ending Cash Balance - June 30</i>							0

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2000 GRT Bond Reserve Fund 106-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Enterprise Fund

Enterprise Fund Description

Funds used to account for operations for which a fee is charged to external users for goods or services.

ENTERPRISE FUND SUMMARY

FUND NO.	FUND DESCRIPTION	BEGINNING		NET	BUDGETED EXPENDITURES	ENDING
		CASH BALANCE	ESTIMATED REVENUES	CASH TRANSFERS		CASH BALANCE
81	WATER/SEWER OPERATING	9,046,930	9,517,514	(2,956,780)	12,316,868	3,290,796
86	SOLID WASTE COLLECTION SYSTEM	268,567	1,945,452	(112,478)	2,029,673	71,868
88	BONITO LAKE	228,716	217,479	(29,264)	370,282	46,649
90	GOLF COURSE	135,282	1,106,497	73,970	1,283,164	32,585
91	AIRPORT	293,942	181,473	(42,975)	270,410	162,030
901	HOUSING LOW RENT OPERATING	998,558	719,613	125,800	1,144,219	699,752
903	HOUSING HOMEOWNERSHIP OPER	481,517	294,591	0	455,752	320,356
TOTAL ENTERPRISE FUNDS		11,453,513	13,982,619	(2,941,727)	17,870,368	4,624,037

Fund 81 Water & Sewer – This fund is created to account for the operations and maintenance of water and sewer services.

Fund 86 Solid Waste Collection System – This fund is established to account for the solid waste services provided to the residents of the city and all related costs.

Fund 88 Bonito Lake – This fund is created to account for the management and daily operations of the Bonito Lake Watershed, recreation area, and part of the Bonito Pipeline.

Fund 90 Desert Lakes Golf Course – This fund is created to account for the maintenance and daily operations of the municipal golf course.

Fund 91 Alamogordo-White Sands Regional Airport – This fund is established to account for the daily operations and maintenance of the municipal airport.

Fund 901 Housing Low Rent Operating – The Housing Authority assists income eligible families with housing needs within the guidelines set forth by Housing and Urban Development (HUD).

Fund 903 Housing Homeownership Operating – The Housing Authority assists income eligible families with housing needs within the guidelines set forth by Housing and Urban Development (HUD).

Department Budget Summary

Department Description

The Water and Sewer Fund was created to account for the operations and maintenance of the water and sewer services. Operations are divided into six (6) operational sections; Central Receiving 081-1602, Public Works Administration 081-1803, Customer Service 081-2202, Utility Maintenance 081-5503, Water Filter Plant 081-5703 and Construction 081-7803. These departments have separate narratives to explain their functions. Capital Improvements are also divided into a separate division 081-9300.

Mission Statement

The City of Alamogordo Water and Sewer Department's mission is to provide a high level of customer satisfaction by providing reliable, high quality water and sewer service in an efficient, cost effective and environmentally sensitive manner.



Water/Sewer Fund 081-0000

Department Budget Summary

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							9,046,930
Revenues							
Fees & Permits	1,556	0	0	0	0	0	**
User Fees							
Water Sales	4,644,420	5,012,405	5,715,215	5,464,077	5,613,506	(101,709)	-1.8%
Release of Lein	396	396	500	387	500	0	0.0%
Sewer Charges	2,667,760	2,996,849	3,264,729	3,232,993	3,311,433	46,704	1.4%
Connection Charges	10,334	15,354	13,340	14,741	10,000	(3,340)	-25.0%
Water Sales to City	48,105	46,762	53,525	51,738	47,173	(6,352)	-11.9%
Application Fees	54,025	56,125	57,839	53,575	59,749	1,910	3.3%
Service Charges	187,973	236,629	228,899	240,662	225,903	(2,996)	-1.3%
Septage Disposal Fees	49,053	29,240	32,517	35,972	26,041	(6,476)	-19.9%
Reclaimed Water	70,644	60,068	88,649	90,402	86,407	(2,242)	-2.5%
Miscellaneous Revenue	134,082	83,055	48,295	226,476	(15,955)	(64,250)	-133.0%
Grants/Loans	86,915	97,243	52,757	0	52,757	0	0.0%
Interest Income	71,811	103,063	93,939	104,499	100,000	6,061	6.5%
Loan Proceeds	5,865,000	0	0	0	0	0	**
Total Revenues	13,892,074	8,737,189	9,650,204	9,515,522	9,517,514	(132,690)	-1.4%
Transfers							
Transfers In	7,995,934	375,981	108,334	91,531	105,246	(3,088)	-2.9%
Transfers Out	1,693,519	1,578,158	3,000,743	1,714,626	3,062,026	61,283	2.0%
Total Net Transfers	6,302,415	(1,202,177)	(2,892,409)	(1,623,095)	(2,956,780)	(64,371)	2.2%
Total Resources Available							15,607,664
Expenditures							
Purchasing/Central Recv (1602)	73,547	73,065	84,505	81,255	89,416	4,911	5.8%
Public Works Admin (1803)	73,076	61,726	64,075	60,462	805,012	740,937	1156.4%
Customer Service (2202)	758,454	560,996	1,980,707	604,439	3,242,709	1,262,002	63.7%
Utility Maintenance (5503)	3,278,558	2,025,385	2,434,334	2,212,891	901,838	(1,532,496)	-63.0%
Water Filter Plant (5703)	2,436,762	2,658,846	2,607,580	2,309,390	2,457,970	(149,610)	-5.7%
Construction (7803)	0	0	0	0	1,711,653	1,711,653	**
Total Operating Cost	6,620,397	5,380,018	7,171,201	5,268,437	9,208,598	2,037,397	28.4%
Water & Sewer Capital	1,240,742	3,247,476	2,030,906	828,867	3,108,270	1,077,364	53.0%
Total Expenditures	7,861,139	8,627,494	9,202,107	6,097,304	12,316,868	3,114,761	33.8%

Ending Cash Balance - June 30

3,290,796

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Operating Reserve: **1,000,001**
Available Balance: **2,290,795**

Water/Sewer Fund 081-0000

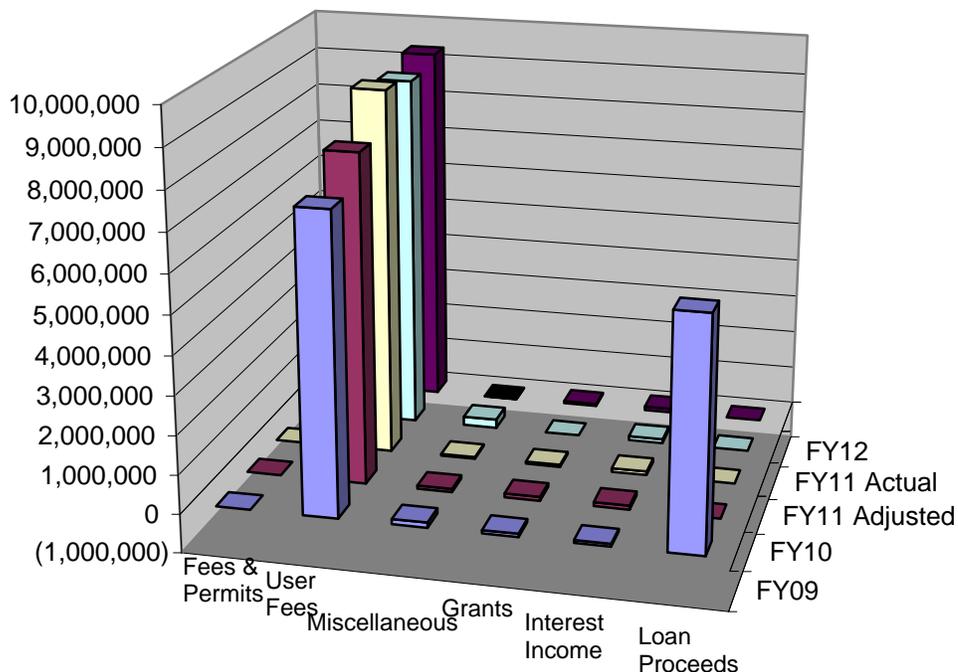
Department Budget Summary

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
State Grant	Water/Sewer	52,757	0.00%
Water/Sewer Sales	Water/Sewer	9,380,712	3.76%
Fund 82	77 W/S P&I	88,409	3.00%
Fund 110	04 W/S Revbd	16,834	-25.18%
Fund 81	Water/Sewer	2,778,156	100.00%
Total		12,316,868	33.85%

Funded Positions

39

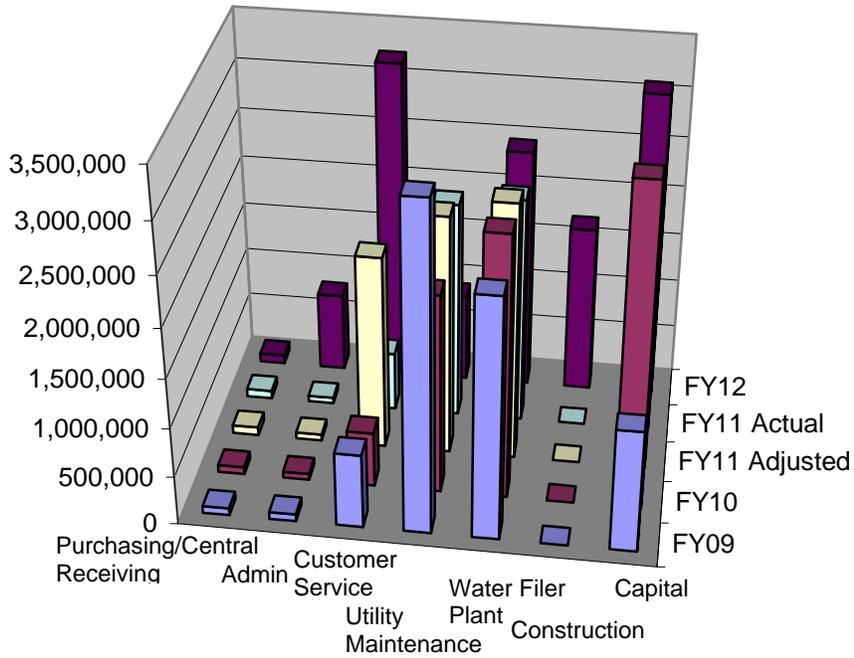
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Water/Sewer Fund 081-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

Department Description

This department is a division of Purchasing and includes 90% of the Central Receiving salary and benefits. Central Receiving maintains inventories for City supplies and materials for departments throughout the City; however, it is estimated that the bulk of inventory is related directly to the Utility Fund and; therefore, the bulk of expenditures for salaries and benefits is charged directly to the Water & Sewer Fund.

Mission Statement

To provide efficient procurement services for the City while ensuring compliance with the City’s Public Purchasing Ordinance and State Procurement Code Regulations.

Budget Highlights

Budget appropriations for FY12 are 4.8 percent or \$4,008 above FY11 actual. Service levels remain at the FY11 levels. The operating budget for salaries and benefits increased 4.9 percent or \$4,008 mainly due to a 3 percent cost of living increase for all employees and a turnover in staff.

Performance Measures

<i>Performance Measures</i>	<i>FY 09 Actual</i>	<i>FY 10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Estimate</i>
Percentage of Inventory error ratio	.50%	1.27%	0.50%	0.50%
Inventory error ratio by physical stock	8.33%	11.19%	8.33%	5%

Purchasing/Central Receiving 081-1602

Department Budget Summary

BUDGET SUMMARY	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Expenditures							
Salaries & Benefits	73,547	72,937	84,235	81,163	89,146	4,911	5.8%
Supplies	0	128	270	92	270	0	0.0%
<i>Total Operating Cost</i>	73,547	73,065	84,505	81,255	89,416	4,911	5.8%
Capital Outlay	0	0	0	0	0	0	**
Total Expenditures	73,547	73,065	84,505	81,255	89,416	4,911	5.8%

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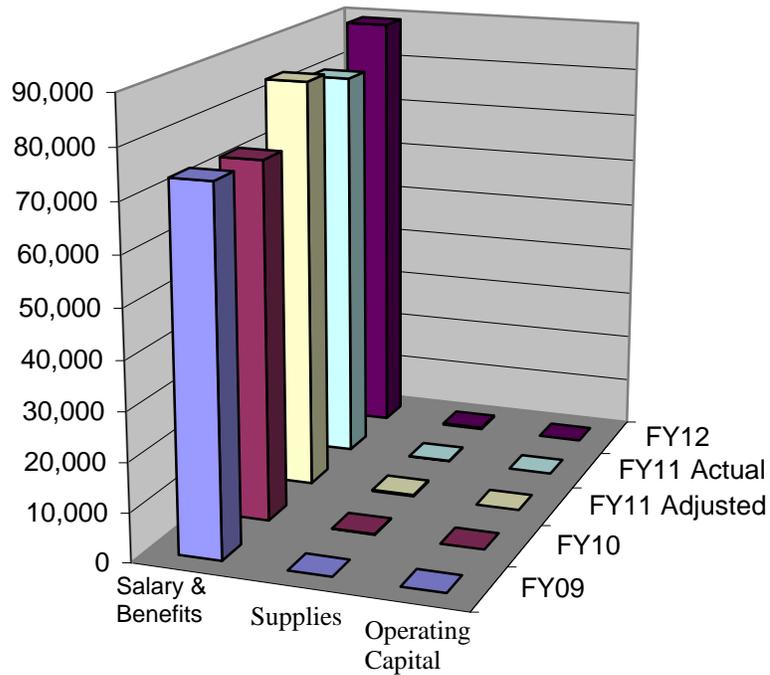
RESOURCES FOR BUDGET	FY12 BUDGET	% Change From Prior Year
Fund 81 Water/Sewer Operating	89,416	5.81%
Total	89,416	

Funded Positions 3

Purchasing/Central Receiving 081-1602

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

		<u>AMOUNT</u>
1	Benefit and Compensation Adjustment	1,289
2	Management Review Office Costs	3,622
a.	Supervisory Positions (1)	213
b.	Administrative Staff (2)	3,409
		<hr/>
	TOTAL OPERATING CHANGES	<u><u>4,911</u></u>

Purchasing/Central Receiving 081-1602

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
Procurement Manager	1	0.150	1	0.150	0	0.000
Inventory Administrator	1	0.900	1	0.900	0	0.000
Central Receiving Attendant	1	0.900	1	0.900	0	0.000
Totals	3	1.950	3	1.950	0	0.000

Goals & Objectives

1. To having Central Receiving warehouse keep an error ratio of less than (5) percent for inventory on a monetary basis. The industry's acceptable national average is less than five (5) percent.
2. To utilize electronic media to dispose of surplus and unclaimed property.

FY2010/2011 Operational Highlights

- ◆ Met the 5% error ratio for physical stock inventory in warehouse.

Department Budget Summary

Department Description

The Utilities Administrative Department is responsible for the management of the Utilities Maintenance and Utilities Construction divisions and Bonito Lake water operations. We also manage the service contract with Severn Trent who operates the Wastewater and Water Filter Plants. The allocations of expenditures within this department are those directly related to the operations of the Water and Sewer Fund.

Mission Statement

It is our mission to provide the City of Alamogordo with the very best Utility services and to do so in a timely and cost effective manner.

Performance Measures

Performance Measures

The Utilities Department's performance is the collective accomplishments of the various operations that we manage. These accomplishments have already been noted elsewhere under each division.

Our challenge in administration is to provide the leadership and the work environment that allows each employee to perform at their maximum potential service to the community. By doing so, we assure an overall successful Department operation. To this extent, I believe that we have been successful and will continue to be in the future.

Administrative Services 081-1803

Department Budget Summary

Budget Highlights

Budget appropriations for FY12 are 1156.4 percent or \$740,937 higher than the FY11 Actual.

The budget for salaries and benefits and the operational budget have increased due to the reorganization of departments and employees moved under this department.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Expenditures							
Salaries & Benefits	0	0	0	0	242,347 *	242,347	**
Supplies	0	0	0	0	6,200 *	6,200	**
Maintenance	0	0	0	0	2,450 *	2,450	**
Utilities	0	0	0	0	3,530 *	3,530	**
Other Services	73,076	61,726	64,075	60,462	550,485	486,410	759.1%
Total Operating Cost	73,076	61,726	64,075	60,462	805,012	740,937	1156.4%
Capital Outlay	0	0	0	0	0	0	**
Total Expenditures	73,076	61,726	64,075	60,462	805,012	740,937	1156.4%

** One or more zero value fields

*In FY12 All Administrative Charges have been relocated due to re-organization

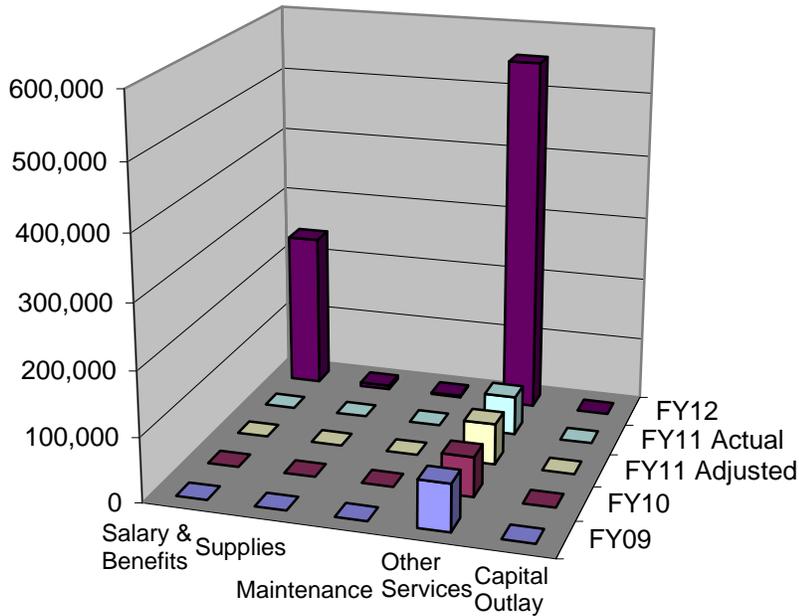
RESOURCES FOR BUDGET		FY12 BUDGET
Fund 81	Water/Sewer Operating	805,012
	Total	805,012

Funded Positions

3

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

1	Benefit and Compensation Adjustment	
2	Management Review Office Costs	
a.	Supervisory Positions (1)	112,193
b.	Administrative Staff (2)	<u>60,527</u>
3	Increase in Supplies-New department charges for reorganization.	
4	Increase in maintenance-New department charges for reorganization.	
5	Increase in Utilities- New department charges for reorganization.	
6	Increase in administrative charges-all admin charges for Fund 81 moved to 81-1803.	
7	Increase in Tuition Reimbursement.	
8	Increase in Training & Travel.	
9	Increase in Copier Charges	
10	Increase in Membership & Dues	
11	Increase in Insurance costs	

TOTAL OPERATING CHANGES

Administrative Services 081-1803

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
Administrative Assistant	0	0.000	1	1.000	1	1.000
Utilities Director	0	0.000	1	1.000	1	1.000
Dispatch/Clerk	0	0.000	1	1.000	1	1.000
Totals	0	0.000	3	3.000	3	3.000

Department Budget Summary

Department Description

The Customer Service (Utility Billing) Department is responsible for reading, maintaining, and billing of more than 12,300 water, sewer and garbage accounts each month. Utility Billing also handles requests to stop and start services, answers customer inquiries concerning their accounts and handles billing maintenance entries necessary to send accurate and timely bills to our customers. Staff also monitors and collects on delinquent accounts.

Mission Statement

The Customer Service Department is dedicated to exceeding the expectations of our customers by providing excellent customer service in an efficient and effective manner, while complying with the Utility Billing Ordinances and Policies.

Performance Measures

<i>Performance Measures</i>	<i>FY 08/09 Actual</i>	<i>FY 09/10 Actual</i>	<i>FY10/11 Actual</i>	<i>FY11/12 Estimate</i>
Amount of Write-Offs	13,567.50	19,968.43	11,842.65	7,070.60
% diff of Production vs. Billed Water	16%	16%	11%	11%
Radio Reads Installed	2,000	3,500	3,500	12,300

Customer Service 081-2202

Department Budget Summary

Budget Highlights

Budget appropriations for operations in FY12 are -21.1% or \$143,471 less than FY11 actual. The decrease is primarily due to the redirection of administrative charges to Fund 081-1803 causing a -61.1% or (\$82,806) decrease.

The Capital Improvements increase of 108% or \$1,405,473 are funds appropriated for the Radio-Read Fire-Fly Meter Project. The appropriation of funds will complete the entire project in FY12.

BUDGET SUMMARY	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Expenditures							
Salaries & Benefits	353,655	348,696	368,523	354,928	383,525	15,002	4.1%
Supplies	64,381	69,684	81,553	71,540	80,413	(1,140)	-1.4%
Maintenance	7,331	5,873	7,257	6,708	6,861	(396)	-5.5%
Utilities	8,751	9,503	11,180	10,230	12,598	1,418	12.7%
Other Services	135,106	124,636	134,486	123,679	52,280	(82,206)	-61.1%
Operating Capital	0	2,524	76,149	37,354	0	(76,149)	-100%
Total Operating Cost	569,224	560,916	679,148	604,439	535,677	(143,471)	-21.1%
Capital Improvements	189,230	80	1,301,559	0	2,707,032	1,405,473	108.0%
Total Expenditures	758,454	560,996	1,980,707	604,439	3,242,709	1,262,002	63.7%

RESOURCES FOR BUDGET

Fund 81 Water/Sewer Operating
Total

FY12 BUDGET

3,242,709
3,242,709

% Change From Prior Year

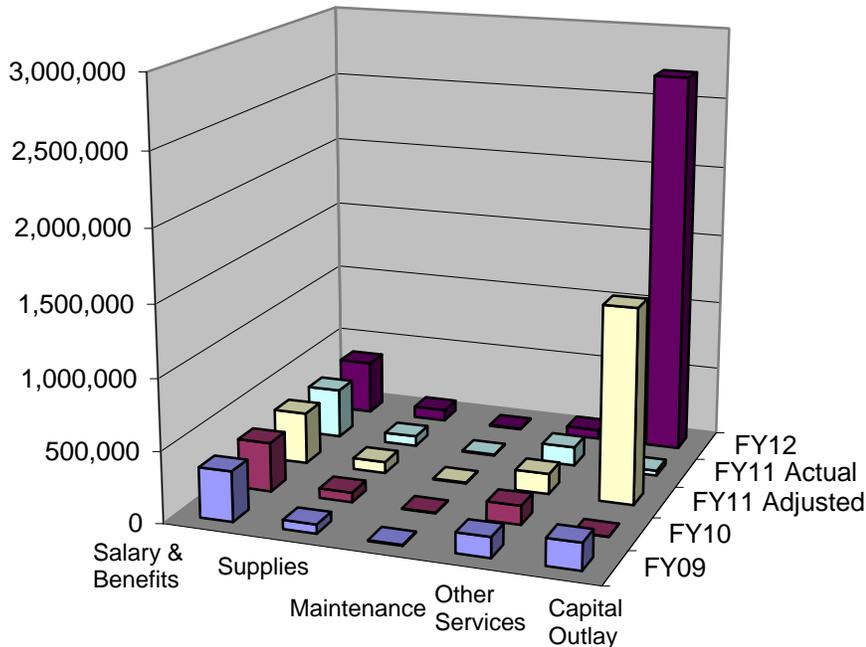
63.71%

Funded Positions

10

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

	<u>AMOUNT</u>
1 Benefit and Compensation Adjustment	7,000
2 Management Review Office Costs	8,002
a. Finance Director (1)	2,574
b. Supervisory Positions (2)	3,433
c. Administrative Staff (6)	<u>1,995</u>
3 Realignment of supplies and materials	(1,140)
4 Decrease in Fleet Comm Parts for newer vehicles	(396)
5 Adjustment electrical costs	1,090
6 Adjustment of telephone costs	328
7 Increase in Printing costs	400
8 Increase in In-Service Training for new fiscal year	500
9 Decrease of Administrative Fees moved to 81-1803	(85,672)
10 Increase of insurance costs	598
11 Capital Additions/replacements	
a. Equipment Replacement - No new requests funded	(74,181)
b. Radio Read Program	<u>1,405,473</u>
TOTAL OPERATING CHANGES	<u><u>1,262,002</u></u>

Customer Service 081-2202

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
<i>Finance Director</i>	1	0.200	1	0.200	0	0.000
<i>Customer Service Manager</i>	1	1.000	1	1.000	0	0.000
<i>General Cashier/Customer Service</i>	2	1.500	2	1.500	0	0.000
<i>Meter Reader</i>	2	2.000	2	2.000	0	0.000
<i>Utility Billing Clerk</i>	1	1.000	1	1.000	0	0.000
<i>Utility Billing Technician</i>	1	1.000	1	1.000	0	0.000
<i>Utility Billing Clerk/Collections</i>	1	1.000	1	1.000	0	0.000
<i>Utility Billing Supervisor</i>	1	1.000	1	1.000	0	0.000
Totals	10	8.700	10	8.700	0	0.000

Goals & Objectives

- Provide accurate and timely processing of Utility Customer accounts for usage and billing.
- Continue monitoring expense levels while maintaining our high level of service.
- Implement online bill pay when funding is available.
- Review all policies and procedures to ensure effective and efficient processes.
- Enhance procedures relative to more effective collection methods and reducing number of collection accounts.
- Continue installation of Radio Reads. Accelerate the program by contracting out the project to facilitate an earlier completion date.
- Begin a monitoring system this year comparing services versus cost.

FY2010/2011 Operational Highlights

- ◆ Funding is in place to accomplish the installation of 12,300 radio read devices. The RFP process was completed and an award will be made to complete the project in FY2012. In anticipation of the project, the transition to encoded meters has been initiated.
- ◆ Reduced the amount of write-offs by 41% in FY11.
- ◆ Cross trained staff; this is an ongoing process due to turnover.
- ◆ Together with Public Works, we reduced the gap between the production and billed consumption to within 11%.

Department Budget Summary

Department Description

The Utility Maintenance Division is responsible for the operation of the City's Water Distribution and Wastewater Collection Systems.

Mission Statement

To provide the citizens of Alamogordo the best quality service with minimum interruptions consistent with State and Federal Regulations.

Performance Measures

<i>Performance Measures</i>	<i>FY 09/10 Actual</i>	<i>FY 10/11 Actual</i>	<i>FY 11/12 Estimate</i>
Length of Water Distribution Main replaced	0	2200	1000
Repair 100% of reported water breaks within one day	100	100	100
Percentage of broken Water Main valves found that were repaired or replaced	98	97	100
Complete 100% of reported sewer calls within one day	100	100	100

Utility Maintenance 081-5503

Department Budget Summary

Budget Highlights

Budget appropriations for FY12 are -63 percent or \$1,532,496 less than the FY11 Adjusted Budget.

The budget for salaries and benefits and the operational budget have decreased due to the reorganization of departments and employees moved under to other departments.

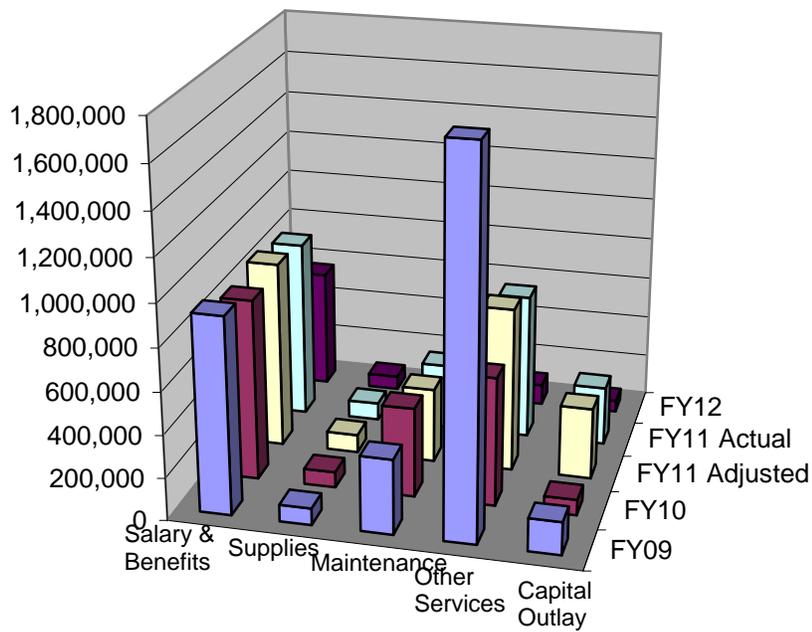
BUDGET SUMMARY	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Expenditures							
Salaries & Benefits	925,559	851,827	884,688	846,749	564,325	(320,363)	-36.2%
Supplies	78,890	73,309	85,531	82,873	65,610	(19,921)	-23.3%
Maintenance	352,469	421,316	351,712	312,432	118,155	(233,557)	-66.4%
Utilities	39,160	39,555	64,934	58,987	42,211	(22,723)	-35.0%
Other Services	1,728,739	565,384	710,091	631,697	55,981	(654,110)	-92.1%
<i>Total Operating Cost</i>	3,124,817	1,951,391	2,096,956	1,932,738	846,282	(1,250,674)	-59.6%
Capital Outlay	153,741	73,994	337,378	280,153	55,556	(281,822)	-83.5%
Total Expenditures	3,278,558	2,025,385	2,434,334	2,212,891	901,838	(1,532,496)	-63.0%

RESOURCES FOR BUDGET	FY12 BUDGET	% Change From Prior Year
Fund 81	Water/Sewer Operating 901,838	-62.95%
	Total 901,838	

Funded Positions 10

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

CHANGES FOR OPERATIONS		AMOUNT
1	Benefit and Compensation Adjustment	(80,371)
2	Management Review Office Costs	(239,992)
	a. Supervisory Positions (1)	(45,706)
	b. Administrative Staff (9)	<u>(194,286)</u>
3	Increase in Supplies-New department charges for reorganization.	(19,921)
4	Decrease in Fleet Commercial Parts for reorganization.	(88)
5	Decrease in Building & Structure, Communication Maint, and other maintenance costs	(233,469)
6	Decrease in Utilities- New department charges for reorganization.	(22,723)
7	Increase in administrative charges-all admin charges for Fund 81 moved to 81-1803.	(595,011)
8	Decrease in Line Locates	(2,655)
9	Increase in Training and Travel costs	700
10	Decrease in Damaged/Obsolite Inventory-Cleaned up in FY11.	(55,000)
11	Decrease in Equipment Rental/Lease	(300)
12	Decrease in Insurance costs due re-organization	(1,844)
13	Capital Additions/replacements	
	a. No new capital allocated	(281,822)
TOTAL OPERATING CHANGES		<u>(1,532,496)</u>

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
Dispatcher/Clerk	1	1.000	0	0.000	-1	-1.000
Maintenance/Welder	1	1.000	1	1.000	0	0.000
Supervisor	1	1.000	1	1.000	0	0.000
Worker II	3	3.000	2	2.000	-1	-1.000
Worker III	4	4.000	2	2.000	-2	-2.000
Worker IV	3	3.000	2	2.000	-1	-1.000
Worker V	2	2.000	2	2.000	0	0.000
Totals	15	15.000	10	10.000	-5	-5.000

Department Budget Summary

Goals & Objectives

1. Replace 600 feet of Water Distribution Main each year
2. Repair 100% of all reported water breaks
3. Repair or replace 100% of broken water main valves found in the system
4. Clear or Repair 100% of reported sewer main problems

FY2010/2011 Operational Highlights

- Department crews completed 7823 work orders, of which 64 were Water Main breaks and 230 were service line breaks
- Scheduled and conducted an in-house 3 day 27 hour CEU Wastewater Certification School, presented by Ragsdale and Associates of Albuquerque, NM
- Assisted various departments through welder equipment and personnel support in the construction of Zoo exhibits, demolition projects, Police Vehicle modifications and other fabricated steel items
- Responded to 1642 after hours emergency utility calls
- Installed 34 Water Main Valves as part of the ongoing Street Maintenance/Utility upgrade projects
- Responded to numerous support requests for emergency sewer calls to Holloman Air Force Base

Department Budget Summary

Department Description

This division under Public Works is responsible for the production and treatment of the City's potable water and treatment and disposal of the City's wastewater. Currently, this service is contracted to Severn Trent Services.

Budget Highlights

Budget appropriations for FY12 are -5.7 percent or (\$149,610) less than the FY11 Adjusted Budget.

The reduction in total expenditures for FY 11/12 budget reflects the negotiated one year extension of the service contract with Severn Trent.

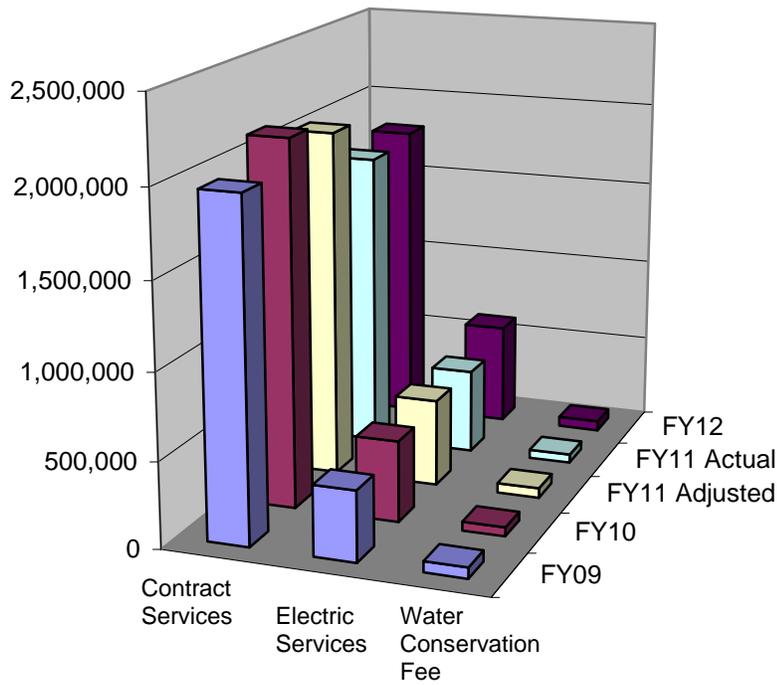
<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Expenditures							
Other Services							
Contract Services	1,964,063	2,133,076	2,040,000	1,758,957	1,799,970	(240,030)	-11.8%
Electric Service	409,121	473,566	510,000	499,552	600,000	90,000	17.6%
Water Conservation Fee	63,578	52,204	57,580	50,881	58,000	420	0.7%
<i>Total Operating Cost</i>	2,436,762	2,658,846	2,607,580	2,309,390	2,457,970	(149,610)	-5.7%
Capital Improvements	0	0	0	0	0	0	**
Total Expenditures	2,436,762	2,658,846	2,607,580	2,309,390	2,457,970	(149,610)	-5.7%

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<u>RESOURCES FOR BUDGET</u>	<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
Fund 81 Water/Sewer Operating	2,457,980	-5.74%

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

Department Description

The Utility Construction Division is responsible for the installation of new infrastructure, the replacement of concrete structures and the laying of new pavement as it relates to a funded project. This division is also responsible for the existing infrastructure, concrete and paving for the City.

Mission Statement

To provide the citizens of Alamogordo the best quality service with minimum interruptions in a cost effective manner.

Performance Measures

<i>Performance Measures</i>	<i>FY 10/11 Actual</i>	<i>FY 11/12 Estimate</i>
Complete 100% of all projects on-time and within budget.	0	100%
Complete 100% of all service requests from other Departments on-time and within budget.	0	100%

Construction 081-7803

Department Budget Summary

Budget Highlights

Budget appropriations for FY12 are for a new Division created during the reorganization.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Expenditures							
Salaries & Benefits	0	0	0	0	550,858	550,858	**
Supplies	0	0	0	0	367,050	367,050	**
Maintenance	0	0	0	0	41,500	41,500	**
Utilities	0	0	0	0	600	600	**
Other Services	0	0	0	0	13,645	13,645	**
<i>Total Operating Cost</i>	0	0	0	0	973,653	973,653	**
Capital Outlay	0	0	0	0	738,000	738,000	**
Total Expenditures	0	0	0	0	1,711,653	1,711,653	**

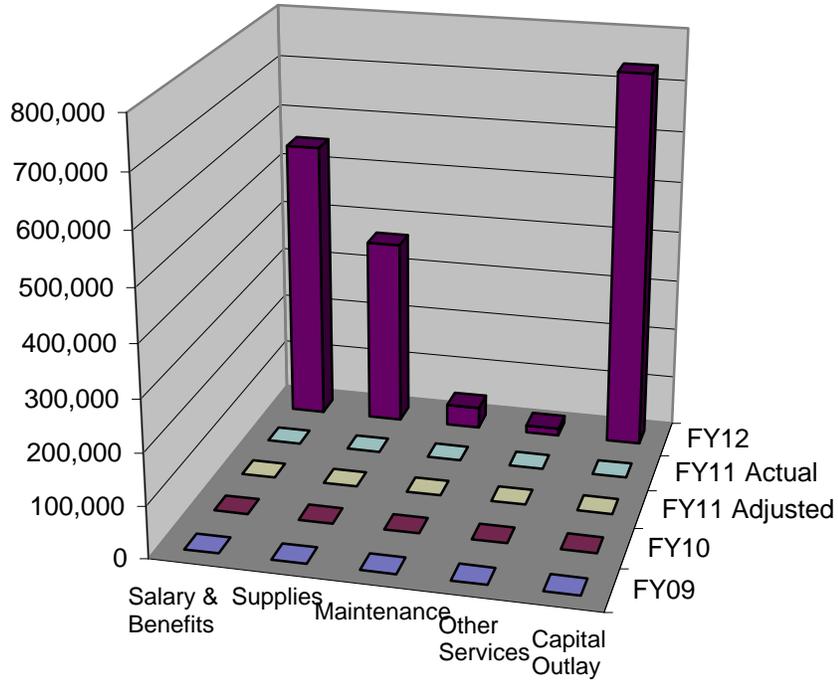
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RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 81	Water/Sewer Operating	1,711,653	100.00%
	Total	1,711,653	
Funded Positions		13	

Construction 081-7803

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Construction 081-7803

Department Budget Summary

CHANGES FOR OPERATIONS		AMOUNT
1	Benefit and Compensation Adjustment	189,470
2	Management Review Office Costs	361,388
a.	Supervisory Positions (1) 39,059	
b.	Administrative Staff (12) 322,329	
3	Increase in Supplies-New department charges for reorganization.	367,050
4	Increase in Fleet Commercial Parts for new department for reorganization.	38,500
5	Increase in Building & Structure, Communication Maint, and other maintenance costs	3,000
6	Increase in Utilities- New department charges for reorganization.	600
7	Increase in Training and Travel costs for new department	1,500
8	Increase in all other services charges for the new department	6,310
9	Increase in Equipment Rental/Lease	200
10	Increase in Insurance costs due re-organization	5,635
11	Capital Additions/replacements	
a.	Vibrator Trech Roller	35,000
b.	Bobcat Skid Loader w/ Backhoe	65,000
c.	Cold Planer	480,000
d.	Excavator w/Trailer	120,000
e.	F450 Service Truck w/Utility Bed and Towing	38,000
TOTAL OPERATING CHANGES		1,711,653

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
Supervisor	0	0.000	1	1.000	1	1.000
Street Maintenance Worker II	0	0.000	2	2.000	2	2.000
Street Maintenance Worker III	0	0.000	5	5.000	5	5.000
Street Maintenance Worker IV	0	0.000	1	1.000	1	1.000
Utility Maintenance Worker II	0	0.000	1	1.000	1	1.000
Utility Maintenance Worker III	0	0.000	2	2.000	2	2.000
Street Maintenance Worker IV	0	0.000	1	1.000	1	1.000
Totals	0	0.000	13	13.000	13	13.000

Department Budget Summary

Goals & Objectives

1. Complete 100% of all projects on-time and within budget.
2. Complete 100% of all service requests from other Departments on-time and within budget.

FY2010/2011 Operational Highlights

This a new Division created as part of the recent re-organization.

Department Budget Summary

Department Description

This division was established to account for the water/sewer improvements related to the miscellaneous street projects.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Expenditures-Projects							
Contract Engineering Fees	287,216	295,389	162,091	16,563	0	(162,091)	-100%
Engineering Fees	11,635	49,979	35,233	8,008	16,337	(18,896)	-53.6%
Pipeline Replacement	167,420	186,107	223,365	132,929	1,358,237	1,134,872	508.1%
Sewer line Replacement	0	7,952	16,125	9,496	0	(16,125)	-100%
Water Line Improvements	660,286	2,698,215	1,381,821	595,344	786,477	(595,344)	-43.1%
ICIP							
Ozone Systems	0	0	0	0	260,000	260,000	**
Alamo Filter Plant Underdrain	0	0	0	0	240,000	240,000	**
LaLuz Filter Plant	0	9,834	57,366	17,689	189,462	132,096	230.3%
Ocotillo GSR Repair	0	0	0	0	45,000	45,000	**
Scada and Zone Valve Replacement	0	0	0	0	100,000	100,000	**
Reclaimed Water Dist System	0	0	52,757	0	52,757	0	0.0%
Water Sewer Lines connected with Street	0	0	42,148	42,107	0	(42,148)	-100%
Maintenance Program	114,185	0	60,000	6,731	60,000	0	0.0%
Total Expenditures	1,240,742	3,247,476	2,030,906	828,867	3,108,270	1,077,364	53.0%

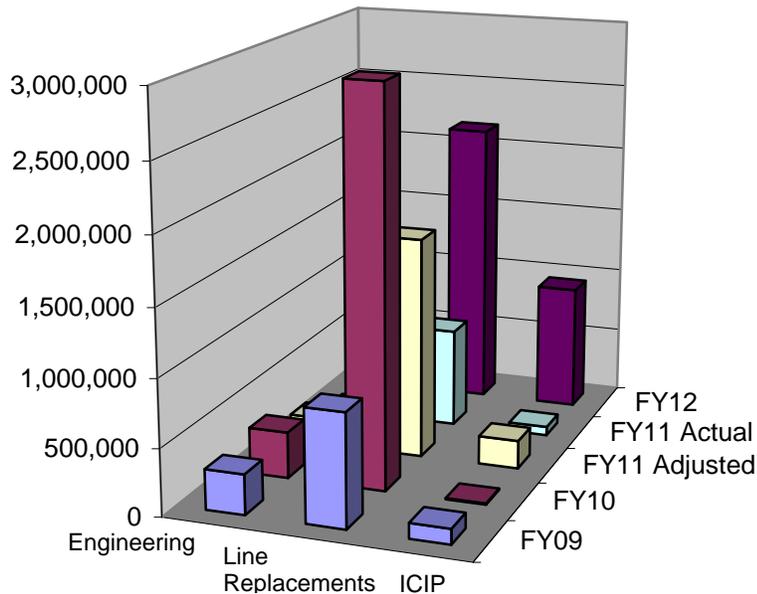
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Water/Sewer Capital 081-9303

Department Budget Summary

<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
Fund 81	Water/Sewer Operating	3,108,270	53.05%
	Total	3,108,270	
Funded Positions		0	

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Water/Sewer Capital 081-9303

Department Budget Summary

Westside Improvements to Water System NMFA Loan Agreement August 2006

The loan was authorized for the purpose of defraying the cost of Westside Water Infrastructure Improvements for the City.

The loan agreement stipulates that payments on the loan are to be made solely from the revenues of the city's first one-fourth on one percent increment (0.25%) of municipal gross receipts tax enacted pursuant to section 7-19D-9 NMSA 1978 and city ordinance adopted on April 28, 1981; providing for the distributions of the revenues from the city's first increment of municipal gross receipts tax may be re-directed by the New Mexico Taxation and Revenue department to the New Mexico Finance Authority pursuant to the intercept agreement.

Principal and interest are payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Sante Fe, New Mexico, 87501. The loan per Article VIII states the city is granted the option to prepay the principal component of this loan agreement in whole or in part on any day on or after one year following the closing date without penalty or prepayment premium. Interest is payable on May 1 and November 1 of each year, beginning November 1, 2006 and principal is paid on May 1 of each year.

Original Amount:	\$730,453
Principal Outstanding:	\$604,781 (as of June 30, 2011)
Total Outstanding (P&I):	\$808,016
Blended Interest Rate:	4.242%
Final Maturity:	05/01/2026
Reserve Fund:	Yes - \$55,452.94
Call Date:	N/A
Security Pledged:	The first on-quarter of one percent increment (.025%) of Municipal Gross Receipts Tax.
Additional Comments:	Proceeds of the Loan cannot be used to refund any other obligation of the Governmental Unit

Department Budget Summary

Department Description

This Division is responsible for the collection, recycling, and transfer of non-hazardous solid waste from area residents and contractors. The main operation is contracted with Southwest Disposal. The City also operates the LaVelle Road Solid Waste Disposal Convenience Center. At this site, area residents and contractors are allowed to drop off solid waste.

Mission Statement

To provide a safe and sanitary solid waste disposal facility for area residents and to insure the facility is operated in strict compliance with State Regulations. Also, to insure customers are treated in a friendly and helpful manner.

Performance Measures

<i>Performance Measures</i>	<i>FY 08/09 Actual</i>	<i>FY 09/10 Actual</i>	<i>FY 10/11 Actual</i>	<i>FY 11/12 Estimate</i>
Percent of Compliance with State Regulations	100%	100%	100 %	100%

Budget Highlights

Budget appropriations for FY12 are 6.6 percent or \$125,077 more than the FY11 Adjusted Budget.

The budget for salaries and benefits has increased 3.2 percent or \$4,758. There was a reorganization of the transportation department in FY12. The Retiree Health rates increased from 1.66 percent to 1.83 percent.

In the operational budget, supplies and maintenance decreased - 27.4 percent or (\$8,763). Capital Outlay increased 15.1 percent or \$25,153 for the purchase of a Tree and Wood Chipper.

Solid Waste Collection System Fund 086-0000

Department Budget Summary

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							268,567
Revenues							
User Fees	1,733,154	1,860,267	1,911,861	1,912,952	1,943,264	31,403	1.6%
Miscellaneous Income	6,776	5,592	4,000	6,489	0	(4,000)	-100%
Interest Income	2,122	823	2,055	1,827	2,188	133	6.5%
Total Revenues	1,742,052	1,866,682	1,917,916	1,921,268	1,945,452	27,536	1.4%
Transfers							
Transfers In	55,212	0	0	0	0	0	**
Transfers Out	104,096	104,471	109,109	105,017	112,478	3,369	3.1%
Total Net Transfers	(48,884)	(104,471)	(109,109)	(105,017)	(112,478)	(3,369)	3.1%
Total Resources Available							2,101,541
Expenditures- Nondivisional							
Contract Services	1,399,620	1,434,140	1,478,118	1,448,027	1,508,496	30,378	2.1%
Capital Outlay	0	0	0	0	0	0	**
Total Expenditures	1,399,620	1,434,140	1,478,118	1,448,027	1,508,496	30,378	2.1%
Expenditures-Convenience Center							
Salaries & Benefits	138,901	143,821	150,164	148,964	154,922	4,758	3.2%
Supplies	16,533	14,949	20,205	21,147	17,495	(2,710)	-13.4%
Maintenance	7,148	6,028	11,757	11,622	5,704	(6,053)	-51.5%
Utilities	5,373	6,093	5,945	6,138	6,639	694	11.7%
Other Services	97,558	63,050	72,003	66,033	144,860	72,857	101.2%
Total Operating Cost	265,513	233,941	260,074	253,904	329,620	69,546	26.7%
Capital Outlay	109,201	555	166,404	8,889	191,557	25,153	15.1%
Total Expenditures	374,714	234,496	426,478	262,793	521,177	94,699	22.2%
Total Expenditures	1,774,334	1,668,636	1,904,596	1,710,820	2,029,673	125,077	6.6%
Ending Cash Balance - June 30							71,868

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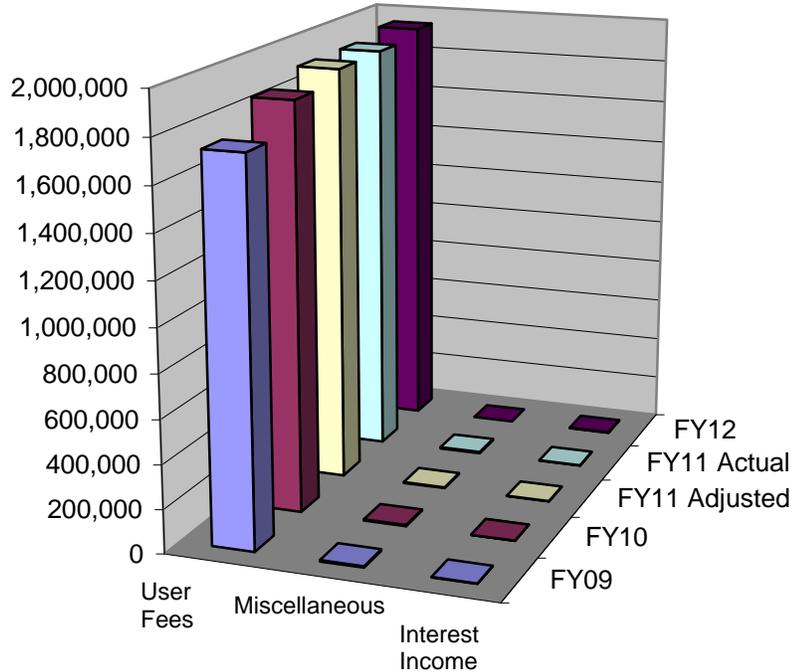
Solid Waste Collection System Fund 086-0000

Department Budget Summary

<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
Fund 86	Solid Waste	2,029,673	6.57%
	Total	2,029,673	6.57%

Funded Positions 4

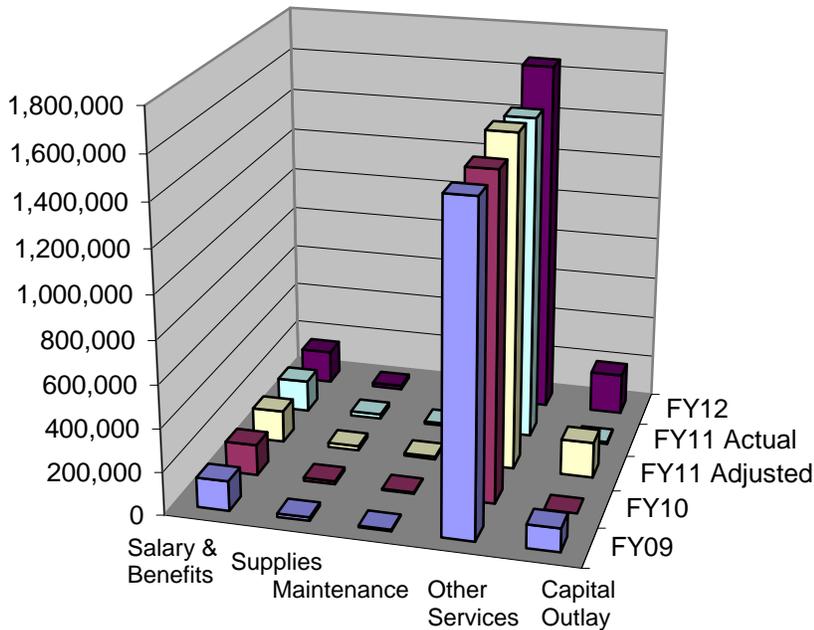
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Solid Waste Collection System Fund 086-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

AMOUNT

1	Benefit and Compensation Adjustment	5,087
2	Management Review Office Costs	(329)
a.	Supervisory Positions (0)	0
b.	Administrative Staff (4)	(329)
3	Increase in Contract Services disposal of waste	30,378
4	Adjustment in supplies and materials	(2,710)
5	Decrease in Fleet Commercial Parts	(6,433)
6	Adjustment in other maintenance	380
7	Increase in telephone charges	694
8	Increase in Travel and Training needs	416
9	Increase in Collection Agency Fees	160
10	Increase in Tipping Fees	3,613
11	Increase in Administration charges	68,520
12	Increase in insurance costs	148
13	Capital Additions/replacements	
a.	Tree Limb and wood Chipper	25,153

TOTAL OPERATING CHANGES

125,077

Solid Waste Collection System Fund 086-0000

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
<i>Convenience Center Attendant</i>	1	1.000	1	1.000	0	0.000
<i>Convenience Center Laborer</i>	2	2.000	2	2.000	0	0.000
<i>Heavy Equipment Operator</i>	1	1.000	1	1.000	0	0.000
Totals	4	4.000	4	4.000	0	0.000

Goals & Objectives

1. Operate in strict compliance with State Regulations.
2. Improve efficiency and reduce customer complaints with the new weighing equipment.

FY2010/2011 Operational Highlights

- ◆ 12,336 City residents served by the Convenience Center.
- ◆ 2,530 tons of solid waste transferred to the Landfill.
- ◆ Scale house moved to east side of the scale
- ◆ RFP issued to select a consultant to study combined Convenience Center operation with Otero County

Department Budget Summary

Department Description

This division is responsible for the management and daily operation of the Bonito Lake Watershed, Water Supply and Recreational Enterprise.

Mission Statement

Manage and preserve Alamogordo's most valuable source of water supply. Provide and maintain a clean, safe recreational facility in which the public can picnic, camp or fish. Plan and implement Resource Conservation and Development projects to enhance land and water resources.

Performance Measures

<i>Performance Measures</i>	<i>FY 08/09 Actual</i>	<i>FY 09/10 Actual</i>	<i>FY 10/11 Actual</i>	<i>FY 11/12 Estimate</i>
Percent of total land acres reduced of timber	N/A	10%	5 %	5 %
Percent of water rights utilized	N/A	95%	80 %	80 %

Budget Highlights

Budget appropriations are -6.1 percent or (\$24,038) less than FY 11 actual. The budget for salaries and benefits has increased overall 11.4 percent or \$16,985. The Retiree Health rates increased from 1.66 percent to 1.83 percent.

No new budget appropriations were made for FY12 Capital with a decrease of -55.5 percent or (\$47,443).

Bonito Lake 088-0000

Department Budget Summary

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							228,716
Revenues							
User Fees	181,366	169,431	206,250	154,300	206,250	0	0.0%
Miscellaneous Revenue	6,090	3,325	24,020	6,494	7,020	(17,000)	-70.8%
Grants	210,939	0	0	0	0	0	**
Interest Income	8,693	5,399	3,954	3,641	4,209	255	6.4%
Total Revenues	407,088	178,155	234,224	164,435	217,479	(16,745)	-7.1%
Transfers							
Transfers In	64,162	0	0	0	0	0	**
Transfers Out	13,769	40,971	32,012	25,364	29,264	(2,748)	-8.6%
Total Net Transfers	50,393	(40,971)	(32,012)	(25,364)	(29,264)	2,748	-8.6%
Total Resources Available							416,931
Expenditures - Bonito Lake (0003)							
Salaries & Benefits	78,641	139,131	149,602	137,583	166,587	16,985	11.4%
Supplies	16,167	22,009	22,057	17,285	21,957	(100)	-0.5%
Maintenance	14,004	22,791	24,386	12,972	23,158	(1,228)	-5.0%
Utilities	4,253	7,743	9,365	7,262	9,571	206	2.2%
Other Services	269,845	45,881	103,355	37,419	110,897	7,542	7.3%
Total Operating Cost	382,910	237,555	308,765	212,521	332,170	23,405	7.6%
Capital Outlay	0	24,073	85,555	19,521	38,112	(47,443)	-55.5%
Total Expenditures	382,910	261,628	394,320	232,042	370,282	(24,038)	-6.1%
Expenditures - Utilities Maintenance (5503)						0	**
Salaries & Benefits	49,183	0	0	0	0	0	**
Supplies	6,280	0	0	0	0	0	**
Maintenance	2,933	0	0	0	0	0	**
Utilities	3,029	0	0	0	0	0	**
Other Services	2,537	30,605	0	0	0	0	**
Total Operating Cost	63,962	30,605	0	0	0	0	**
Capital Outlay	0	0	0	0	0	0	**
Total Expenditures	63,962	30,605	0	0	0	0	**
Total Expenditures	446,872	292,233	394,320	232,042	370,282	(24,038)	-6.1%
Ending Cash Balance - June 30							46,649

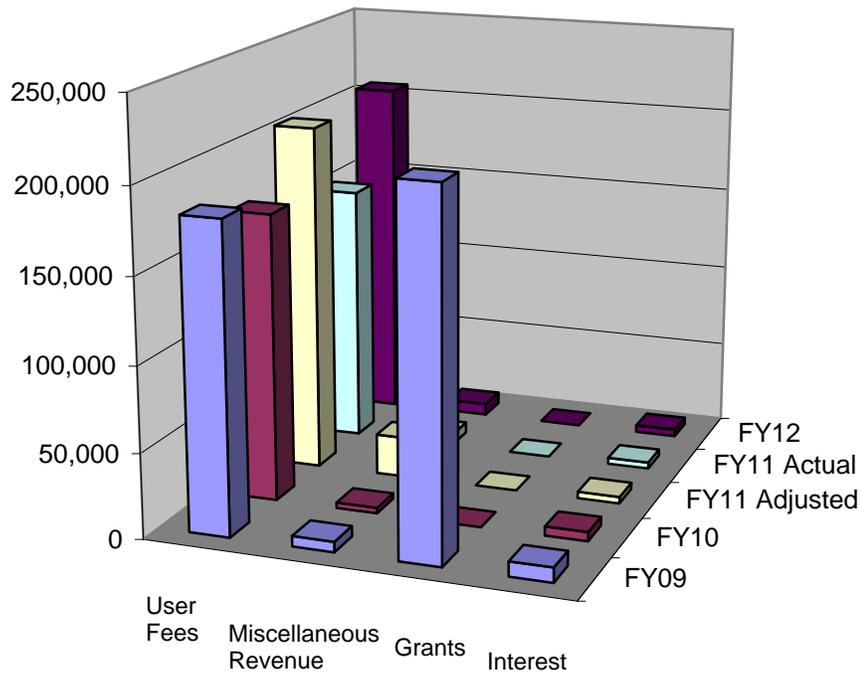
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Bonito Lake 088-0000

Department Budget Summary

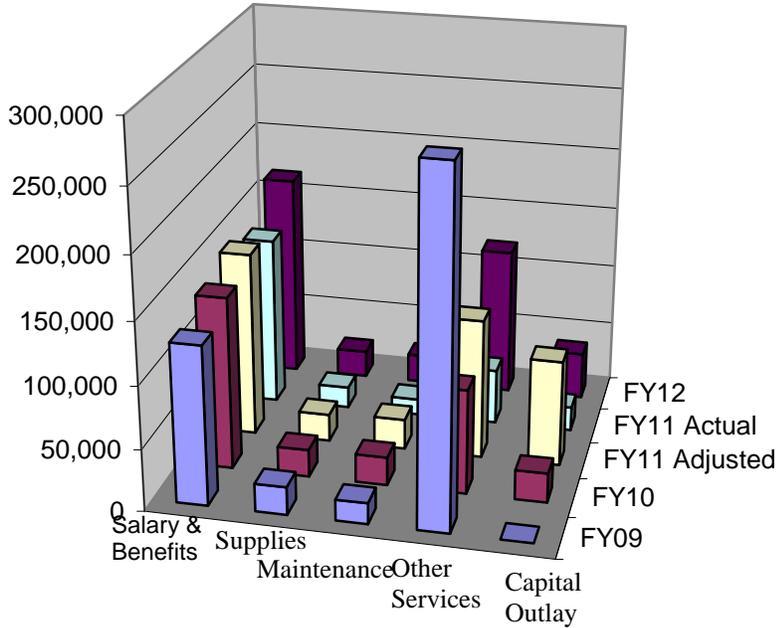
<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
Fund 88	Bonito Lake	370,282	-6.10%
	Total	370,282	-6.10%
Funded Positions		11	

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

		<u>AMOUNT</u>
1	Benefit and Compensation Adjustment	4,762
2	Management Review Office Costs	12,223
a.	Supervisory Positions (1)	1,474
b.	Administrative Staff (10)	10,749
3	Adjustment in supplies and materials	(100)
4	Decrease in Fleet Commercial Parts	(1,451)
5	Adjustment in other maintenance	214
6	Increase in campground maintenance	9
7	Increase in Telephone charges	206
8	Increase in Contract Services	606
9	Increase in Administration charges	11,174
10	Decrease in Professional Services for Emergency Action Plan	(3,625)
11	Decrease in insurance costs	(613)
12	Capital Additions/replacements	
a.	No new capital allocated	(47,443)
	TOTAL OPERATING CHANGES	<u><u>(24,038)</u></u>

Bonito Lake 088-0000

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
Manager	1	1.000	1	1.000	0	0.000
Park Ranger I	5	1.316	8	2.770	3	1.450
Maintenance Foreman	2	1.407	1	0.710	-1	-0.697
Maintenance	2	1.112	1	0.580	-1	-0.532
Clerical Specialist	1	0.361	0	0.000	-1	-0.361
Totals	11	5.196	11	5.060	0	-0.140

Goals & Objectives

1. Enhance forest health and reduce fire risk by the removal of standing dead timber and reduction of small diameter trees.
2. Maximize water rights from Bonito Lake without jeopardizing sufficient water levels to provide for a continued water flow without severely impacting the cold water trout fisheries.

FY2010/2011 Operational Highlights

- Completed the second year on a three-year agreement with the NM Game and Fish Dept. for designation of Bonito Lake as a public fishery.
- Implemented and completed the fencing project for the well and storage tank area for the Westlake Campground that was required by the state.
- We are a little over two – thirds the way thru a very successful season.

Department Budget Summary

Department Description

Desert Lakes Golf Course is a full service 18 hole golf facility. It has a full service restaurant, a fully stocked pro shop, extensive practice facilities and driving range. It serves the golfing public 364 days per year, weather permitting. The course has a PGA class A professional under contract to provide pro shop services and golf activities. The City has a Golf Course Superintendent who provides maintenance services for the course.

Mission Statement

Desert Lakes Golf Course is a full service 18 hole golf facility. It has a full service restaurant, a fully stocked pro shop, extensive practice facilities and driving range. It serves the golfing public 364 days per year, weather permitting. The course has a PGA class A professional under contract to provide pro shop services and golf activities. The City has a Golf Course Superintendent who provides maintenance services for the course.

Performance Measures

<i>Work Measures</i>	<i>FY 08/09 Actual</i>	<i>FY 09/10 Actual</i>	<i>FY 10/11 Actual</i>	<i>FY 11/12 Estimate</i>
Total rounds of play	45,419	46,500	46560	46,643
Tournaments & Leagues	42	44	44	44
League participants	2,490	2,550	2550	2500
Growth of Game Programs	4	6	6	6
GOG participants	400	550	550	550
Overall Maintenance survey	n/a	400	400	435

Budget Highlights

Budget appropriations are -2.0 percent or (\$26,375) below the FY11 Adjusted Budget. The budget for salaries and benefits has increased overall 1.9 percent or \$5,226. The Retiree Health rates increased from 1.66 percent to 1.83 percent.

Budget appropriations for Other Services increased \$53,775 due to an administration charge added (5% Franchise Fee).

FY12 Capital is for the purchase of a Fairway Mower.

Desert Lake Golf Course 090-0000

Department Budget Summary

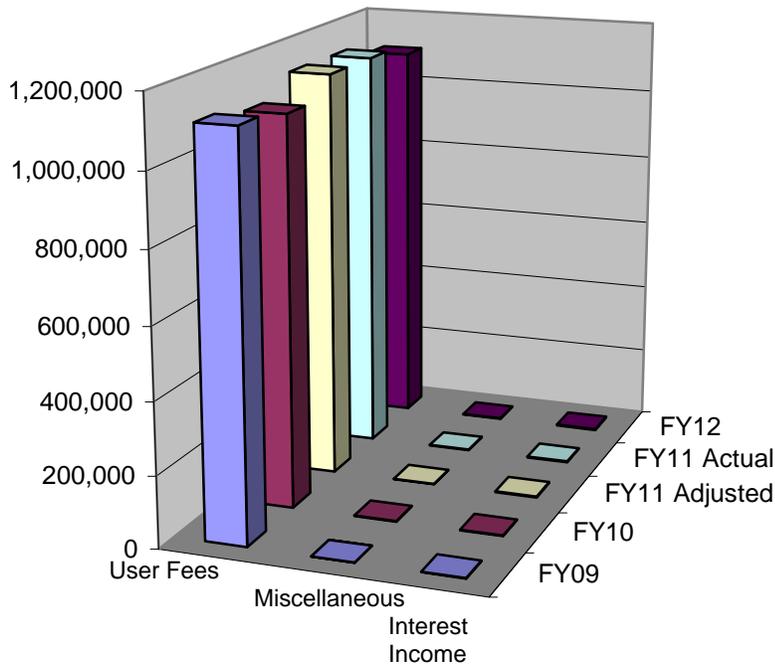
<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							135,282
Revenues							
User Fees	1,111,510	1,086,201	1,141,025	1,137,469	1,102,025	(39,000)	-3.4%
Miscellaneous Revenue	211	1,400	1,400	1,802	1,400	0	0.0%
Interest Income	1,654	1,965	2,886	2,850	3,072	186	6.4%
Total Revenues	1,113,375	1,089,566	1,145,311	1,142,121	1,106,497	(38,814)	-3.4%
Transfers							
Transfers In	159,815	143,834	143,834	0	143,834	0	0.0%
Transfers Out	69,805	65,740	80,548	53,093	69,864	(10,684)	-13.3%
Total Net Transfers	90,010	78,094	63,286	(53,093)	73,970	10,684	16.9%
Total Resources Available							1,315,749
Expenditures-Nondivisioal							
Golf Pro Contract	688,140	681,644	719,900	744,786	699,900	(20,000)	-2.8%
Total Expenditures	688,140	681,644	719,900	744,786	699,900	(20,000)	-2.8%
Expenditures-Maintenance							
Salaries & Benefits	279,106	263,084	269,426	255,542	274,652	5,226	1.9%
Supplies	54,085	65,398	102,352	85,403	103,224	872	0.9%
Maintenance	76,150	41,124	39,114	34,881	43,998	4,884	12.5%
Utilities	30,451	32,559	40,246	32,158	42,428	2,182	5.4%
Other Services	15,739	17,367	11,226	8,648	68,962	57,736	514.3%
Operating Capital	91	0	53,775	5,066	0	(53,775)	-100%
Total Operating Cost	455,622	419,532	516,139	421,698	533,264	17,125	3.3%
Capital Improvements	0	0	73,500	71,863	50,000	(23,500)	-32.0%
Total Expenditures	455,622	419,532	589,639	493,561	583,264	(6,375)	-1.1%
Total Expenditures	1,143,762	1,101,176	1,309,539	1,238,347	1,283,164	(26,375)	-2.0%
Ending Cash Balance - June 30							32,585

Desert Lake Golf Course 090-0000

Department Budget Summary

<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
Fund 90	Golf Course	<u>1,283,164</u>	<u>-2.01%</u>
	Total	<u>1,283,164</u>	<u>-2.01%</u>
Funded Positions		13	

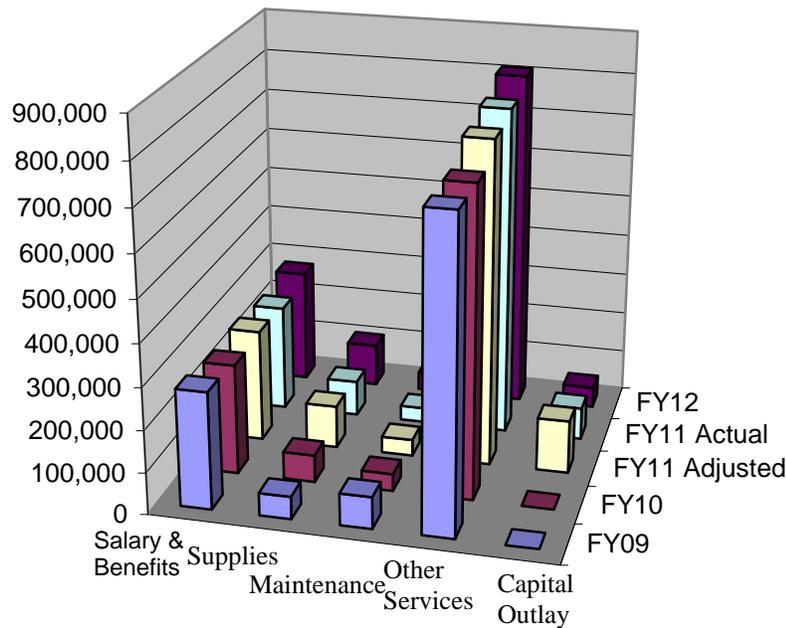
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Desert Lake Golf Course 090-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

AMOUNT

1	Benefit and Compensation Adjustment		6,072
2	Management Review Office Costs		(846)
	a. Supervisory Positions (1)	(1,573)	
	b. Administrative Staff (10)	<u>727</u>	
3	Adjustment in supplies and materials		872
4	Adjustment in maintenance requirements		4,884
5	Increase in Telephone charges		2,182
6	Increase in Travel & Training needs		750
7	Increase in Administration charges		55,325
8	Decrease in Golf Pro expenses		(20,000)
9	Increase in insurance costs		1,661
10	Capital Additions/replacements		
	a. Fairway Mower		(77,275)
	TOTAL OPERATING CHANGES		<u><u>(26,375)</u></u>

Desert Lake Golf Course 090-0000

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
Manager	1	1.000	1	1.000	0	0.000
Park Ranger I	5	1.316	8	2.770	3	1.450
Maintenance Foreman	2	1.407	1	0.710	-1	-0.697
Maintenance	2	1.112	1	0.580	-1	-0.532
Clerical Specialist	1	0.361	0	0.000	-1	-0.361
Totals	11	5.196	11	5.060	0	-0.140

Goals & Objectives

1. Continue to improve course conditioning through the irrigation program set forth, to improve aesthetics with attention to detail work. Continue improvements set forth in the short term plan and create a long range master plan for the course.
2. Continue to increase rounds of play through aggressive growth of the game programs that encourage new and occasional golfers to play more rounds through course conditions and speed of greens for the golfer's pleasure of the course.
3. Edge and add sand to fairway bunkers/sand traps on 5 holes per year. Depending on cost of sand, amount of sand, and budget constraints.
4. Create a greens sod farm to repair damaged greens when vandalized or as turf is needed.
5. Add (2) additional irrigation heads to the southwest corner of number 11 green due to the strong spring winds.
6. Add (2) additional irrigation heads to the southwest corner of number 15 green due to strong spring winds.
7. Add (2) additional irrigation heads to the southwest corner number 14 green due to strong spring winds.

FY2010/2011 Operational Highlights

- ◆ Condition of D.L. greens this year was excellent due to proper use of: chemicals, fertilizers, soil conditioners and cultural practices which included: better aerification, topdressing, vertical mowing and regular, lightweight rolling. Green speed was much more consistent this past season earning praise from customers.
- ◆ Edged and added sand to number 7 fairway bunkers (2).
- ◆ Added additional irrigation heads to the left side of number 11 fairway next to cart-path and number 14 fairway/rough next to the cart-path.
- ◆ Sharpened reels on all mowers (27 reels) for a cleaner more precise cut.
- ◆ Repaired/fixed multiple sprinkler heads that were inoperable/not rotating. Fifty to seventy-five heads repaired and leveled to turf height.

Department Budget Summary

FY2010/2011 Operational Highlights Cont.

- ◆ Have Bent grass sod farm all prepared, with the ground leveled, (4) irrigation heads installed with automatic control in place, ready for top sand and seeding early to mid Spring, when temperatures are right for growing.
- ◆ Cleaned entire maintenance yard, taken all salvage to Central supply.
- ◆ Added (1) additional irrigation head by cart path on number 7 forward tee and put sod down purchased by the AMGA.
- ◆ Added (1) additional irrigation head next to cart path by fairway bunker on number 3, put down purchased the AMGA.
- ◆ Moved (1) irrigation head and added (1) irrigation head to mound on number 5 fairway/rough and put down sod purchased by the AMGA.
- ◆ Sharpened 27 reels on all mowers for a cleaner more precise cut.
- ◆ Added multiple irrigation heads next to cart path on number 14 rough and number 15 rough areas and seeded number 14 rough.
- ◆ Leveled irrigation heads on all 18 greens and also leveled all of the irrigation heads on all tee boxes/ areas.
- ◆ Added (3) additional irrigation heads behind number 10 green due to a large dry spot.
- ◆ Added sod on mounds left side of number 14 rough next to cart path to help with erosion.
- ◆ Repaired between 10 and 20 valves that were broken or not operational.

Department Budget Summary

Department Description

The Alamogordo-White Sands Regional Airport is a general aviation airport owned and operated by the City of Alamogordo. The Airport is served by an EAS subsidized commuter airline that provides scheduled flights to Albuquerque. Additionally, the Airport is a designated United States Forest Service Fire Tanker Base. The tanker aircraft are on station at the Airport as needed, but generally from April through September annually. The Civil Air Patrol has a division based at the Airport providing search and rescue functions. The Airport has two runways, one paved and the other dirt. The City owns the terminal building, maintenance shop, fire station, and 1500 acres of fenced-in property.

Mission Statement

To provide a necessary transportation and business hub for the continued growth and development of Alamogordo and the surrounding communities, To maintain the Airport at the highest standards of safety and utility, and to preserve the airport for future general aviation.

Performance Measures

<i>Performance Measures</i>	<i>FY 08/09 Actual</i>	<i>FY 09/10 Actual</i>	<i>FY 10/11 Actual</i>	<i>FY 11/12 Estimate</i>
Federal Grants completed on time per FAA Contracts	N/A	100%	100 %	100 %
Percentage of complaints vs. customers served	N/A	1%	1 %	1 %

White Sands Regional Airport 091-0000

Department Budget Summary

Budget Highlights

Budget appropriations are 2.6 percent or \$6,933 above the FY11 Adjusted Budget. The budget for salaries and benefits has increased overall 3.9 percent or \$4,207. The City implement a 3 percent wage increase for FY12. The Retiree Health rates increased from 1.66 percent to 1.83 percent.

Budget appropriations for Other Services increased \$8,854 due to an administration charge added (5% Franchise Fee). Other Services decreased overall -47.4 percent or (\$16,487) primarily due to the decrease in Contract Services. FY12 Capital is for the purchase of a Large Runway Mower.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							293,942
Revenues							
User Fees	117,553	221,698	159,668	204,983	177,206	17,538	11.0%
Miscellaneous Revenue	22,803	1,580	4,000	21,046	0	(4,000)	-100%
Investment Income	5,234	3,639	4,008	3,594	4,267	259	6.5%
Total Revenues	145,590	226,917	167,676	229,623	181,473	13,797	8.2%
Transfers							
Transfers In	52,504	264,619	0	0	0	0	**
Transfers Out	42,351	45,178	42,739	39,256	42,975	236	0.6%
Total Net Transfers	10,153	219,441	(42,739)	(39,256)	(42,975)	(236)	0.6%
Total Resources Available							432,440
Expenditures (0006)							
Salaries & Benefits	105,814	104,307	107,565	106,701	111,772	4,207	3.9%
Supplies	7,695	7,333	8,916	7,491	9,327	411	4.6%
Maintenance	14,106	10,767	26,360	18,908	26,404	44	0.2%
Utilities	23,078	29,896	34,974	31,299	34,577	(397)	-1.1%
Other Services	169,513	9,844	34,817	5,474	18,330	(16,487)	-47.4%
Total Operating Cost	320,206	162,147	212,632	169,873	200,410	(12,222)	-5.7%
Capital Outlay	0	0	50,845	40,387	45,000	(5,845)	-11.5%
Capital Improvements	0	0	0	0	25,000	25,000	**
Total Expenditures	320,206	162,147	263,477	210,260	270,410	6,933	2.6%
Ending Cash Balance - June 30							162,030

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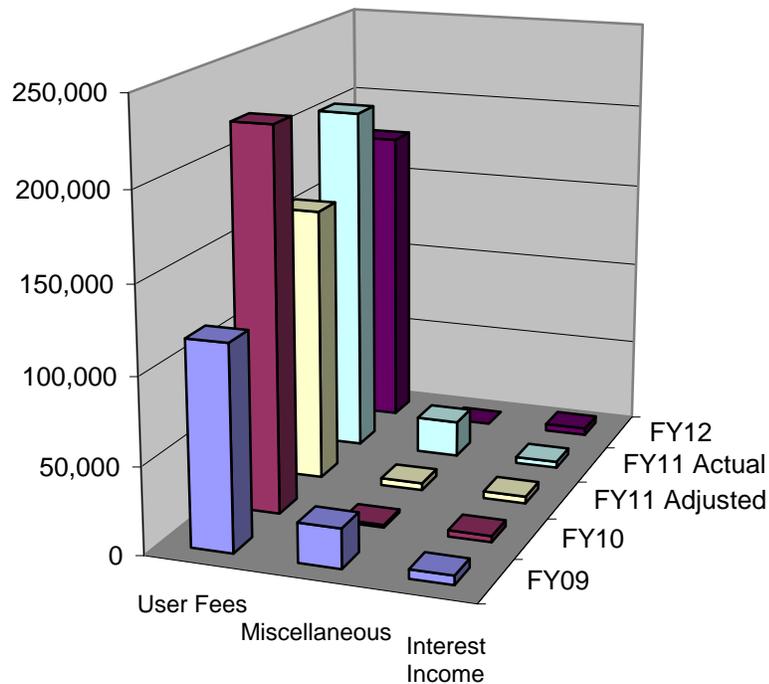
White Sands Regional Airport 091-0000

Department Budget Summary

<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
Fund 90	Airport	270,410	2.63%
	Total	270,410	2.63%

Funded Positions 2

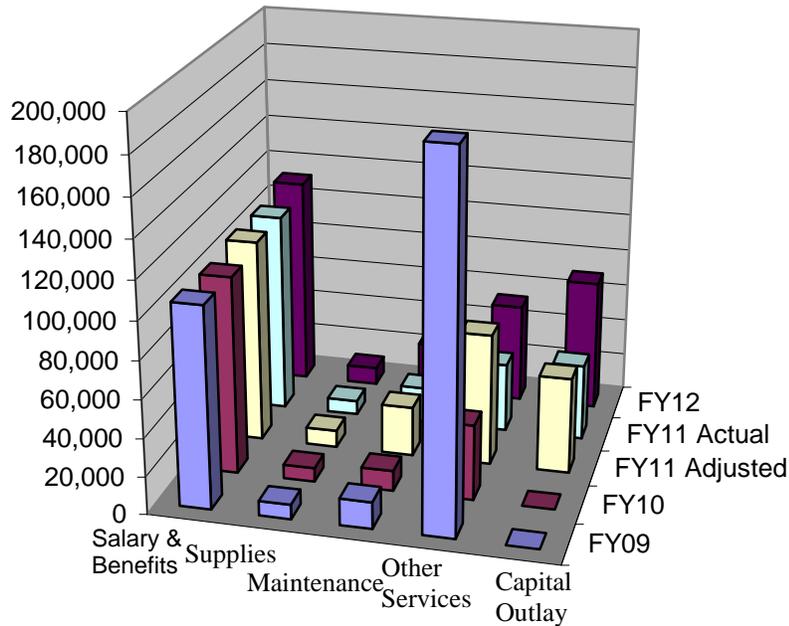
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



White Sands Regional Airport 091-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

	<u>AMOUNT</u>
1 Benefit and Compensation Adjustment	2,391
2 Management Review Office Costs	1,816
a. Supervisory Positions (1)	1,968
b. Administrative Staff (1)	<u>(152)</u>
3 Adjustment in supplies and materials	411
4 Adjustment in other maintenance	44
5 Decrease in Telephone charges	(397)
6 Decrease in Travel & Conference needs	(55)
7 Increase in Administration charges	8,854
8 Decrease in Contract Services	(25,000)
9 Decrease in insurance costs	(286)
10 Capital Additions/replacements	
a. Replace Airport Terminal Doors	25,000
b. Large Runway Mower	<u>(5,845)</u>
TOTAL OPERATING CHANGES	<u><u>6,933</u></u>

White Sands Regional Airport 091-0000

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
<i>Airport Coordinator</i>	1	1.000	1	1.000	0	0.000
Light Equipment Operator	1	1.000	1	1.000	0	0.000

Goals & Objectives

1. Provide highest level of customer satisfaction with Airport Facilities and Operations.
2. Increase general aviation activity and attract more Airport tenants and businesses.
3. Seek funding for airport improvements to better support business activities and improve security and general utility.

FY2010/2011 Operational Highlights

- ◆ Phase II Drainage Project completed.
- ◆ Neptune has officially moved all its P2V training to ALM which results in more activity and more large aircraft stationed at ALM and more revenue from fuel flowage fees.
- ◆ Airport Ordinance & Standards review & suggestions completed by Airport Advisory Board and Airport Coordinator (over 1.5 yr. process) & submitted to Legal for review.
- ◆ Attracted more private investment in the airport via increased hangar construction.

Department Budget Summary

Department Description

The Housing Authority assists income eligible families with housing needs within the guidelines set forth by Housing and Urban Development (HUD).

Mission Statement

It is the mission of the Housing Authority of The City of Alamogordo to promote adequate, affordable housing; provide a decent, safe, and suitable living environment free from discrimination; foster economic independence and opportunity; and assure fiscal integrity and regulatory compliance by stakeholders.

Performance Measures

	<i>FY 08/09</i>	<i>FY 09/10</i>	<i>FY10/11</i>	<i>FY 11/12</i>
<i>Performance Measures</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Estimate</i>
Occupancy Rate Low Rent only	85%	87%	88%	97%

Budget Highlights

Decrease in Fines and miscellaneous revenue comes from rolling up both lines to User Fees.

Increase in operating salaries comes from the PHA Manager position being vacant for seven months.

Large increase in Maintenance expenditures comes from adding additional funds to pest control. Fund 905 Housing Low Rent Deposits combined with this fund.

The large difference in capital outlay is from not having a CDBG match in FY2011 and not having as large of a City Engineering expense.

Housing Low Rent Operating 901-0000

Department Budget Summary

BUDGET SUMMARY	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Beginning Cash - July 1							1,025,527
Revenues							
User Fees	0	288,176	277,000	307,768	300,000	23,000	8.3%
Fines	0	867	1,700	1,371	0	(1,700)	-100%
Miscellaneous	0	41,577	26,360	30,243	0	(26,360)	-100%
Grants	0	397,878	569,457	616,008	416,964	(152,493)	-26.8%
Investment Income	0	1,734	2,556	2,831	2,649	93	3.6%
Total Revenues	0	730,232	877,073	958,221	719,613	(157,460)	-18.0%
Transfers							
Transfers In	0	125,800	125,800	0	186,506	60,706	48.3%
Transfers Out	0	0	0	0	0	0	**
Total Net Transfers	0	125,800	125,800	0	186,506	60,706	48.3%
Total Resources Available	0						1,931,646
Expenditures							
Salaries & Benefits	0	363,290	391,051	385,992	453,824	62,773	16.1%
Supplies	0	36,555	54,606	51,803	38,147	(16,459)	-30.1%
Maintenance	0	8,685	9,005	7,420	21,826	9,321	142.4%
Utilities	0	125,804	168,071	150,533	172,657	4,586	2.7%
Other Services	0	164,175	195,646	175,799	226,235	30,589	15.6%
Miscellaneous Expense	0	244,842	267,319	222,171	251,530	(15,789)	-5.9%
Capital Outlay	0	98,291	38,136	27,178	0	(38,136)	-100%
Total Expenditures	0	1,041,642	1,123,834	1,020,896	1,164,219	40,385	3.6%
Ending Cash Balance - June 30							767,427

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FY12 Fund 905 combined with Fund 901

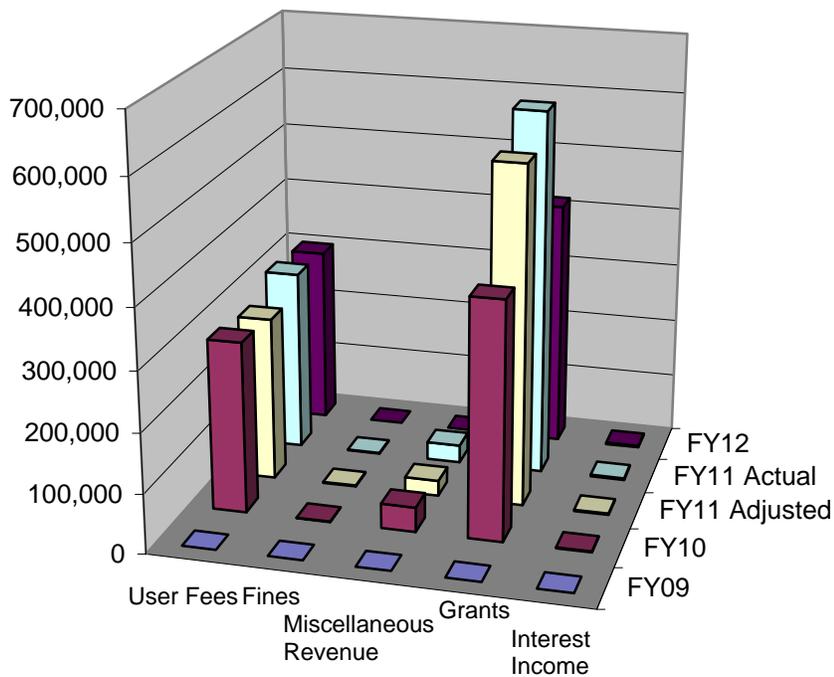
Housing Low Rent Operating 901-0000

Department Budget Summary

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Hud Operating	Housing Low Rent	416,694	-26.83%
Fund 901	Housing Low Rent	727,525	31.23%
Total		1,144,219	1.81%

Funded Positions	12
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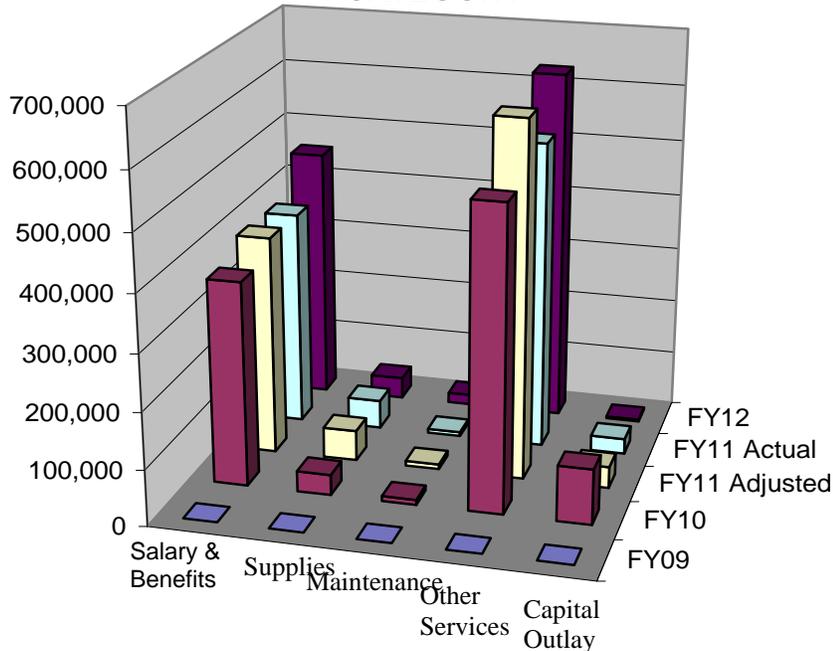
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Housing Low Rent Operating 901-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

	<u>AMOUNT</u>
1 Benefit and Compensation Adjustment	38,913
2 Management Review Office Costs	23,860
a. Supervisory Positions (1)	10,282
b. Administrative Staff (11)	<u>13,578</u>
3 Adjustment in supplies and materials	(16,459)
4 Decrease in Fleet Maintenance charges	(1,065)
5 Decrease in Fleet Commercial Parts	(100)
6 Increase in Pest Control needs	10,486
7 Increase in Telephone Charges and other Utilities	4,586
8 Increase in Sofeware Support Fees	3,500
9 Increase in Training & Travel needs	4,052
10 Increase in Copier charges	537
11 Increase in Membership and Dues	11
12 Increase in Administration & Other Services	29,380
13 Decrease in Bad Debt Expenses	(15,789)
14 Adjustment in Insurance costs	(3,391)
15 Capital Additions/replacements	
a. No new Capital allocated	(38,136)

TOTAL OPERATING CHANGES 40,385

Housing Low Rent Operating 901-0000

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
<i>Accountant</i>	1	0.800	1	0.800	0	0.000
<i>Homeownership Coor</i>	1	1.000	0	0.000	-1	-1.000
<i>Operations Manager</i>	1	0.930	1	0.930	0	0.000
<i>Property Management Coordinator</i>	1	1.000	1	1.000	0	0.000
<i>Occupancy Specialist</i>	1	1.000	1	1.000	0	0.000
<i>Eligibility Specialist</i>	1	1.000	1	1.000	0	0.000
<i>Laborer Seasonal</i>	1	0.481	1	0.481	0	0.000
<i>Office Assistant</i>	1	1.000	1	1.000	0	0.000
Totals	8	7.211	7	6.211	-1	-1.000

Frozen Position: Homeownership Coordinator
Laborer-Seasonal

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
<i>Laborer</i>	1	1.000	1	1.000	0	0.000
<i>Maintenance Foreman</i>	1	1.000	1	1.000	0	0.000
<i>Maintenance Mechanic "A"</i>	5	5.000	3	3.000	-2	-1.000
Totals	7	7.000	5	5.000	-2	-1.000

Goals & Objectives

The goal of the Housing Authority is to ensure a supply of affordable housing by:

1. Upgrading current housing stock and sites
2. Maintaining occupancy at a level required by federal mandate
3. Increase space available for parking at Alta Vista and Plaza Hacienda;
4. Repair concrete porches at Alta Vista;
5. Purchase Air Conditioner Units for lease by tenants;
6. Retrofit the Learning Centers at Alta Vista and Plaza Hacienda for laundry facilities;
7. Landscaping at both complexes;
8. Bathroom remodel at Alta Vista;

FY2010/2011 Operational Highlights

None Listed

Department Budget Summary

Department Description

The Housing Authority assists income eligible families with housing needs within the guidelines set forth by Housing and Urban Development (HUD).

Mission Statement

It is the mission of the Housing Authority of The City of Alamogordo to promote adequate, affordable housing; provide a decent, safe, and suitable living environment free from discrimination; foster economic independence and opportunity; and assure fiscal integrity and regulatory compliance by stakeholders.

Performance Measures

	<i>FY 08/09</i>	<i>FY 09/10</i>	<i>FY10/11</i>	<i>FY 11/12</i>
<i>Performance Measures</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Estimate</i>
Occupancy Rate Low Rent only	85%	87%	88%	97%

Budget Highlights

- For FY2012 4 homes are slated to be sold – 700 Ridgecrest, 500 Panorama, 1319 Ohio and 2408 Cuba.
- The increase in Salaries and Benefits is due to the fact the PHA Manager position was vacant for seven months in FY2011.
- Maintenance Personnel Lines, Heating & Cooling, Pest Control and Building and Structures lines are included in Capital Outlay.
- The increase in User Fees comes from rolling up Fines, Miscellaneous and Grant revenue lines and the extra income from selling 4 houses instead of 3.
- The decrease in utilities is due to having increased utility costs in FY 2010 because one resident was slow to have utilities turned on.

Housing Homeownership Operating 903-0000

Department Budget Summary

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							606,131
Revenues							
User Fees	0	125,400	215,416	(478)	291,865	76,449	35.5%
Fines	0	25	250	125	0	(250)	-100%
Miscellaneous	0	17,526	13,000	11,087	0	(13,000)	-100%
Grants	0	9,098	0	0	0	0	**
Investment Income	0	(363)	5,022	2,508	2,726	(2,296)	-45.7%
Total Revenues	0	151,686	233,688	13,242	294,591	60,903	26.1%
Transfers							
Transfers In	0	4,712	0	0	0	0	**
Transfers Out	0	0	0	0	0	0	**
Total Net Transfers	0	4,712	0	0	0	0	**
Total Resources Available	0						900,722
Expenditures							
Salaries & Benefits	0	9,764	30,564	27,936	13,089	(17,475)	-57.2%
Supplies	0	412	792	545	3,078	2,286	288.6%
Maintenance	0	116	15,529	9,761	822	(14,707)	-94.7%
Utilities	0	1,769	11,368	8,051	895	(10,473)	-92.1%
Other Services	0	24,530	42,493	37,992	24,158	(18,335)	-43.1%
Capital Outlay	0	20,298	131,137	7,769	158,548	27,411	20.9%
Modernization	0	128,295	197,483	0	255,162	57,679	29.2%
Total Expenditures	0	185,184	429,366	92,054	455,752	26,386	6.1%
Ending Cash Balance - June 30							444,970

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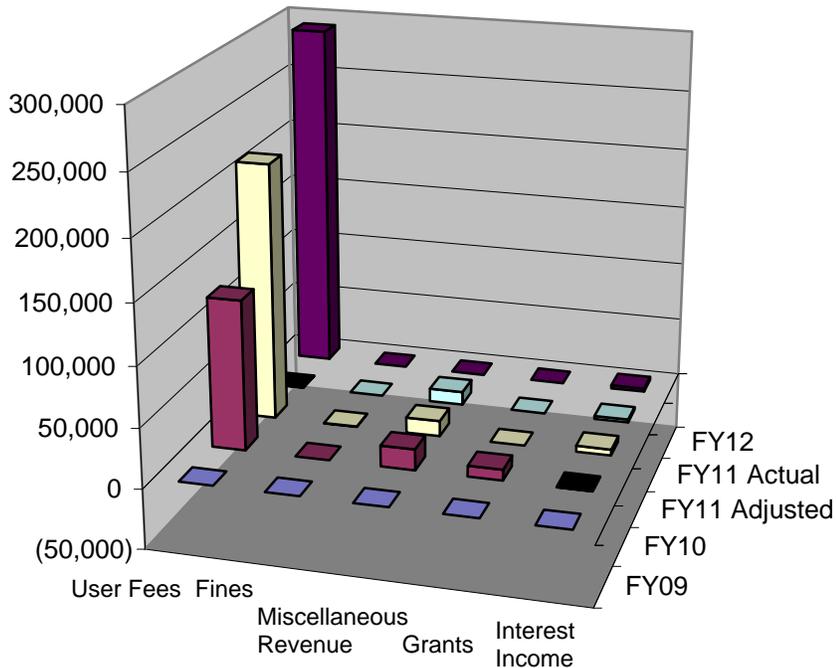
Housing Homeownership Operating 903-0000

Department Budget Summary

RESOURCES FOR BUDGET		FY12 BUDGET	% Change From Prior Year
Fund 903	Housing Home Ownership	455,752	6.15%
Total		455,752	6.15%

Funded Positions 2

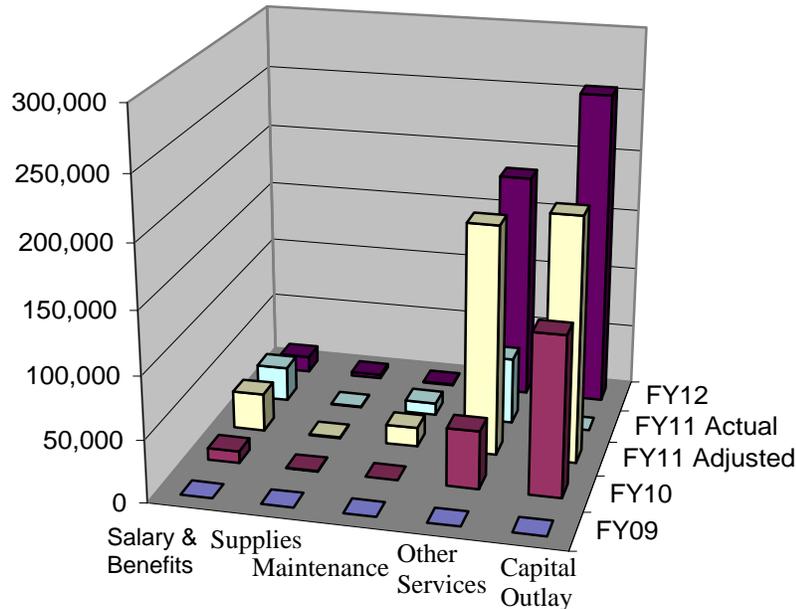
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Housing Homeownership Operating 903-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

	<u>AMOUNT</u>
1 Benefit and Compensation Adjustment	(1,264)
2 Management Review Office Costs	(16,211)
a. Supervisory Positions (1)	1,397
b. Administrative Staff (1)	<u>(17,608)</u>
3 Adjustment in supplies and materials	2,286
4 Decrease in Fleet Commercial Parts	(100)
5 Decrease in other Maintenance	(14,607)
6 Decrease in Telephone Charges and other Utilities	(10,473)
7 Increase in Training & Travel needs	900
8 Increase in Copier charges	(65)
9 Increase in Advertising	50
10 Increase in Administration & Other Services	10,280
11 Decrease in Insurance needs	(29,500)
12 Capital Additions/replacements	
a. Increase in Property Acquisition	3,734
b. Increase in Modernization	57,679
c. Increase in Facility Improvements	<u>23,677</u>
TOTAL OPERATING CHANGES	<u>26,386</u>

Housing Homeownership Operating 903-0000

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
<i>Accountant</i>	1	0.200	0	0.800	0	0.000
<i>Operations Manager</i>	1	0.070	1	0.070	0	0.000
Totals	2	0.270	1	0.870	0	0.000

Goals & Objectives

1. Provide first time home buyers with the opportunity to purchase safe and affordable housing through a three year lease purchase program.
2. Minimize the number of participants who leave the program before purchasing a house.
3. Constantly improve the quality of the housing stock held in inventory.
4. Purchase quality housing stock.
5. Sell all of the houses that have reached the three year mark
6. Purchase quality houses to replace those sold
7. Approve quality first time home buyers
8. Minimize damage to current houses

FY2010/2011 Operational Highlights

None Listed

Trust & Agency Fund

Trust & Agency Fund Description

Funds used to account for operations for which a fee is charged to external users for goods or services.

TRUST & AGENCY FUND SUMMARY

FUND NO.	FUND DESCRIPTION	CASH BALANCE	ESTIMATED REVENUES	CASH TRANSFERS	BUDGETED EXPENDITURES	CASH BALANCE
17	POLICE COURT BOND	338	0	0	0	338
22	DESIGNATED GIFT	34,572	5,435	0	12,621	27,386
31	CEMETERY-PERPETUAL CARE	694,869	23,389	0	0	718,258
39	STATE JUDICIAL	7,107	99,500	0	99,500	7,107
74	ALAMO SENIOR CENTER GIFT	61,318	13,593	0	54,866	20,045
92	PHA/LOW RENT HOUSING PROGRAM	0	0	0	0	0
94	OTERO/LINCOLN REGIONAL LANDFILL	3,204,818	1,090,661	(1,670)	1,904,144	2,389,665
98	PAYROLL CLEARING	32,429	0	0	0	32,429
104	UTILITY DEPOSITS	613,060	0	0	0	613,060
905	HOUSING LOW RENT DEPOSITS	26,968	0	0	0	26,968
905	HOUSING HOMEOWNERSHIP RESERVE	123,429	0	0	0	123,429
907	HOUSING OWNER OCCUPIED	1,185	0	0	0	1,185
TOTAL TRUST AND AGENCY FUNDS		4,800,093	1,232,578	(1,670)	2,071,131	3,959,870

Fund 17 Police Court Bond Fund – This fund is established to account for collection, holding and reimbursement of court bonds.

Fund 22 Designated Gift Fund – This fund is established to account for receipts and disbursements of funds donated for designated and specific purposes.

Fund 31 Cemetery – Perpetual Care – This fund is established to account for the accumulation of funds for the future maintenance of the cemetery.

Fund 39 State Judicial - This fund accounts for the State’s share of fines from convicted persons of traffic violations and traffic violations of operating motor vehicles under the influence of alcohol or drugs. The City collects these fines on behalf of the State and remits to them on a monthly basis.

Fund 74 Alamo Senior Center Gift Fund – This fund is created to account for donations and proceeds from fund raising events. Expenditures are restricted to building improvements or special events.

Trust & Agency Fund

Fund 92 Public Housing Authority-Clearing Account – This account is created to account for disbursements processed for the Public Housing Authority by the City of Alamogordo. The Public Housing authority is billed monthly for the disbursements made on their behalf by the city and those payments are credited to this fund.

Fund 94 Otero/Lincoln County Regional Landfill – The Otero/Lincoln County Regional Landfill is owned by Otero County and Lincoln County and includes those municipalities within those jurisdictions. The City is the Managing Agency for this Operation. This account is established to account for the daily operations and maintenance of the solid waste facility designed to dispose of residential, commercial and construction waste.

Fund 104 Utility Deposits – This fund accounts for the utility deposits collected from customers who use the Water, Sewer and Garbage services. Deposits are applied to the customer account following one year of good payment history and renter deposits are held until the account is terminated.

Fund 905 Housing Low Rent Deposits – This fund is set up to promote adequate and affordable housing, economic opportunity and a suitable living environment free from discrimination.

Fund 906 Housing Homeownership Reserve – This fund is set up to account for funds tenants accrue in 2 escrow accounts. One held exclusively for down payment and closing. One for the routine and capital maintenance on the home.

Fund 907 Housing Owner Occupied --This fund is set up to promote adequate and affordable housing, economic opportunity and a suitable living environment free from discrimination.

Police Court Bond Fund 017-0000

Department Budget Summary

Department Description

This fund is established to account for collection, holding, and reimbursement of funds related to court bonds.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
<i>Beginning Cash - July 1</i>							338
<i>Revenues</i>							
Fines	0	0	0	0	0	0	**
Total Revenues	0	0	0	0	0	0	**
<i>Total Resources Available</i>							338
<i>Expenditures</i>							
Other Services	0	0	0	0	0	0	**
Total Expenditures	0	0	0	0	0	0	**
<i>Ending Cash Balance - June 30</i>							338

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Designated Gift Fund 022-0000

Department Budget Summary

Department Description

This fund was established to account for receipts and disbursements of funds donated by other entities or private individuals for designated and specific purposes. Fund balance is allocated to the appropriate divisions. Interest income allocation will be determined at year-end based upon divisional activity throughout the year.

BUDGET SUMMARY	FY08/09 Actual	FY09/10 Actual	FY10/11 Adjusted Budget	FY10/11 Actual 6/30/11	FY11/12 Approved Budget	Dollar Diff From FY11 Adjusted Budget	Percent Change
Beginning Cash - July 1							34,572
Revenues							
Donations	3,248	8,314	18,888	18,742	4,950	(13,938)	-73.8%
Interest Income	560	492	456	337	485	29	6.4%
Total Revenues	3,808	8,806	19,344	19,079	5,435	(13,909)	-71.9%
Transfers							
Transfers In	2,021	0	0	0	0	0	**
Transfers Out	0	0	10,420	10,420	0	(10,420)	-100%
Net Transfers	0	0	10,420	10,420	0	(10,420)	-100%
Total Resources Available							40,007
Expenditures							
Supplies	1,708	5,452	8,373	1,691	8,470	97	1.2%
Other Services	1,731	1,870	11,241	2,090	4,151	(7,090)	-63.1%
Capital Outlay	0	0	7,560	7,560	0	(7,560)	-100%
Total Expenditures	3,439	7,322	27,174	11,341	12,621	(14,553)	-53.6%
Ending Cash Balance - June 30							27,386

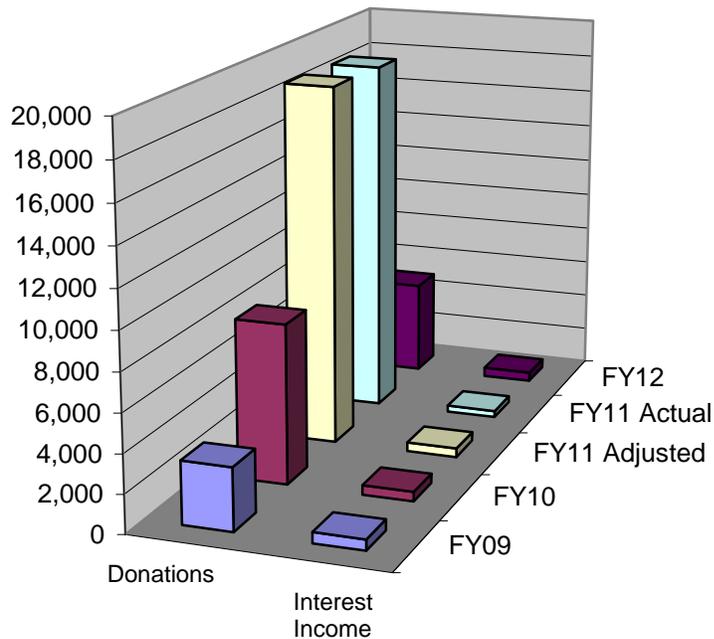
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Designated Gift Fund 022-0000

Department Budget Summary

<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
Fund 22	Designated Gift Fund	12,621	-53.55%
Total		12,621	-53.55%
Funded Positions		0	

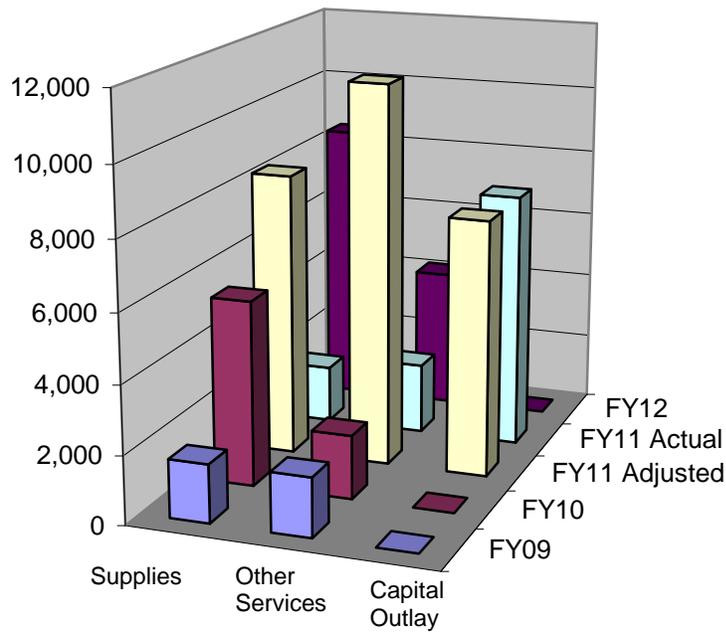
TOTAL REVENUE ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Designated Gift Fund 022-0000

Department Budget Summary

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Cemetery-Perpetual Care Fund 031-0000

Department Budget Summary

Department Description

This fund was established to account for the accumulation of funds for the future maintenance of the cemetery.

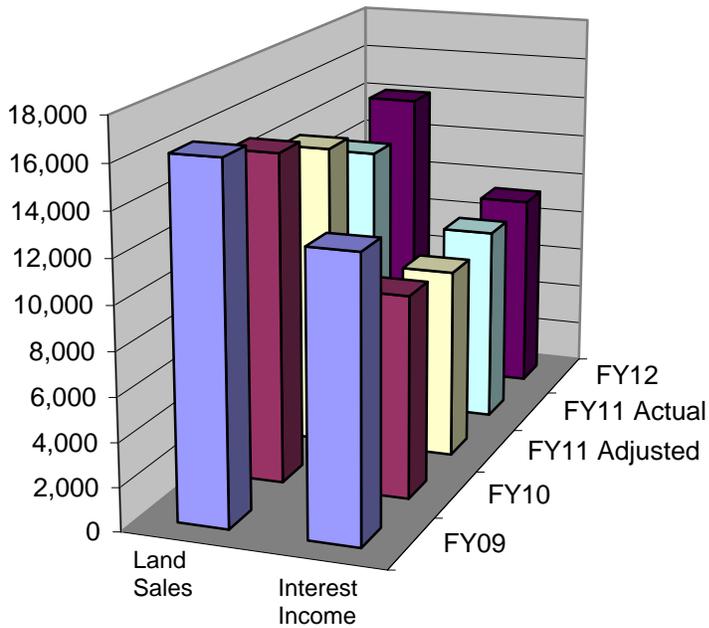
<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
<i>Beginning Cash - July 1</i>							694,869
Revenues							
Land Sales	16,188	15,125	14,068	12,600	14,070	2	0.0%
Interest Income	12,764	9,288	8,754	9,151	9,319	565	6.5%
Total Revenues	28,952	24,413	22,822	21,751	23,389	567	2.5%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	0	0	0	0	0	0	**
Total Net Transfers	0	0	0	0	0	0	**
<i>Total Resources Available</i>							718,258
<i>Ending Cash Balance - June 30</i>							718,258

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Cemetery-Perpetual Care Fund 031-0000

Department Budget Summary

TOTAL REVENUE ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



Department Budget Summary

Department Description

This fund accounts for the collection and disbursement derived from convicted persons of traffic violations and traffic violations of operating motor vehicles under the influence of alcohol or drugs. These fees are as follows:

- ◆ Section 12-6-12.2 of the City Uniform Traffic Code provides for the imposition of a \$65 fee on persons convicted of driving a motor vehicle while under the influence of alcohol or drugs. These fees are used to help cover the cost of chemical and other tests used to determine the level or amount of alcohol or drugs. This fee is sent to the State of New Mexico DFA.
- ◆ Section 12-6-12.2 of the City Uniform Traffic Code provides for the imposition of a \$75 fee on persons convicted of driving a motor vehicle while under the influence of alcohol or drugs. These fees are used for the prevention of DWI offenders. This fee is sent to the State of New Mexico DFA.
- ◆ Section 11-04-020 of the City Municipal Code provides for the imposition of a fee for persons convicted of unlawful possession of marijuana. Persons shall pay, in addition to any fine, a \$75 fee. Funds collected are to help defray the cost of chemical and other analyses of controlled substances. This fee is sent to the State of New Mexico DFA.
- ◆ State Statute 35-14-11 Municipal Ordinance; court costs; collection and purpose provides for the imposition of a \$20 corrections fee to help defray the costs of housing prisoners at a detention facility. This fee remains in the city. The imposition of a \$3 judicial education fee to be used for training and education of judicial employees and a \$6 state court automation fee to help defray the costs of maintaining, purchasing and operation of court automation systems in Municipal Courts and these fees are sent to the State of New Mexico DFA.

State Judicial Fund 039-0000

Department Budget Summary

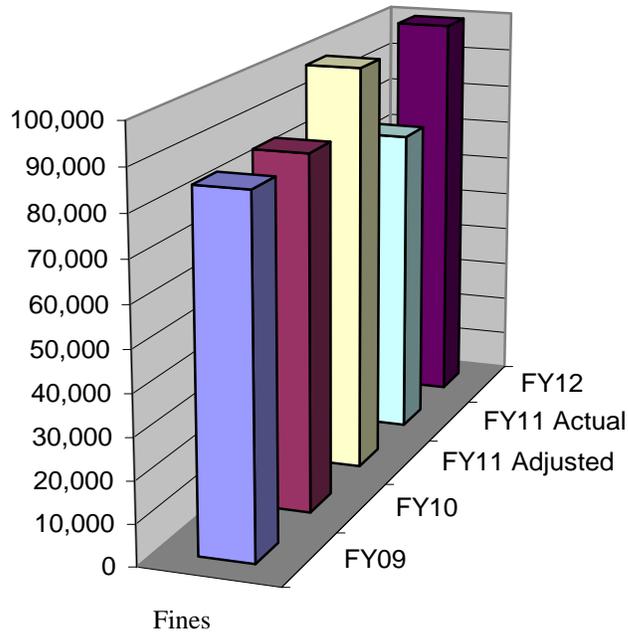
<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							694,869
Revenues							
Chemical Test-Alcohol	5,168	4,276	6,000	4,172	6,000	0	0.0%
Chemical Test-Drugs	5,265	4,571	6,000	4,899	6,000	0	0.0%
DWI Prevention	6,280	5,366	7,500	4,581	7,500	0	0.0%
Court Automation	51,130	51,594	60,000	42,307	60,000	0	0.0%
Judicial Education	16,954	20,004	20,000	20,385	20,000	0	0.0%
Total Revenues	84,797	85,811	99,500	76,344	99,500	0	0.0%
Transfers							
Transfers In	7,930	0	0	0	0	0	**
Transfers Out	0	0	0	0	0	0	**
Total Net Transfers	7,930	0	0	0	0	0	**
Total Resources Available							794,369
Expenditures							
Judicial Education	18,375	20,174	20,000	19,515	20,000	0	0.0%
Lab Services	17,237	14,078	19,500	14,447	19,500	0	0.0%
Court Automation	55,379	53,087	60,000	40,824	60,000	0	0.0%
Total Expenditures	90,991	87,339	99,500	74,786	99,500	0	0.0%
Ending Cash Balance - June 30							694,869

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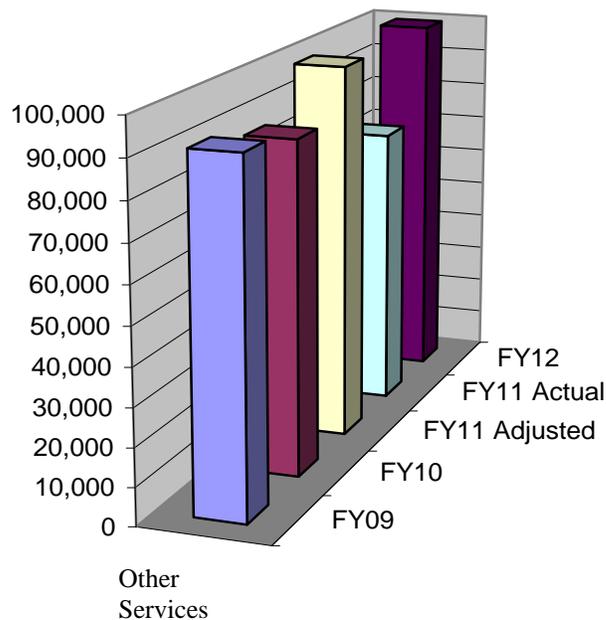
State Judicial Fund 039-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Senior Center Gift Fund 074-0000

Department Budget Summary

Department Description

The Senior Center Gift Fund receives funding primarily from donations and fund raising events. Proceeds are restricted to expenditures for Senior Center improvements or events.

Mission Statement

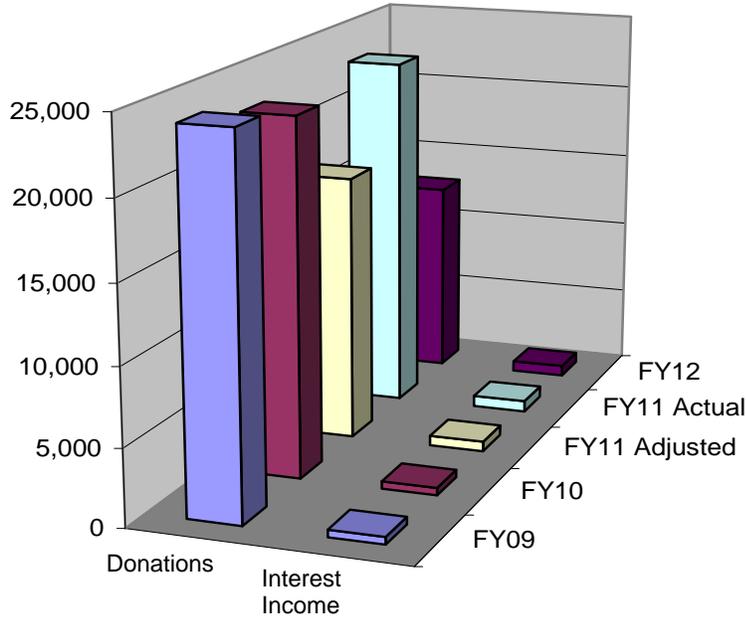
The purpose of the fund is to provide additional items and equipment for the Senior Center which otherwise would not be available to the program.

	<i>FY08/09</i> <i>Actual</i>	<i>FY09/10</i> <i>Actual</i>	<i>FY10/11</i> <i>Adjusted</i> <i>Budget</i>	<i>FY10/11</i> <i>Actual</i> <i>6/30/11</i>	<i>FY11/12</i> <i>Approved</i> <i>Budget</i>	<i>Dollar Diff</i> <i>From FY11</i> <i>Adjusted</i> <i>Budget</i>	<i>Percent</i> <i>Change</i>
BUDGET SUMMARY							
<i>Beginning Cash - July 1</i>							61,318
Revenues							
Donations	24,035	23,082	17,357	23,318	12,900	(4,457)	-25.7%
Interest Income	473	485	651	721	693	42	6.5%
Total Revenues	24,508	23,567	18,008	24,039	13,593	(4,415)	-24.5%
Transfers							
Transfers In	0	0	6,250	6,250	0	(6,250)	-100%
Transfers Out	546	549	1,275	1,025	0	(1,275)	-100%
Total Net Transfers	(546)	(549)	4,975	5,225	0	(4,975)	-100%
Total Resources Available							
							74,911
Expenditures							
Supplies	1,977	385	22,463	2,756	25,707	3,244	14.4%
Maintenance	3,980	0	15,811	9,981	5,830	(9,981)	-63.1%
Other Services	3,973	(659)	25,853	8,525	23,329	(2,524)	-9.8%
<i>Total Operating Costs</i>	<i>9,930</i>	<i>(274)</i>	<i>64,127</i>	<i>21,262</i>	<i>54,866</i>	<i>(9,261)</i>	<i>-14.4%</i>
Capital Outlay	0	6,483	2,030	2,029	0	(2,030)	-100%
Total Expenditures	9,930	6,209	66,157	23,291	54,866	(11,291)	-17.1%
Ending Cash Balance - June 30							
							20,045

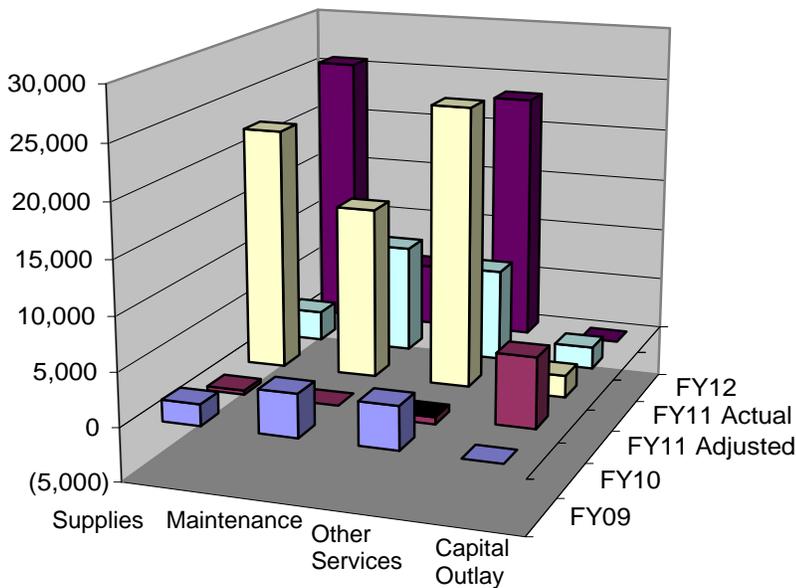
Senior Center Gift Fund 074-0000

Department Budget Summary

TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



Public Housing Authority Fund 092-0000

Department Budget Summary

Department Description

The Housing Authority assists income eligible families with housing needs within the guidelines set forth by Housing and Urban Development (HUD).

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							0
Revenues							
PHA Reimbursement	578,658	445,628	5,813	5,813	0	(5,813)	-100%
Total Revenues	578,658	445,628	5,813	5,813	0	(5,813)	-100%
Transfers							
Transfers In	0	0	19,940	19,939	0	(19,940)	-100%
Transfers Out	0	0	0	0	0	0	**
Total Net Transfers	0	0	19,940	19,939	0	(19,940)	-100%
Total Resources Available							0
Expenditures							
Administration	540,209	270,850	7,360	7,360	0	(7,360)	-100%
Maintenance	2,006	179,378	0	0	0	0	**
Sec 8 FSS Assistance	0	0	0	0	0	0	**
Self-Sufficiency Prgm	0	0	0	0	0	0	**
PHDEP Administration	0	0	0	0	0	0	**
PHDEV Program	0	0	0	0	0	0	**
Sec 8 FSS	0	0	0	0	0	0	**
Total Expenditures	542,215	450,228	7,360	7,360	0	(7,360)	-100%
Ending Cash Balance - June 30							0

** One or more zero value fields

Note: The Housing Authority Board approves the budget. This is a clearing account for the Public Housing Authority.

Department Budget Summary

Department Description

The Otero-Greentree Regional Landfill is owned by Otero County and Lincoln County and includes those municipalities within those jurisdictions. The City is the Managing Agency for this operation. The Otero-Greentree Regional Landfill is a New Mexico permitted solid waste facility designed to dispose of residential, commercial and construction waste. Additionally, it is permitted to accept certain special waste such as asbestos and sludge waste. The Landfill was designed with a life span of 99 years. It was incorporated in January 1994.

Mission Statement

To provide for the disposal of solid waste and certain special waste in a manner that protects human health and the environment.

Performance Measures

<i>Performance Measures</i>	<i>FY 08/09 Actual</i>	<i>FY 09/10 Actual</i>	<i>FY 10/11 Actual</i>	<i>FY 11/12 Estimate</i>
Percentage of time Landfill is NMED compliant	100%	100%	100 %	100%

Budget Highlights

Budget appropriations for FY12 are 33.9 percent or \$482,214 more than the FY11 Adjusted Budget.

The budget for salaries and benefits has decreased -4.8 percent or (\$15,191) due to change in employees. The Retiree Health rates increased from 1.66 percent to 1.83 percent.

Otero-Greentree Regional Landfill Fund 094-0000

Department Budget Summary

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							3,204,818
Revenues							
User Fees	1,180,481	991,520	878,721	1,099,234	1,041,100	162,379	18.5%
Miscellaneous Revenue	28,330	13,118	5,500	10,170	3,500	(2,000)	-36.4%
Interest Income	69,925	48,118	43,269	41,246	46,061	2,792	6.5%
Total Revenues	1,278,736	1,052,756	927,490	1,150,650	1,090,661	163,171	17.6%
Transfers							
Transfers In	351,033	0	0	0	0	0	**
Transfers Out	2,500	2,830	1,450	1,450	1,670	220	15.2%
Total Net Transfers	348,533	(2,830)	(1,450)	(1,450)	(1,670)	(220)	15.2%
Total Resources Available							4,293,809
Expenditures							
Salaries & Benefits	315,360	317,704	318,951	297,300	303,760	(15,191)	-4.8%
Supplies	115,744	115,849	162,564	125,516	217,530	54,966	33.8%
Maintenance	139,658	168,225	124,593	78,770	128,129	3,536	2.8%
Utilities	11,412	10,607	14,107	10,261	14,961	854	6.1%
Other Services	516,009	155,638	186,083	163,509	154,764	(31,319)	-16.8%
Total Operating Cost	1,098,183	768,023	806,298	675,356	819,144	12,846	1.6%
Capital Outlay	(70)	410,591	615,632	605,632	1,085,000	469,368	76.2%
Total Expenditures	1,098,113	1,178,614	1,421,930	1,280,988	1,904,144	482,214	33.9%
Ending Cash Balance - June 30							2,389,665
RESERVE:							1,206,991
AVAILABLE BALANCE:							1,182,674

Budget approved by Otero/Lincoln County Landfill Board on 03/30/11

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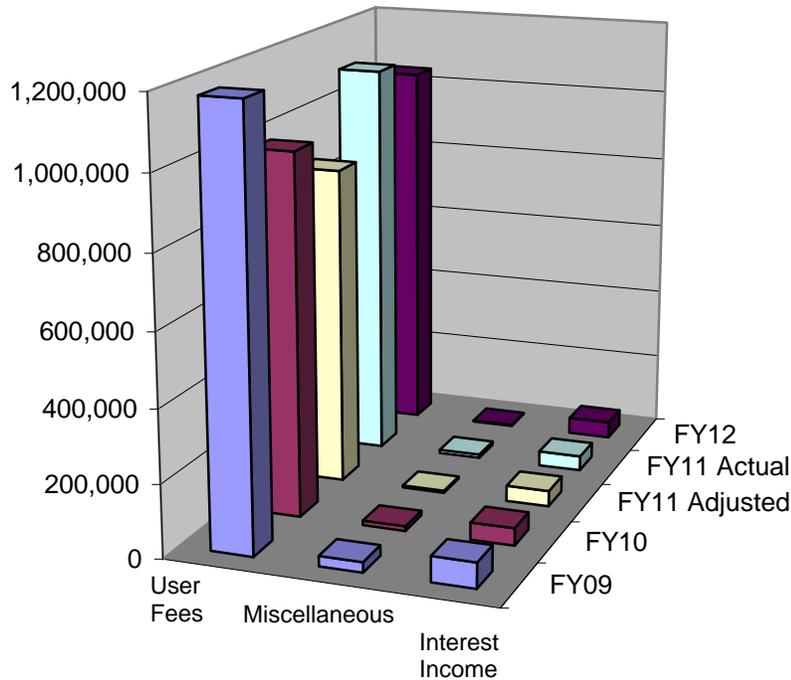
Otero-Greentree Regional Landfill Fund 094-0000

Department Budget Summary

<u>RESOURCES FOR BUDGET</u>		<u>FY12 BUDGET</u>	<u>% Change From Prior Year</u>
Fund 94	Landfill	1,904,144	33.91%
Total		1,904,144	33.91%

Funded Positions 7

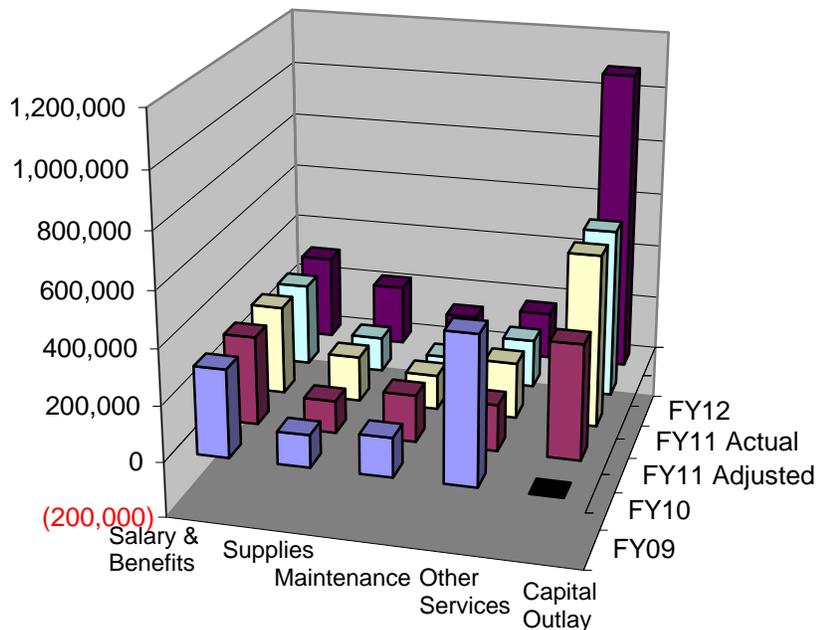
TOTAL REVENUE BY FISCAL YEAR AND ACCOUNT CATEGORY



Otero-Greentree Regional Landfill Fund 094-0000

Department Budget Summary

TOTAL ALLOCATION BY FISCAL YEAR AND ACCOUNT CATEGORY



CHANGES FOR OPERATIONS

AMOUNT

1	Benefit and Compensation Adjustment	(4,459)
2	Management Review Office Costs	(10,732)
a.	Supervisory Positions (1)	(9,280)
b.	Administrative Staff (6)	(1,452)
3	Adjustment in supplies and materials for 3 year permit process	54,966
4	Adjustment in other maintenance	3,536
5	Increase in telephone charges	854
6	Increase in Travel and Training needs	100
7	Decrease in Services and Contingencies	(33,042)
8	Increase in insurance costs	1,623
9	Capital Additions/replacements	
a.	Dozier	469,368
b.	Compactor	0
c.	Water Truck	0
d.	PU Truck	0

TOTAL OPERATING CHANGES

482,214

Otero-Greentree Regional Landfill Fund 094-0000

Department Budget Summary

<i>Position title</i>	<i>FY 2011</i>		<i>FY2012</i>		<i>Difference</i>	
	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>	<i>#</i>	<i>FTE</i>
<i>Attendant</i>	1	1.000	1	1.000	0	0.000
<i>Laborer</i>	1	1.000	1	1.000	0	0.000
<i>Maintenance Worker</i>	1	1.000	1	1.000	0	0.000
<i>Supervisor</i>	1	1.000	1	1.000	0	0.000
<i>Heavy Equipment Operator</i>	2	2.000	2	2.000	0	0.000
<i>Mechanic</i>	1	1.000	1	1.000	0	0.000
Totals	7	7.000	7	7.000	0	0.000

Goals & Objectives

1. Operate and maintain the Landfill in full compliance of NMED Regulations.
2. Operate the Landfill in such a manner as to provide maximum customer satisfaction.
3. Begin Landfills permit renewal process.

FY2010/2011 Operational Highlights

- ◆ Operated the Landfill in full compliance with NMED Regulations.

Utility Deposits Fund 104-0000

Department Budget Summary

Department Description

This fund accounts for the utility deposits collected from customers who use the Water, Sewer and Garbage services. Property owner's deposits are applied to the customer account following one-year good payment history while for renters the deposit is held until the account is terminated.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							613,060
Revenues							
Interest Income	0	0	0	0	0	0	**
Total Revenues	0	0	0	0	0	0	**
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	0	0	0	0	0	0	**
Total Net Transfers	0	0	0	0	0	0	**
Total Resources Available	0						613,060
Expenditures							
Water Resources	0	0	0	0	0	0	**
Total Expenditures	0	0	0	0	0	0	**
Ending Cash Balance - June 30							613,060

** One or more zero value fields

Housing Low Rent Deposits Fund 905-0000

Department Budget Summary

Department Description

The prime objective of the Housing Authority is to promote adequate and affordable housing, economic opportunity and a suitable living environment free from discrimination. The Housing Authority charges deposits to all residents living in a unit. These deposits are held until the person vacates and are then used to cover any damages or unpaid charges. Any remaining deposit is refunded to the former tenant.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
Beginning Cash - July 1							0
Revenues							
Grants	0	0	0	0	0	0	**
Investment Income	0	160	135	122	0	(135)	-100%
Total Revenues	0	160	135	122	0	(135)	-100%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	0	0	0	0	0	0	**
Total Net Transfers	0	0	0	0	0	0	**
Total Resources Available							0
Expenditures							
Other Services	0	0	0	0	0	0	**
Total Expenditures	0	0	0	0	0	0	**
Ending Cash Balance - June 30							0

*FY12 Fund 905 combined with Fund 901

** One or more zero value fields

Housing Homeownership Reserve Fund 906-0000

Department Budget Summary

Department Description

The prime objective of the Housing Authority is to promote adequate and affordable housing, economic opportunity and a suitable living environment free from discrimination.

In the Homeownership Assistance Program, the tenant leasing the home accrues funds in 2 escrow accounts. One is held exclusively for down payment and closing costs and one for the routine maintenance on the home. Any applicable expenses are paid from this account until the time of purchase

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
<i>Beginning Cash - July 1</i>							0
<i>Revenues</i>							
Grants	0	0	0	0	0	0	**
Investment Income	0	0	375	0	0	(375)	-100%
Total Revenues	0	0	375	0	0	(375)	-100%
<i>Transfers</i>							
Transfers In	0	0	0	0	0	0	**
Transfers Out	0	0	0	0	0	0	**
Total Net Transfers	0	0	0	0	0	0	**
<i>Total Resources Available</i>	0						0
<i>Expenditures</i>							
Supplies	0	1,563	2,450	1,261	0	(2,450)	-100%
Other Services	0	0	50	0	0	(50)	-100%
Total Expenditures	0	1,563	2,500	1,261	0	(2,500)	-100%
<i>Ending Cash Balance - June 30</i>							0

** One or more zero value fields

FY12 Fund 906 combined with Fund 903

Housing Owner Occupied Fund 907-0000

Department Budget Summary

Department Description

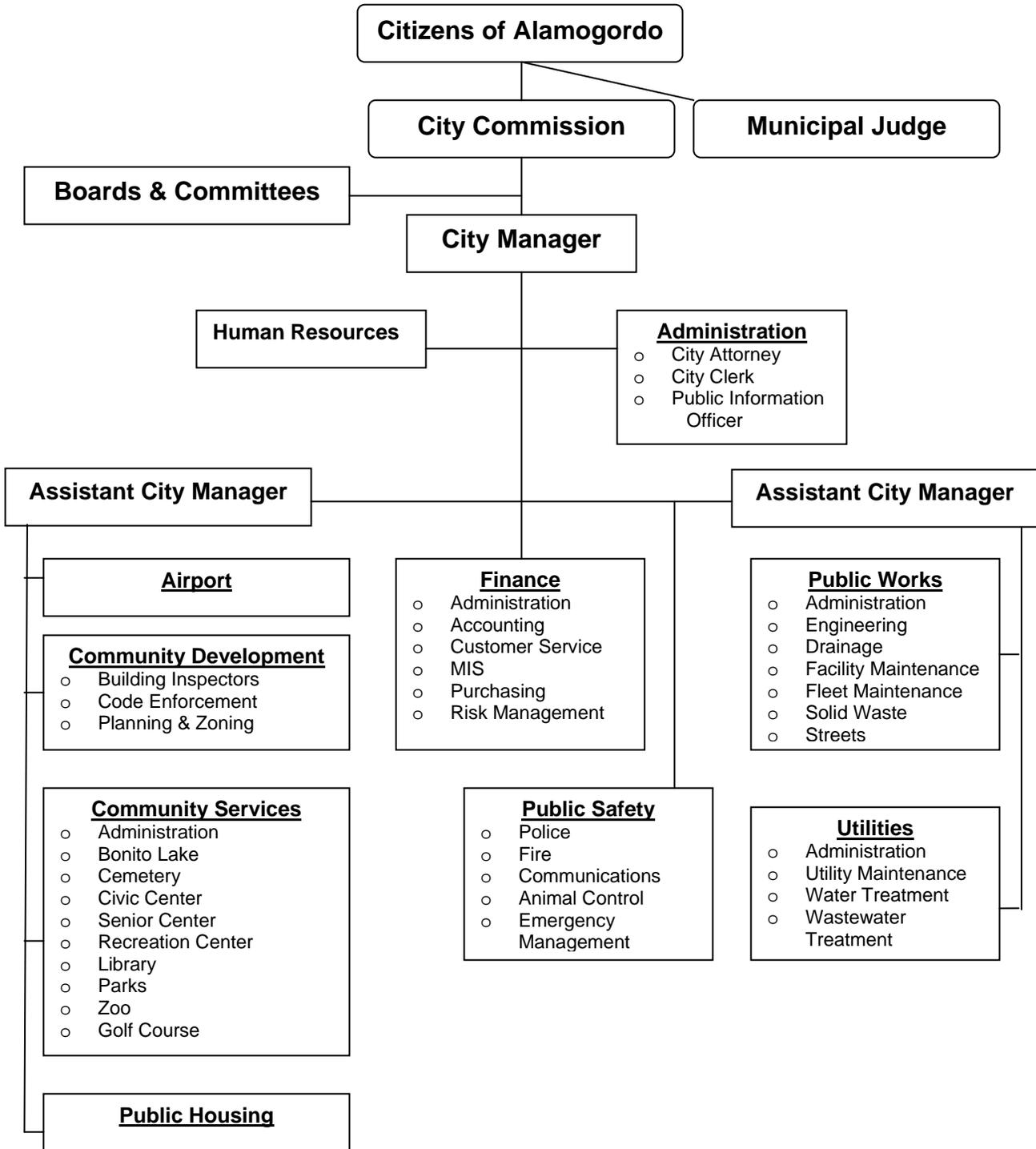
The prime objective of the Housing Authority is to promote adequate and affordable housing, economic opportunity and a suitable living environment free from discrimination. The HOME Owner Occupied grant is a federal pass through grant awarded by the New Mexico Mortgage Finance Authority. The grant provides funds to rehabilitate houses in the community owned by low income residents. The Housing Authority administers the grant and receives administration fees and soft costs.

<i>BUDGET SUMMARY</i>	<i>FY08/09 Actual</i>	<i>FY09/10 Actual</i>	<i>FY10/11 Adjusted Budget</i>	<i>FY10/11 Actual 6/30/11</i>	<i>FY11/12 Approved Budget</i>	<i>Dollar Diff From FY11 Adjusted Budget</i>	<i>Percent Change</i>
<i>Beginning Cash - July 1</i>							0
<i>Revenues</i>							
Grants	0	88,439	0	0	0	0	**
Investment Income	0	0	0	0	0	0	**
Total Revenues	0	0	0	0	0	0	**
<i>Transfers</i>							
Transfers In	0	0	0	0	0	0	**
Transfers Out	0	4,712	0	0	0	0	**
Total Net Transfers	0	(4,712)	0	0	0	0	**
<i>Total Resources Available</i>	0						0
<i>Expenditures</i>							
Capital Outlay	0	0	0	0	0	0	**
Modernization	0	2,197	0	0	0	0	**
Total Expenditures	0	2,197	0	0	0	0	**
<i>Ending Cash Balance - June 30</i>							0

** One or more zero value fields

FY12 Fund 907 combined with Fund 903

City of Alamogordo Organization Chart



Compensation, Classification, & Staffing Plan FY 2012

Description

This section of the budget document provides detailed information on staffing, compensation, and the City's classification plans as authorized by the City Commission. It includes factors affecting salaries and benefits. It also reviews changes that occurred during the fiscal year and changes proposed for the upcoming fiscal year.

Changes occurring during Fiscal Year 2011

For efficiency and operational purposes, some changes to positions occurred in the City during fiscal year 2012. The changes include:

The Department of Public Safety left one Kennel Officer position frozen. Also, the following positions remain frozen one Code Enforcement Officer, one Fire Equipment Officer, one DPS Administrative Secretary and one Administrative Lieutenant resulting in savings of \$187,142.39. The Department of Public Safety will have a few slight increases in pay when the Dispatcher Trainees and the Public Safety Officer Trainees become certified.

The Senior Center Custodian position remained frozen resulting in continued savings of \$24,391.44

The Administration Department chose to leave the Operations Analyst position frozen to save them \$33,390.00 for this year's budget.

In the Human Resources Office, eliminated the Benefits Administrative Assistant resulting in a savings of \$25,745.3.

The Golf Course Department continued to freeze a Seasonal Laborer position. A Regular Golf Course Laborer was also frozen to save them a total of \$27,016.00.

Annually, we do adjust the seasonal staffing levels at Bonito Lake based on forest opening and closure and revenue factors. Any changes needed are presented through budget revisions.

The Legal Department continued to freeze the Assistant City Attorney position to save them an amount of \$74,690.96.

Finance continued to freeze one Computer Specialist resulting in savings of \$42,899.02.

Compensation, Classification, & Staffing Plan FY 2012

Changes occurring during Fiscal Year 2011(continued)

The Community Development Department continued to freeze one Public Works Inspector resulting in savings of \$24,606.

Public Works continued to freeze the Streets Maintenance Worker and Electrical Technician resulting in continued savings of \$60,077.31.

Parks continued to freeze 4 Seasonal Laborer positions. They also chose to freeze two regular laborer positions to save a total of \$81,170.64.

Leisure Services continued to freeze an assistant head lifeguard, a seasonal lifeguard, and a recreation aide for a total savings of \$16,595.32.00. Two Recreation Assistants were also frozen for a savings of \$8,109.60.

The Library has continued to freeze the Library Manager resulting in savings of \$61,093.50.

PHA is continuing to freeze the PHA Seasonal Laborer position resulting in savings of \$8712.70.

Changes proposed & included for Fiscal Year 2012

Because budget is compiled based on staffing levels in the first quarter of the calendar year, there are often times when changes occur due to turnover or reorganizations that happen after the budget process is started. These changes may result in a change to the final budget, which will be explained at the time the final budget is presented to the Commission.

With the changes discussed, City staffing will include 7 Elected City Commissioners, 1 Elected Municipal Judge, and 340 regular, seasonal, and temporary positions.

Personnel Budget Factors

Approximately 240 City employees are covered by one of two collective bargaining agreements. For fiscal year 2012, the City has ratified contracts with Alamogordo Public Safety Officers Association (APSOA) and the American Federation of State, County, and Municipal Employees, Local 3818. The City considers its relationship with both organizations to be positive.

Each year the Salaries and Benefits are reviewed with the economic conditions as well as evaluating cost increases. Due to the economic conditions the City is unable to afford much in the way of a cost of living increase for employees, but has managed to place an increase of 3% beginning July 1, 2011 for all non-represented employees; and 3% for AFSCME Union employees on July 1, 2011.

APSOA Union has agreed to a step increase table for Public Safety Officers, Sergeants and Fire Equipment Officers.

Compensation, Classification, & Staffing Plan FY 2012

Personnel Budget Factors (Continued)

Additionally, the merit pool has been frozen since of December of 2009 for all at-will and regular full-time and part-time employees not covered under the collective bargaining agreements.

The budgeted amounts for salaries and benefits include an estimated increase of 5% to health insurance, 5% to dental insurance, and 5% to life insurance premiums. Since our original estimates, we now know that health insurance, dental coverage and life insurance are not going to increase.

The City's workers' compensation experience modifier will remain at .80 for FY12. This portion of the insurance is actually based on how the City is performing in accident and injury cost control.

City employees, management, and the staff of the Human Resources Office are to be commended for their accomplishment which resulted in the modifier remaining at such a low level.

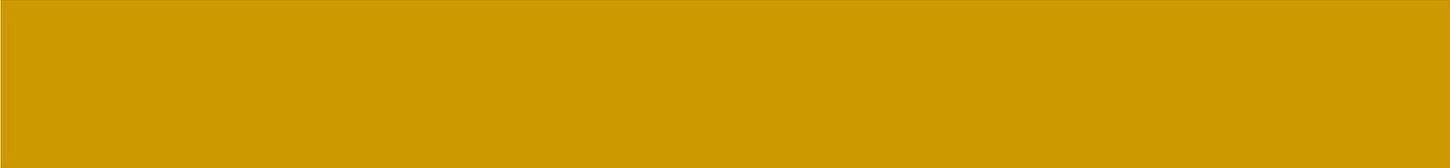
All of the City's qualified, regular full-time and part-time employees participate in a defined benefit contributory retirement plan through the Public Employees' Retirement Association of New Mexico. The City's general employee rate of contribution is 9.15% of salary to the plan and the City currently matches that contribution. In 2004, the Commission adopted a resolution requiring the City pay a graduated portion of the employee contributions for Regular members. As a result, the City contributes 4.6% of the employee's share of contributions for all Regular employees for a total contribution of 13.75% by the City.

The Police plan rate of contribution is 16.3%, which is matched with a contribution of 18.5% by the City. Fire employee rate of contribution is 16.2%, which is matched with a contribution of 21.25% by the City. In 2000, the Commission adopted a resolution requiring the City pay a graduated portion of the employee contributions for Police and Fire members. The City contribution increased by 3% every six months beginning on July 1, 2000 and ending on January 1, 2002. Since January 1, 2002, the City has and continues to contribute 12% of the employee's share of contributions for all Police and Fire employees for a total contribution by the City of 30.5% for Police and 33.25% for Fire Personnel.

Municipal Court Personnel Requests

The City Commission is the body that approves funding for the operation of the Municipal Court. Occasionally, personnel matters surface that change or impact the budget in some way with Court personnel. Under the separation of powers, these matters should only require the approval of the Municipal Judge once the City Commission has approved the necessary funding for Court operations. These matters include, but are not limited to, giving salary increases at the judge's discretion, and other personnel matters that impact salary and benefit budgets. The following request is included in the amount budgeted and is based on there being sufficient savings from the substitute judge salaries.

Compensation, Classification, & Staffing Plan FY 2012



Personnel Summary by Department/Division

The attached schedule lists the positions authorized by the City Commission for each department and division. It includes the position status, number of positions, full-time equivalency of the position(s), and the salary. A total of position information is provided for each division and each department. A grand total for the City is also provided.

Classification Plans

The attached classification plans include the proposed compensation ranges for Fiscal Year 2012 for the APSOA eligible, DPS Rank Personnel, Executive, Non-Represented, and the Union Eligible, Part-time, and Seasonal Positions.

**FY 2011/2012 Personnel Summary
By Department & Division**

E=Elected
R=Regular
S=Seasonal & T=Temporary

Fund	Department Division	Title of Position	Status Code	FY11		FY12		Budgeted Wages	W&B	Budgeted Wages	W&B	Budgeted Wages		
				# of Positions	FTE	# of Positions	FTE							
ADMINISTRATION														
GF 011-1301	City Manager	City Manager	R	1.00	1.00	111099.87	154081.07	1.00	1.00	114433.00	156335.16	3333.13		
		Executive Secretary	R	1.00	1.00	32240.00	50602.55	1.00	1.00	33207.20	50831.38	967.20		
	Total City Manager			2.00	2.00	143339.87	204683.62	2.00	2.00	147640.20	207166.54	4300.33		
GF 011-1501	Legal	City Attorney	R	1.00	1.00	81428.76	115356.56	1.00	1.00	83871.63	121206.35	2442.87		
		Asst. City Attorney	R	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
		Paralegal	R	1.00	1.00	37690.43	57601.49	1.00	1.00	39133.12	58348.76	1442.69		
	Total Legal			2.00	2.00	119119.19	172958.05	2.00	2.00	123004.75	179555.11	3885.56		
GF 011-1901	Operations Support	Operations Analyst	R	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
GF 011-2001	City Clerk	City Clerk	R	1.00	1.00	40243.50	64431.02	1.00	1.00	41450.89	67438.65	1207.39		
		Deputy City Clerk	R	1.00	1.00	26268.53	33806.18	1.00	1.00	27056.64	34331.02	788.11		
		Deputy Records/Archive Clerk	R	1.00	1.00	26794.14	35117.99	1.00	1.00	27597.96	35653.42	803.82		
		City Clerk Admin. Asst	R	1.00	1.00	24661.73	34752.71	1.00	1.00	25401.48	35245.18	739.75		
	Total City Clerk			4.00	4.00	117967.90	168107.90	4.00	4.00	121506.97	172668.27	3539.07		
IS 012-1701	Human Resources	Human Resources Generalist	R	2.00	2.00	65781.72	81945.40	3.00	3.00	94333.72	128816.28	28552.00		
		Human Resource Manager	R	1.00	1.00	59101.11	87730.07	1.00	1.00	62829.86	88408.42	3728.75		
	Total Human Resources			3.00	3.00	124882.83	169675.47	4.00	4.00	157163.58	217224.70	32280.75		
TOTAL ADMINISTRATION				11.00	11.00	505309.79	715425.04	12.00	12.00	549315.50	776614.62	44005.71		
FINANCE														
GF 011-2102	Finance/Accounting	Finance Director	R	1.00	1.00	89427.78	126929.87	1.00	1.00	92110.59	131166.35	2682.81		
		Accounting Manager	R	1.00	1.00	41470.42	57681.38	1.00	1.00	42714.49	63151.77	1244.07		
		Accounting Technician	R	1.00	1.00	26266.86	34041.35	1.00	1.00	27054.82	34650.00	787.96		
		Accounting Specialist	R	1.00	1.00	25498.51	41842.13	1.00	1.00	26263.64	33873.22	765.13		
		Jr. Accountant	R	1.00	1.00	28688.04	36188.27	1.00	1.00	38027.60	51261.18	9339.56		
		Admin Asst/Finance	R	1.00	0.45	17346.04	22549.61	1.00	0.45	17866.42	31371.68	520.38		
		Payroll Accounting Technician	R	2.00	2.00	53419.60	73613.23	2.00	2.00	55021.98	74679.62	1602.38		
		Budget Analyst	R	1.00	1.00	32336.72	48009.71	1.00	1.00	33306.78	48864.22	970.06		
		Grant Coordinator	R	1.00	1.00	32920.16	63488.84	1.00	1.00	33907.64	51720.32	987.48		
		Internal Control Analyst	R	1.00	1.00	52084.03	64860.50	1.00	1.00	53646.50	68371.30	1562.47		
			Total Accounting			11.00	10.45	399458.16	569204.89	11.00	10.45	419920.46	589109.66	20462.30
		GF 011-2302	Accounts Receivable	Cashier Supervisor	R	1.00	1.00	27336.61	35180.48	1.00	1.00	28156.70	35725.92	820.09
General Cashier/Customer Service	R			2.00	2.00	45195.03	64711.15	2.00	2.00	44921.76	65919.04	-273.27		
	Total Accts. Receivable			3.00	3.00	72531.64	99891.63	3.00	3.00	73078.46	101644.96	546.82		
IS 012-1602	Purchasing	Procurement Manager	R	1.00	1.00	47268.00	67270.46	1.00	1.00	48686.18	70016.02	1418.18		
		Procurement Specialist	R	1.00	1.00	27592.66	35421.05	1.00	1.00	28420.60	36061.06	827.94		
		Inventory Administrator	R	1.00	1.00	27951.55	46370.12	1.00	1.00	28789.80	47130.94	838.25		
		Central Receiving Attendant	R	1.00	1.00	20726.99	28906.10	1.00	1.00	21348.60	32086.04	621.61		
		Accounts Payable Specialist	R	2.00	2.00	44961.28	58008.46	2.00	2.00	46541.04	62279.32	1579.76		
	Total Purchasing			6.00	6.00	168500.48	235976.19	6.00	6.00	173786.22	247573.38	5285.74		
IS 012-3402	MIS	MIS Manager	R	1.00	1.00	60176.52	77578.22	1.00	1.00	61981.70	81499.54	1805.18		
		Systems Analyst	R	1.00	1.00	45892.08	59811.05	1.00	1.00	47268.78	60727.58	1376.70		
		Computer Specialist	R	1.00	1.00	34382.82	45003.44	1.00	1.00	35414.34	45690.22	1031.52		
		MIS Admin Secretary	R	1.00	0.50	11720.80	15089.51	1.00	0.50	12072.32	15323.20	351.52		
	Total MIS			4.00	3.50	152172.22	197482.22	4.00	3.50	156737.14	203240.54	4564.92		
SR 081-2202	Utility Billing	Customer Service Manager	R	1.00	1.00	42715.62	67429.31	1.00	1.00	43997.05	70303.77	1281.43		
		General Cashier/Customer Service	R	1.00	1.00	20716.80	29623.79	1.00	1.00	21348.60	30103.94	631.80		
		Meter Reader	R	2.00	2.00	43924.14	61092.49	2.00	2.00	45241.82	59682.64	1317.68		
		Utility Billing Clerk	R	1.00	1.00	21882.96	30134.63	1.00	1.00	21759.14	30624.46	-123.82		
		Utility Billing Tech.	R	1.00	1.00	28564.02	42187.01	1.00	1.00	29421.08	42963.38	857.06		
		Utility Billing Clerk/Collections	R	1.00	1.00	23952.86	30749.78	1.00	1.00	24671.40	31304.62	718.54		
		Utility Billing Supervisor	R	1.00	1.00	43311.63	66198.02	1.00	1.00	44611.06	67223.86	1299.43		
			Total Utility Billing			8.00	8.00	225068.03	327415.03	8.00	8.00	231050.15	332206.67	5982.12

**FY 2011/2012 Personnel Summary
By Department & Division**

E=Elected
R=Regular
S=Seasonal & T=Temporary

Fund	Department Division	Title of Position	Status Code	FY11		Budgeted		FY12		Budgeted Wages		Budgeted Wages
				# of Positions	FTE	Wages	W&B	Positions	FTE	Wages	W&B	
	TOTAL FINANCE			32.00	30.95	1017730.53	1429969.96	32.00	30.95	1054572.43	1473775.21	36841.90
	JUDICIAL											
027-1201	Municipal Court	Municipal Judge	E	1.00	1.00	27500.10	43041.59	1.00	1.00	27500.17	43045.77	0.07
027-1201		Municipal Judge Substitute	R	2.00	0.31	3000.00	6571.30	2.00	0.31	2999.88	3263.72	-0.12
027-1201		Court Administrator	R	1.00	1.00	42016.05	66562.34	1.00	1.00	43276.57	70108.17	1260.52
027-1201		Deputy Court Clerk	R	1.00	1.00	35314.45	60647.26	1.00	1.00	36373.74	60647.26	1059.29
027-1201	Change from 2 to 1	Judicial Clerk	R	2.00	2.00	26179.20	47769.92	1.00	1.00	25965.94	47866.64	-213.26
027-1201		Judicial Specialist	R	1.00	0.50	28886.00	51671.57	1.00	0.50	29752.58	52774.86	866.58
027-2801		Judicial Aide/File Clerk	R	1.00	0.50	10313.47	51671.57	1.00	0.50	10622.82	13484.48	309.35
027-2901	Unfilled Auth	Bailiff/Community Service Coor	R	1.00	1.00	16362.00	35687.57	1.00	1.00	0.26	0.26	-16361.74
	Total Municipal Court			10.00	7.31	189571.27	363623.12	9.00	6.31	176491.96	291191.16	-13079.31
	TOTAL JUDICIAL			10.00	7.31	189571.27	363623.12	9.00	6.31	176491.96	291191.16	-13079.31
	PUBLIC SAFETY											
GF 011-3104	Code Enforcement	Code Enforcement Supervisor	R	1.00	1.00	38247.66	56094.89	1.00	1.00	39502.98	58389.54	1255.32
		Code Enforcement Officer	R	2.00	2.00	47274.57	61022.50	3.00	2.00	47006.70	62206.86	-267.87
		Administrative Secretary	R	1.00	1.00	21682.54	28315.04	1.00	1.00	22332.96	32655.66	650.42
	Total Code Enforcement			4.00	4.00	107204.77	145432.43	5.00	4.00	108842.64	153252.06	1637.87
GF 011-3804	Animal Control	Animal Control Manager	R	1.00	1.00	35616.51	53510.42	1.00	1.00	36684.97	56378.97	1068.46
		Animal Control Officer	R	4.00	4.00	91648.48	147614.15	4.00	4.00	94482.96	146902.70	2834.48
		Kennel Officer	R	1.00	1.00	17826.43	24430.97	1.00	1.00	18361.20	25537.10	534.77
		Animal Control Admin. Clerk	R	1.00	1.00	21974.78	34607.18	1.00	1.00	22634.04	35117.48	659.26
	Total Animal Control			7.00	7.00	167066.20	260162.72	7.00	7.00	172163.17	263936.25	5096.97
GF 011-4004	Dispatch	Dispatch Supervisor	R	1.00	1.00	43308.81	62365.10	1.00	1.00	44596.33	64827.93	1287.52
		Certified Dispatcher	R	9.00	9.00	235018.88	324184.29	9.00	9.00	242287.50	331252.88	7268.62
	Total Dispatch			10.00	10.00	278327.69	386549.39	10.00	10.00	286883.83	396080.81	8556.14
GF 011-4104	Police	Police Director	R	1.00	1.00	92681.55	138446.33	1.00	1.00	95438.43	145828.91	2756.88
		DPS Administrative Manager	R	1.00	1.00	62355.90	77754.08	1.00	1.00	64621.94	88248.34	2266.04
		DPS Executive Secretary	R	1.00	1.00	33493.62	43797.53	1.00	1.00	35039.16	44456.72	1545.54
		DPS Admin Secretary	R	1.00	1.00	25414.06	34607.18	1.00	1.00	26176.28	39819.34	762.22
		DPS Records Clerk	R	3.00	3.00	63803.32	88031.16	3.00	3.00	65776.62	95178.22	1973.30
		DPS Captain	R	1.00	1.00	68969.61	97155.83	1.00	1.00	71038.82	102032.98	2069.21
Projected to Unfreeze 1 Position		DPS Lieutenant	R	3.00	4.00	166750.65	251256.40	4.00	4.00	228767.95	362923.22	62017.30
		DPS Sergeant	R	8.00	8.00	402231.42	618305.29	8.00	8.00	399078.88	629861.36	-3152.54
		Public Safety Officer	R	51.00	51.00	2136915.54	3307099.98	53.00	52.00	1983706.92	3128381.86	-153208.62
		Public Safety Officer/Bailiff	R	0.00	0.00	43755.30	76972.33	1.00	1.00	44400.20	72311.80	644.90
		DPS Evidence Technician	R	2.00	1.00	46406.05	88577.04	2.00	1.00	47798.40	78048.78	1392.35
		DPS Legal Advisor	R	1.00	1.00	71167.41	102577.64	1.00	1.00	73302.51	107179.07	2135.10
	Total Police			73.00	73.00	3213944.43	4924580.79	77.00	75.00	3135146.11	4894270.60	-78798.32
GF 011-4204	Fire	Fire Services Commander	R	1.00	1.00	54659.88	78351.35	1.00	1.00	55742.42	89496.10	1082.54
		Fire Operations Mgr.	R	1.00	1.00	38247.66	55866.53	1.00	1.00	55265.30	86899.30	17017.64
		Fire Equipment Operator	R	12.00	11.00	321913.44	646941.71	11.00	11.00	331568.64	529328.10	9655.20
	Total Fire			14.00	13.00	414820.98	781159.59	13.00	13.00	442576.36	705723.50	27755.38
GF 011-4704	School Resource Program	Public Safety Officer	R	5.00	5.00	218300.67	3302130.10	5.00	5.00	203360.30	334853.10	-14940.37
	TOTAL PUBLIC SAFETY			113.00	112.00	4399664.74	9800015.02	117.00	114.00	4348972.41	6748116.32	-50692.33
	COMMUNITY SERVICES											
E 044-5103	Administration	Administrative Assistant	R	1.00	1.00	28209.58	39335.36	1.00	1.00	29056.04	39898.74	846.46
		Assist City Manager/Community Services Director	R	1.00	1.00	88491.42	124142.54	1.00	1.00	90742.59	129614.51	2251.17
	Total Administration			2.00	2.00	116701.00	163477.90	2.00	2.00	119798.63	169513.25	3097.63
020-0006	Civic Center	Civic Center Maintenance	R	2.00	1.00	21356.71	28936.21	2.00	1.00	21997.30	29492.78	640.59
		Civic Center Specialist	R	1.00	1.00	31951.71	46566.20	1.00	1.00	34782.28	47373.46	2830.57
	Total Civic Center			3.00	2.00	53308.42	75502.41	3.00	2.00	56779.58	76866.24	3471.16
032-0006	Cemetery	Laborer	R	1.00	1.00	18789.26	25933.97	1.00	1.00	19352.84	26482.66	563.58
		Sexton	R	1.00	1.00	28916.16	42340.43	1.00	1.00	29783.78	43191.86	867.62

**FY 2011/2012 Personnel Summary
By Department & Division**

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Fund	Department Division	Title of Position	Status Code	FY11		Budgeted		FY12		Budgeted Wages	W&B	Budgeted Wages
				# of Positions	FTE	Wages	W&B	# of Positions	FTE			
	Total Cemetery			2.00	2.00	47705.42	68274.40	2.00	2.00	49136.62	69674.52	1431.20
GF 011-3705	Community Development	City Planner	R	1.00	1.00	42722.91	53262.38	1.00	1.00	44004.49	56135.37	1281.58
		Planning & Zoning Coordinator	R	1.00	1.00	36869.58	48511.22	1.00	1.00	38063.60	50986.19	1194.02
		Permit Application Technician	R	1.00	1.00	17331.57	21482.03	1.00	1.00	17851.60	22654.42	520.03
		Admin Coordinator	R	1.00	1.00	26268.53	34632.77	1.00	1.00	27597.44	35774.34	1328.91
	Total Community Development			4.00	4.00	123192.59	157888.40	4.00	4.00	127517.13	165550.32	4324.54
032-6106	Recreation	Community Serv Accountant	R	1.00	1.00	41669.47	53620.67	1.00	1.00	42919.50	54452.68	1250.03
		Aquatics Supervisor	R	1.00	1.00	27631.76	40737.89	1.00	1.00	30020.64	41373.00	2388.88
		Assistant Head Lifeguard- Seas	S	1.00	0.29	4669.08	5293.64	1.00	0.29	4669.08	5261.20	0.00
		Lifeguard	R	6.00	3.00	33449.49	37526.59	6.00	3.00	39691.60	43862.76	6242.11
		Lifeguard - Seasonal	S	5.00	0.67	10500.10	11857.80	5.00	0.67	10500.10	11857.80	0.00
		Recreation Aide	R	3.00	1.88	30653.22	40713.90	3.00	1.88	31572.84	41439.36	919.62
		Recreation Aide - Seasonal	S	9.00	1.61	22725.36	25539.73	9.00	1.61	18936.06	21365.68	-3789.30
		Recreation Aide/Winter Season	S	1.00	0.63	10124.92	11399.28	1.00	0.63	10124.92	11399.28	0.00
2 Pos Closed		Recreation Assistant- Seasonal	S	4.00	0.92	7199.92	8126.76	2.00	0.00	0.00	0.00	-7199.92
		Recreation Assistant - Full-time	R	1.00	1.00	20726.99	30257.39	1.00	1.00	21348.60	30817.36	621.61
		Recreation Cashier - Seasonal	S	1.00	0.29	4500.08	4877.18	1.00	0.29	4500.08	4877.18	0.00
		Recreation Clerk	R	2.00	2.00	39582.82	54267.88	2.00	2.00	40770.60	55186.08	1187.78
		Recreation Clerk - Part Time	R	1.00	0.65	12593.34	15611.69	2.00	1.00	27702.22	41086.16	15108.88
		Recreation Clerk - Seasonal	S	1.00	0.30	4500.08	4877.18	1.00	0.30	4500.08	4877.18	0.00
		Recreation Facility Manager	R	1.00	1.00	39525.20	63476.51	1.00	1.00	40710.97	66149.13	1185.77
		Recreation Technician	R	1.00	1.00	25498.51	44293.46	1.00	1.00	26263.64	34458.68	765.13
		Special Events Coordinator	R	1.00	1.00	0.00	0.00	1.00	1.00	0.00	0.00	0.00
	Total Recreation			40.00	18.23	335550.34	452477.55	39.00	17.66	354230.93	468463.53	18680.59
032-6206	Parks	Parks Foreman	R	1.00	1.00	36829.02	53464.49	1.00	1.00	37968.58	54337.84	1139.56
		Parks Laborer	R	7.00	7.00	114863.48	161507.58	7.00	7.00	121968.86	163419.82	7105.38
		Parks Laborer - Seasonal	S	6.00	3.46	54540.54	61164.84	6.00	3.46	54540.72	61411.56	0.18
		Parks Maintenance	R	7.00	7.00	181864.70	265221.29	7.00	7.00	193104.34	270274.16	11239.64
		Parks Maintenance/Welder	R	1.00	1.00	27062.05	44953.07	1.00	1.00	28185.82	43585.18	1123.77
		Parks Mechanic	R	1.00	1.00	28055.04	46772.12	1.00	1.00	28896.66	47554.26	841.62
		Parks Supervisor	R	1.00	1.00	47108.25	74784.98	1.00	1.00	48521.54	78502.42	1413.29
	Total Parks			24.00	21.46	490323.08	707868.37	24.00	21.46	513186.52	719085.24	22863.44
032-6306	Zoo	Senior Zookeeper	R	1.00	1.00	34654.67	53275.97	1.00	1.00	37878.36	54286.84	3223.69
		Zoo Facility Support Asst	R	1.00	1.00	23925.41	39413.21	1.00	1.00	24643.32	39968.32	717.91
		Zoo Gift Shop Cashier	R	1.00	0.75	12139.92	16033.16	1.00	0.75	12504.18	15870.76	364.26
		Zoo Superintendent	R	1.00	1.00	55893.97	77957.60	1.00	1.00	57570.98	79313.38	1677.01
		Zookeeper	R	3.00	2.59	59941.54	94517.34	3.00	2.59	61739.86	93259.50	1798.32
	Total Zoo			7.00	6.34	186555.51	281197.28	7.00	6.34	194336.70	282698.80	7781.19
032-7101	Library	Head of Circulation	R	1.00	1.00	37065.60	46313.33	1.00	1.00	38177.53	49003.29	1111.93
		Library Assistant	R	1.00	1.00	22480.43	31086.65	1.00	1.00	23154.82	32424.18	674.39
		Library Clerk	R	4.00	3.13	73434.87	92076.95	5.00	3.13	102470.16	131770.20	29035.29
		Library Clerk-Children's	R	1.00	0.63	13210.60	25482.42	1.00	0.63	13210.60	25482.42	0.00
		Library Manager	R	1.00	1.00	0.00	0.00	1.00	1.00	0.00	0.00	0.00
		Library Maintenance	R	1.00	0.75	16166.75	20828.09	1.00	0.75	16651.70	21153.18	484.95
		Library Page	R	5.00	1.87	30511.35	33071.86	6.00	2.87	37091.34	40224.68	6579.99
		Library - Cataloger	R	1.00	1.00	42251.76	56721.98	1.00	1.00	43519.45	59372.25	1267.69
		Reference Librarian	R	2.00	2.00	71531.82	113087.47	2.00	2.00	73677.62	99298.74	2145.80
		Youth Services Librarian	R	1.00	1.00	38101.02	55956.38	1.00	1.00	39244.09	58087.77	1143.07
	Total Library			18.00	13.37	344754.20	474625.13	20.00	14.37	387197.31	516816.71	42443.11
SR 037-0006	Keep NM Beautiful *contingent on grant funding	*Beautification Intern	R	1.00	0.45	8093.28	8763.92	1	0.45	8093.28	8763.92	0.00
		Beautification Workers	S	13.00	1.30	19687.76	25855.73	13	1.48	22548.76	25483.12	2861.00
	Total Keep NM Beautiful			14.00	1.75	27781.04	34619.65	14.00	1.94	30642.04	34247.04	2861.00
071-8023	Senior Center Home Services	Home Services Supervisor	R	1	1	36053.47	46508.24	1	1.00	37135.02	47436.80	1081.55
		Nutrition Coordinator/Program Aid	R	1.00	1.00	21854.35	31070.99	1.00	1.00	22510.02	31577.62	655.67
	Total Home Services			2.00	2.00	57907.82	77579.23	2.00	2.00	59645.04	79014.42	1737.22

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Fund	Department Division	Title of Position	Status Code	FY11		Budgeted		FY12		Budgeted Wages	W&B	Budgeted Wages	
				# of Positions	FTE	Wages	W&B	# of Positions	FTE				
071-8024	Congregate	Assistant Kitchen Manager	R	1.00	1.00	29712.18	38141.30	1.00	1.00	30603.56	38830.32	891.38	
		Food Services Administrator	R	1.00	1.00	35897.47	49055.45	1.00	1.00	36974.41	51491.13	1076.94	
		Kitchen Aide	R	3.00	1.63	38383.77	52175.76	3.00	1.63	39535.34	54802.32	1151.57	
		Kitchen Cook	R	1.00	1.00	23057.42	33499.91	1.00	1.00	23749.18	34117.82	691.76	
		Total Congregate			6.00	4.63	127050.84	172872.42	6.00	4.63	130862.49	179241.59	3811.65
071-8025	Senior Services	Kitchen Custodian	R	1.00	0.75	11031.02	14772.80	1.00	0.75	11362.00	14885.36	330.98	
		Data Entry Clerk	R	1.00	0.45	9585.01	10771.94	1.00	0.45	9872.46	10688.70	287.45	
		Receptionist	R	1.00	1.00	21974.78	34815.98	1.00	1.00	22634.04	35326.28	659.26	
		Senior Center Maintenance	R	1.00	1.00	21887.84	36178.40	1.00	1.00	22544.60	33458.56	656.76	
		Senior Info/Resource Coordinator	R	1.00	1.00	22592.75	29004.23	1.00	1.00	23270.52	32542.22	677.77	
		Senior Program Aide/Bus Driver	R	2.00	2.00	41413.84	65172.37	2.00	2.00	42656.12	66396.08	1242.28	
		Senior Services Supervisor	R	1.00	1.00	33612.80	44667.65	1.00	1.00	34621.21	46787.61	1008.41	
		Total Senior Services			8.00	7.20	162098.04	235383.37	8.00	7.20	166960.95	240084.81	4862.91
		SR 071-8026	Homemaker	Senior Homemaker	R	1.00	0.88	20005.99	26725.43	1.00	0.88	20606.30	27212.22
071-8027	Administration & Other	Administrative Assistant	R	1.00	1.00	25753.52	33143.33	1.00	1.00	26525.98	34415.32	772.46	
		Senior Center Fitness Coord	R	1.00	0.00	21682.44	23463.80	1.00	0.00	21682.44	23463.80	0.00	
		Custodian, Senior Center	R	0.50	0.00	9089.60	9089.60	0.50	0.00	9089.60	9089.60	0.00	
		Senior Center Manager	R	1.00	1.00	50419.20	76973.54	1.00	1.00	51931.70	74132.98	1512.50	
		Total			3.50	2.00	106944.76	142670.27	3.50	2.00	109229.72	141101.70	2284.96
SR 075-8201	RSVP	RSVP Volunteer Coordinator	R	1.00	1.00	22592.75	29004.23	1.00	1.00	23270.52	29528.30	677.77	
		Senior Volunteer Programs Administrator	R	1.00	1.00	29986.32	40187.99	1.00	1.00	30885.85	39899.85	899.53	
		Total RSVP			2.00	2.00	52579.07	69192.22	2.00	2.00	54156.37	69428.15	1577.30
SR 075-8701	Senior Companion Grant	SCP/FGP Volunteer Coordinator	R	1.00	1.00	22480.43	29004.23	1.00	1.00	23270.52	29528.30	790.09	
	Total Senior Center			23.50	19.70	549066.95	753427.17	23.50	19.70	564731.39	765611.19	15664.44	
E 090-0101	Golf Course	Assistant Superintendent	R	1.00	1.00	28978.35	38442.11	1.00	1.00	29847.74	39192.82	869.39	
		Irrigation Specialist	R	1.00	1.00	19306.98	26329.10	1.00	1.00	19886.36	26358.16	579.38	
		Laborer	R	3.00	3.00	38215.00	53650.39	3.00	2.96	39361.40	54632.78	1146.40	
		Laborer - Seasonal	S	5.00	2.77	31147.52	40861.63	6.00	2.67	33900.36	37753.44	2752.84	
		Mechanic	R	1.00	1.00	27523.39	37063.37	1.00	1.00	28349.10	37818.20	825.71	
		Superintendent	R	1.00	1.00	41512.77	68177.69	1.00	1.00	42757.93	70373.49	1245.16	
		Total Golf Course			12.00	9.77	186684.01	264524.29	13.00	9.63	194102.89	266128.89	7418.88
E 091-0006	Airport	Airport Coordinator	R	1.00	1.00	53579.88	68278.73	1.00	1.00	55187.30	72124.18	1607.42	
		Light Equipment Operator	R	1.00	1.00	25786.80	34092.29	1.00	1.00	26560.30	34758.50	773.50	
		Total Airport			2.00	2.00	79366.68	102371.02	2.00	2.00	81747.60	106882.68	2380.92
PUBLIC HOUSING AUTHORITY													
TA 092-0007	PHA	Accountant	R	1.00	1.00	25753.52	33993.56	1.00	1.00	26525.98	37600.26	772.46	
		Eligibility Specialist	R	1.00	1.00	21682.54	29038.91	1.00	1.00	22332.96	32134.28	650.42	
		Homeownership Coordinator	R	1.00	1.00	25498.46	33017.72	1.00	1.00	0.00	0.00	-25498.46	
		Laborer Seasonal	S	1.00	1.00	0.00	0.00	1.00	0.48	7800.00	8719.72	7800.00	
		Maintenance Foreman	R	1.00	1.00	0.01	0.01	1.00	1.00	31197.92	43854.42	31197.91	
		Maintenance Mechanic	R	1.00	1.00	100610.91	137986.16	3.00	3.00	70952.18	96387.44	-29658.73	
		Occupancy Specialist	R	1.00	1.00	26104.00	33205.22	1.00	1.00	27155.96	35833.86	1051.96	
		PHA Laborer	R	1.00	1.00	21899.28	31939.79	1.00	1.00	22556.30	32589.40	657.02	
		PHA Manager	R	1.00	1.00	59101.11	89610.08	1.00	1.00	60271.46	78564.10	1170.35	
		Property Management Coordinator	R	1.00	1.00	35616.51	48282.95	1.00	1.00	36684.97	50689.29	1068.46	
		Office Assistant	R	1.00	1.00	19337.94	33281.78	1.00	1.00	19988.54	34763.64	650.60	
		Total PHA			11	11	335604.28	470356.18	13	12.481	325466.27	451136.41	-10138.01
		TOTAL COMMUNITY SERV.				162.50	113.62	2876593.52	4006609.75	166.50	115.57	2998873.61	4092674.82
063-5005		Asst City Manager	R	1.00	1.00	61017.84	90188.60	1.00	1.00	91145.79	130588.91	30127.95	
PUBLIC WORKS													
E 044-5103	Administration	Public Works Dir/City Eng	R	1.00	1.00	74346.66	106617.65	1.00	1.00	84460.11	117933.95	10113.45	

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				# of Positions	FTE	Wages	W&B	# of Positions	FTE			
	Total Administration			1.00	1.00	74346.66	106617.65	1.00	1.00	84460.11	117933.95	10113.45
063-5005	Engineering	Engineer Project Coord	R	1.00	1.00	29107.94	40379.51	1.00	1.00	29981.12	41054.36	873.18
		Contract Coordinator	R	1.00	1.00	53768.88	81208.10	1.00	1.00	55381.94	85221.94	1613.06
		Project Manager	R	2.00	2.00	103498.29	142335.70	2.00	2.00	104879.79	147226.03	1381.50
	Total Engineering			4.00	4.00	186375.11	263923.31	4.00	4.00	190242.85	273502.33	3867.74
GF 011-5405	GIS	GIS Technician	R	1.00	1.00	36266.26	46782.29	1.00	1.00	37354.20	47506.46	1087.94
E 065-5905	Public Works Inspectors	PW Inspector	R	1.00	1.00	24606.82	32309.57	1.00	1.00	25345.06	32948.60	738.24
		Senior PW Inspector		1.00	1.00	44503.02	59419.37	1.00	1.00	45952.09	62596.17	1449.07
IS 012-3503	Fleet Maintenance	Fleet Maintenance Manager	R	1.00	1.00	48493.62	76957.94	1.00	1.00	49948.58	80828.98	1454.96
		Fleet Maintenance Mechanic	R	4.00	4.00	125757.43	196813.91	4.00	4.00	131114.62	200049.42	5357.19
	Total Fleet Maintenance			5.00	5.00	174251.05	273771.85	5.00	5.00	181063.20	280878.40	6812.15
IS 012-3303	Facility Maintenance	Dispatcher/Clerk	R	1.00	1.00	23402.91	33057.65	1.00	1.00	24104.86	33600.16	701.95
		Electrician	R	2.00	2.00	72976.59	112767.49	2.00	2.00	80470.00	114701.46	7493.41
		Electrician Apprentice	R	1.00	1.00	23528.75	112767.49	1.00	1.00	24206.52	39051.04	677.77
		Electronics Technician	R	2.00	2.00	51181.57	36185.87	2.00	2.00	52900.38	78739.14	1718.81
		Facility Maintenance Superintendent	R	1.00	1.00	60168.69	80126.45	1.00	1.00	61973.54	84711.10	1804.85
		Facility Maintenance Technician II	R	1.00	1.00	23086.62	32589.89	1.00	1.00	38050.74	58240.14	14964.12
		Facility Maintenance Technician	R	2.00	2.00	47457.90	100107.88	2.00	2.00	49193.56	75147.04	1735.66
		Recreation Facility Maintenance	R	1.00	0.75	13369.67	18111.62	1.00	0.75	13770.64	18460.88	400.97
	Total Facility Maintenance			11.00	10.75	315172.70	525714.34	11.00	10.75	344670.24	502650.96	29497.54
SR 044-5203	Streets Maintenance	Infrastruct Maint Manager	R	1.00	1.00	63323.10	100724.66	1.00	1.00	65222.90	105992.02	1899.80
	Frozen	Streets Maint. Worker2	R	3.00	3.00	54265.32	77892.93	1.00	0.00	0.00	0.00	-54265.32
	Changed due to reorg	Streets Maint Worker 3	R	8.00	8.00	195011.90	270554.27	3.00	3.00	74187.62	111526.56	-120824.28
	Changed due to reorg	Streets Maint Worker 4	R	2.00	2.00	57701.48	94968.37	1.00	1.00	31374.46	43397.26	-26327.02
	Total Streets Maintenance			14.00	14.00	370301.80	544140.23	6.00	5.00	170784.98	260915.84	-199516.82
SR 044-5303	Weeds/Drainage	Laborer/Grade 2	R	3.00	3.00	57290.21	89907.09	3.00	3.00	57428.28	89004.88	138.07
		Light Equipment Operator	R	1.00	1.00	25721.07	41449.70	1.00	1.00	28364.70	42262.36	2643.63
		Seasonal Laborer	S	2.00	1.00	15756.00	18623.02	2.00	1.00	15756.00	18793.52	0.00
	Total Weeds/Drainage			6.00	5.00	98767.28	149979.81	6.00	5.00	101548.98	150060.76	2781.70
SR 086-1003	Convenience Center	Convenience Center Attendant	R	1.00	1.00	31918.12	51690.28	1.00	1.00	33192.38	53861.98	1274.26
		Convenience Center Laborer	R	2.00	2.00	36673.78	64011.28	2.00	2.00	38139.92	57578.80	1466.14
		Heavy Equipment Operator	R	1.00	1.00	25990.38	38646.32	1.00	1.00	27025.96	40436.20	1035.58
	Total Convenience Center			4.00	4.00	94582.28	154347.88	4.00	4.00	98358.26	151876.98	3775.98
TA 094-0903	Landfill	Attendant	R	1.00	1.00	23226.32	37497.98	1.00	1.00	23923.12	34106.16	696.80
		Laborer	R	1.00	1.00	18899.71	33257.20	1.00	1.00	19466.72	33751.46	567.01
		Maintenance Worker	R	1.00	1.00	21141.74	32670.95	1.00	1.00	21776.04	36438.12	634.30
		Supervisor	R	1.00	1.00	44257.41	64136.09	1.00	1.00	46209.02	65457.90	1951.61
		Heavy Equipment Operator	R	2.00	2.00	56347.62	89451.28	2.00	2.00	58662.24	91610.12	2314.62
		Mechanic	R	1.00	1.00	25935.73	40184.39	1.00	1.00	26713.96	41134.10	778.23
	Total Landfill			7.00	7.00	189808.53	297197.89	7.00	7.00	196751.10	302497.86	6942.57
	TOTAL PUBLIC WORKS			55.00	53.75	1608981.51	2454204.19	47.00	44.75	1476531.07	2183368.31	-132450.44
	UTILITIES											
E 044-5103	Administration	Utilities Director	R	1.00	1.00	73488.60	95374.10	1.00	1.00	76577.07	111632.03	3088.47
		Administrative Assistant	R	1.00	1.00	29277.56	36192.62	1.00	1.00	30457.44	38644.68	1179.88
		Dispatcher/Clerk	R	1.00	1.00	28904.46	36549.56	1.00	1.00	30070.04	38910.72	1165.58
	Total Administration			3.00	3.00	131670.62	168116.28	3.00	3.00	137104.55	189187.43	5433.93
E 081-5503	Utility Maintenance	Supervisor (Manager)	R	1.00	1.00	42409.38	62239.26	1.00	1.00	44239.36	62555.11	1829.98
		Maintenance/Welder	R	1.00	1.00	34002.28	53371.86	1.00	1.00	35298.12	55284.18	1295.84
		Utility Maintenance Worker	R	12.00	12.00	374488.69	520663.28	12.00	12.00	392694.90	567286.96	18206.21
	Total Utility Maintenance			14.00	14.00	450900.35	636274.40	14.00	14.00	472232.38	685126.25	21332.03
SR 044-5203	Utilities Construction	Supervisor	R	1.00	1.00	37921.31	51308.48	1.00	1.00	39165.82	53797.09	1244.51
	Changed due to reorg	Streets Maint. Worker2	R	3.00	3.00	54265.32	77892.93	3.00	3.00	55893.24	78957.72	1627.92
	Changed due to reorg	Streets Maint Worker 3	R	8.00	8.00	195011.90	270554.27	5.00	5.00	130418.34	194000.32	-64593.56

**FY 2011/2012 Personnel Summary
By Department & Division**

Fund	Department Division	Title of Position	Status Code	FY11		FY12		Budgeted Wages	W&B	Budgeted Wages	W&B	Budgeted Wages
				# of Positions	FTE	# of Positions	FTE					
	Changed due to reorg	Streets Maint Worker 4	R	2.00	2.00	57701.48	94968.37	1.00	1.00	33676.90	53380.72	-24024.58
	Total Utilities Construction			14.00	14.00	344900.01	494724.05	10.00	10.00	259154.30	380135.85	-85745.71
E 088-0003	Bonito Lake	Manager	R	1.00	1.00	49135.95	71512.97	1.00	1.00	50610.02	74641.78	1474.07
		Park Ranger I	S	6.00	2.16	15940.80	17898.11	8.00	2.16	44072.34	49651.96	28131.54
		Park Ranger II	S	1.00	0.39	6414.12	7196.06	0.00	0.00	0.00	0.00	-6414.12
		Maintenance Foreman	S	1.00	0.71	11632.50	26791.60	1.00	0.71	11517.48	12965.26	-115.02
		Maintenance	S	2.00	1.15	18180.18	20388.28	1.00	1.15	9120.02	10269.06	-9060.16
	Total Bonito Lake			11.00	5.42	101303.55	143787.02	11.00	5.03	115319.86	147528.06	14016.31
	TOTAL UTILITIES			42.00	36.42	1028774.53	1442901.75	38.00	32.03	983811.09	1401977.59	-44963.44
	GRAND TOTAL			426.50	366.05	11687643.73	20302937.43	422.50	356.61	11679713.86	17098306.94	-7929.87
GF 011-1101	Legislative City Commission	City Commissioners		7.00	7.00	8400.00	8400.00	7.00	7.00	8400.00	8400.00	0.00
	DPS	APSOA Increase		0.00	0.00	0.00	0.00	0.00	0.00	59771.92	0.00	59771.92
		Police		0.00	0.00	0.00	0.00	0.00	0.00	8720.92	0.00	8720.92
		Fire		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

***BUDGET FACTORS INCLUDED IN BUDGET AND THIS SPREADSHEET:**

A 3% cola for AFSCME and 3% NR employees.
 A 0% increase in health, a 0% increase in dental, and a 0% increase in life insurance was allocated as an estimate.
 Additional compensation that the City pays for skills, certifications, and added responsibilities like crew leader pay, bilingual pay, certification pay, euthanasia technician, shift differential, physical fitness, and overlay pays are included where they are currently being paid.*
 Additional payroll items such as overtime, comp, etc are NOT included in these totals.
 The City's Workers Compensation experience modifier increased from .80 to 1.04 for FY12 is not included in budget or spreadsheet.
 Salary Increase for City Attorney is not included in budget or spreadsheet
 City Commissioners are not included in the budget or spreadsheet totals
 APSOA increase not included in budget and spreadsheet

Budget Highlights & Summaries

Budget Resolution
Budget Development Process
Budget Procedures
Budget Planning Calendar
Governmental Fund Types
Financial Information:
 Analysis of Interfund Transfers
 Capital Improvement Program
 Equipment Acquisition (CER) Program



RESOLUTION NO. 2011-22

A RESOLUTION REQUESTING THE DEPARTMENT OF FINANCE AND ADMINISTRATION, STATE OF NEW MEXICO, APPROVE REVISED BUDGET FIGURES FOR CERTAIN LINE ITEMS IN THE CITY'S BUDGET FOR FISCAL YEAR 2011-2012.

WHEREAS, the City of Alamogordo, New Mexico wishes approval to change some of the budget line item figures of various funds; and

WHEREAS, the Department of Finance and Administration, State of New Mexico, gave its written interim approval to the City of Alamogordo, New Mexico's annual budget on June 24, 2011, for fiscal year 2011-2012; and

WHEREAS, the City of Alamogordo, New Mexico, has tabulated on the following pages the additional resources and expenditures for fiscal year 2011-2012.

NOW, THEREFORE, BE IT RESOLVED BY THE GOVERNING BODY OF THE CITY OF ALAMOGORDO, NEW MEXICO, that the City's annual budget for fiscal year 2011-2012 be and hereby is revised as of July 26, 2011 to reflect a more true and accurate projection of the actual revenues and expenditures for fiscal year 2011-2012 as shown on the following pages.

NOW, BE IT FURTHER RESOLVED BY THE GOVERNING BODY OF THE CITY OF ALAMOGORDO, NEW MEXICO, that the Department of Finance and Administration, State of New Mexico, be requested to give its written approval to the revised budget figures computed on July 26, 2011 as a more true and accurate projection of the actual revenues and expenditures for fiscal year 2011-2012.

PASSED, APPROVED AND ADOPTED by the Governing Body of the City of Alamogordo, New Mexico, at a Regular Meeting held this 26th day of July 2011.

CITY OF ALAMOGORDO, NEW MEXICO,
A NEW MEXICO MUNICIPAL CORPORATION

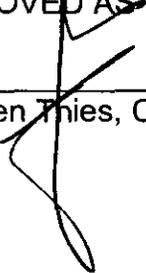
By: 
Ron Griggs, Mayor



ATTEST:

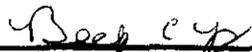
Renee Cantin, City Clerk

APPROVED AS TO FORM:


Stephen Thies, City Attorney

APPROVED PURSUANT TO
SECTION 6-6-2(G/H) NMSA 1978 COMP.
LOCAL GOVERNMENT DIVISION

DATE 8-27-11

BY 
DEPARTMENT OF FINANCE AND ADMINISTRATION

Budget Development Policies and Process

The City of Alamogordo's Fiscal Year 2011-2012 budget is a comprehensive policy organized into groups of related accounts to record revenues and expenditures. In a governmental setting, the groups are defined by fund types that include the General Fund, Internal Service Fund, Special Revenue Funds, Debt Service Funds, Capital Improvement Funds, Enterprise Funds, and Trust & Agency Funds. The operating budget is also comprised of programs which delineate the departmental missions and establish goals and objectives to accomplish their purpose. The major programs include General Government/Administration, Public Safety, Public Works, Community Development and Community Services, which encompass the operations of the City of Alamogordo. This document has been prepared to serve the stakeholders that include the Citizens of Alamogordo, the City Commission, City Staff, State, and Social Agencies. The budget explains the purpose of City government and the financial means of accomplishing designated responsibilities.

On the financial statements the modified accrual basis method of accounting for the governmental funds (General, Special Revenue, Debt Service and Capital Projects) and the accrual basis method of accounting for the proprietary (Enterprise and Internal Services) and fiduciary (Trust and Agency) funds are used. However, the budget is prepared using a cash basis method of accounting. To initiate the budget process, the accounting department distributes a budget preparation packet that includes general guidelines, budget request forms and computer-generated worksheets. The worksheets provide the necessary information allowing Department Directors the capability of comparing prior year expenditures and revenues with the current operating budget to determine the future financial and staffing requirements of the department.

Each Director is tasked with formulating projections of the estimated revenues and expenditures to complete the current year operations. These projections will form a basis for projecting resources available and estimating expenditures for the upcoming budget year. If adequate fund balance is available from the prior year, the City may opt to budget expenditures in excess of revenues.

The budgeting process is de-centralized, and each director is responsible for the input of budget data directly into the budgeting application. The information entered includes a projection of the anticipated revenues and expenditures for the current year, and an estimate of the next fiscal year's revenues and expenditures. When the data entry is complete, the Accounting Department consolidates additional requests and the information is entered into one budgetary document for review. Departmental submissions describing accomplishments, goals and objectives of each department are also included.

Budget Development Policies and Process

This preliminary compilation is distributed to department directors and the City Manager. The City Manager carefully examines and reviews each departmental budget with the Department Director. Recommendations and suggestions are presented, adjustments are made.

At scheduled public hearings, the city commission reviews the recommended budget. Once the preliminary budget has been finalized and adopted by resolution, the City Commission submits the document to the State of New Mexico Department of Finance & Administration (DFA) for approval.

Adjustments to the final budget include any changes that transpired from the prior fiscal year due to year-end close and any adjustments required by DFA to comply with state statutes.

DFA approval is required for all budget increases, cash transfers between funds and budget transfers between departments within a fund or between funds.

BUDGET ADJUSTMENTS DURING THE FISCAL YEAR

It is the responsibility of each Department Director to monitor their divisional budgets and review budget-to-actual amounts in order to ensure compliance. The Finance Director will also review and monitor budgetary compliance.

A Budget Revision Request form is required for all changes to the original budget. The Budget Revision Requests are approved as described below and purchases will not be allowed until all the approval levels have been secured. The Department Director shall submit the request to the Finance Director who will ensure that the appropriate approval levels are obtained.

Approval Levels:

1. Changes from one line-item to another within the same category and department must have the Finance Director approval.
2. Changes from one category to another, within a department, must have the Finance Director and City Manager approval.
3. The Finance Director, City Manager and City Commission must approve changes that affect the overall budget total within a fund. A Budget Resolution is required for these types of adjustments.
4. Expenditures of \$10,000 or more that were not included in the original budget, approved by City Commission, also requires Commission approval by a Budget Resolution.
5. All Budget Resolutions require the approval of the Department of Finance and Administration (DFA).

Budget Development Policies and Process



A Budget Resolution must include the following information:

- A. Meeting date that the governing body approved the adjustment(s).
- B. Fund(s) affected by the adjustment(s).
- C. Department(s) affected by the adjustment(s).
- D. Line items affected by the adjustment(s).
- E. The dollar amount of the adjustment(s) and the available resources to fund the adjustment(s).
- F. A brief explanation stating why the adjustment(s) is necessary.
- G. Signature of the Mayor and City Commissioners with attestation by the municipal clerk.

The Governing Body has the authority to set budget policy and may change the policy at anytime, with the exception of the requirement of DFA Approval for Budget Resolutions.

Budget Procedures

The budget process begins with the distribution of the Budget Procedures Manual and budget preparation packages to Department Directors. Each Department Director receives worksheets detailing the operations of their department and current staffing. The financial worksheets compiled reflect the previous two years actual revenues/expenditures and the current year revised budget. This information allows each Department Director the capability of comparing prior years' expenditures and revenues with the current operating budget to determine the future financial requirements of the department. Each Department Director is then tasked with formulating projections of the estimated revenues/expenditures to complete the current year operations. The projections will form a basis for projecting resources available and expenditures for the upcoming budget year.

Each Department Director is responsible for the input of data directly into the budgeting application system. The information includes a projection of the anticipated revenues and expenditures for the current year and an estimate of the next fiscal year's revenues/expenditures. When the data entry is complete, the Finance Department compiles the information into one budgetary document for review. This document is then distributed to the Department Directors and the City Manager. The City Manager carefully examines and reviews each departmental budget with the Department Director. Recommendations and suggestions are presented and then incorporated into the original document. Summary budget narratives describing the performance measures, accomplishments, goals and objectives for each department are compiled and included in the budget document.

At scheduled public hearings, the City Commission reviews the preliminary budget document. At this time, the City Manager and members of the Accounting Staff respond to questions relative to the proposed budget. Once the preliminary budget has been finalized, the City Commission submits the document for approval. The final adopted budget is then submitted to the State of New Mexico Department of Finance & Administration for preliminary approval.

When the prior fiscal year has been closed, cash balances are reconciled and carried over to the present fiscal year. The final budget includes any changes that transpired from the prior fiscal year due to year-end closure and any adjustments made by DFA, which is then submitted for final adoption by the City Commission and subsequently by DFA.

BUDGET PLANNING CALENDAR 2011-2012

(Subject to Change)

November 2, 2010	DIRECTOR STAFF MEETING Review budget process. Distribute budget manuals, budget worksheets.
November 4, 2010	DEPARTMENTAL BUDGET WORKSHOPS
December 8, 2010	DEADLINE FOR DEPARTMENT ENTRY. DEADLINE FOR PERSONNEL STATUS FORMS TO PERSONNEL.
December 8, 2010	Payroll Budget Roll
December 9, 2010 – January 10, 2011	Budget Compilation
January 11, 2011	Distribute Preliminary Budget Packets to City Manager and Department Directors.
January 12 – February 11, 2011	CITY MANAGER/DIRECTOR MEETINGS
<i>Feb 14 – 18, 2011</i>	<i>City Manager to decide on Personnel Changes</i>
February 14 – March 11, 2011	Compile Preliminary Budget
February 21-25, 2011	Final Personnel Changes Entered – Final Payroll Projection Roll on 01/25
March 14-18, 2011	Final Budget Review/Changes by City Manager
March 21-25, 2011	Finance Compiles Final Budget Worksheets/Recaps
March 28 – April 15	Finance Develops Budget Summary Document for Commission
April 4, 2011	Budget Narratives due from Departments
April 18, 2011	Distribute Preliminary Budget Summary to Commission, City Manager and Department Directors
<i>Week of May 2 - 6 (Prefer)</i> OR Week of May 16-20	Budget Workshops with Commission
May 24, 2011	Resolution for Adoption of Preliminary Budget FY2012
May 26, 2011	Submit Annual Budget to State of New Mexico DFA by June 1st
July 26, 2011	Resolution for Final Budget Approval Adjusting FY2012 Budget with Actual Beginning Cash Balances – Due by July 30th

Governmental Fund Types

FUND ACCOUNTING - A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

General Fund - Funds used to account for all financial resources except those required to be accounted for in another fund. This is the chief operating fund.

Special Revenue Funds - Funds used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.

Capital Projects Funds - Funds used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds).

Debt Service Funds - Funds used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Enterprise Fund - Funds used to account for operations for which a fee is charged to external users for goods or services.

Internal Service Funds - Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost-reimbursement basis.

Trust & Agency Funds - Funds used to account for assets held by a governmental unit in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. These include (a) pension (and other employee benefit) trust funds, (b) investment trust funds, (c) private-purpose trust funds, and (d) agency funds.

Category Descriptions

REVENUES

Taxes & Fees – account for property taxes, gross receipts .5%, lodger's tax.

Fees & Permits – account for franchise fees, business registration fees, building, planning, blocking, plumbing, electrical permits, miscellaneous license fees.

State Shared Fees – account for gross receipts tax, gasoline tax, cigarette tax, auto licenses.

User Fees – account for program fees, rentals, recreational fees (zoo admission fees, membership fees), disposal fees, green fees, landing fees.

Fines – account for court fines, late filing penalty, library fines.

Miscellaneous Revenue – account for land sales, sale of scrap, city reimbursements, ESGRT.

Grants & Reimbursements – account for proceeds of specific revenue sources provided by city, county, state and federal entities or other various agencies.

Interest Income – account for interest income, gain/loss on sale of securities.

TRANSFERS

Transfers In & Out – Transfers between funds for subsidies, vehicle purchases, projects.

EXPENDITURES

Salaries & Benefits – account for salaries and benefits.

Supplies – account for supplies, books & publications, minor equipment, seed, sand, feed, chemicals.

Maintenance – facility maintenance, pest control, equipment maintenance, software support fees, phone maintenance, traffic controller maintenance, time clock maintenance.

Utilities – includes all utilities; gas, phone, long distance, water/sewer/garbage, and electricity.

Other Services/Insurance – travel & conferences, advertising, printing, membership & dues, insurance, equipment/building rental, audit, contract services.

Capital Outlay – account for financial resources to be used for the acquisition or construction of major capital equipment or facilities/land.

Debt Service – account for the payment of general obligation and long-term debt principal and interest, paying agent fees, and bond costs.

ANALYSIS OF INTERFUND TRANSACTIONS - FY12

	FY2011 ACTUAL	FY2012 BUDGET	\$ INCREASE (DECREASE)	% INCREASE (DECREASE)
Transfers to Internal Service Fund (12) from:				
General Operating (11)	1,009,384	1,163,236	153,852	15.24%
Corrections (15)	4,819	5,582	763	15.83%
Lodger's (16)	4,464	5,933	1,469	32.91%
Court Automation (19)	19,733	21,756	2,023	10.25%
Lodger's Tax (20)	24,660	29,266	4,606	18.68%
Corrections (27)	4,595	6,451	1,856	40.39%
Leisure Services (32)	409,980	438,034	28,054	6.84%
State Highway Clean Up (37)	1,744	2,170	426	24.43%
Transportation Fund (44)	243,140	172,396	(70,744)	-29.10%
Engineering (63)	33,514	31,619	(1,895)	-5.65%
Building Codes (65)	22,843	23,307	464	2.03%
1994 Gross Receipts (69)	0	150,000	150,000	**
Alamo Senior Center (71)	93,683	102,573	8,890	9.49%
Senior Gift (74)	1,025	0	(1,025)	-100%
RSVP (75)	11,695	14,856	3,161	27.03%
Water/Sewer (81)	262,839	378,393	115,554	43.96%
Solid Waste (86)	16,283	20,729	4,446	27.30%
Bonito Lake (88)	23,914	27,594	3,680	15.39%
Golf Course (90)	51,643	68,194	16,551	32.05%
Airport (91)	39,256	42,975	3,719	9.47%
Total Transfers to Internal Service	2,279,214	2,705,064	425,850	18.68%
Transfers to Corrections -City Expense (15) from:				
General Operating (11)	0	75,845	75,845	**
Total Transfers to Corrections - City Expense	0	75,845	75,845	**
Transfers to Lodger's Tax -City Expense (20) from:				
1994 Gross Receipts (69)	0	36,500	36,500	**
Total Transfers to Lodger's Tax - City Expense	0	36,500	36,500	**
Transfers to Grant Capital Improvement (24) from:				
1991 GRT INF (61)	65	8,661	8,596	13224.62%
1994 GRT (69)	129,682	0	(129,682)	-100%
ESGRT .625% (89)	0	4,000	4,000	**
2004 GRT (111)	55,039	0	(55,039)	-100%
Total Transfers to Grant Capital Improvement	184,786	12,661	(172,125)	-93.15%
Transfers to Corrections (27) from:				
General Operating (11)	380,000	485,692	105,692	27.81%
Total Transfers to Corrections	380,000	485,692	105,692	27.81%
Transfers to Leisure Services (32) from:				
General Operating (11)	2,680,000	3,627,716	947,716	35.36%
Designated Gift Fund (22)	4,170	0	(4,170)	-100%
1994 GRT (69)	14,685	550,316	535,631	3647.47%
Total Transfers to Leisure Services	2,698,855	4,178,032	1,479,177	54.81%
Transfers to 84 GRT (42) from:				
1999 GRT Flood (56)	3,045,078	0	(3,045,078)	-100%
Total Transfers to 84 GRT	3,045,078	0	(3,045,078)	-100%
Transfer to Transportation Fund (44) from:				
1984 GRT (42)	621,815	1,103,018	481,203	77.39%
1991 GRT Infrastructure (61)	147,683	490,802	343,119	232.33%
1994 GRT (69)	0	200,000	200,000	**
Water/Sewer (81)	0	650,000	650,000	**
Total Transfers to Transportation	769,498	2,443,820	1,674,322	217.59%
Transfers to NMCDBG (48) from:				
General Operating (11)	0	10,189	10,189	**
Total Transfers to CDBG	0	10,189	10,189	**

	FY2011 ACTUAL	FY2012 BUDGET	\$ INCREASE (DECREASE)	% INCREASE (DECREASE)
Transfer to Property Acquisition (50) from:				
1986 GRT (49)	0	124,572	124,572	**
Total Transfers to Property Acquisition	0	124,572	124,572	**
Transfer to General Obligation (53) from:				
Fire Bond (103)	1,299,426	0	(1,299,426)	-100%
Total Transfers to Property Acquisition	1,299,426	0	(1,299,426)	-100%
Transfer to Reverse Osmosis Project RSV (54) from:				
1986 GRT (49)	9,668	242,920	233,252	2412.62%
Total Transfers to Reverse Osmosis Project Rsv	9,668	242,920	233,252	2412.62%
Transfer to 99 GRT Flood (56) from:				
Flood (106)	383,018	0	(383,018)	-100%
Total Transfers to Reverse Osmosis Project Rsv	383,018	0	(383,018)	-100%
Transfer to GRT P&I (59) from:				
1984 GRT (42)	3,670,046	643,547	(3,026,499)	-82.46%
1994 GRT (69)	1,129,063	1,135,700	6,637	0.59%
2004 GRT (109)	584,903	589,903	5,000	0.85%
Total Transfers to GRT P & I	5,384,012	2,369,150	(3,014,862)	-56.00%
Transfer to Community Development (63) from:				
General Op (11)	30,863	30,000	(863)	-2.80%
84 GRT (42)	25,000	25,000	0	0.00%
91 GRT Infrastructure (61)	218,734	191,827	(26,907)	-12.30%
Water/Sewer (81)	23,752	0	(23,752)	-100%
Total Transfer to Community Development	298,349	246,827	(27,770)	-17.27%
Transfer to Building Codes (65) from:				
General Operating (11)	154,481	172,461	17,980	11.64%
1991 GRT Infrastructure (61)	60,000	0	(60,000)	-100%
Water/Sewer (81)	7,000	0	(7,000)	-100%
Total Transfers to Building Codes	221,481	172,461	(49,020)	-22.13%
Transfer to Alamo Senior Center (71) from:				
General Operating (11)	420,000	652,321	232,321	55.31%
Total Transfers to Alamo Senior Center	420,000	652,321	232,321	55.31%
Transfer to Senior Center Gift Fund (74) from:				
Designated Gift Fund (22)	6,250	0	(6,250)	-100%
Total Transfers to Senior Center Gift Fund	6,250	0	(6,250)	-100%
Transfer to RSVP (75) from:				
General Operating (11)	39,259	49,595	10,336	26.33%
Total Transfers to RSVP	39,259	49,595	10,336	26.33%
Transfer to Water/Sewer (81) from:				
Solid Waste (86)	85,834	88,409	2,575	3.00%
04 W/S Revbd (110)	5,697	16,837	11,140	195.54%
Total Transfers to Water/Sewer	91,531	105,246	13,715	14.98%
Transfer to 1998 JT Water/Sewer P & I (82) from:				
86 GRT (49)	126,693	456,916	330,223	260.65%
Water/Sewer (81)	1,363,035	1,376,859	13,824	1.01%
Total Transfers to JT W/S P & I	1,489,728	1,833,775	344,047	23.09%
Transfer to Golf Course (90) from:				
General Operating (11)	0	143,834	143,834	**
Total Transfers to Golf Course	0	143,834	143,834	**
Transfer to Public Housing (92) from:				
C.D.B.G (48)	19,939	0	(19,939)	-100%
Total Transfers to Golf Course	19,939	0	(19,939)	-100%

	FY2011 ACTUAL	FY2012 BUDGET	\$ INCREASE (DECREASE)	% INCREASE (DECREASE)
Transfer to Self-Insured/Liability (107) from:				
General Operating (11)	50,750	58,450	7,700	15.17%
Lodger's Tax (20)	1,450	1,670	220	15.17%
Leisure Services (32)	13,050	15,030	1,980	15.17%
Transportation (44)	14,500	16,700	2,200	15.17%
Water/Sewer (81)	58,000	66,800	8,800	15.17%
Solid Waste (86)	2,900	3,340	440	15.17%
Bonito Lake (88)	1,450	1,670	220	15.17%
Golf Course (90)	1,450	1,670	220	15.17%
Landfill (94)	1,450	1,670	220	15.17%
Total Transfers to Self-Insured	145,000	167,000	22,000	15.17%
Transfer to 2009 GO Bond Acq (113) from:				
Water/Sewer (81)	0	589,974	589,974	**
ESGRT .0625% (89)	652,666	95,684	(556,982)	-85.34%
2004 GRT (109)	0	220,000	220,000	**
04 W/S Revbd (110)	97,445	0	(97,445)	-100%
Total Transfers to 2009 GO Bond Acq	750,111	905,658	155,547	20.74%
Transfer to Reg Water Supply Trans Ln (116) from:				
86 GRT (49)	11,003	246,681	235,678	2141.94%
Total Transfers to Reg Water Trans Ln	11,003	246,681	235,678	2141.94%
Transfer to Housing Low Rent Operating (901) from:				
Housing Capital Fund Projects (904)	0	125,800	125,800	**
Total Transfers to Housing Low Rent Operating	0	125,800	125,800	**
TOTAL TRANSFERS TO	19,926,206	17,333,643	(2,592,563)	-13.01%

** One or more zero value fields

ANALYSIS OF INTERFUND TRANSACTIONS - FY12

	FY2011 ACTUAL	FY2012 BUDGET	\$ INCREASE (DECREASE)	% INCREASE (DECREASE)
Transfers from General Fund (11) to:				
Internal Service Fund (12)	1,009,384	1,163,236	153,852	15.24%
Corrections (15)	0	75,845	75,845	**
Corrections (27)	380,000	485,692	105,692	27.81%
Leisure Services (32)	2,680,000	3,627,716	947,716	35.36%
CDBG (48)	0	10,189	10,189	**
Infrastructure (63)	30,863	30,000	(863)	-2.80%
Building Code (65)	154,481	172,461	17,980	11.64%
Alamo Senior Center (71)	420,000	652,321	232,321	55.31%
RSVP (75)	39,259	49,595	10,336	26.33%
Golf Course (90)	0	143,834	143,834	**
Self-Insured (107)	50,750	58,450	7,700	15.17%
Total Transfers from General Fund	4,764,737	6,469,339	1,704,602	35.78%
Transfer from Corrections - City Expense (15) to:				
Internal Svc (12)	4,819	5,582	763	15.83%
Total Transfers from Corrections	4,819	5,582	763	15.83%
Transfers from Lodgers (16) to:				
Internal Services (12)	4,464	5,933	1,469	32.91%
Total Transfer from Lodgers	4,464	5,933	1,469	32.91%
Transfers from Court Automation (19) to:				
Internal Services (12)	19,733	21,756	2,023	10.25%
Total Transfer from Court Automation	19,733	21,756	2,023	10.25%
Transfers from Lodger's Tax-City (20) to:				
Internal Services (12)	24,660	29,266	4,606	18.68%
Self-Insured (107)	1,450	1,670	220	15.17%
Total Transfers from Lodger's Tax-City	26,110	30,936	4,826	18.48%
Transfers from Designated Gift Fund (22) to:				
Leisure Services (32)	4,170	0	(4,170)	-100%
Senior Center Gift Fund (74)	6,250	0	(6,250)	-100%
Total Transfers from Designated Gift Fund	10,420	0	(10,420)	-100%
Transfers from Corrections (27) to:				
Internal Services (12)	4,595	6,451	1,856	40.39%
Total Transfer from Corrections	4,595	6,451	1,856	40.39%
Transfers from Leisure Services (32) to:				
Internal Services (12)	409,980	438,034	28,054	6.84%
Self-Insured (107)	13,050	15,030	1,980	15.17%
Total Transfer from Leisure Services	423,030	453,064	30,034	7.10%
Transfers from State Highway Clean Up (37) to:				
Internal Services (12)	1,744	2,170	426	24.43%
Total Transfer from State Highway Clean Up	1,744	2,170	426	24.43%
Transfer from 1984 Gross Receipts (42) to:				
Transportation Fund (44)	621,815	1,103,018	481,203	77.39%
GO Revenue Bond P & I (59)	3,670,046	643,547	(3,026,499)	-82.46%
Infrastructure (63)	25,000	25,000	0	0.00%
Total Transfers from 1984 Gross Receipts	4,316,861	1,771,565	(2,545,296)	-58.96%

	FY2011 ACTUAL	FY2012 BUDGET	\$ INCREASE (DECREASE)	% INCREASE (DECREASE)
Transfer from Transportation Fund (44) to:				
Internal Service Fund (12)	243,140	172,396	(70,744)	-29.10%
Self Insured (107)	14,500	16,700	2,200	15.17%
Total Transfers from Transportation Fund	257,640	189,096	(68,544)	-26.60%
Transfers from C.D.B.G. (48) to:				
Public Housing (92)	19,939	0	(19,939)	-100%
Total Transfer from C.D.B.G.	19,939	0	(19,939)	-100%
Transfer from '86 Gross Receipts (49) to:				
Property Acquisition (50)	0	124,572	124,572	**
ROSnake Tank (54)	9,668	242,920	233,252	2412.62%
98 JT W/S (82)	126,693	456,916	330,223	260.65%
Reg Water (116)	11,003	246,681	235,678	2141.94%
Total Transfers from '86 Gross Receipts	147,364	1,071,089	923,725	626.83%
Transfers from 99 GRT (56) to:				
84 GRT (42)	3,045,078	0	(3,045,078)	-100%
Total Transfer from 99 GRT	3,045,078	0	(3,045,078)	-100%
Transfer from 1991 GRT Infrastructure (61) to:				
Capital Imp (24)	65	8,661	8,596	13224.62%
Transportation (44)	147,683	490,802	343,119	232.33%
Community Development (63)	218,734	191,827	(26,907)	-12.30%
Building Codes (65)	60,000	0	(60,000)	-100%
Total Transfers from 1991 GRT Infrastructure	426,482	691,290	264,808	62.09%
Transfers from Community Development (63) to:				
Internal Services (12)	33,514	31,619	(1,895)	-5.65%
Total Transfer from Community Development	33,514	31,619	(1,895)	-5.65%
Transfer from Building Codes (65) to:				
Internal Services (12)	22,843	23,307	464	2.03%
Total Transfers from Building Codes	22,843	23,307	464	2.03%
Transfer from 1994 Gross Receipts (69) to:				
Internal Services (12)	0	150,000	150,000	**
Lodger's Tax-City Share (20)	0	36,500	36,500	**
Capital Imp (24)	129,682	0	(129,682)	-100%
Community Services (32)	14,685	550,316	535,631	3647.47%
Transportation (44)	0	200,000	200,000	**
GO Revenue Bond P & I (59)	1,129,063	1,135,700	6,637	0.59%
Total Transfers from 1994 Gross Receipts	1,273,430	2,072,516	799,086	62.75%
Transfer from Alamo Senior Center (71) to:				
Internal Service Fund (12)	93,683	102,573	8,890	9.49%
Total Transfers from Alamo Senior Center	93,683	102,573	8,890	9.49%
Transfer from Senior Center Gift Fund (74) to:				
Internal Service Fund (12)	1,025	0	(1,025)	-100%
Total Transfers from Senior Center Gift Fund	1,025	0	(1,025)	-100%
Transfer from RSVP (75) to:				
Internal Service Fund (12)	11,695	14,856	3,161	27.03%
Total Transfers from RSVP	11,695	14,856	3,161	27.03%
Transfer from Water/Sewer Fund (81) to:				
Internal Service Fund (12)	262,839	378,393	115,554	43.96%
Flood Control (56)	0	650,000	650,000	**
Infrastructure (63)	23,752	0	(23,752)	-100%

	FY2011 ACTUAL	FY2012 BUDGET	\$ INCREASE (DECREASE)	% INCREASE (DECREASE)
Building Codes (65)	7,000	0	(7,000)	-100%
98 Jt W/S (82)	1,363,035	1,376,859	13,824	1.01%
Self-Insured (107)	58,000	66,800	8,800	15.17%
09 GO Bond (113)	0	589,974	589,974	**
Total Transfers from Water/Sewer	1,714,626	3,062,026	1,347,400	78.58%
Transfer from Solid Waste (86) to:				
Internal Service Fund (12)	16,283	20,729	4,446	27.30%
Water/Sewer (81)	85,834	88,409	2,575	3.00%
Self-Insured (107)	2,900	3,340	440	15.17%
Total Transfers from Solid Waste	105,017	112,478	7,461	7.10%
Transfer from Bonito Lake (88) to:				
Internal Service Fund (12)	23,914	27,594	3,680	15.39%
Self-Insured (107)	1,450	1,670	220	15.17%
Total Transfers from Bonito Lake	25,364	29,264	3,900	15.38%
Transfer from ESGRT (89) to:				
Capital Imp (24)	0	4,000	4,000	**
Water/Sewer (81)	652,666	95,684	(556,982)	-85.34%
Total Transfers from ESGRT	652,666	99,684	(552,982)	-84.73%
Transfer from Golf Course (90) to:				
Internal Service Fund (12)	51,643	68,194	16,551	32.05%
Self-Insured (107)	1,450	1,670	220	15.17%
Total Transfers from Golf Course	53,093	69,864	16,771	31.59%
Transfer from Airport (91) to:				
Internal Service Fund (12)	39,256	42,975	3,719	9.47%
Total Transfers from Airport	39,256	42,975	3,719	9.47%
Transfer from Landfill Operating (94) to:				
Self-Insured (107)	1,450	1,670	220	15.17%
Total Transfers from Landfill Operating	1,450	1,670	220	15.17%
Transfer from 2000 Fire Services (103) to:				
GO P&I (53)	1,299,426	0	(1,299,426)	-100%
Total Transfers from Fire Services	1,299,426	0	(1,299,426)	-100%
Transfer from Flood Control (106) to:				
Flood Control (56)	383,018	0	(383,018)	-100%
Total Transfers from Flood Control	383,018	0	(383,018)	-100%
Transfer from 2004 Capital Outlay GRT (109) to:				
Rev Bond P&I (59)	584,903	589,903	5,000	0.85%
09 GO Bond (113)	0	220,000	220,000	**
Total Transfers from 2004 Capital Outlay GRT	584,903	809,903	225,000	38.47%
Transfer from 04 W/S Revbd Emer Swr Proj (110) to:				
Water/Sewer (81)	5,697	16,837	11,140	195.54%
09 GO Bond (113)	97,445	0	(97,445)	-100%
Total Transfers from 04 W/S Revbd Emer Swr Proj	103,142	16,837	(86,305)	-83.68%
Transfer from 04 GRT Acq (111) to:				
Capital Improvement (24)	55,039	0	(55,039)	-100%
	55,039	0	(55,039)	-100%

	FY2011 ACTUAL	FY2012 BUDGET	\$ INCREASE (DECREASE)	% INCREASE (DECREASE)
Transfer from Housing Capital Proj (904) to:				
Low Rent Operating (901)	0	125,800	125,800	**
Total Transfers from Housing Capital Proj	0	125,800	125,800	**
TOTAL TRANSFERS FROM	19,926,206	17,333,643	(2,592,563)	-13.01%

** One or more zero value fields

CITY OF ALAMOGORDO
CAPITAL IMPROVEMENT PROGRAM
FISCAL YEAR FY 2011-16

DEPARTMENT	PROJECT DESCRIPTION	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total 5 yr		
Parks and Recreation Projects									
Public Works	Pool Sewer Line	25,000	69				25,000		
Public Works	Swimming Pool Resurfacing	150,000	69				150,000		
Public Works	Ball Field Scoreboard Replacements	25,000	69				25,000		
Public Works	Slide & Solar Panels	150,000	69				150,000		
Community Service	Construct Neighborhood Park	150,000	69				150,000		
Community Service	Parks Improvements			155,000	88	35,000	88	35,000	260,000
Community Service	Vault Restrooms Bontio Lake			50,000	88			50,000	
Community Service	Locker Room Floor Improvement			100,000	69			100,000	
Community Service	Alameda Park Zoo			200,000	69			200,000	
	Subtotal	500,000		505,000		35,000		35,000	960,000
Public Facility Projects									
Finance	Remodel Purchasing Building	20,000	12					20,000	
Public Works	Airport Doors	25,000	91					25,000	
Public Works	City Hall Security	123,000	11					123,000	
Public Works	Civic Center Storage Building	36,500	69					36,500	
Public Works	City Hall Carpet			230,000	11			230,000	
Public Works	Civic Center Roof			200,000	69			200,000	
Public Works	Modular Office Space			285,000	69			285,000	
Public Works	Senior Center Patio Doors			25,000	11	25,000	11	50,000	
Public Works	Library Carpet					53,000	69	53,000	
	Subtotal	204,500		740,000		78,000		0	1,022,500
Street Projects									
Public Works	Hamilton Road Reconstruction	3,966,734	109					3,966,734	
Public Works	Master Transportation Study	250,000	42					250,000	
Public Works	North Florida Sidewalk	25,000	42					25,000	
Public Works	Traffic Signal Controller UPS Panel	30,000	42					30,000	
Public Works	Street Program - Prep Work	371,076	44					371,076	
Public Works	Street Program - Surfacing	1,837,783	44					1,837,783	
Public Works	Fairgrounds Road Imp Phase II	350,000	44					350,000	
Public Works	Fairgrounds Road Imp Phase I	504,250	44, 61					504,250	
Utilities	First Street from White Sands to Scenic Drive	25,000	109	25,000	109	25,000	109	25,000	125,000
Public Works	Illuminated Street Name Signs			100,000	42	100,000	42	200,000	
Public Works	Streetlight Modernization	150,000	69	150,000	69	150,000	69	150,000	750,000
Public Works	Pavement Markings Program	50,000	42	150,000		100,000		300,000	
	Subtotal	7,559,843		425,000		375,000		175,000	8,709,843
Water Projects									
Finance	Radio Read Program	2,707,032	81					2,707,032	
Public Works	Well Transmission Line Phase I	927,647	116					927,647	
Public Works	Well Transmission Line Phase II	1,500,000	116					1,500,000	
Public Works	Well Transmission Line Phase III	2,100,000	116					2,100,000	
Utilities	6" La Luz/Fresnal Pipeline Replacement - Hwy 82 Tunnel to Karr Canyon	200,000	81					200,000	
Utilities	Alamo Filter Plant Underdrain and Media Replacement (Alamo Canyon Water Filter Plant)	240,000	81					240,000	
Utilities	La Luz Filter Plant Underdrain and Media Replacement (La Luz Water Filter Plant)	150,000	81					150,000	
Utilities	Ocotillo GSR Repair and Re-coating	45,000	81					45,000	
Utilities	Utility Pipeline Replacement Ahead of Streets	1,025,000	81					1,025,000	
Utilities	Preliminary Engineering Report (PER)	200,000	49					200,000	
Utilities	Well #2 Chlorination Pipeline Project	65,000	49					65,000	
Utilities	SCADA and Zone Valve Replacement	100,000	81	100,000	81	100,000	81	50,000	350,000
Utilities	Griggs Booster Station Ozone System	184,000	81					184,000	
Utilities	Golf Course Ozone System	76,000	81					76,000	
Utilities	14" Re-use Transmission Pipeline Replacement - Airport Pivots			500,000	61			500,000	

CITY OF ALAMOGORDO
 CAPITAL IMPROVEMENT PROGRAM
 FISCAL YEAR FY 2011-16

DEPARTMENT	PROJECT DESCRIPTION	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total 5 yr		
Utilities	14" Transmission Line Replacement (Lower Heights to Alamo) (Lower Heights GSR to Alamo Canyon Transmission Line)		600,000	61			600,000		
Utilities	18" Transmission Line Replacement (LLWTP to Hwy 82)		400,000	61			400,000		
	Subtotal	9,519,679	1,600,000	100,000	50,000	0	11,269,679		
	Wastewater Projects								
Public Works	Waste Water Treatment Plant Upgrades	12,000,000	113				12,000,000		
Utilities	La Velle Balloon Park re-use line (Balloon Park)		50,000	61			50,000		
	Subtotal	12,000,000	50,000	0	0	0	12,050,000		
	Miscellaneous Projects								
Public Works	NMSU-A Canal Reconstruction	903,958	44, 56				903,958		
Public Works	COE Flood Control Phase 5	2,735,572	56				2,735,572		
Public Works	Westside Facilities Erosion Protection &	270,500	49				270,500		
Public Works	Flood Control Drainage	400,000	69	200,000	69	200,000	69	200,000	1,200,000
	Subtotal	4,310,030	200,000	200,000	200,000	200,000	200,000	5,110,030	
	Total	34,094,052	3,520,000	788,000	460,000	410,000	39,122,052		

Financing Key: **Fund 42** 1984 GRT; **Fund 44** GRT; **Fund 49** 1986 GRT; **Fund 61** Municipal Infrastructure; **Fund 69** 1994 GRT; **Fund 81** Water/Sewer; **Fund 89** ESGRT .00625%; **Fund 109** 2004 GRT; **Other:** Airport Fund, COE Escrow

**CITY OF ALAMOGORDO
EQUIPMENT ACQUISITION (CER) PROGRAM
FISCAL YEAR FY 2011-16**

DEPARTMENT	EQUIPMENT DESCRIPTION	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Community Services	Fairway Mower	50,000	90				50,000
Community Services	Public Address System	8,000	20				8,000
Community Services	Visual Aid Equipment	5,000	20				5,000
Community Services	Large Runway Mower	45,000	91				45,000
Community Services	Backhoe	60,000	11				60,000
Community Services	Renovate Griggs Baseball Stadium Bleachers	10,000	20				10,000
Community Services	15 Passenger Van	25,000	11				25,000
Community Services	Eldorado Aerotech 250 Bus	56,180	71				56,180
DPS	Law Enforcement Equipment - Vehicles	43,335	11				43,335
DPS	Police Vehicle #1255	21,333	11				21,333
DPS	Police Vehicle #1324	21,333	11				21,333
DPS	Police Vehicle #1391	21,333	11				21,333
DPS	Police Vehicle #1398	21,333	11				21,333
DPS	Police Vehicle #1415	21,333	11				21,333
DPS	Pickup #1020	45,000	11				45,000
DPS	Pickup #1251	26,000	11				26,000
DPS	Pickup #1438	17,695	11				17,695
Finance	Van Replacement	16,000	12				16,000
Finance	Annual Lease/Purchase Phone System	41,655	12				41,655
Finance	Computer Replacement Program	50,000	12				50,000
Finance	Barcode System	22,100	12				22,100
Municipal court	Computer Hardware and Software Acquisition	10,000	19				10,000
Municipal Court	Electric Lift to replace Ramp in Court Room	10,000	27				10,000
Public Works	Trencher	33,000	12				33,000
Public Works	Striper, Self-Propelled, Airless	65,000	42				65,000
Public Works	Street Sweeper	155,000	42				155,000
Public Works	Radio Replacement Program	150,000	12				150,000
Public Works	D8 Bulldozer	500,000	94				500,000
Public Works	Pickup	20,000	94				20,000
Public Works	Water Truck	315,000	94				315,000
Public Works	Compactor	250,000	94				250,000
Public Works	Tree Limb and Wood Chipper	44,000	86				44,000
Utilities	Vibratory Trench Roller	35,000	81				35,000
Utilities	Bobcat Steer Loader	65,000	81				65,000
Utilities	Cold Planer	480,000	81				480,000
Utilities	Excavator	120,000	81				120,000
Utilities	Service Truck	38,000	81				38,000
Community Development	Color Scanner			15,000	11		15,000
Community Services	Utility Vehicle			21,750	11		21,750
Community Services	Wide Area Mower			52,000	11		52,000
Community Services	Tractor			25,500	11		25,500
Community Services	Pickup			16,500	20		16,500
Community Services	3/4 Ton Pickup			23,154	11		23,154
Community Services	3/4 Ton Pickup			23,154	11		23,154
Community Services	1/2 Ton Pickup			19,081	11		19,081
Community Services	15 Passenger Van			25,000	11		25,000
Community Services	Eldorado Aerotech 250 Bus			56,180	71		56,180
Community Services	Pickup			15,500	11		15,500
Community Services	Pickup			15,500	11		15,500
Community Services	1/2 Ton Pickup			17,877	11		17,877
Community Services	Mower			18,500	11		18,500
DPS	Pickup #1413			23,850	11		23,850
DPS	Pickup #1339			17,695	11		17,695
DPS	Pickup #1519			17,695	11		17,695
DPS	Pickup #1556			14,950	11		14,950
DPS	Police Vehicle #1122			21,333	11		21,333
DPS	Police Vehicle #1370			21,333	11		21,333

CITY OF ALAMOGORDO
EQUIPMENT ACQUISITION (CER) PROGRAM
FISCAL YEAR FY 2011-16

DEPARTMENT	EQUIPMENT DESCRIPTION	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
DPS	Police Vehicle #1416		21,333	11			21,333
DPS	Police Vehicle #1426		21,333	11			21,333
DPS	Police Vehicle #1432		21,333	11			21,333
DPS	Police Vehicle #1437		21,333	11			21,333
DPS	Police Vehicle #1434		21,333	11			21,333
DPS	Police Vehicle #1448		21,333	11			21,333
DPS	Police Vehicle #1371		19,200	11			19,200
DPS	Police Vehicle #1328		19,200	11			19,200
DPS	Police Vehicle #1329		19,200	11			19,200
DPS	Police Vehicle #1419		19,200	11			19,200
DPS	Police Vehicle #1401		19,200	11			19,200
DPS	Pickup #1357		17,695	11			17,695
DPS	Pickup #1374		17,695	11			17,695
DPS	Pickup #1408		17,695	11			17,695
DPS	Pickup #1500		17,695	11			17,695
DPS	Pickup #1565		17,695	11			17,695
DPS	Pickup #1523		17,695	11			17,695
DPS	Police Vehicle #1481		21,333	11			21,333
DPS	Police Vehicle #1482		21,333	11			21,333
DPS	Police Vehicle #1483		21,333	11			21,333
DPS	Police Vehicle #1484		21,333	11			21,333
DPS	Police Vehicle #1492		21,333	11			21,333
DPS	Pickup #1501		19,200	11			19,200
DPS	Fire Engine #1285		300,000	33			300,000
Finance	Vehicle Replacement		10,000	11			10,000
Finance	Records Retention Application		125,000	11			125,000
Finance	Customer Service Vehicle/Equipment		26,000	81			26,000
Public Works	Wide Format Printer		5,000	11			5,000
Public Works	Bobtail Truck Modification		10,000	44			10,000
Public Works	Backhoe/Loader Tractor		82,000	44			82,000
Public Works	Front End Loader with Attachments		155,000	42			155,000
Public Works	Dump Truck		140,000	42			140,000
Public Works	1 Ton Truck		40,000	44			40,000
Public Works	Front End Loader with Attachments		155,000	42			155,000
Public Works	Motor Grader		225,000	42			225,000
Utilities	Service Truck		38,000	81			38,000
Community Services	Toro Workman Utility Vehicle			21,000	11		21,000
Community Services	Wide Area Mower			52,000	11		52,000
Community Services	Riding Mower			21,000	11		21,000
Community Services	Riding Mower			21,000	11		21,000
Community Services	Tractor			18,500	11		18,500
Community Services	Pickup			18,500	11		18,500
Community Services	1/2 Ton Pickup			17,877	11		17,877
Community Services	Pickup			15,500	11		15,500
Community Services	15 Passenger Van			25,000	11		25,000
DPS	Police Vehicle #1504			21,333	11		21,333
DPS	Police Vehicle #1505			21,333	11		21,333
DPS	Police Vehicle #1506			21,333	11		21,333
DPS	Dispatch Equipment			310,615	11		310,615
DPS	Pickup #1522			17,695	11		17,695
Finance	Customer Service Vehicle/Equipment			35,000	81		35,000
Public Works	Pickup			28,000	44		28,000
Public Works	Street Sweeper			155,000	44		155,000
Public Works	Dump Truck			90,000	44		90,000
Utilities	Service Truck			38,000	81		38,000
Community Services	Mower				18,500	11	18,500
Community Services	Wide Area Mower				52,000	11	52,000

CITY OF ALAMOGORDO
EQUIPMENT ACQUISITION (CER) PROGRAM
FISCAL YEAR FY 2011-16

DEPARTMENT	EQUIPMENT DESCRIPTION	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Community Services	Tractor				27,000	11	27,000
Community Services	Riding Mower				21,000	11	21,000
Community Services	3/4 Ton Pickup				19,081	11	19,081
Community Services	3/4 Ton Pickup				19,081	11	19,081
Community Services	Pickup				15,500	11	15,500
Community Services	15 Passenger Van				25,000	11	25,000
DPS	Police Vehicle #1527				21,333	11	21,333
DPS	Police Vehicle #1531				21,333	11	21,333
DPS	Police Vehicle #1532				21,333	11	21,333
DPS	Police Vehicle #1535				21,333	11	21,333
DPS	Tanker Replacement #5				100,000	11	100,000
Public Works	Backhoe/Loader Tractor				90,000	44	90,000
Public Works	Dump Truck				90,000	44	90,000
Public Works	Curb Cutting Equipment				112,000	44	112,000
Utilities	Service Truck				38,000	81	38,000
Community Services	Tractor					27,000	11
Community Services	Tractor					18,500	11
Community Services	Utility Vehicle					21,750	11
Community Services	Mower					18,000	11
Community Services	Toro Workman Utility Vehicle					21,000	11
Community Services	1/2 Ton Pickup					17,877	11
Community Services	1/2 Ton Pickup					17,877	11
Community Services	Pickup					18,250	11
DPS	Police Vehicle #1543					21,333	11
DPS	Police Vehicle #1546					21,333	11
DPS	Police Vehicle #1547					21,333	11
DPS	Police Vehicle #1550					21,333	11
DPS	Police Vehicle #1555					21,333	11
DPS	Pickup #1515					14,950	11
DPS	Pickup #1516					14,950	11
DPS	Pickup #1474					14,950	11
DPS	Pickup #1548					14,950	11
DPS	Fire Engine Replacement #4					75,000	33
DPS	Fire Engine Replacement #6					350,000	33
DPS	Brush Truck Replacement #5					150,000	33
DPS	Brush Truck Replacement #1					150,000	33
Finance	Customer Service Vehicle/Equipment					31,000	81
Public Works	Water Truck					90,000	86
Public Works	Tractor and Boom Mower					75,000	44
Utilities	Service Truck					38,000	44
	Total	2,917,630	2,228,585	948,686	712,494	1,285,719	8,093,114

GLOSSARY OF BUDGET TERMS AND ACRONYMS

A

ACCRUAL BASIS Method under which revenue is recognized when earned and expenses are recognized when incurred.

AFOTZ Alamogordo Friends of the Zoo

APSOA Alamogordo Public Safety Officers Association

APS Alamogordo Public Schools

AUDIT An audit is prepared by an independent certified public accountant or CPA. The primary objective of an audit is to determine if the City's Financial Statements fairly represent the City's financial position.

B

BEGINNING CASH BALANCE

The beginning cash balance is comprised of residual funds brought forward from the previous fiscal year ending balance.

BOND Written promise to pay a specified amount of principle and interest by a defined term or maturity.

BUDGET A financial plan of operation that describes anticipated revenues and expenditures.

BUDGET ADJUSTMENT A procedure to revise a budget appropriation either by City Commission approval through the adoption of a budget resolution or by City Manager authorization to adjust appropriations within a departmental division budget.

BUDGET CALENDAR The schedule of dates and events followed by City Departments in the preparation, adoption, and administration of the yearly budget.

BUDGET MESSAGE The opening section of the budget, which provides the City Commission and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations made by the City Manager.

C

CAPITAL EXPENDITURE Funds spent for the acquisition of a long-term asset. A capital expenditure may only be made against an approved budget amount.

CAPITAL IMPROVEMENT Any project that adds value to city property, buildings, or which costs \$25,000 or more.

CAPITAL IMPROVEMENT PROGRAM A plan for capital expenditures to be incurred each year over a fixed period, setting forth each capital project, identifying the expected beginning and ending date for each project, the amount to be expended in each year, and the method of financing those expenditures.

CAPITAL OUTLAY The purchase of an item which must cost \$5,000 or more and have a life expectancy of two (2) years or more.

CAPITAL PROJECT FUND A fund used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds, Special Assessment Funds, and Trust Funds).

CASH BASIS The method of accounting under which revenues are recorded when received and expenditures are recorded when paid.

CDBG Community Development Block Grant

CDWI Community Driving While Intoxicated

CIAP Capital Improvement Assistance Program

CIP Capital Improvements Program

COA City of Alamogordo

COE Corps of Engineers

COLA Cost of Living Adjustment

D

D.A.R.E. Drug Abuse Resistance Education

DEBT SERVICE The amount of revenue that must be provided for payment to insure the extinguishment of all principal, interest and fees on all City bonds.

DEBT SERVICE FUND A fund used to account for the accumulation of resources for and the payment of, general long-term debt principal and interest.

DEPARTMENT A major administrative division of the City that indicates overall management responsible for an operation or group of related operations.

DFA Department of Finance and Administration for the State of New Mexico

DPS Department of Public Safety

DWI Driving While Intoxicated

E

EDPS Effluent Discharge Project Surcharge

ENTERPRISE FUND A fund established to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges.

ESGRT Environmental Services Gross Receipts Tax

EXPENDITURE Any payment disbursed by the city accounts. Expenditures may only be made against an approved budget amount.

E

FAA Federal Aviation Administration

FEMA Federal Emergency Management Agency

FEO Fire Equipment Operator

FTEN Fire and Emergency Television Network

FGP Foster Grandparent Program

FSS Family Self Sufficiency

FTE Full Time Equivalent

FTO Field Training Officer

FY Fiscal Year

FISCAL YEAR A twelve month period to which the annual operating budget applies and at the end of which the City government determines its financial position and the results of its operations.

FUND BALANCE The difference between assets and liabilities is reported as fund balance in governmental funds.

G

GAAP Generally Accepted Accounting Principles

GASB Governmental Accounting Standards Board

GENERAL FUND The largest fund within the City. The general fund accounts for most of the financial resources of the government not specifically accounted for in other funds.

GENERAL OBLIGATION BONDS Bonds sold by the City to finance capital improvements. Property tax is the source of revenue for payment of these bonds.

GFOA Government Finance Officers Association

GIS Geographic Information Systems

GO General Obligation

GRANT A contribution of monies by one governmental unit to another to be used or expended for a specified purpose, activity, or facility.

GRT Gross Receipts Tax

H

HIDTA High Intensity Drug Trafficking Area

I

ICBO International Council of Building Officials

ICIP Infrastructure Capital Improvement Project

INFRASTRUCTURE Assets that support the life and wellbeing of the city community, examples include roads, water and sewer lines, public buildings, and parks.

INTER-FUND TRANSFERS Amounts transferred from one fund to another. These amounts are included in the budget of both funds either transferred in or transferred out.

INTERNAL SERVICE FUND A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost-reimbursement basis.

ISO Insurance Service Office

J

JPA Joint Powers Authority

L

LINE ITEM Refers to the specific account used to budget funds (i.e., salary & benefits, supplies, utilities, etc).

LODGER'S TAX This is a fee charged to customers of local hotels & motels that is used for the operations of the Civic Center and Tourism and Promotion.

M

MIS Management Information Systems

MODIFIED ACCRUAL BASIS Method under which revenues are recognized in the period they become available and measurable and the expenditures are recognized in the period the associated liability is incurred.

N

NEPA National Environmental Protection Act

NMML New Mexico Municipal League

NMSBVI New Mexico School for the Blind and Visually Impaired

MRU Maintenance Repair Unit

O

OPERATING BUDGET The portion of the budget that pertains to the expenditures related to daily operations (i.e., salary & benefits, supplies and maintenance). Since and operating budget is a short term budget, capital outlay items are excluded because they are a long term cost.

P

P&I Principal and interest

PERFORMANCE MEASURES A performance measure is a quantitative or qualitative indicator expressed in terms of a planned level of activity and directly related to departments objectives and goals. These measures provide a basis for determining the degree of achievement of the objectives and goals.

PHA Public Housing Authority

PSO Public Safety Officer

R

RESERVE An account used to indicate that a portion of fund equity is legally restricted for a specific purpose and is not available for general appropriation.

REVENUE Any money received by the city as fees, tax, grant or other source.

REVENUE BONDS Bonds whose principal and interest are payable exclusively from earnings of an enterprise fund or other designated sources such as Gross Receipts Tax.

RFP Request for Proposal

RSVP Retired Senior Volunteer Program

S

SAD Special Assessment District

SCP Senior Companion Program

SSP Self Sufficiency Program

SPECIAL ASSESSMENT DISTRICTS

These are districts that receive capital improvements. Since these improvements increase the value of the property in a specific area, only the property owners benefiting from the improvements pay for the improvements.

SPECIAL REVENUE FUND A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost-reimbursement basis.

SUBSIDY A sum of money transferred from the General Fund to assist City run departments utilized by the public (i.e., Senior Center) with operations.

T

TRUST & AGENCY FUND A fund used to account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds. These include (a) Expendable Trust Funds, (b) Nonexpendable Trust Funds, (c) Pension Trust Funds, and (d) Agency Funds.

U

UCR Uniform Crime Report



USER FEES The payment of a fee for direct receipt of public service by the party benefiting from the service (i.e., swimming pools).

USFS United States Forest Service

UT Utility

W

W/S Water/Sewer

WMD Weapons of Mass Destruction

WWTP Wastewater Treatment Plant